

## Christian Church in Greater Kansas City Statement of Financial Position

	As of		Increase (Decrease)	As of 12/31/2018
	10/31/2019	10/31/2018		
<b>Assets</b>				
Current Assets				
Cash held by (due to) OGMP	58,280	123,485	(65,204)	138,148
CCF Distributions in Transit	0		0	36,074
Accounts Receivable	52,502	65,518	(13,017)	2,150
Prepaid Expenses	21,229	884	20,345	2,157
<b>Total Current Assets</b>	<b>132,011</b>	<b>189,887</b>	<b>(57,876)</b>	<b>178,529</b>
Investments				
Investments held at Church Extension	331,287	331,287		331,287
Investments held at CCF	2,204,253	2,234,133	(29,880)	2,000,159
<b>Total Investments</b>	<b>2,535,540</b>	<b>2,565,420</b>	<b>(29,880)</b>	<b>2,331,446</b>
Fixed Assets				
Land	106,200	106,200		106,200
Buildings	2,787,659	2,787,659		2,787,659
Furniture & Equipment	258,504	258,504		258,504
Vehicles	47,746	47,746		47,746
Congregational Properties	741,269	741,269		741,269
Accumulated Depreciation	(2,102,608)	(2,025,979)	(76,629)	(2,102,608)
<b>Total Fixed Assets</b>	<b>1,838,769</b>	<b>1,915,399</b>	<b>(76,629)</b>	<b>1,838,769</b>
<b>Total Assets</b>	<b>4,506,321</b>	<b>4,670,706</b>	<b>(164,385)</b>	<b>4,348,744</b>
<b>Liabilities and Net Assets</b>				
Liabilities				
Accounts Payable	23,049	22,659	390	22,379
Deferred Revenue	27,599	11,045	16,555	24,822
Note Payable	4,632	11,186	(6,554)	10,117
<b>Total Liabilities</b>	<b>55,281</b>	<b>44,890</b>	<b>10,390</b>	<b>57,318</b>
Net Assets				
Unrestricted	1,173,747	1,296,910	(123,163)	1,197,761
Temporarily Restricted	3,166,669	3,218,281	(51,613)	2,983,041
Permanently Restricted	110,624	110,624		110,624
<b>Total Net Assets</b>	<b>4,451,040</b>	<b>4,625,816</b>	<b>(174,775)</b>	<b>4,291,426</b>
<b>Total Liabilities and Net Assets</b>	<b>4,506,321</b>	<b>4,670,706</b>	<b>(164,385)</b>	<b>4,348,744</b>

**Christian Church of Greater Kansas City**

	<b>Detailed Net Asset Activity</b>					<b>Assets less Liabilities representing Fund Balances</b>						
	Beginning of Year	Income	Expenses	Unreal. Gain/ (Loss) on Inv	As of 10/31/2019	Total Liabilities	Total Assets	Fixed Assets	AR/ Prepaids	Cash	CE	CCF
<b>Unrestricted Net Assets</b>												
Regional Office Operating	64,920	172,843	(219,304)	5,715	24,174	(14,797)	38,971	1,025	2,116	(70,188)	40,263	65,755
GKC General Camps		64,297	(49,998)		14,299		14,299			14,299		
CYF		24,676	(29,301)		(4,625)		(4,625)			(4,625)		
Chi Rho Camps		10,662	(17,225)		(6,563)		(6,563)			(6,563)		
Chi Rho Events/Mid-Winter		2,215	(1,634)		581		581			581		
Boundary Training		742	(328)	-	414		414			414		
Anti Racism Event		10,898	(8,326)		2,572		2,572			2,572		
Leadership Seminar		-	(58)		(58)		(58)			(58)		
CWF Spring Retreat		4,980	(3,210)	-	1,770		1,770			1,770		
South Summitt CC		-	(431)		(431)		(431)			(431)		
Total Region	64,920	291,313	(329,815)	5,715	32,133	(14,797)	46,930	1,025	2,116	(62,229)	40,263	65,755
Tall Oaks Operating	(166,168)	676,377	(679,343)	-	(92,811)	(39,855)	(52,956)		70,989	(123,945)		
Transfer in from Empowerment		76,323								-		
Tall Oaks Current Year Reserves	2,424	-	-	-	2,424		2,424			2,424		
Total Tall Oaks Operating	(87,594)	752,873	(755,666)	-	(90,387)	(39,855)	(50,532)	-	70,989	(121,521)	-	-
Tall Oaks Ministry Designated	66,113	12,115	-	-	78,228		78,228			78,228		
Tall Oaks Milagro Refurbish	5,113	-	(547)	-	4,566		4,566			4,566		
Tall Oaks Fixed Assets	1,149,207	-	-	-	1,149,207		1,149,207	1,149,207				
Total Tall Oaks	1,132,839	764,988	(756,213)	-	1,141,614	(39,855)	1,181,469	1,149,207	70,989	(38,727)	-	-
Total Unrestricted	1,197,759	1,056,301	(1,086,028)	5,715	1,173,747	(54,652)	1,228,399	1,150,232	73,105	(100,956)	40,263	65,755
<b>Temporarily Restricted Net Assets</b>												
Regional Office Endowment	129,150	4,338	(4,197)	13,427	142,718		142,718			25		142,693
Graham Medical Emergency Fund	2,646	-	-	-	2,646		2,646				2,646	
Christian Ministry Scholarship Fund	19,170	-	(1,000)	-	18,170		18,170			2,184	15,986	
Clergy Crisis Support Fund	3,528	-	-	-	3,528		3,528				3,528	
Retirement Celebration Fund	50	-	-	-	50		50			50		
Camp Scholarships	5,022	809	(312)	-	5,519		5,519			5,519		
Youth Events	17,546	-	(63)	-	17,483		17,483			7,773	9,710	
DMA	3,445	896	(555)	-	3,786		3,786			437	3,349	
Reconciliation	19,462	6,223	(9,300)	-	16,385		16,385				16,385	
DWM General Fund	1,639	8,415	(6,199)	-	3,855		3,855			3,855		
DWM Travel Pool	93	-	-	-	93		93				93	
DWM Coordinator Expenses	255	-	-	-	255		255				255	
DWM Woman to Woman	1,035	-	-	-	1,035		1,035				1,035	
DWM Speaker Fund	4,899	-	(1,474)	-	3,425		3,425			(2,943)	6,368	
DWM InterRegional Event	910	-	-	-	910		910				910	
DWM Mission Fund	497	296	-	-	793		793				793	
FCC of KC, MO Endowment Fund	88,742	2,480	(2,395)	7,544	96,371		96,371			795	8,784	86,792
FCC of KC, MO Empowerment Fund	1,457	2,395	-	-	3,852		3,852			3,852		
Haiti Scholarships for Young Adults	13,745	-	-	-	13,745		13,745				13,745	
Cherokee Transition Min. Fund	26,391	-	(15,610)	-	10,781		10,781				10,781	
Family of Faith	448	300	(379)	-	369		369				369	
National Convocation Scholarship	200	-	-	-	200		200			200		
Total Region	340,330	26,152	(41,484)	20,971	345,969	-	345,969	-	-	21,747	94,737	229,485

**Christian Church of Greater Kansas City**

	<b>Detailed Net Asset Activity</b>					<b>Assets less Liabilities representing Fund Balances</b>						
	Beginning of Year	Income	Expenses	Unreal. Gain/ (Loss) on Inv	As of 10/31/2019	Total Liabilities	Total Assets	Fixed Assets	AR/ Prepays	Cash	CE	CCF
<b>Temporarily Restricted Net Assets - Continued</b>												
New Church-General	614,798	70,361	(76,070)		679,979	(629)	680,608		626	93,179	148,764	438,039
Investment Activity		23,122	(22,381)	70,149								
New Church-Pentecost	19,334	3,958	(665)	-	22,627		22,627			9,857	12,770	
Congregational Properties	688,537	-	-	-	688,537		688,537	688,537				
Bacon Memorial	853,452	27,798	(26,879)	85,416	939,787		939,787				-	939,787
Bowen	204,000	-	-	-	204,000		204,000					204,000
Miller Trust	44,671	932	(884)	3,768	48,487		48,487				-	48,487
Seed Fund	62,825	1,320	-	5,324	69,469		69,469					69,469
Vision Fund	101,400	1,873	-	7,557	110,830		110,830				12,223	98,607
Builders' Club	20,882	-	-	-	20,882		20,882				20,882	
Hispanic Ministries	1,648	-	-	-	1,648		1,648				1,648	
Total New Church	<u>2,611,547</u>	<u>129,364</u>	<u>(126,879)</u>	<u>172,214</u>	<u>2,786,246</u>	<u>(629)</u>	<u>2,786,875</u>	<u>688,537</u>	<u>626</u>	<u>103,036</u>	<u>196,287</u>	<u>1,798,389</u>
Capital Improvements	11,311	120	-	-	11,431		11,431			11,431		
Mary Margaret Miller Fund	1,560	-	-	-	1,560		1,560			1,560		
Cherokee CC - Clergy Retreat at TO	15,643	3,169	-	-	18,812		18,812			18,812		
Tall Oaks Activity Shelter	2,651	-	-	-	2,651		2,651			2,651		
Total Tall Oaks	<u>31,165</u>	<u>3,289</u>	<u>0</u>	<u>-</u>	<u>34,454</u>	<u>-</u>	<u>34,454</u>	<u>-</u>	<u>-</u>	<u>34,454</u>	<u>-</u>	<u>-</u>
Total Temporarily Restricted	<u>2,983,042</u>	<u>158,805</u>	<u>(168,363)</u>	<u>193,185</u>	<u>3,166,669</u>	<u>(629)</u>	<u>3,167,298</u>	<u>688,537</u>	<u>626</u>	<u>159,237</u>	<u>291,024</u>	<u>2,027,874</u>
<b>Permanently Restricted Net Assets</b>												
Hyde Park CC - New Church	110,624			-	110,624		110,624					110,624
Total Net Assets	<u>4,291,425</u>	<u>1,215,106</u>	<u>(1,254,391)</u>	<u>198,900</u>	<u>4,451,040</u>	<u>(55,281)</u>	<u>4,506,321</u>	<u>1,838,769</u>	<u>73,731</u>	<u>58,281</u>	<u>331,287</u>	<u>2,204,253</u>

## Christian Church in Greater Kansas City Statement of Financial Position - Region

	As of		Increase (Decrease)	As of 12/31/2018
	10/31/2019	10/31/2018		
<b>Assets</b>				
Current Assets				
Cash held by (due to) OGMP	(40,482)	2,493	(42,975)	(2,342)
CCF Distributions in Transit				14,311
Prepaid Expenses	2,116	884	1,231	2,157
Total Current Assets	<u>(38,366)</u>	<u>3,378</u>	<u>(41,744)</u>	<u>14,126</u>
Investments				
Investments held at Church Extension	135,000	135,000		135,000
Investments held at CCF	295,234	300,426	(5,192)	268,258
Total Investments	<u>430,234</u>	<u>435,426</u>	<u>(5,192)</u>	<u>403,258</u>
Fixed Assets				
Furniture & Equipment	18,798	18,798		18,798
Accumulated Depreciation	(17,773)	(17,338)	(435)	(17,773)
Total Fixed Assets	<u>1,025</u>	<u>1,460</u>	<u>(435)</u>	<u>1,025</u>
<b>Total Assets</b>	<b><u>392,893</u></b>	<b><u>440,263</u></b>	<b><u>(47,371)</u></b>	<b><u>418,409</u></b>
<b>Liabilities and Net Assets</b>				
Liabilities				
Accounts Payable	6,889	4,994	1,894	13,160
Deferred Revenue	7,908		7,908	
Total Liabilities	<u>14,797</u>	<u>4,994</u>	<u>9,802</u>	<u>13,160</u>
Net Assets				
Unrestricted	32,131	57,180	(25,049)	64,920
Temporarily Restricted	345,965	378,089	(32,124)	340,329
Total Net Assets	<u>378,096</u>	<u>435,269</u>	<u>(57,173)</u>	<u>405,249</u>
<b>Total Liabilities and Net Assets</b>	<b><u>392,893</u></b>	<b><u>440,263</u></b>	<b><u>(47,371)</u></b>	<b><u>418,409</u></b>

## Christian Church in Greater Kansas City Budget Report & Prior Year Comparison

	Year to Date			Annual Budget	Prior YTD
	Actual as of 10/31/2019	Budget	Over (Under) Budget		Actual as of 10/31/2018
<b>Income</b>					
Disciples Mission Fund	91,070	94,630	(3,560)	126,000	100,083
Regional Support Fund/Congregations	22,372	21,000	1,372	29,000	21,664
Annual Fund	100		100		
Regional Support Fund\Individual Giving	3,304	3,082	222	15,000	6,883
Christmas Offering	9,719	10,308	(589)	19,000	8,480
DMF Contributions via CCF	11,057	10,352	705	16,000	11,257
<b>Total Allocation Income</b>	<b>137,622</b>	<b>139,372</b>	<b>(1,750)</b>	<b>205,000</b>	<b>148,368</b>
Interest Income	1,521	2,300	(779)	2,300	3,152
Distribution from owned CCF Investment	6,076	5,700	376	5,700	4,366
New Church Admin Fee	12,000	6,000	6,000	6,000	6,000
Miscellaneous Income	12	250	(238)	250	864
<b>Total Other Income</b>	<b>19,609</b>	<b>14,250</b>	<b>5,359</b>	<b>14,250</b>	<b>14,381</b>
<b>Total Income</b>	<b>157,232</b>	<b>153,622</b>	<b>3,610</b>	<b>219,250</b>	<b>162,749</b>
<b>Expenses</b>					
Salaries & Benefits	168,608	167,944	664	216,063	138,236
Staff Relocation/Moving Expenses					4,930
Travel	8,324	8,000	324	12,000	6,981
Facilities	2,298	1,781	517	1,781	1,781
Telecommunications	2,291	1,750	541	1,750	1,876
Postage	437	833	(397)	1,000	713
Computer & Equipment	2,785	2,500	285	3,000	2,209
Office Expenses	9,243	7,867	1,377	10,000	12,301
Miscellaneous	172		172		(17)
Treasury Services	21,800	21,800		26,160	21,800
Legal Fees					3,500
College of Regional Ministry Dues	1,642	2,000	(358)	2,000	1,677
Promotional Expenses				2,000	
GKC Convencion Hispana Support				8,000	6,104
Clergy Oversight	(45)	840	(885)	1,000	
Restructure Expenses	1,750		1,750		
<b>Total</b>	<b>219,304</b>	<b>215,315</b>	<b>3,989</b>	<b>284,754</b>	<b>202,092</b>
<b>Total Expenses</b>	<b>219,304</b>	<b>215,315</b>	<b>3,989</b>	<b>284,754</b>	<b>202,092</b>
Draw from Cherokee Funds for Transit. Min	(15,610)	(17,708)	2,098	(21,250)	(3,122)
<b>Total Transfer of Funds</b>	<b>(15,610)</b>	<b>(17,708)</b>	<b>2,098</b>	<b>(21,250)</b>	<b>(3,122)</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(46,462)</b>	<b>(43,984)</b>	<b>(2,477)</b>	<b>(44,254)</b>	<b>(36,221)</b>

**Christian Church in Greater Kansas City  
Budget Report & Prior Year Comparison - Regional Office**

	As of	Over	As of	
	10/31/2019	10/31/2019	(Under)	10/31/2018
	Actual	Budget	Budget	Actual
<b>From Previous Page</b>	(46,462)	(43,984)	(2,477)	(36,221)
Revenue			-	-
Expense	(58)		(58)	(252)
Leadership Seminar - GKCE4	(58)	-	(58)	(252)
Revenue	742	-	742	729
Expense	(328)	-	(328)	(30)
Boundary Training - GKCE7	414	-	414	699
Revenue	64,297		64,297	98,832
Expense	(49,998)		(49,998)	(109,250)
Camps - GKCE9	14,299	-	14,299	(10,418)
Revenue	10,898		10,898	-
Expense	(8,326)		(8,326)	-
Anti Racism Event - GKCE11	2,572	-	2,572	-
Revenue	24,676		24,676	
Expense	(29,301)		(29,301)	
CYF	(4,625)	-	(4,625)	-
Revenue	10,662		10,662	
Expense	(17,225)		(17,225)	
Chi Rho Camps	(6,563)	-	(6,563)	-
Revenue	2,215		2,215	
Expense	(1,634)		(1,634)	
Chi Rho Events/Mid-Winter	581	-	581	-
Revenue	24,676		24,676	2,920
Expense	(29,301)		(29,301)	(3,943)
CWF Spring Retreat	(4,625)	-	(4,625)	(1,023)
<b>NET SURPLUS/(DEFICIT)</b>	<b>(44,467)</b>	<b>(43,984)</b>	<b>(482)</b>	<b>(47,216)</b>

2018 Includes CYF & ChiRho from below

**Christian Church in Greater Kansas City  
Statement of Financial Position - New Church**

	<u>As of</u>		<b>Increase (Decrease)</b>	<b>As of 12/31/2018</b>
	<u>10/31/2019</u>	<u>10/31/2018</u>		
<b>Assets</b>				
Current Assets				
Cash held by (due to) OGMP	103,033	166,346	(63,313)	154,287
CCF Distributions in Transit	0		0	21,060
Prepaid Expenses	<u>626</u>		<u>626</u>	
Total Current Assets	<u>103,659</u>	<u>166,346</u>	<u>(62,687)</u>	<u>175,347</u>
Investments				
Investments held at Church Extension	196,287	127,369	68,918	127,369
Investments held at CCF	<u>1,909,020</u>	<u>1,933,707</u>	<u>(24,688)</u>	<u>1,731,901</u>
Total Investments	<u>2,105,306</u>	<u>2,061,076</u>	<u>44,230</u>	<u>1,859,270</u>
Fixed Assets				
Congregational Properties	741,269	741,269		741,269
Accumulated Depreciation	<u>(52,732)</u>	<u>(48,338)</u>	<u>(4,394)</u>	<u>(52,732)</u>
Total Fixed Assets	<u>688,537</u>	<u>692,931</u>	<u>(4,394)</u>	<u>688,537</u>
<b>Total Assets</b>	<b><u>2,897,503</u></b>	<b><u>2,920,354</u></b>	<b><u>(22,851)</u></b>	<b><u>2,723,154</u></b>
<b>Liabilities and Net Assets</b>				
Liabilities				
Accounts Payable	<u>629</u>		<u>629</u>	<u>983</u>
Total Liabilities	<u>629</u>	<u>0</u>	<u>629</u>	<u>983</u>
Net Assets				
Temporarily Restricted	2,786,249	2,809,730	(23,480)	2,611,547
Permanently Restricted	<u>110,624</u>	<u>110,624</u>		<u>110,624</u>
Total Net Assets	<u>2,896,873</u>	<u>2,920,354</u>	<u>(23,480)</u>	<u>2,722,171</u>
<b>Total Liabilities and Net Assets</b>	<b><u>2,897,503</u></b>	<b><u>2,920,354</u></b>	<b><u>(22,851)</u></b>	<b><u>2,723,154</u></b>

**Christian Church in Greater Kansas City  
Budget Report & Prior Year Comparison - New Church**

	Year to Date			Annual Budget	Prior YTD
	Actual as of 10/31/2019	Budget	Over (Under) Budget		Actual as of 10/31/2018
<b>Income</b>					
Interest Income	1,435	500	935	1,000	(2,414)
Designated Operating Contributions	5,789	6,250	(461)	9,000	7,958
Distrib. from non-own. endow.Caldwell	12,991	13,000	(9)	15,000	13,387
<b>Total Income</b>	<b>20,216</b>	<b>19,750</b>	<b>466</b>	<b>25,000</b>	<b>18,932</b>
<b>Expenses</b>					
Salaries & Benefits	53,286	53,130	156	63,750	12,036
Travel	3,098	2,500	598	2,500	109
General Liability Insurance	3,312		3,312		3,679
Mission Insite				3,320	
Background Checks				500	
New Church Training	1,054	1,100	(46)	11,000	6,369
Church Empowerment Grants	3,320	4,000	(680)	4,000	4,104
Administrative Expense	12,000	12,000		12,000	6,053
Hospitality				1,000	
<b>Total Expenses</b>	<b>76,069</b>	<b>72,730</b>	<b>3,339</b>	<b>98,070</b>	<b>32,349</b>
Distribution from New Ch Endowments	(50,145)	(54,804)	4,659	(73,070)	(50,413)
<b>Transfer from Designated Funds</b>	<b>(50,145)</b>	<b>(54,804)</b>	<b>4,659</b>	<b>(73,070)</b>	<b>(50,413)</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(5,709)</b>	<b>1,824</b>	<b>(7,533)</b>	<b>0</b>	<b>36,996</b>



**Christian Church in Greater Kansas City  
Statement of Financial Position - Tall Oaks**

	<u>As of</u>		<b>Increase (Decrease)</b>	<b>As of 12/31/2018</b>
	<u>10/31/2019</u>	<u>10/31/2018</u>		
<b>Assets</b>				
Current Assets				
Cash held by (due to) OGMP	(4,271)	(45,355)	41,084	(13,797)
CCF Distributions in Transit				703
Accounts Receivable	52,502	65,518	(13,017)	2,150
Prepaid Expenses	18,487		18,487	
<b>Total Current Assets</b>	<u>66,718</u>	<u>20,163</u>	<u>46,555</u>	<u>(10,944)</u>
Investments				
Investments held at Church Extension		68,918	(68,918)	68,918
<b>Total Investments</b>	<u>0</u>	<u>68,918</u>	<u>(68,918)</u>	<u>68,918</u>
Fixed Assets				
Land	106,200	106,200		106,200
Buildings	2,787,659	2,787,659		2,787,659
Furniture & Equipment	239,706	239,706		239,706
Vehicles	47,746	47,746		47,746
Accumulated Depreciation	(2,032,104)	(1,960,303)	(71,800)	(2,032,104)
<b>Total Fixed Assets</b>	<u>1,149,207</u>	<u>1,221,008</u>	<u>(71,800)</u>	<u>1,149,207</u>
<b>Total Assets</b>	<u><b>1,215,926</b></u>	<u><b>1,310,089</b></u>	<u><b>(94,163)</b></u>	<u><b>1,207,181</b></u>
<b>Liabilities and Net Assets</b>				
Liabilities				
Accounts Payable	15,531	17,665	(2,134)	8,235
Deferred Revenue	19,691	11,045	8,647	24,822
Note Payable	4,632	11,186	(6,554)	10,117
<b>Total Liabilities</b>	<u>39,855</u>	<u>39,896</u>	<u>(41)</u>	<u>43,175</u>
Net Assets				
Unrestricted	1,141,616	1,239,730	(98,114)	1,132,841
Temporarily Restricted	34,455	30,463	3,992	31,166
<b>Total Net Assets</b>	<u>1,176,071</u>	<u>1,270,193</u>	<u>(94,122)</u>	<u>1,164,007</u>
<b>Total Liabilities and Net Assets</b>	<u><b>1,215,926</b></u>	<u><b>1,310,089</b></u>	<u><b>(94,163)</b></u>	<u><b>1,207,181</b></u>

## Christian Church in Greater Kansas City Budget Report & Prior Year Comparison - Tall Oaks

	Year to Date			Annual Budget	Prior YTD
	Actual as of 10/31/2019	Budget as of 10/31/2019	Over (Under) Budget		Actual as of 10/31/2018
<b>Income</b>					
LLC Lodge Base Income	143,525	185,000	(41,475)	185,000	174,522
Cottage Base Income	169,999	125,000	44,999	125,000	115,339
Camp & Conference Base Income				68,000	65,320
Camp Offerings				500	
Limited Use Groups Income	83,957	53,100	30,857	53,100	48,505
General Income	20	50	(30)	850	477
Food Service Income	207,766	210,000	(2,234)	210,000	200,569
Donation Income	66,044	62,200	3,844	63,200	27,543
Miscellaneous Income	5,066	3,000	2,066	3,000	2,932
<b>Total Operational Income</b>	<b>676,377</b>	<b>638,350</b>	<b>38,027</b>	<b>708,650</b>	<b>635,208</b>
<b>Total Income</b>	<b>676,377</b>	<b>638,350</b>	<b>38,027</b>	<b>708,650</b>	<b>635,208</b>
<b>Expenses</b>					
Salaries & Benefits	380,552	380,668	(116)	426,000	378,817
Staff Reimbursement Expense	2,177	2,275	(98)	2,500	1,745
Insurance Expense	24,398	27,500	(3,102)	27,500	28,287
Office Expenses	29,205	32,150	(2,945)	36,150	36,360
Committee Expenses	20,274	16,000	4,274	16,000	4,451
Site Promotion Expenses	1,701	2,500	(799)	2,500	2,929
Utilities	84,456	83,545	911	98,800	95,191
General Operating Expense	7,068	5,550	1,518	7,700	6,819
Housekeeping Expense	7,402	8,685	(1,283)	9,200	9,375
Food Service Expense	100,122	99,950	172	120,700	116,432
Resale Items Expense	547		547		
Staff Expenses	235	250	(15)	2,050	2,140
Camp & Conference Expense	(95)		(95)		10,140
Equestrian Program Expense	17,409	16,700	709	18,050	15,946
Challenge Course Expense	1,357	1,800	(443)	1,800	1,890
Other Program Expense	2,250	4,000	(1,750)	4,000	2,223
<b>Total</b>	<b>679,058</b>	<b>681,573</b>	<b>(2,515)</b>	<b>772,950</b>	<b>712,745</b>
<b>Total Expenses</b>	<b>679,058</b>	<b>681,573</b>	<b>(2,515)</b>	<b>772,950</b>	<b>712,745</b>
<b>Other</b>					
BCE Interest Payments	285		285		507
<b>Total Other</b>	<b>285</b>	<b>0</b>	<b>285</b>	<b>0</b>	<b>507</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(2,965)</b>	<b>(43,223)</b>	<b>40,258</b>	<b>(64,300)</b>	<b>(78,044)</b>