

Introduction

As we search for the 5th Bishop of the Episcopal Diocese of San Diego, it's important to gather as much information from as many individuals as possible. What abilities, strengths, and talents do YOU think we should seek in a Bishop? The characteristics you identify as vital to leading our Diocese will guide our discernment process.

All congregants and clergy within our diocese are invited to complete this Landscape survey. It is completely <u>anonymous</u>, and your candid responses are what we seek.

Each adult (16+) member of the diocese is asked to complete the survey, even if there is only one email address for all members of the family.

Please do not discuss the questions with one another prior to completing the questionnaire, so that the responses you record are your own.

Please give your impression as it is now, even if you feel that your opinions are not well informed and could change by talking with others.

Use the "Don't Know" response in those cases where you have no impression at all.

At the end of the survey, you will be given a chance to respond to questions about which you wish to comment.

You will need about 30 minutes to complete the entire survey and to make comments. You cannot save your responses and return to the survey later. You will need to complete the survey in one sitting, so please plan accordingly.

The last date to access the survey is Saturday, January 6, 2018.

Thank you for your time, your thoughts, and your continued prayers.

The Bishop Nominating Committee



Your Parish

1.	Pleas	se sele	ect you	ur Parish.
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Special Note to Clergy: Though no effort is made to match individual answers to specific persons, as a clergy person you may choose to skip this question if you desire.

\bigcirc	All Saints – Brawley	\bigcirc	St. Andrew – Pacific Beach, San Diego	\bigcirc	St. Mark – City Heights, San Diego
	All Saints – Hillcrest, San Diego	\bigcirc	St. Anthony – Desert Hot Springs		St. Mary – Ramona
	All Saints – Vista	\bigcirc	St. Barnabas – Borrego Springs		St. Matthew – National City
	All Souls - Point Loma, San Diego		St. Bartholomew – Poway		St. Michael – Carlsbad
\bigcirc	Christ Church – Coronado	\bigcirc	St. Columba – Santee	\bigcirc	St. Paul – Palm Springs
	Christ the King – Alpine		St. David – Clairemont, San Diego		St. Paul - Yuma
	Good Samaritan – University City, San Diego		St. Dunstan – San Carlos, San Diego		St. Paul's Cathedral – Banker's Hill San Diego
	Good Shepherd – Bonita		St. Francis – Pauma Valley		St. Peter – Del Mar
	Good Shepherd – Hemet		St. Hugh – Idyllwild		St. Philip – Lemon Grove
	Grace – San Marcos		St. James – La Jolla		St. Stephen – Menifee
	Holy Cross – Carlsbad		St. John – Chula Vista		St. Thomas – Temecula
	St. Alban – El Cajon		St. John – Fallbrook		St. Timothy – Rancho Peñasquitos
	St. Andrew – Encinitas		St. John – Indio		San Diego
\bigcirc	St. Andrew – La Mesa		St. Luke – North Park, San Diego	\bigcirc	Sts. Peter & Paul – El Centro
	St. Andrew – Lake Elsinore		St. Margaret – Palm Desert		Trinity – Escondido
					Trinity Chapel – Ocean Beach, Sar Diego



Landscape - Episcopal Diocese of San Diego

Your Role

Please read the complete list and make the choice that best describes your role within the Diocese.

* 2. Which statement below best describes your ro (please read entire list first)? Please select one of	
Member of parish	Diocesan leadership- committee, board, commission, etc.
Parish ministry participant- past or present	Diocesan Staff member
Parish ministry leader - past or present	Active Clergy
Vestry member – past or present	Retired Clergy
Landscape - I	Episcopal Diocese of San Diego
our Perspectives	
 church. Strongly disagree Disagree Tend to disagree * 4. I experience a high level of collegiality as memincluding the annual convention, on boards and owith the Diocesan staff. Strongly disagree Disagree Tend to disagree 	abers work together in various Diocesan functions committees, in collaborative ministries, and in partnership Tend to agree Agree Strongly agree Don't know wa genuine concern to know what people are thinking
* 6. Our Diocesan leadership has done a good job	
Strongly Disagree Disagree Tend to Disagre Don't Know	e Tend to Agree Strongly Agree

* 7. Persons serving in various Diocesan endeavors exhibit a genuine hospitality toward one another and new persons entering into our Diocese as new clergy or new lay leaders.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Oon't Know
* 8. There is frequently a small group of members in our Diocese that opposes what the majority want to do.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Don't Know
* 9. Members have discovered that involvement in the work of our Diocese can be a source of energy and spiritual renewal.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Oon't Know
* 10. Problems between groups in this Diocese are usually resolved through mutual effort.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Oon't Know
* 11. Our Diocese is effective in recognizing trends in the larger society and in helping us adapt in order to deal with those changes.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Oon't Know
* 12. Most important decisions about what our Diocese should do as a whole are really made by the same,
small group of people.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Don't Know
* 13. In important decisions in our Diocese, adequate opportunity for consideration of different approaches is usually provided.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Oon't Know

* 14. As a Diocese we do a good job communicating with one another in a way that keeps us aware and engaged.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Oon't Know
* 15. Our Diocese does a good job helping each member understand that he or she has an important role to play.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
On't Know
* 16. Our Diocese does a good job supporting persons who are serving in various Diocesan ministries.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Oon't Know
* 17. A positive spirit exists between the leaders of my congregation and the leaders of Diocese.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Oon't Know
* 18. In this Diocese it seems to me that we are just going through the motions. There isn't much excitement about it among our members.
Strongly Disagree Disagree Tend to Disagree Agree Strongly Agree
Oon't Know
* 19. Our Diocese has been successful in helping congregations like mine become more vital and effective.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Oon't Know
* 20. Some leaders in my congregation have unresolved issues with the leadership of our Diocese that get in the way of our working together.
Strongly Disagree Disagree Tend to Disagree Agree Strongly Agree
Oon't Know

* 21. I find Diocesan meetings to be a good use of my time and energy.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Don't Know
* 22. On the whole, I am satisfied with how things are in our Diocese.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Oon't Know
* 23. Among most of the members of our Diocese there is a healthy tolerance of differing opinions and beliefs.
Strongly Disagree Disagree Tend to Disagree Agree Strongly Agree
Oon't Know
* 24. I trust our Diocesan leadership to provide strong and competent support to my congregation during challenging times such as changes in clergy or other transitions.
Strongly Disagree Disagree Tend to Disagree Agree Strongly Agree
Oon't Know
* 25. Our Diocesan leadership has been a valuable resource in helping my congregation cultivate the financial giving of our people.
Strongly Disagree Disagree Tend to Disagree Agree Strongly Agree
Oon't Know
* 26. Because of my involvement in our Diocese, I feel clearer about God's purpose for my life than I did three years ago.
Strongly Disagree Disagree Tend to Disagree Agree Strongly Agree
Oon't Know
* 27. Our Diocese helps members become engaged by finding roles for people that fit their gifts.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Oon't Know

* 28. Our Diocese tends to stay very close to established ways of doing things
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
On't Know
* 29. There is a disturbing amount of conflict in our Diocese.
Strongly Disagree Disagree Tend to Disagree Tend to Agree Strongly Agree
Don't Know
* 30. Our Diocese provides adequate opportunities for members to engage in work that is meaningful.
Strongly Disagree Disagree Tend to Disagree Agree Strongly Agree
Don't Know
Dontiniow
* 31. Persons who serve as leaders in our Diocese are generally representative of the members.
Strongly Disagree Disagree Tend to Disagree Agree Strongly Agree
Onn't Know
* 32. The whole spirit in our Diocese makes people want to get as involved as possible.
Strongly Disagree Disagree Tend to Disagree Agree Strongly Agree
Don't Know
* 33. In our Diocese, we are mindful of the cultural diversity and regional complexity of our communities.
Strongly disagree Disagree Tend to disagree Tend to agree Strongly agree Don't know
Landscape - Episcopal Diocese of San Diego
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About The Future

In this section of the survey possible goals are listed for our Diocese for the next three to five years. The Nominating Committee is interested in knowing where you believe that some ministries require additional energy. If you believe they are important and need to be expanded or improved, then you would give these a higher score. If you believe that other ministries require little or no additional energy because they are already being performed at an appropriate level of quality, then

you would give these a lower score. Using the scale below respond to the questions that follow:

* 34. Equip congregations to be more effective in addressing problems affecting their surrounding communities.
No additional Energy Little additional energy Moderate additional energy Substantial additional energy
High additional energy Don't Know
* 35. Take a leadership role in new church development in promising regions of our Diocese.
No additional energy Little additional energy Moderate additional energy Substantial additional energy
High additional energy Onn't Know
* 36. Work with local congregations to increase the awareness of our Diocese's mission and its unique impact upon the region that it serves.
No additional energy Little additional energy Moderate additional energy Substantial additional energy
High additional energy Don't Know
* 37. Provide on-site stewardship consultants and programs and/or planned giving consultants to local churches in order to substantially increase the financial resources of congregations.
No additional energy Little additional energy Moderate additional energy Substantial additional energy
High additional energy Don't Know
* 38. Improve the programmatic resources that our Diocese makes available to congregations to ensure that they are the most effective ways to do ministry in the church today.
No additional energy Little additional energy Moderate additional energy Substantial additional energy
High additional energy Don't Know
* 39. Streamline our Diocese organizationally and administratively so that it makes better use of financial resources.
No additional energy Little additional energy Moderate additional energy Substantial additional energy
High additional energy Don't Know
* 40. Cultivate a higher level of trust within our Diocese.
No additional energy Little additional energy Moderate additional energy Substantial additional energy
High additional energy Don't Know

* 41. Take a leadership role in working with churches that are struggling.
No additional energy Little additional energy Moderate additional energy Substantial additional energy
High additional energy Don't Know
* 42. Equip Rectors and other leaders in congregations with strategies that enable them to reach new members.
No additional energy Little additional energy Moderate additional energy Substantial additional energy
High additional energy Don't Know
* 43. Provide church leaders with the interpretive resources that will build more support for the work of our Diocese among members of our congregations. No additional energy Little additional energy Moderate additional energy Substantial additional energy
High additional energy Don't Know
* 44. Make our Diocese more responsive to requests for assistance in dealing with particular needs including pastoral transitions, financial issues, or other pressing concerns. No additional energy Little additional energy Moderate additional energy Substantial additional energy
High additional energy Don't Know
* 45. Develop a discernment process to rethink how to be vital Episcopal churches in our specific region. No additional energy Little additional energy Moderate additional energy Substantial additional energy High additional energy Don't Know
* 46. Deepen our spiritual capacity as congregations to respond to life with serenity, confidence, and hope.
No additional energy Little additional energy Moderate additional energy Substantial additional energy
High additional energy Don't Know
* 47. Equip Rectors and other leaders in congregations to help members become growing, vital disciples. No additional energy Little additional energy Moderate additional energy Substantial additional energy High additional energy Don't Know
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Your Involvement

* 48. Beyond sending representatives to annual Dioces congregation has been with any phase of the Dioces						
Not engaged Little engagement Moderate engagement Highly engaged Don't Know						
* 49. Over the last three years how has your congregation	tion's engagement with the Diocese changed?					
Less engaged About the same More engaged	Don't Know					
* 50. If you have served in leadership positions of othe compare your level of satisfaction with your service in						
Less satisfied here About the same More Satisfie	d here Not Applicable					
Landscape - Epis	scopal Diocese of San Diego					
Information about You						
* 51. My gender is						
Male	Transgender Female					
Female	Gender Fluid/Non-conforming					
Transgender Male	No response					
* 52. My age is						
Less than 20 21-40 41-64 65-75 75 or 6	older					
* 53. I have been involved in my congregation						
Less than 1 year 1-2 years 3-5 years 6-10 years 11-20 years 20+ years						
* 54. What is your ethnic background?						
Black Caucasian Native Latino Asian	Other					

* 55. What would you say is your level of awareness regarding the work of our Diocese?							
Unaware Somewhat Aware Moderately Aware Very Aware							
* 56. When I think about my gifts, interests, and time but don't know how to give it.	e, I often feel that I have something to give our Diocese						
Strongly disagree Disagree Tend to disagree	Strongly disagree Disagree Tend to disagree Tend to agree Strongly agree Don't know						
Landscape - E	piscopal Diocese of San Diego						
Amount of Change Required							
When searching for a new leader, it is important to required in our Diocese.	o have an idea of how much change we believe is						
* 57. In order to make significant progress toward your required?	our vision for our Diocese, how much change will be						
Almost no change	Large amount of change						
Small amount of change	Changes in nearly every area						
Moderate amount of change	On't know						
* 58. Compared to the overall strength of the Dioces	se three years ago, would you say the Diocese is						
Much weaker	Stronger						
Weaker	Much Stronger						
About the same	Oon't know						
* 59. In their actions, our members demonstrate ope Bishop and other Diocesan leaders.	en-mindedness and readiness to follow the lead of our						
Strongly disagree Disagree Tend to disagree	Tend to agree Agree Strongly agree Don't know						
* 60. I am clear regarding where the Diocese is hea	ded and how we are going to get there.						
Strongly disagree Disagree Tend to disagree	Tend to agree Agree Strongly agree Don't know						



Characteristics of Our Next Bishop

Your responses to these questions will help us determine the critical position requirements for our next Bishop and guide our search for a person who is a good fit for our Diocese.

* 61. What are the CRITICAL ABILITIES our new Bishop needs to possess in order to be effective in our Diocese? You may consider many abilities to be important, but some are more important than others. A lower rating does not necessarily imply that the ability is not important.

Please RANK the abilities in the list below. Because you are RANKING these items, you can only have one "1st", one "2nd", etc. NOTE: Personal qualities/characteristics will be addressed in the next section.

	Least important	8th	7th	6th	5th	4th	3rd	2nd	Most important
Strategic Leadership- Capacity to cast a vision and lead the Diocese toward realization of the vision									
Coach/train-Capacity to deepen understanding, form character, and equip leaders with new skills									
Pastoral Care-Capacity to engage people empathetically and care for leaders in times of need									
Change Management- Capacity to lead the Diocese through a significant and necessary period of change									
Administration-Capacity to manage the Diocese operationally including facilities, finances, and staff									

	Least important	8th	7th	6th	5th	4th	3rd	2nd	Most important
Negotiate/resolve conflict-Capacity to help the Diocese deal with conflict through training, negotiation, and mediation	\bigcirc								
Preaching-Capacity to inspire and connect people to God's word									
Fund-raising and development-Capacity to build relationships with potential donors and cultivate giving to the mission of the Diocese	\bigcirc								\bigcirc
High profile function- Capacity to function on a larger stage beyond the Diocese and to demonstrate significant leadership at the national level			0	0	\circ	0			
What other CRITICAL ABIL	ITIES do you	believe a	re importan	t for our ne	w Bishop?				

* 62. What are the PERSONAL QUALITIES our new Bishop needs to possess in order to be effective in our Diocese? You may consider many qualities to be important, but some are more important than others. Please RANK the qualities in the list below. Because you are RANKING these items, you can only have one "1st", one "2nd", etc.

	Least important	8th	7th	6th	5th	4th	3rd	2nd	Most important
Sound judgment and wisdom									
Deeply spiritual and prayerful					\bigcirc	\bigcirc			
Strong theological background									
Compassionate									
Commitment to traditional Creeds of the Christian Church									
Sense of humor									
Possesses and exhibits humility									
Personal Integrity									
Flexible, open-minded									
What other PERSONAL QUALITIES do you believe are important for our new Bishop?									



Landscape - Episcopal Diocese of San Diego

Supplemental Questions

63. What additional information would you like the Nominating and Standing Committees to know?							

* 64. I was raised:	
Episcopalian/Anglican	Methodist
Roman Catholic	Presbyterian
Lutheran	Other
65. What do you need from your Bishop to enhance	your church life/experience?



THANK YOU!

Thank you very much for taking the time to complete this assessment.

For an update on the search process and for more information about our search for our next Bishop, please visit http://edsd.org/who-we-are/episcopate-transition/.