

Christian Church in Greater Kansas City
Statement of Financial Position

| | As of | | Increase (Decrease) | As of |
|---|------------------|------------------|--------------------------------|-------------------|
| | 1/31/2022 | 1/31/2021 | | 12/31/2021 |
| Assets | | | | |
| Current Assets | | | | |
| Cash held by (due to) OGMP | 533,642 | 640,850 | (107,207) | 533,326 |
| Cash held by (due to) UCCR | | 500 | (500) | |
| CCF Distributions in Transit | | | | 48,780 |
| Accounts Receivable | 9,180 | 9,594 | (414) | 1,438 |
| Prepaid Expenses | 442 | | 442 | 246 |
| Total Current Assets | 543,264 | 650,943 | (107,679) | 583,791 |
| Investments | | | | |
| Investments held at Church Extension | 185,353 | 135,000 | 50,353 | 185,353 |
| Investments held at CCF | 3,047,910 | 2,488,568 | 559,342 | 3,047,910 |
| Total Investments | 3,233,262 | 2,623,568 | 609,695 | 3,233,262 |
| Other Assets | | | | |
| Promissory Notes 7457 Cherokee Dr | 262,801 | 279,935 | (17,134) | 264,119 |
| UCCR Equity Advances | 36,651 | 8,509 | 28,142 | 53,315 |
| Total Other Assets | 299,452 | 288,444 | 11,008 | 317,434 |
| Fixed Assets | | | | |
| Land | 78,035 | 87,727 | (9,692) | 78,035 |
| Buildings | 2,833,660 | 2,833,660 | | 2,833,660 |
| Furniture & Equipment | 258,504 | 258,504 | | 258,504 |
| Vehicles | 43,211 | 43,211 | | 43,211 |
| Congregational Properties | 456,379 | 741,269 | (284,890) | 456,379 |
| Accumulated Depreciation | (2,302,549) | (2,235,355) | (67,194) | (2,302,549) |
| Total Fixed Assets | 1,367,240 | 1,729,016 | (361,776) | 1,367,240 |
| Total Assets | 5,443,218 | 5,291,970 | 151,248 | 5,501,727 |
| Liabilities and Net Assets | | | | |
| Liabilities | | | | |
| Accounts Payable | 65,001 | 83,380 | (18,379) | 49,409 |
| Deferred Revenue | 8,657 | 4,112 | 4,545 | 8,657 |
| Total Liabilities | 73,657 | 87,492 | (13,834) | 58,065 |
| Net Assets | | | | |
| Net Assets Without Donor Restrictions | 2,179,425 | 1,926,886 | 252,539 | 2,230,171 |
| Net Assets With Donor Restrictions | 3,190,136 | 3,277,592 | (87,456) | 3,213,491 |
| Total Net Assets | 5,369,561 | 5,204,479 | 165,082 | 5,443,662 |
| Total Liabilities and Net Assets | 5,443,218 | 5,291,970 | 151,248 | 5,501,727 |

Christian Church of Greater Kansas City

| | Detailed Net Asset Activity | | | | | Assets less Liabilities representing Fund Balances | | | | | | |
|--|-----------------------------|--------|----------|---------------------------------|--------------------|--|-----------------|-----------------|----------------|-----------|--------|---------|
| | Beginning of Year | Income | Expenses | Unreal. Gain/ (Loss) on Inv. | As of 1/31/2022 | Total Liabilities | Total Assets | Fixed Assets | AR/ Prepays | Cash | CE | CCF |
| Net Assets without Donor Restrictions | | | | | | | | | | | | |
| Regional Office Operating | 1,316,677 | 12,531 | (27,248) | - | 1,301,960 | (29,523) | 1,331,483 | 256 | 263,243 | 365,853 | 50,353 | 651,778 |
| Transfers in From New Church | | - | - | | | | | | | | | |
| Regional Assembly | - | - | - | | | | | | | | | |
| GKC General Camps | | - | - | | | | | | | | | |
| CYF Summer Camp | | - | - | | | | | | | | | |
| CYF Mid-Winter | | - | - | | | | | | | | | |
| Chi Rho Camps | | - | - | | | | | | | | | |
| Chi Rho Events/Mid-Winter | | - | - | | | | | | | | | |
| Boundary Training | | - | - | | | | | | | | | |
| Anti Racism Event | | - | - | | | | | | | | | |
| Leadership Seminar | | - | - | | | | | | | | | |
| South Summit CC | | - | - | | | | | | | | | |
| Tall Oaks Sale Proceeds | | - | - | | | | | | | | | |
| Total Region | 1,316,677 | 12,531 | (27,248) | - | 1,301,960 | (29,523) | 1,331,483 | 256 | 263,243 | 365,853 | 50,353 | 651,778 |
| Tall Oaks | | | | | | | | | | | | |
| Operations | (70,941) | 1,910 | (37,938) | | (106,969) | (38,222) | (68,747) | | 45,831 | (114,578) | | |
| Transfers In From (Out to) Other Funds | | - | | | | | | | | | | |
| Empowerment Fund | | - | - | | | | | | | | | |
| Tall Oaks Current Year Reserves | 2,424 | - | - | - | 2,424 | | 2,424 | | | 2,424 | | |
| Total Tall Oaks Operating | (68,517) | 1,910 | (37,938) | - | (104,545) | (38,222) | (66,323) | - | 45,831 | (112,154) | - | - |
| Tall Oaks Ministry Designated | - | - | - | - | - | | - | | | - | | |
| Tall Oaks Milagro Refurbish | 5,491 | - | - | - | 5,491 | | 5,491 | | | 5,491 | | |
| Tall Oaks Fixed Assets | 976,520 | - | - | - | 976,520 | | 976,520 | 976,520 | | | | |
| Total Tall Oaks | 913,494 | 1,910 | (37,938) | - | 877,466 | (38,222) | 915,688 | 976,520 | 45,831 | (106,663) | - | - |
| Total Net Assets without Donor Restrictions | 2,230,171 | 14,441 | (65,186) | - | 2,179,426 | (67,745) | 2,247,171 | 976,776 | 309,074 | 259,190 | 50,353 | 651,778 |
| Net Assets with Donor Restrictions | | | | | | | | | | | | |
| Regional Office Endowment | 179,150 | - | - | - | 179,150 | | 179,150 | | | | | 179,150 |
| Graham Medical Emergency Fund | 2,646 | - | - | - | 2,646 | | 2,646 | | | 2,646 | | |
| Christian Ministry Scholarship Fund | 23,352 | - | (1,000) | - | 22,352 | | 22,352 | | | 22,352 | | |
| Clergy Crisis Support Fund | 3,528 | - | - | - | 3,528 | | 3,528 | | | 3,528 | | |
| Retirement Celebration Fund | 50 | - | - | - | 50 | | 50 | | | 50 | | |
| Camp Scholarships | 6,194 | - | - | - | 6,194 | | 6,194 | | | 6,194 | | |
| Youth Events | 23,242 | - | (1,882) | - | 21,360 | | 21,360 | | | 21,360 | | |
| DMA | 3,865 | - | - | - | 3,865 | | 3,865 | | | 3,865 | | |
| Reconciliation | 18,175 | 1,041 | (5,750) | - | 13,466 | | 13,466 | | | 13,466 | | |
| DWM General Fund | 5,066 | - | - | - | 5,066 | | 5,066 | | | 5,066 | | |
| DWM Travel Pool | (422) | - | - | - | (422) | | (422) | | | (422) | | |
| DWM Coordinator Expenses | 255 | - | - | - | 255 | | 255 | | | 255 | | |
| DWM Woman to Woman | 210 | - | - | - | 210 | | 210 | | | 210 | | |
| DWM Speaker Fund | 4,608 | - | - | - | 4,608 | | 4,608 | | | 4,608 | | |
| DWM Interregional Event | 910 | - | - | - | 910 | | 910 | | | 910 | | |
| DWM Mission Fund | 43 | - | - | - | 43 | | 43 | | | 43 | | |
| FCC of KC, MO Endowment Fund | 116,454 | - | - | - | 116,454 | | 116,454 | | | 9,579 | | 106,875 |
| FCC of KC, MO Empowerment Fund | 11,268 | - | - | - | 11,268 | | 11,268 | | | 11,268 | | |
| Haiti Scholarships for Young Adults | 13,745 | - | - | - | 13,745 | | 13,745 | | | 13,745 | | |
| National Convocation Scholarship | 200 | - | - | - | 200 | | 200 | | | 200 | | |
| Total Region | 412,539 | 1,041 | (8,632) | - | 404,948 | - | 404,948 | - | - | 118,923 | - | 286,025 |

Christian Church of Greater Kansas City

| | Detailed Net Asset Activity | | | | Assets less Liabilities representing Fund Balances | | | | | | | |
|--|-----------------------------|--------|----------|---------------------------------|--|----------------------|-----------------|-----------------|----------------|---------|---------|-----------|
| | Beginning of Year | Income | Expenses | Unreal. Gain/ (Loss) on Inv. | As of 1/31/2022 | Total Liabilities | Total Assets | Fixed Assets | AR/ Prepays | Cash | CE | CCF |
| Net Assets with Donor Restrictions - Continued | | | | | | | | | | | | |
| Ministry Innovation -General | 857,470 | 98 | (15,862) | | 841,706 | (5,912) | 847,618 | | - | 86,822 | 135,000 | 625,796 |
| Investment Activity | | - | - | - | | | | | | | | |
| Ministry Innovation-Pentecost | 27,075 | - | - | - | 27,075 | | 27,075 | | | 27,075 | | |
| Congregational Properties | 390,464 | - | - | - | 390,464 | | 390,464 | 390,464 | | | | |
| Bacon Memorial | 1,169,784 | - | - | - | 1,169,784 | | 1,169,784 | | | | | 1,169,784 |
| Miller Trust | (298) | - | - | - | (298) | | (298) | | | (298) | | |
| Seed Fund | 84,277 | - | - | - | 84,277 | | 84,277 | | | - | | 84,277 |
| Vision Fund | 131,849 | - | - | - | 131,849 | | 131,849 | | | 12,223 | | 119,626 |
| Hispanic Ministries | 1,648 | - | - | - | 1,648 | | 1,648 | | | 1,648 | | |
| Total Ministerial Innovations | 2,662,269 | 98 | (15,862) | - | 2,646,505 | (5,912) | 2,652,417 | 390,464 | - | 127,470 | 135,000 | 1,999,483 |
| Mary Margaret Miller Fund | 1,560 | - | - | - | 1,560 | | 1,560 | | | 1,560 | | |
| Cherokee CC - Clergy Retreat at TO | 26,499 | - | - | - | 26,499 | | 26,499 | | | 26,499 | | |
| Total Tall Oaks | 28,059 | - | - | - | 28,059 | - | 28,059 | - | - | 28,059 | - | - |
| Hyde Park CC - Ministry Innovation | 110,624 | - | - | - | 110,624 | | 110,624 | | | | | 110,624 |
| Total Net Assets with Donor Restrict | 3,213,491 | 1,139 | (24,494) | - | 3,190,136 | (5,912) | 3,196,048 | 390,464 | - | 274,452 | 135,000 | 2,396,132 |
| Total Net Assets | 5,443,662 | 15,580 | (89,680) | - | 5,369,562 | (73,657) | 5,443,219 | 1,367,240 | 309,074 | 533,642 | 185,353 | 3,047,910 |

Christian Church in Greater Kansas City
Statement of Financial Position - Region

| | <u>As of</u> | | | <u>As of</u> |
|---|-------------------------|-------------------------|--------------------------------|-------------------------|
| | <u>1/31/2022</u> | <u>1/31/2021</u> | <u>Increase (Decrease)</u> | <u>12/31/2021</u> |
| Assets | | | | |
| Current Assets | | | | |
| Cash held by (due to) OGMP | 484,776 | 447,242 | 37,534 | 481,623 |
| CCF Distributions in Transit | | | | 21,793 |
| Prepaid Expenses | <u>442</u> | <u></u> | <u>442</u> | <u>246</u> |
| Total Current Assets | <u>485,218</u> | <u>447,242</u> | <u>37,976</u> | <u>503,663</u> |
| Investments | | | | |
| Investments held at Church Extension | 50,353 | | 50,353 | 50,353 |
| Investments held at CCF | <u>937,803</u> | <u>590,133</u> | <u>347,670</u> | <u>937,803</u> |
| Total Investments | <u>988,155</u> | <u>590,133</u> | <u>398,022</u> | <u>988,155</u> |
| Other Assets | | | | |
| Promissory Notes 7457 Cherokee Dr | <u>262,801</u> | <u>279,935</u> | <u>(17,134)</u> | <u>264,119</u> |
| Total Other Assets | <u>262,801</u> | <u>279,935</u> | <u>(17,134)</u> | <u>264,119</u> |
| Fixed Assets | | | | |
| Furniture & Equipment | 18,798 | 18,798 | | 18,798 |
| Accumulated Depreciation | <u>(18,541)</u> | <u>(18,285)</u> | <u>(256)</u> | <u>(18,541)</u> |
| Total Fixed Assets | <u>256</u> | <u>513</u> | <u>(256)</u> | <u>256</u> |
| Total Assets | <u>1,736,430</u> | <u>1,317,822</u> | <u>418,608</u> | <u>1,756,193</u> |
| Liabilities and Net Assets | | | | |
| Liabilities | | | | |
| Accounts Payable | 24,978 | 10,966 | 14,012 | 22,432 |
| Deferred Revenue | <u>4,545</u> | <u></u> | <u>4,545</u> | <u>4,545</u> |
| Total Liabilities | <u>29,523</u> | <u>10,966</u> | <u>18,557</u> | <u>26,977</u> |
| Net Assets | | | | |
| Net Assets Without Donor Restrictions | 1,301,960 | 927,366 | 374,594 | 1,316,677 |
| Net Assets With Donor Restrictions | <u>404,948</u> | <u>379,490</u> | <u>25,457</u> | <u>412,539</u> |
| Total Net Assets | <u>1,706,907</u> | <u>1,306,856</u> | <u>400,051</u> | <u>1,729,216</u> |
| Total Liabilities and Net Assets | <u>1,736,430</u> | <u>1,317,822</u> | <u>418,608</u> | <u>1,756,193</u> |

Christian Church in Greater Kansas City

Budget Report & Prior Year Comparison - Region

| | Year to Date | | | Annual Budget | Prior YTD |
|---|---------------------------|---------------------------|------------------------|---------------|---------------------------|
| | Actual as of 1/31/2022 | Budget as of 1/31/2022 | Over (Under) Budget | | Actual as of 1/31/2021 |
| Income | | | | | |
| Disciples Mission Fund | 8,056 | 9,712 | (1,656) | 110,000 | 9,006 |
| Regional Support Fund/Congregations | 664 | 749 | (84) | 26,000 | 3,325 |
| Regional Support Fund\Individual Giving | 550 | 865 | (315) | 4,000 | 953 |
| Christmas Offering | 3,232 | 3,264 | (32) | 7,500 | 3,553 |
| DMF Contributions via CCF | 29 | 16 | 12 | 11,000 | 29 |
| Total Allocation Income | 12,531 | 14,606 | (2,075) | 158,500 | 16,866 |
| Interest Income | | | | 2,300 | |
| Distribution from owned CCF Investment | | | | 6,500 | |
| New Church Admin Fee | | | | 12,000 | |
| Facility Parsonage Rental Income | | | | | 200 |
| Miscellaneous Income | | | | 1,600 | 36 |
| Total Other Income | 0 | 0 | 0 | 22,400 | 236 |
| Total Income | 12,531 | 14,606 | (2,075) | 180,900 | 17,102 |
| Expenses | | | | | |
| Salaries & Benefits | 17,652 | 16,476 | 1,176 | 197,574 | 14,382 |
| RM Sabbatical Expenses | 1,108 | | 1,108 | | |
| Travel | 61 | 417 | (355) | 12,069 | |
| Liability Insurance | 3,395 | 5,247 | (1,851) | 20,000 | 2,877 |
| Telecommunications | 287 | 512 | (225) | 4,110 | 421 |
| Facilities and Equipment | | 25 | (25) | 494 | |
| Postage | 93 | 349 | (256) | 1,110 | 85 |
| Computer & Equipment | 144 | 95 | 49 | 4,591 | 145 |
| Office Expenses | 2,859 | 849 | 2,010 | 9,967 | 493 |
| Miscellaneous | | | | 200 | |
| Board & Committee Expenses | | | | | 400 |
| Treasury Services | 1,650 | 1,650 | 0 | 19,800 | 1,650 |
| Legal Fees | | | | 1,500 | |
| College of Regional Ministry Dues | | | | 1,940 | |
| Promotional Expenses | | | | 2,000 | |
| GKC Convencion Hispana Support | | 417 | (417) | 5,000 | |
| Clergy Oversight | | | | 1,000 | |
| Total | 27,248 | 26,035 | 1,213 | 281,355 | 20,453 |
| Total Expenses | 27,248 | 26,035 | 1,213 | 281,355 | 20,453 |
| NET SURPLUS/(DEFICIT) | (14,717) | (11,429) | (3,288) | (100,455) | (3,351) |

Christian Church in Greater Kansas City
Statement of Financial Position - Ministry Innovation

| | <u>As of</u> | | | <u>As of</u> |
|---|-------------------------|-------------------------|--------------------------------|-------------------------|
| | <u>1/31/2022</u> | <u>1/31/2021</u> | <u>Increase (Decrease)</u> | <u>12/31/2021</u> |
| Assets | | | | |
| Current Assets | | | | |
| Cash held by (due to) OGMP | 127,470 | 162,226 | (34,756) | 113,085 |
| CCF Distributions in Transit | | | | 26,118 |
| Accounts Receivable | | | | 1,438 |
| Total Current Assets | <u>127,470</u> | <u>162,226</u> | <u>(34,756)</u> | <u>140,641</u> |
| Investments | | | | |
| Investments held at Church Extension | 135,000 | 135,000 | | 135,000 |
| Investments held at CCF | <u>2,110,107</u> | <u>1,898,435</u> | <u>211,673</u> | <u>2,110,107</u> |
| Total Investments | <u>2,245,107</u> | <u>2,033,435</u> | <u>211,673</u> | <u>2,245,107</u> |
| Fixed Assets | | | | |
| Congregational Properties | 456,379 | 741,269 | (284,890) | 456,379 |
| Accumulated Depreciation | <u>(65,915)</u> | <u>(61,521)</u> | <u>(4,394)</u> | <u>(65,915)</u> |
| Total Fixed Assets | <u>390,464</u> | <u>679,748</u> | <u>(289,284)</u> | <u>390,464</u> |
| Total Assets | <u>2,763,041</u> | <u>2,875,408</u> | <u>(112,368)</u> | <u>2,776,212</u> |
| Liabilities and Net Assets | | | | |
| Liabilities | | | | |
| Accounts Payable | <u>5,912</u> | <u>935</u> | <u>4,977</u> | <u>3,320</u> |
| Total Liabilities | <u>5,912</u> | <u>935</u> | <u>4,977</u> | <u>3,320</u> |
| Net Assets | | | | |
| Net Assets With Donor Restrictions | <u>2,757,128</u> | <u>2,874,474</u> | <u>(117,345)</u> | <u>2,772,892</u> |
| Total Net Assets | <u>2,757,128</u> | <u>2,874,474</u> | <u>(117,345)</u> | <u>2,772,892</u> |
| Total Liabilities and Net Assets | <u>2,763,041</u> | <u>2,875,408</u> | <u>(112,368)</u> | <u>2,776,212</u> |

Christian Church in Greater Kansas City
Budget Report & Prior Yr Comparison - Ministry Innovation

| | Year to Date | | | | Prior YTD |
|--|---------------------------|---------------------------|------------------------|------------------|---------------------------|
| | Actual as of 1/31/2022 | Budget as of 1/31/2022 | Over (Under) Budget | Annual Budget | Actual as of 1/31/2021 |
| Income | | | | | |
| Interest Income | | | | 1,000 | |
| Designated Operating Contributions | | 469 | (469) | 9,000 | 38 |
| Regional Capital | 98 | | 98 | | |
| Distrib from Nonowned Endowment.Caldwe | | | | 10,000 | |
| Total Income | 98 | 469 | (371) | 20,000 | 38 |
| Expenses | | | | | |
| Salaries & Benefits | 7,561 | 7,514 | 47 | 90,176 | 7,296 |
| Travel | | 416 | (416) | 2,500 | 50 |
| Background Checks | | 42 | (42) | 500 | |
| New Church Training | | | | 12,000 | |
| Transformation/Innovation Grants | | | | 30,000 | |
| New Church Grants | 3,300 | 3,300 | | 58,000 | |
| Administrative Expense | | | | 12,000 | |
| Hospitality | | | | 1,000 | |
| Total Expenses | 10,861 | 11,272 | (411) | 206,176 | 7,346 |
| Transfers To/From Other Funds | | | | | |
| Distribution from New Ch Endowments | | | | (60,500) | |
| Transfer from Designated Funds | 0 | 0 | 0 | (60,500) | 0 |
| NET SURPLUS/(DEFICIT) | (10,763) | (10,803) | 40 | (125,676) | (7,307) |

Christian Church in Greater Kansas City
Statement of Financial Position - Tall Oaks

| | <u>As of</u> | | | |
|---|-----------------------|-------------------------|--------------------------------|-----------------------------|
| | <u>1/31/2022</u> | <u>1/31/2021</u> | <u>Increase (Decrease)</u> | <u>As of 12/31/2021</u> |
| Assets | | | | |
| Current Assets | | | | |
| Cash held by (due to) OGMP | (78,603) | 31,382 | (109,985) | (61,382) |
| Cash held by (due to) UCCR | | 500 | (500) | |
| CCF Distributions in Transit | | | | 869 |
| Accounts Receivable | 9,180 | 9,594 | (414) | |
| Total Current Assets | <u>(69,423)</u> | <u>41,476</u> | <u>(110,899)</u> | <u>(60,513)</u> |
| Other Assets | | | | |
| UCCR Equity Advances | 36,651 | 8,509 | 28,142 | 53,315 |
| Total Other Assets | <u>36,651</u> | <u>8,509</u> | <u>28,142</u> | <u>53,315</u> |
| Fixed Assets | | | | |
| Land | 78,035 | 87,727 | (9,692) | 78,035 |
| Buildings | 2,833,660 | 2,833,660 | | 2,833,660 |
| Furniture & Equipment | 239,706 | 239,706 | | 239,706 |
| Vehicles | 43,211 | 43,211 | | 43,211 |
| Accumulated Depreciation | <u>(2,218,093)</u> | <u>(2,155,549)</u> | <u>(62,544)</u> | <u>(2,218,093)</u> |
| Total Fixed Assets | <u>976,520</u> | <u>1,048,755</u> | <u>(72,235)</u> | <u>976,520</u> |
| Total Assets | <u>943,748</u> | <u>1,098,740</u> | <u>(154,992)</u> | <u>969,322</u> |
| Liabilities and Net Assets | | | | |
| Liabilities | | | | |
| Accounts Payable | 34,111 | 71,479 | (37,368) | 23,657 |
| Deferred Revenue | 4,112 | 4,112 | | 4,112 |
| Total Liabilities | <u>38,222</u> | <u>75,591</u> | <u>(37,368)</u> | <u>27,768</u> |
| Net Assets | | | | |
| Net Assets Without Donor Restrictions | 877,465 | 999,520 | (122,055) | 913,494 |
| Net Assets With Donor Restrictions | 28,060 | 23,629 | 4,431 | 28,060 |
| Total Net Assets | <u>905,525</u> | <u>1,023,149</u> | <u>(117,624)</u> | <u>941,554</u> |
| Total Liabilities and Net Assets | <u>943,748</u> | <u>1,098,740</u> | <u>(154,992)</u> | <u>969,322</u> |

Christian Church in Greater Kansas City
Budget Report & Prior Year Comparison - Tall Oaks

| | <u>Year to Date</u> | <u>Prior YTD</u> |
|-----------------------------------|------------------------|------------------------|
| | <u>Actual as of</u> | <u>Actual as of</u> |
| | <u>1/31/2022</u> | <u>1/31/2021</u> |
| Income | | |
| LLC Lodge Base Income | | |
| Cottage Base Income | | |
| Limited Use Groups Income | | |
| General Income | | |
| Sales Income | | |
| Miscellaneous Income | | |
| Total Operational Income | <u>0</u> | <u>0</u> |
| Allocation Income | | |
| Designated Offering Contributions | 1,710 | 2,128 |
| Annual fund | 200 | |
| Regional Support | | |
| Contributions PR and Auctions | | |
| Total Allocation Income | <u>1,910</u> | <u>2,128</u> |
| Total Income | <u>1,910</u> | <u>2,128</u> |
| Expenses | | |
| Salaries & Benefits | | |
| Staff Reimbursement Expense | | |
| Insurance Expense | 1,274 | |
| Maintenance Expense | | |
| Office Expenses | | |
| Committee Expenses | | |
| Site Promotion Expenses | | |
| Utilities | | 85 |
| General Operating Expense | | |
| UCCR Operating Expenses | | 20,000 |
| Housekeeping Expense | | |
| Food Service Expense | | |
| Staff Expenses | | |
| Equestrian Program Expense | | |
| Challenge Course Expense | | |
| Other Program Expense | | |
| Total Expenses | <u>1,274</u> | <u>20,085</u> |
| UCCR Tall Oaks Profit/(Loss) | | |
| UCCR Profit/(Loss) | <u>(36,664)</u> | |
| Total | <u>(36,664)</u> | <u>0</u> |
| NET SURPLUS/(DEFICIT) | <u>(36,028)</u> | <u>(17,957)</u> |