

Evolving Regulatory Requirements and Their Impact on the Sealing Industry

By Denise Lee, John Crane

Following her well-received presentation at the FSA 2025 Annual Meeting, Denise Lee returns to provide an update on the latest regulatory developments affecting the sealing industry. As global regulatory requirements continue to expand and evolve, manufacturers and suppliers in the sealing industry face increasing challenges in maintaining compliance and assessing risk across an ever-growing number of regulatory frameworks. This session will provide an overview of key regulations affecting the industry and explore practical approaches for evaluating regulatory exposure. Attendees will gain a clearer understanding of the evolving regulatory landscape and what it means for their operations, products, and supply chains.



Denise Lee, Global Product Regulatory Compliance Manager, Technology Excellence, with John Crane, is a seasoned professional with a wealth of experience spanning over four decades. She is a respected industry expert with a proven track record in Environmental Health and Safety, Industrial Hygiene and Health Physics/Radiation Protection. For the past eight of her nearly 14 years with John Crane, Denise has been tasked with overseeing the Global Product Regulatory Compliance Program, ensuring that the company adheres to all relevant regulations and standards. Additionally, she has recently taken on the responsibility for leading the PFAS reduction/elimination initiative, demonstrating her commitment to environmental sustainability and corporate responsibility. Aside from holding the Certified Safety Management Practitioner credential issued by the Institute of Hazardous Material Management (IHMM), she also holds a MS (Master of Science) degree from Purdue University.