

2021 MEMS INDUSTRY COMMERCIALIZATION REPORT CARD INPUT FORM																								
SUBJECT / YEAR	98	99	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
R&D	A	A	A	A	A	A-	A-	A-	A-	A-	B+	B	B	B+	B	B	B	B	B+	A-	A-	B+	B	
Marketing	C-	C	C+	C+	C+	C	C	C+	C+	C+	C+	C	C	C+	C+	B-	B-	B	B	B	B	B-	B-	
Market Research	C	B-	B-	B-	B	B	B+	B-	B	B	B	B+	A-	B	B-	B-	B-	C+	C+	B-	B-	B-	C+	
Design For Manufacturing	C+	B-	B	B	B	B	B	C+	B-	B	B+	A-	A-	B+	B-	B	B+	A-	A-	A-	B+	B	B	
Established Infrastructure	C+	B	B+	A	A	A	A	A-	A-	A-	B+	B+	A-	A-	A-	A-	A-	A-	A-	A-	A-	A-	B+	
Management Expertise	C	C	C+	C+	C+	C+	C+	B-	B-	B	B	B	B	B	B	B	B	B	B	B	B	B	B	
Venture Capital Attraction	C	B-	B+	A	C	C-	C	C+	C+	C	C-	D	D+	D+	D+	D+	D+	D	D	D+	C-	C-	C	
Creation Of Wealth	C	B-	B+	A	C	C-	C-	C-	C-	C	C-	D+	C-	C+	C+	C+	B-	C+	C+	C+	C+	C+	C+	
Profitability	C-	C-	C-	C-	C-	C-	C-	C	C+	C	C-	D+	D	C-	C	C+	C+	C	C-	C-	C	C	C+	
Industry Roadmap	INC	B-	B	B+	A-	A	A	B	B-	C+	C-	C-	C	C	C	C+	B-	C+	C	C-	C	C	C	
Industry Association	INC	INC	INC	B	B+	B+	B+	B	B	B+	B	B	A-	B+	B+	B+	B+	B+	A-	B+	B-	B-	B-	
Standards	INC	INC	INC	INC	C	B-	B-	B-	C+	C	C	C	C+	C	C	C+	B-	C+	C-	C-	C-	C	C	
Employment	INC	INC	INC	INC	INC	C	C	C+	C+	C+	C	C-	C	C+	C+	C+	B-	B-	B	B	B	B	B	
Cluster Development	INC	INC	INC	INC	INC	B	B+	B+	B	B-	C+	C+	C+	C	C+	C+	B-	C+	B-	C+	C+	C+	C+	
Overall Grade	C+	B-	B	B	B-	B-	B	B	B-	B-	C+	C+	B-	B-	B-	B-	B	B-	B-	B-	B-	B-	B-	

In the text fields provided below, identify the single subject whose grades differ most significantly from the 2020 grades and provide your rationale. When complete, download your completed form using the down-arrow in the upper right corner, save it to your computer, and email to rgrace@rgrace.com

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