

Equity Research Report October 29, 2025

CONSUMER: Lodging

C. Patrick Scholes

212-319-3915 Patrick.Scholes@truist.com

Gregory J. Miller

212-303-4198 Gregory.J.Miller@truist.com

Samuel Durno

212-303-4183 Samuel.Durno@truist.com

Adam Fox

404-439-7379 Adam.Fox@truist.com

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Reasons for this report

✓ Data-Driven Analysis

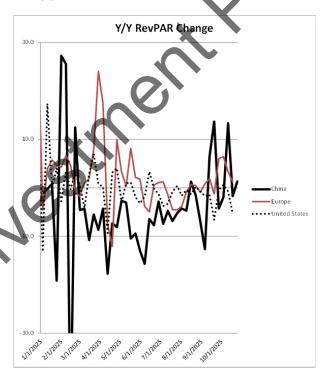
International hotels' RevPAR last week: China +1.3% y/y, Europe +1.2% y/y.

China: Per STR/CoStar for the week ending October 25th, hotel RevPAR in China in local currency was +1.3% y/y vs. -1.7% y/y in the prior week. Last week's RevPAR was up against a -2.7% y/y comparable result in 2024 vs. -4.5% y/y in the prior week. This compares to the 10-week trailing average of +0.6%. We note that the Double Ninth Festival took place on October 11th in 2024 and takes place on October 29th in 2025.

Europe: RevPAR in Europe in Euros was +1.2% y/y vs +3.3% in the prior week. Last week's RevPAR was up against a +8.5% comparable result in 2024 and +7.4% in the prior week. This compares to the 10-week trailing average of +1.9%.

Overall U.S. RevPAR was -5.3% y/y, below the prior week's result of -0.7% y/y and below the trailing 10-week average of -1/7% y/y.

Exhibit 1:



RevPAR detail for week ending October 25th vs. trailing 28 days:

China (local currency):

- RevPAR was +1.3% y/y for the week ending October 25th, **higher than** the +0.6% for the trailing 28 days.
- ADR was +2.7% y/y for the week ending October 25th, **lower than** the +4.6% for the trailing 28 days.
- Occupancy was -1.3% y/y for the week ending October 25th, higher than the -3.8% for the trailing 28 days.

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Europe (in Euros):

- RevPAR was +1.2% y/y for the week ending October 25th, lower than the +4.4% for the trailing 28 days.
- ADR was +0.5% y/y for the week ending October 25th, lower than the +2.5% for the trailing 28 days.
- Occupancy was +0.7% y/y for the week ending October 25th, lower than the +1.8% for the trailing 28 days.

EBITDA and rooms exposure by region:

EBITDA: Hyatt (H, Buy), InterContinental (IHG, NR), and Marriott (MAR, Hold) are among the Lodging C-corps that have the greatest exposure to Europe and Asia. From Europe, MAR generates approximately 15% of EBITDA, IHG 15%, Wyndham (WH, Buy) less than 5%, H roughly 5%, and Hilton (HLT, Hold) 10% each. Of these companies, H and MAR have the greatest exposure to Asia (~10-20% of EBITDA). HLT is approximately 10%. Each of the other companies generates 5% to 10% of EBITDA from the Asia-Pacific region. Following the Apple Leisure Group acquisition, H has a relatively high ~25% exposure to the Americas ex-US/Canada.

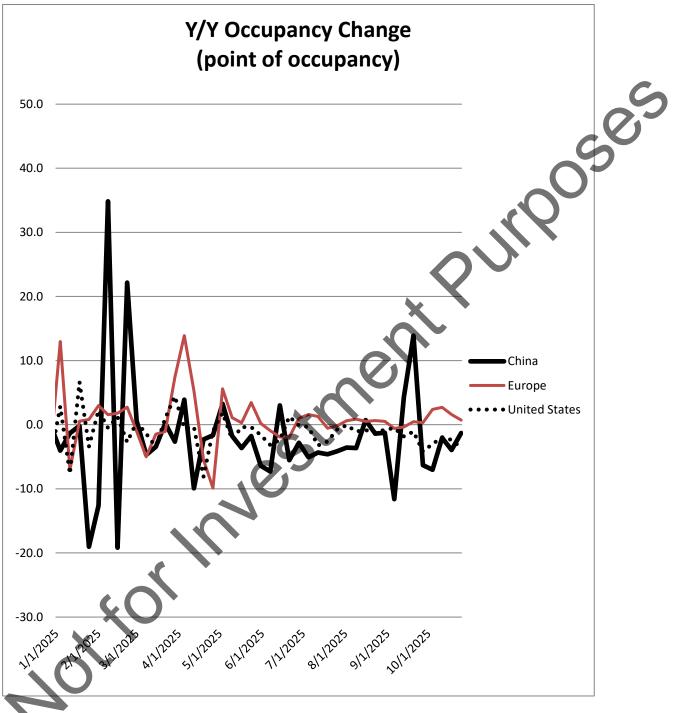
 In a normalized environment, Greater China inclusive of Macau and Hong Kong generally represents half of the Asia Pacific EBITDA from the C-corps.

Rooms (as of 4Q24; figures may not round to 100%):

- Choice Hotels (CHH, Hold):
- o Domestic: 78%
- o Asia-Pacific: 4%
- Europe/Middle East: 9%
- Latin America & Canada: 8%
- H (includes owned/leased hotels):
 - United States: 46%
 - o Americas (ex U.S.): 17%
 - Greater China: 13%
 - o Asia Pacific (ex Greater China): 10%
 - o Europe: 11%
 - Middle East/Africa: 3%
- HLT:
 - o US: 65%
 - Americas: 6%
 - o Europe: 10%
 - Middle East/Africa: 3%
 - Asia Pacific: 16%
- IHG:
 - Americas: 55%
 - EMEAA: 27%
 - Greater China: 20%
- MAR (ex-timeshare)
 - North America: 62%
 - Europe: 9%
 - Middle East/Africa: 5%

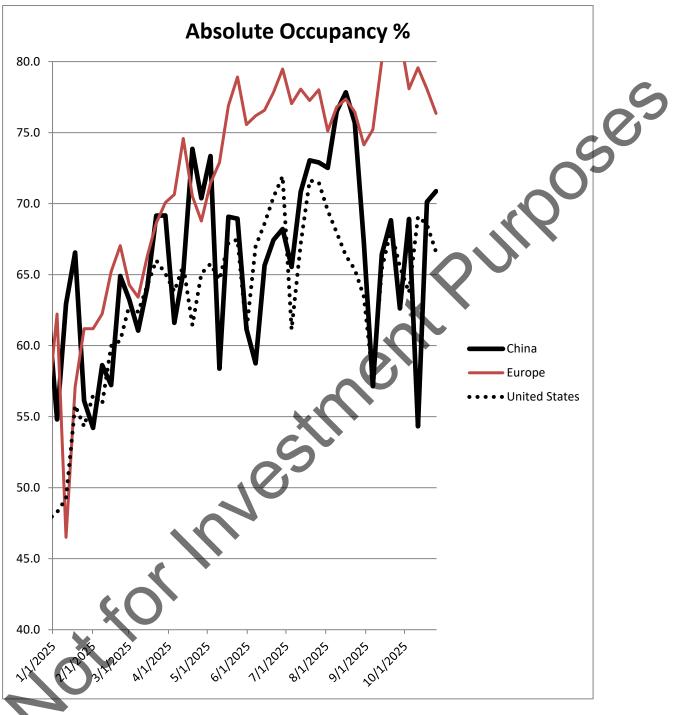
 - ribbean/Latin America ("CALA"): 5%
- WH:
 - o US: 56%
 - o Canada: 4%
 - Greater China: 20%
 - Rest of Asia: 4%
 - Europe/Middle East/Africa: 10%
 - o Latin America: 5%

Exhibit 2: Y/Y Occupancy change for China, Europe, US



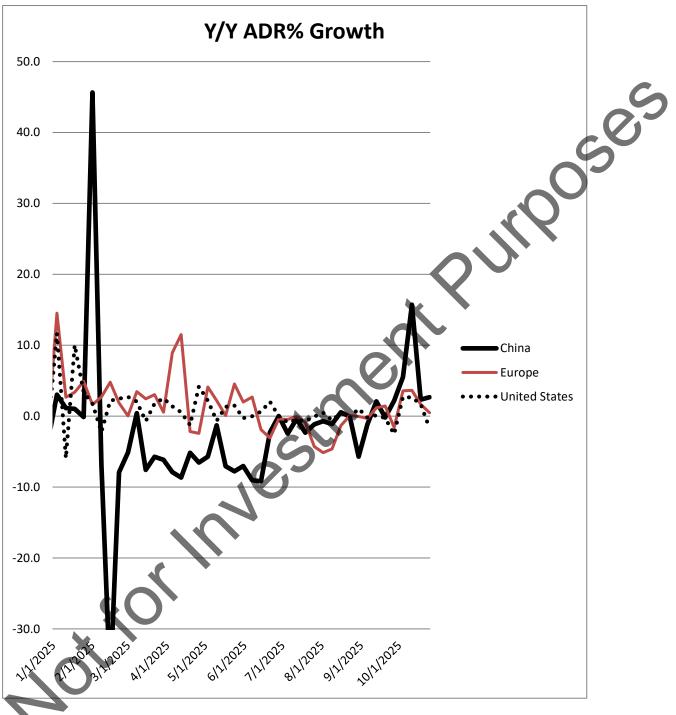
Source: STR, Truist Securities research

Exhibit 3: Absolute Occupancy % for China, Europe, US



Source: STR, Truist Securities research

Exhibit 4: Y/Y ADR % change for China, Europe, US



Source: STR, Truist Securities research

CHH: Valuation and Risks

Our price target of \$128 for CHH is derived by applying a 13.0x target EV/EBITDA multiple (slightly above industry average and in the midpoint of CHH's historical trading multiple range) to our estimate for 2026 EBITDA.

Risks to our rating and price target include: Upside risks: conservative guidance, if the economy performs better than expected, outperformance by Radisson. Downside risks: slowdown in development opportunities, high construction costs, newly created brands grow slower than expectations, and underperformance by Radisson.

H: Valuation and Risks

Our price target of \$159 is derived by applying a 15.4x target EV/EBITDA multiple (a blended average of the industry multiples for each business segment) to our estimate for 2026 EBITDA. Our sum-of-the-parts analysis on our 2026 segment multiple assumptions include (12.5x owned EBITDA u/c, 16.5x fees EBITDA (up from 16.0x prior)) and other segments/ALG (10-12x, u/c).

Risks to our rating and price target: Material labor issues to owned hotels. Regional risks to the Caribbean including material new competitive supply growth. H pipeline growth slower than expected. Apple Leisure Group underperforms Hyatt's guidance.

MAR: Valuation and Risks

Our \$278 price target is based on a 16.7x blended multiple on our 2026E EBITDA. In the parts, we assign a 12.0x multiple of EBITDA to the Owned segment and 17.0x fees EBITDA (the fees EBITDA also includes credit card branding fees, a 10x multiple business) to the managed/franchised business. The multiple is towards the higher end of the historical range of 9-18x.

Risks to our rating and price target:

Upside Risks: Significant U.S macroeconomic improvement results in large recovery in transient corporate and group/convention demand. Owned assets sell for premium prices relative to MAR expectations. Supply growth is stronger than expectations. Consolidation in the lodging industry benefits MAR.

Downside Risks: Deep macroeconomic recession. Geopolitical, inflation, and policy risks negatively impact lodging demand. Inability to grow pipeline in line with Street expectations.

HLT: Valuation and Risks

We apply a blended multiple of 17.6x (11.0x for Owned/leased and 18.0x for Managed/franchised) to our 2026 adjusted EBITDA estimate to derive a price target of \$253. This multiple is above the high end of the historical range of 10x-16x which we view as appropriate based on current trading fundamentals/flight to quality consumer stocks and HLT's improved EBITDA margins since 2019.

Risks to our rating and price target:

Upside risks include: Higher than expected pipeline growth, material RevPAR growth (macroeconomic improvement beyond expectations), material market share gains.

Downside risks include: Growth trajectory could disappoint. Pipeline growth could either slow down or projects scheduled for construction could be canceled, which would diminish system growth for the firm and disappoint investors.

WH: Valuation and Risks

Our price target of \$98 for WH is based on a 14.0x target EV/EBITDA multiple (in line with portfolio quality/RevPAR relative to peers) of our 2026 EBITDA estimate.

Risks to our rating and price target: Slowdown in development opportunities. Macro demand/pipeline headwinds.

Companies Mentioned in This Note

Choice Hotels International, Inc. (CHH, \$95.15, Hold, C. Patrick Scholes) Hyatt Hotels Corporation (H, \$144.35, Buy, C. Patrick Scholes) Hilton Worldwide Holdings Inc. (HLT, \$260.90, Hold, C. Patrick Scholes) Marriott International, Inc. (MAR, \$265.46, Hold, C. Patrick Scholes) Wyndham Hotels & Resorts, Inc. (WH, \$72.38, Buy, C. Patrick Scholes) InterContinental (IHG, Not Rated)

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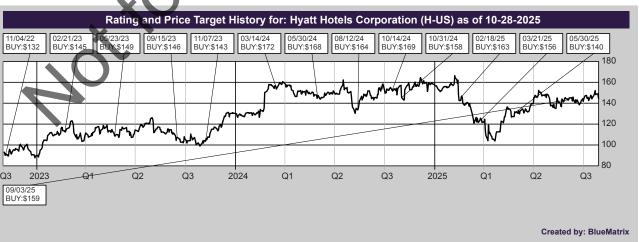
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Legend for Rating and Price Target History Charts:

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