Equity Research Report

March 12, 2025

CONSUMER: Lodging

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Reasons for this report

✓ Our analysis of the most recent weekly China and Europe lodging results

International hotels' RevPAR last week: China -4.3% y/y, Europe -1.7% y/y.

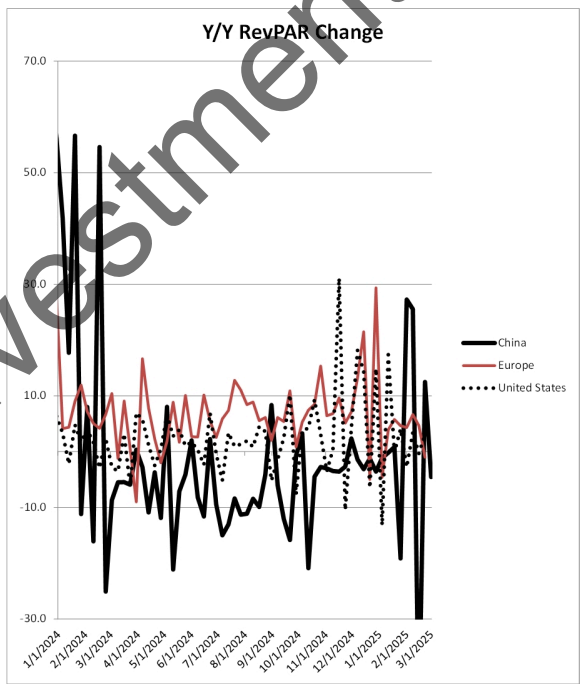
China: Per STR/CoStar for the week ending March 8th, hotel RevPAR in China in local currency was -4.3% y/y vs. -4.6% y/y in the prior week. Last week's RevPAR was up against a -5.5% y/y comparable result in 2024 vs. -8.7% y/y in the prior week.

Europe: RevPAR in Europe in Euros was -1.7% y/y vs. -1.0% in the prior week. Last week's RevPAR was up against an +10.4% comparable result in 2024 and +6.6% in the prior week.

- Europe RevPAR had a below trend week (relative to the past 10 weeks) likely due to continued leisure related demand struggles and effects from labor strikes at airports in Greece and Germany. In our 2025 Lodging Preview we highlighted that Europe should see mid-single digit RevPAR growth through May then flat at best and possibly slightly negative results for the summer months due to the difficult comps.

Overall U.S. RevPAR was +0.6% y/y, below the prior week's result of +3.1% y/y and below the trailing 10-week average of +2.7% y/y.

Exhibit 1:



RevPAR detail for week ending March 8th vs. trailing 28 days:

China (local currency):

- RevPAR was -4.3% y/y for the week ending March 8th, **higher than** the -16.9% for the trailing 28 days.
- ADR was +0.4% y/y for the week ending March 8th, **higher than** the -15.2% for the trailing 28 days.
- Occupancy was -4.7% y/y for the week ending March 8th, **higher than** the -15.2% y/y for the trailing 28 days.

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Europe (in Euros):

- RevPAR was -1.7% y/y for the week ending March 8th, **lower than** the +1.6% for the trailing 28 days.
- ADR was +3.4% y/y for the week ending March 8th, **lower than** the +2.3% for the trailing 28 days.
- Occupancy was -5.0% y/y for the week ending March 8th, **lower than** the -0.7% for the trailing 28 days.

EBITDA and rooms exposure by region:

EBITDA: Hyatt (H, Buy), InterContinental (IHG, NR), and Marriott (MAR, Hold) are among the Lodging C-corps that have the greatest exposure to Europe and Asia. From Europe, MAR generates approximately 15% of EBITDA, IHG 15%, Wyndham (WH, Buy) less than 5%, H roughly 5%, and Hilton (HLT, Hold) 10% each. Of these companies, H and MAR have the greatest exposure to Asia (~10-20% of EBITDA). HLT is approximately 10%. Each of the other companies generates 5% to 10% of EBITDA from the Asia-Pacific region. Following the Apple Leisure Group acquisition, H has a relatively high ~25% exposure to the Americas ex-US/Canada.

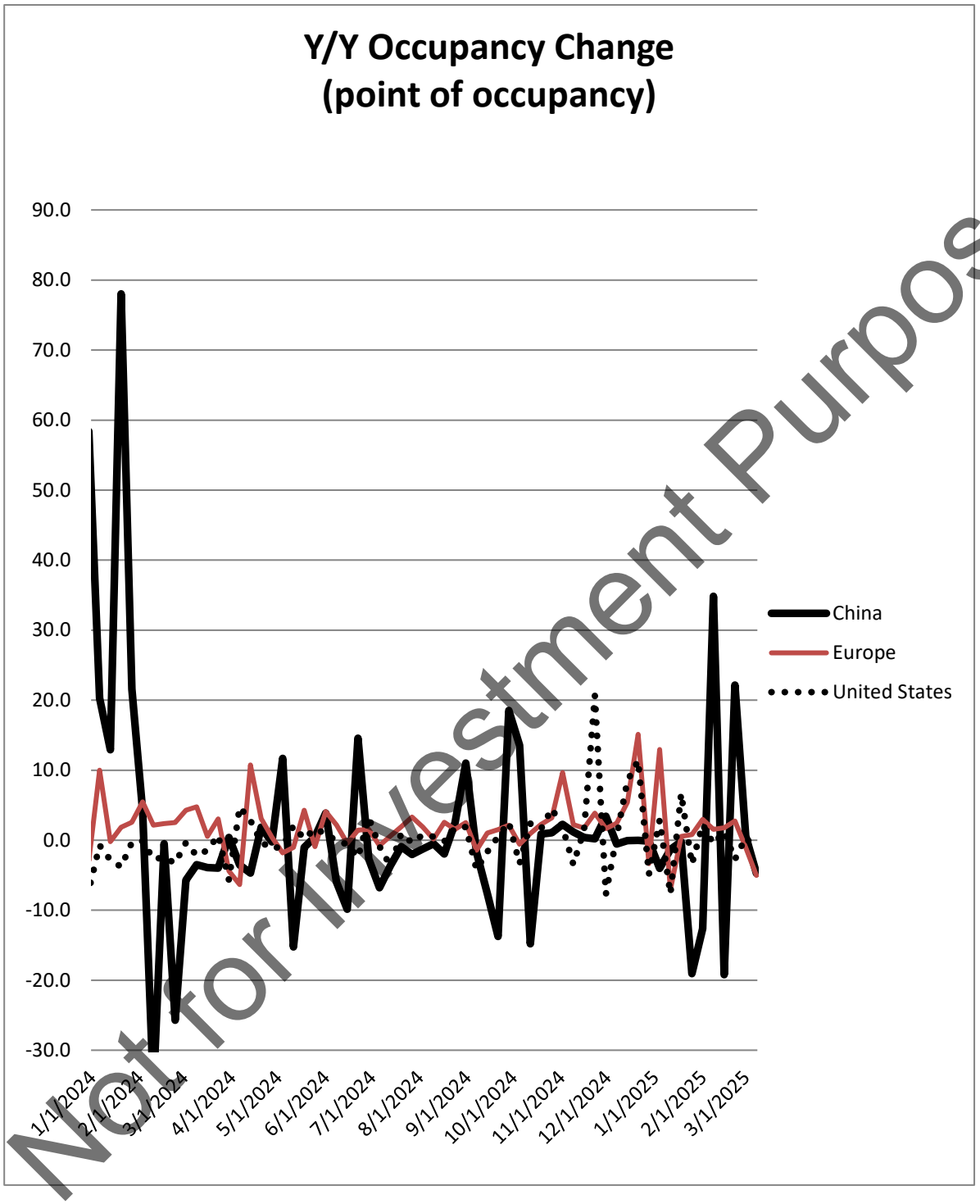
- In a normalized environment, Greater China inclusive of Macau and Hong Kong generally represents half of the Asia-Pacific EBITDA from the C-corps.

Rooms (as of 4Q23; figures may not round to 100%):

- Choice Hotels (CHH, Hold):
  - Domestic: 79%
  - Asia-Pacific: 4%
  - Europe/Middle East: 9%
  - Latin America & Canada: 9%
- H (includes owned/leased hotels):
  - United States: 49%
  - Americas (ex U.S.): 14%
  - Greater China: 13%
  - Asia Pacific (ex Greater China): 10%
  - Europe: 11%
  - Middle East/Africa: 3%
- HLT:
  - US: 67%
  - Americas: 6%
  - Europe: 9%
  - Middle East/Africa: 3%
  - Asia Pacific: 14%
  - Other hotels, likely to be converted to a brand, with no geography noted: 0.4%
- IHG:
  - Americas: 55%
  - EMEAA: 26%
  - Greater China: 19%
- MAR (ex-timeshare):
  - North America: 62%
  - Europe: 9%
  - Middle East/Africa: 5%
  - Asia Pacific: 18%
  - Caribbean/Latin America ("CALA"): 6%
- WH:
  - US: 57%
  - Canada: 5%
  - Greater China: 20%
  - Rest of Asia: 4%
  - Europe/Middle East/Africa: 10%
  - Latin America: 5%

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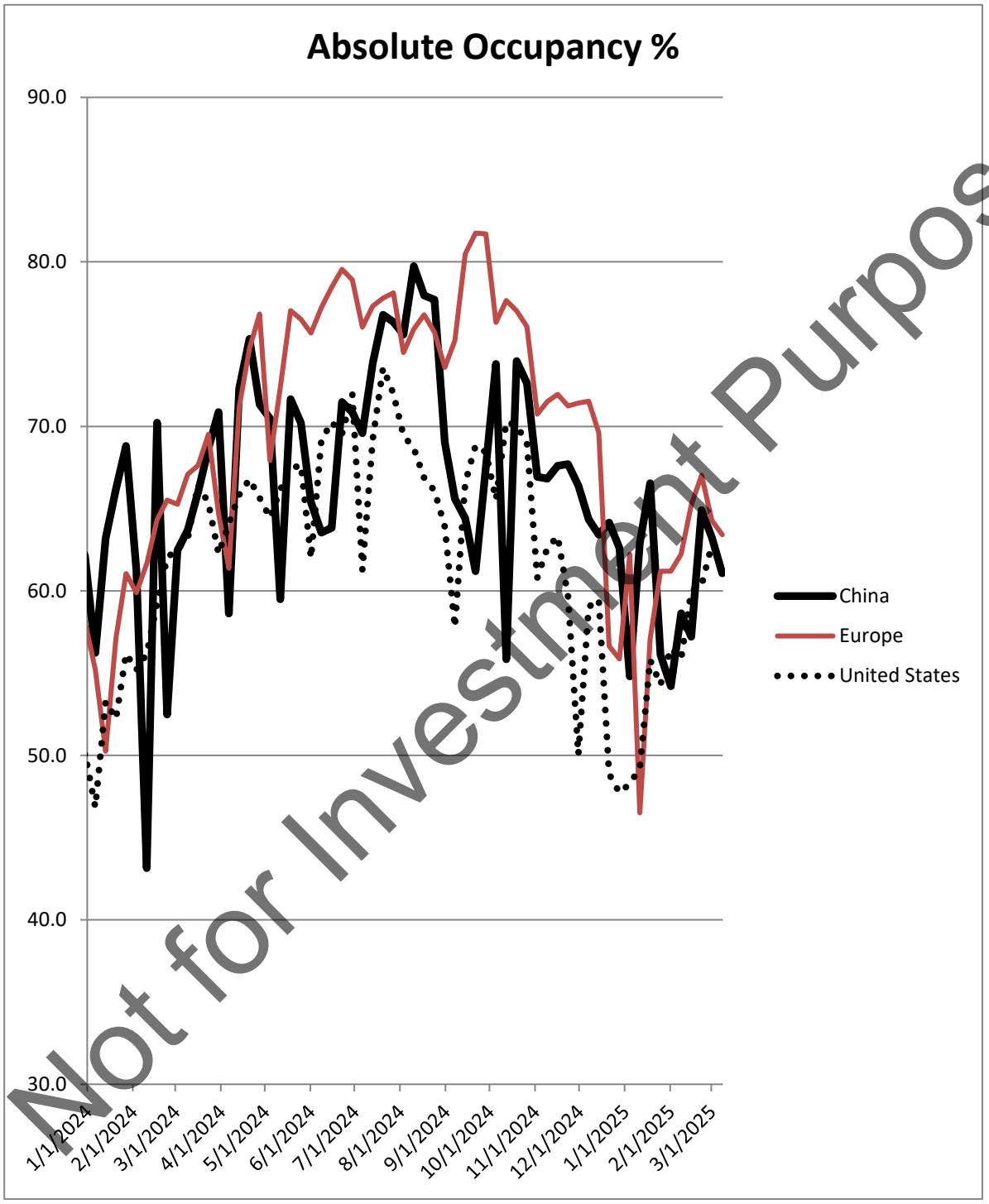
Exhibit 2: Y/Y Occupancy change for China, Europe, US



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Source: STR, Truist Securities research

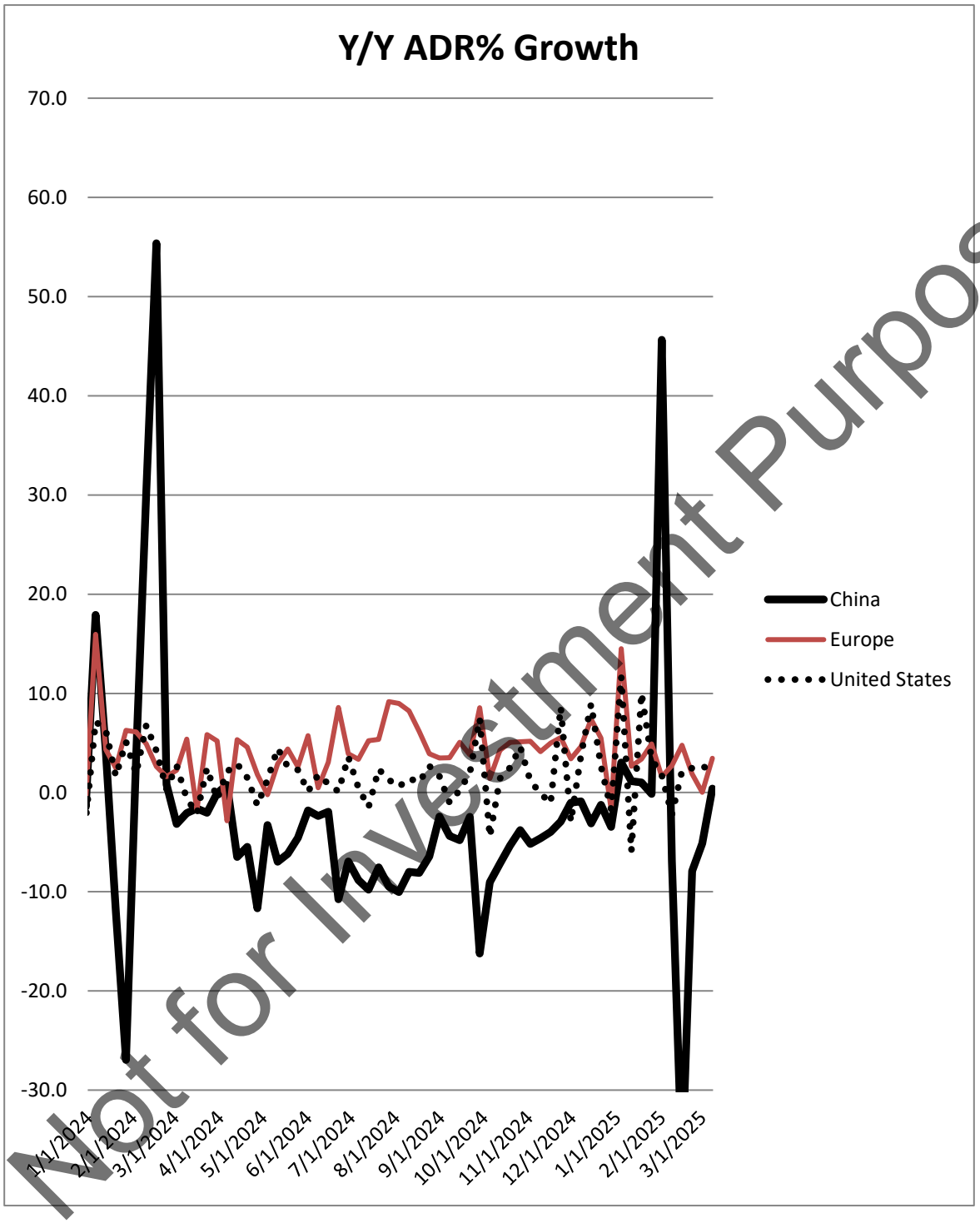
Exhibit 3: Absolute Occupancy % for China, Europe, US



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Source: STR, Truist Securities research

Exhibit 4: Y/Y ADR % change for China, Europe, US



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Source: STR, Truist Securities research

CHH: Valuation and Risks

Our price target of $136 for CHH is derived by applying a 14.0x target EV/EBITDA multiple (slightly above industry average and in the midpoint of CHH's historical trading multiple range) to our estimate for 2025 EBITDA.

Risks to our rating and price target include: Upside risks: conservative guidance, if the economy performs better than expected, outperformance by Radisson. Downside risks: slowdown in development opportunities, high construction costs, newly created brands grow slower than expectations, and underperformance by Radisson.

H: Valuation and Risks

Our price target of $163 is derived by applying a 15.9x target EV/EBITDA multiple (a blended average of the industry multiples for each business segment) to our estimate for 2026 EBITDA. Our sum-of-the-parts analysis on our 2026 segment multiple assumptions include (12.5x owned EBITDA u/c, 17x fees EBITDA u/c) and other segments/ALG (10-12x, u/c).

Risks to our rating and price target: Material labor issues to owned hotels. Regional risks to the Caribbean including material new competitive supply growth. H pipeline growth slower than expected. Apple Leisure Group underperforms Hyatt's guidance.

MAR: Valuation and Risks

Our $308 price target is based on a 17.6x blended multiple on our 2026E EBITDA. In the parts, we assign a 12.0x multiple of EBITDA to the Owned segment and 17.0x fees EBITDA (the fees EBITDA also includes credit card branding fees, a 10x multiple business) to the managed/franchised business. The multiple is towards the higher end of the historical range of 9-18x.

Risks to our rating and price target:

Upside Risks: Significant U.S macroeconomic improvement results in large recovery in transient corporate and group/convention demand. Owned assets sell for premium prices relative to MAR expectations. Supply growth is stronger than expectations. Consolidation in the lodging industry benefits MAR.

Downside Risks: Deep macroeconomic recession. Geopolitical, inflation, and policy risks negatively impact lodging demand. Inability to grow pipeline in line with Street expectations.

HLT: Valuation and Risks

We apply a blended multiple of 17.7x (11.5x for Owned/leased and 18.0x for Managed/franchised) to our 2026 adjusted EBITDA estimate to derive a price target of $258. This multiple is above the high end of the historical range of 10x-16x which we view as appropriate based on current trading fundamentals/flight to quality consumer stocks and HLT's improved EBITDA margins since 2019.

Risks to our rating and price target:
Upside risks include: Higher than expected pipeline growth, material RevPAR growth (macroeconomic improvement beyond expectations), material market share gains.
Downside risks include: Growth trajectory could disappoint. Pipeline growth could either slow down or projects scheduled for construction could be canceled, which would diminish system growth for the firm and disappoint investors.

WH: Valuation and Risks

Our price target of $122 for WH is based on a 15.0x target EV/EBITDA multiple (in line with portfolio quality/RevPAR relative to peers) of our 2026 EBITDA estimate.

Risks to our rating and price target: Slowdown in development opportunities. Macro demand/pipeline headwinds.

Companies Mentioned in This Note

Choice Hotels International, Inc. (CHH, $130.07, Hold, C. Patrick Scholes)
Hyatt Hotels Corporation (H, $124.78, Buy, C. Patrick Scholes)
Hilton Worldwide Holdings Inc. (HLT, $228.40, Hold, C. Patrick Scholes)
Marriott International, Inc. (MAR, $243.81, Hold, C. Patrick Scholes)
Wyndham Hotels & Resorts, Inc. (WH, $91.36, Buy, C. Patrick Scholes)
InterContinental (IHG, Not Rated)

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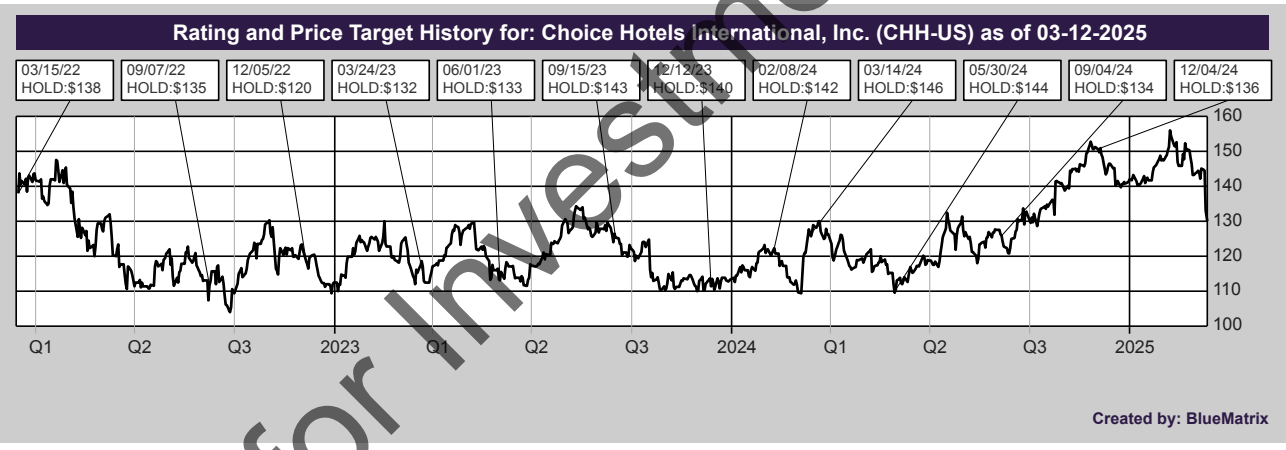
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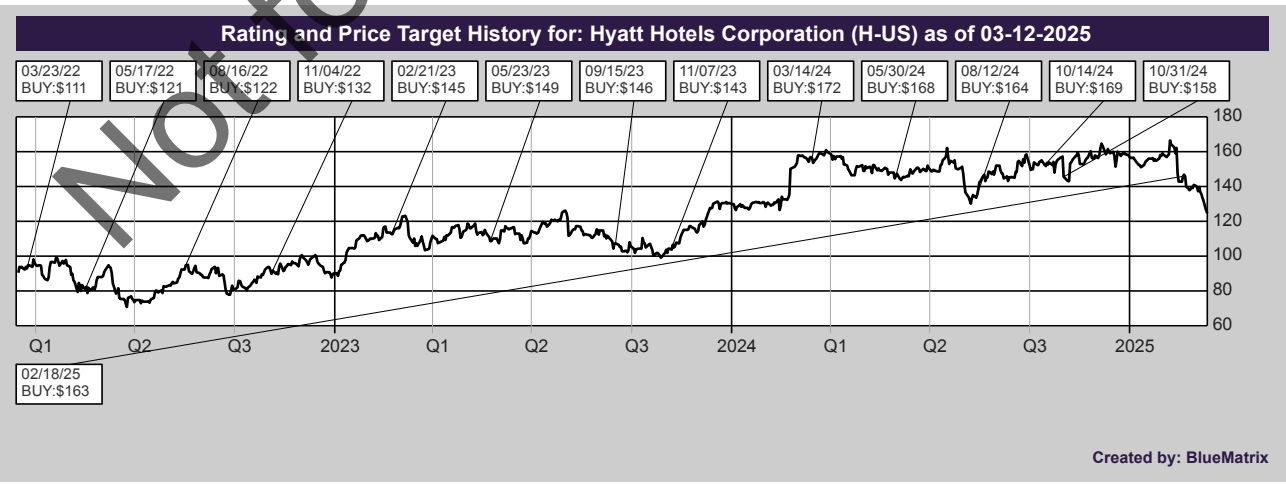
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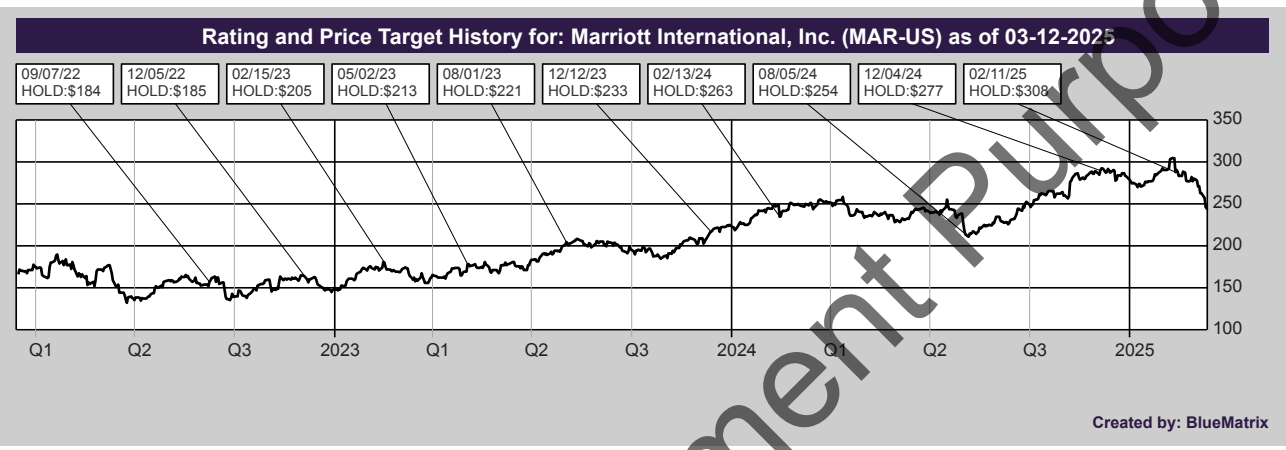
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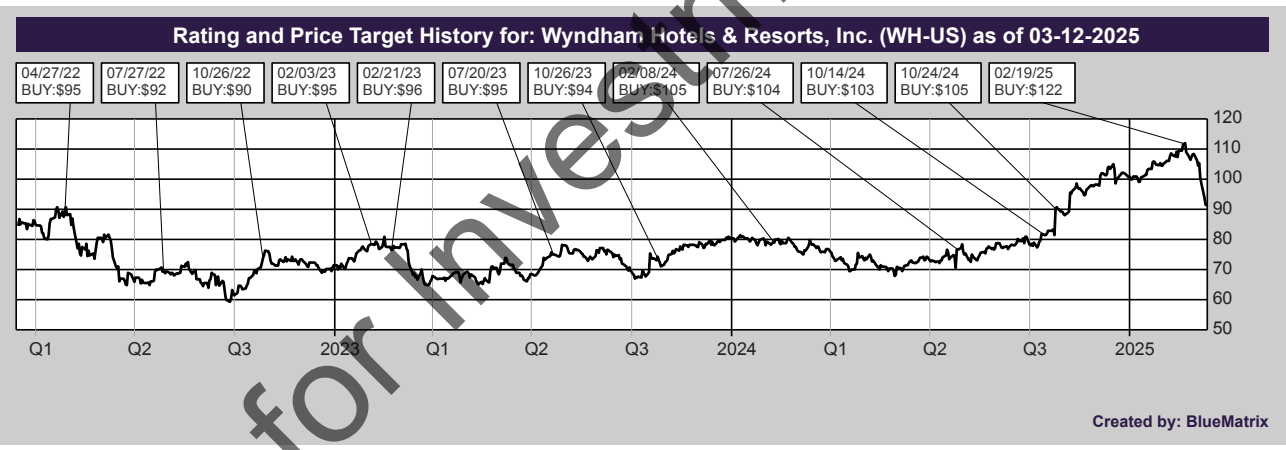




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