CITY OF FORT LAUDERDALE

VISION · STRATEGY · ACTION

SETTING PRIORITIES FOR FY 2027

JANUARY 13, 2026

FY 2027 COMMISSION PRIORITIES

- Advance the Strategic Plan
- Adapt to evolving challenges and emerging opportunities
- Developed annually by the City Commission to address the most pressing community needs

GOVERNANCE

COMMISSION

Set the goals, priorities, and policies for the City

Approve funding to move the goals and priorities forward

CITY STAFF

Operationalize the goals and priorities through the annual budget

Create plans and implement actions to achieve goals and priorities

IMPLEMENTATION TIMELINE

TODAY
Identify the Commission's Priorities to advance the Strategic Plan

MARCH - JUNE
Fund Commission Priorities through the Budget Development Process

JULY
Present the FY 2027 Proposed Budget to the City Commission

SEPTEMBER
Conduct the Public Budget Hearings and adopt the FY 2027 Budget

OCTOBER
Implement the FY 2027 Commission Priorities

2029 STRATEGIC PLAN

1. Be a safe community that is proactive and responsive to risks
2. Enable housing options for all income levels
3. Be a sustainable and resilient community
4. Facilitate an efficient, multimodal transportation network
5. Build a beautiful and welcoming community
6. Build a diverse and attractive economy

CURRENT FY 2026 PRIORITIES

- Public Safety
- Homelessness Response
- Infrastructure & Resilience
- Public Enjoyment of Waterways
- Public Spaces & Cultural Initiatives
- Bolster Thriving Communities

FY 2026 PROGRESS UPDATE

CITY LANDSCAPE REVIEW

FINANCIAL FORECAST

Taxable Value Increases

Calendar Tax Year	Net New Construction	Final Gross Taxable Value	Increase/Decrease from Prior Year	Operating Millage Rate
2025 - July	**$1,118,251,262**	**$63,504,763,583**	**8.50%**	**4.1193**
2024 – Final	$521,556,050	$58,542,106,022	7.75%	4.1193
2023 - Final	$1,131,926,110	$54,333,485,464	11.33%	4.1193
2022 - Final	$1,679,235,780	$48,804,360,453	12.95%	4.1193
2021 - Final	$1,141,870,340	$43,209,678,707	5.73%	4.1193
2020 - Final	$686,582,000	$40,866,781,365	5.43%	4.1193
2019 - Final	$1,139,083,000	$38,762,628,574	7.36%	4.1193
2018 - Final	$824,076,040	$36,105,845,628	7.69%	4.1193
2017 - Final	$340,929,480	$33,528,048,467	8.27%	4.1193
2016 - Final	$455,847,640	$30,966,306,786	9.20%	4.1193

FINANCIAL FORECAST

General Fund Anticipated Cash Flow Maintaining a 4.1193 Millage Rate

	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Millage Rate	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193
Taxable Value Increase*	7.7%	7.0%	6.5%	6.5%	6.5%	6.5%
Cash Flow Surplus (Deficit) *($ millions)*	$ 0.0	**$ (11.6)**	**$ (27.6)**	**$ (34.4)**	**$ (23.7)**	**$ (27.0)**
End of Year Fund Balance *($ millions)*	$ 137.0	**$ 125.4**	**$ 97.9**	**$ 63.5**	**$39.7**	**$ 12.8**
Balance % of Expenses°	26.3%	**22.5%**	**16.4%**	**10.1%**	**6.0%**	**1.8%**

**Projected taxable value increase*
°Target Balance – 25%; Minimum Fund Balance – 16.67%

FINANCIAL FORECAST

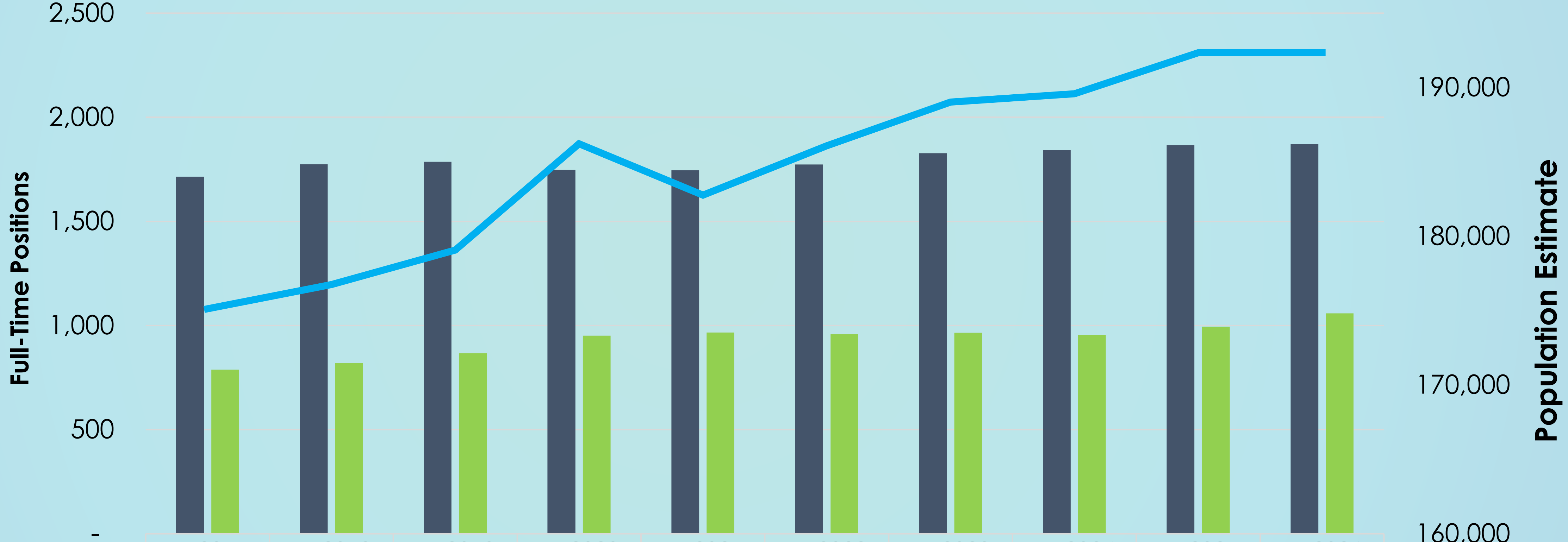
Planned Rate Increases

Fee	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Water and Sewer *Based on an average usage of 5,000 gallons/month*	$116.78 *9% Increase*	$124.61 *6.7% Increase**	$130.88 *5% Increase*	$137.40 *5% Increase*	$144.27 *5% Increase*	$151.49 *5% Increase*
Sanitation Fee *Monthly single-family residential rate*	$52.49 *5% Increase*	$55.12 *5% Increase*	$57.87 *5% Increase*	$60.77 *5% Increase*	$63.80 *5% Increase*	$66.99 *5% Increase*
Stormwater Fee *Annual assessment for single family residential*	$326.70 *15% Increase*	$329.04 *20% Increase*	$470.43 *20% Increase*	$540.95 *15% Increase*	$622.13 *15% Increase*	$715.41 *15% Increase*

**Represents the blended rate increase of 9% for water and 5% for sewer services*

POPULATION AND FTE GROWTH

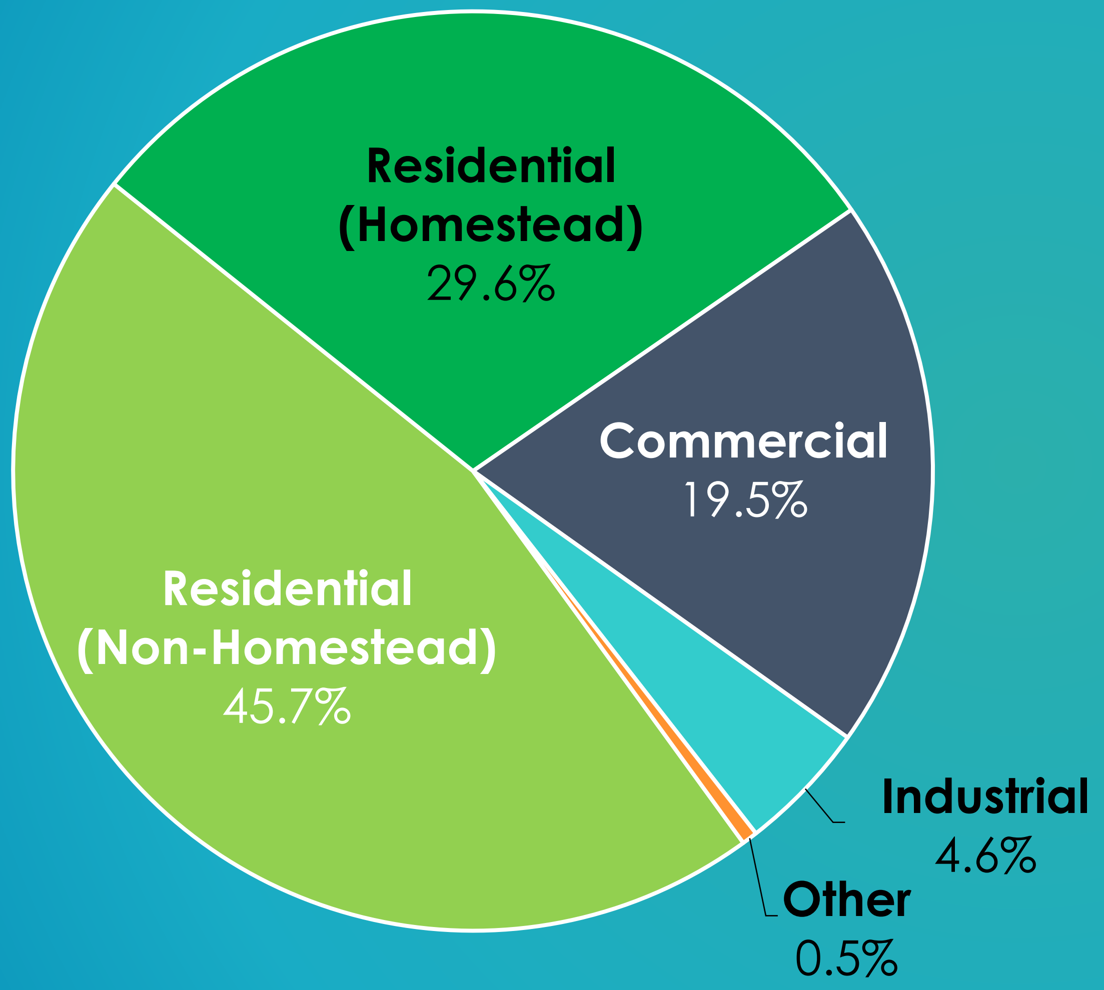
Full-Time Employees and City Population



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
General Fund Employees	1,715	1,774	1,786	1,747	1,745	1,773	1,827	1,842	1,866	1,872
Other Fund Employees	788	820	867	951	966	959	965	954	994	1,058
Population Estimate	175,123	176,747	179,063	186,220	182,760	186,076	189,019	189,583	192,338	192,338

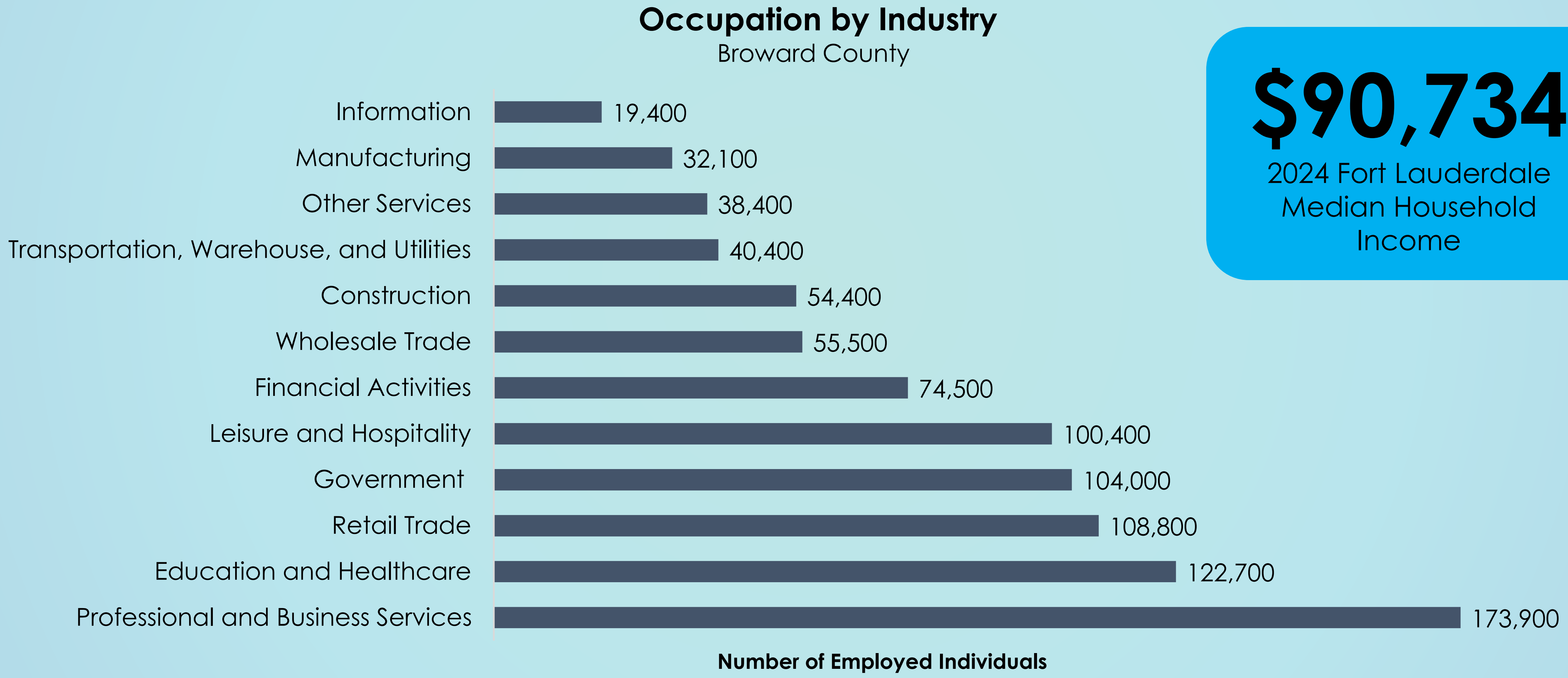
Data Source: University of Florida's Bureau of Economic and Business Research (Population)

TAX REVENUE BY PROPERTY TYPE



- **Non-Homestead Residential** is the largest source of tax revenue, generating $117.0 M in FY 2026
- **Homestead Residential** is the second largest tax base, generating $75.8 M in FY 2026
- **All other property types** account for less than one-quarter of the City's tax revenue

WORKFORCE

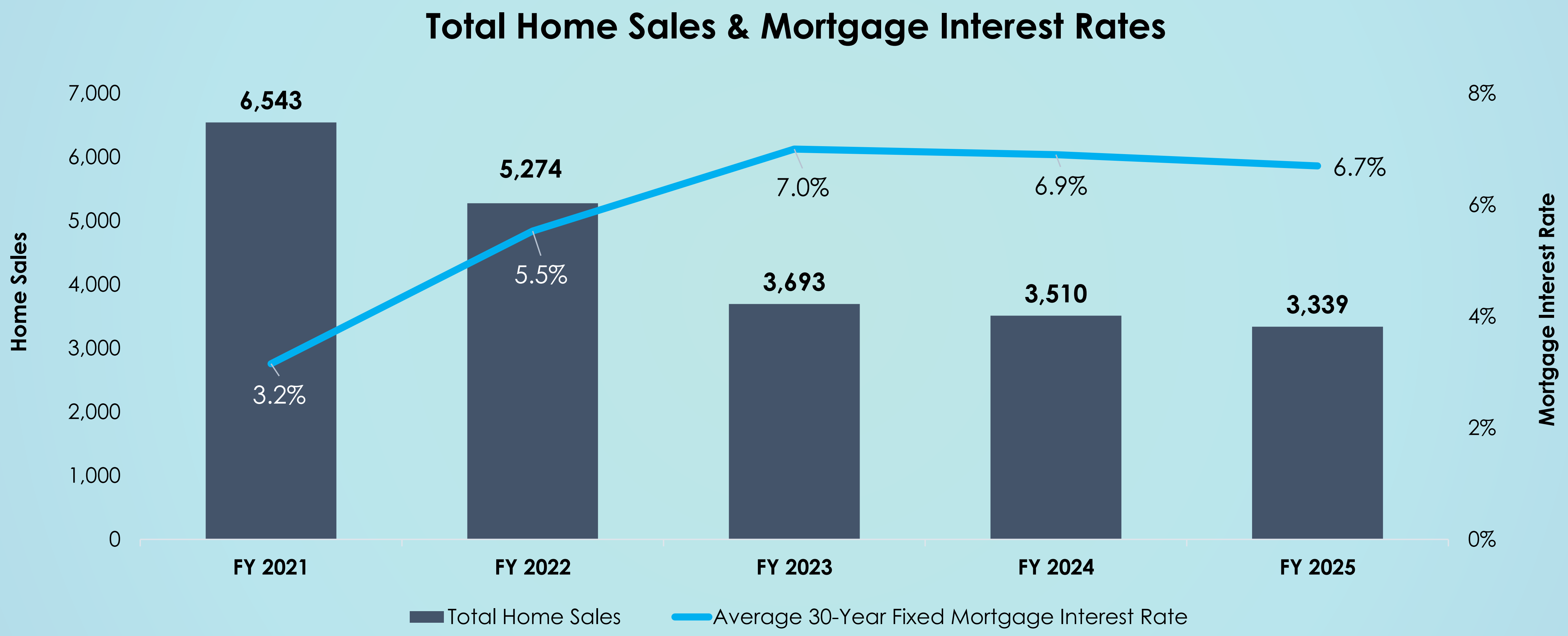


$90,734

2024 Fort Lauderdale Median Household Income

Data Sources: Greater Fort Lauderdale Alliance Economic Source Book & Market Profile 2026; American Community Survey, 1-Year Estimates

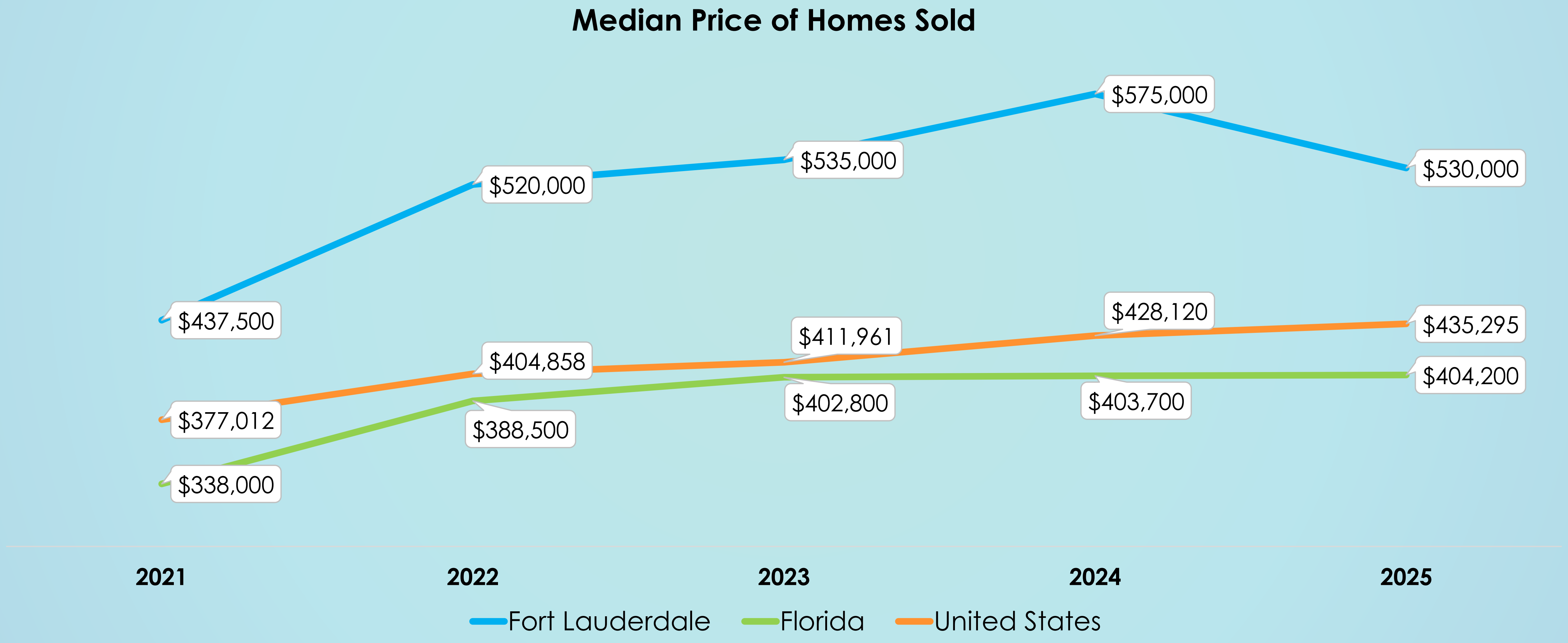
HOUSING MARKET



Trend of declining home sales into 2025 as interest rates are hovering around 6-7%

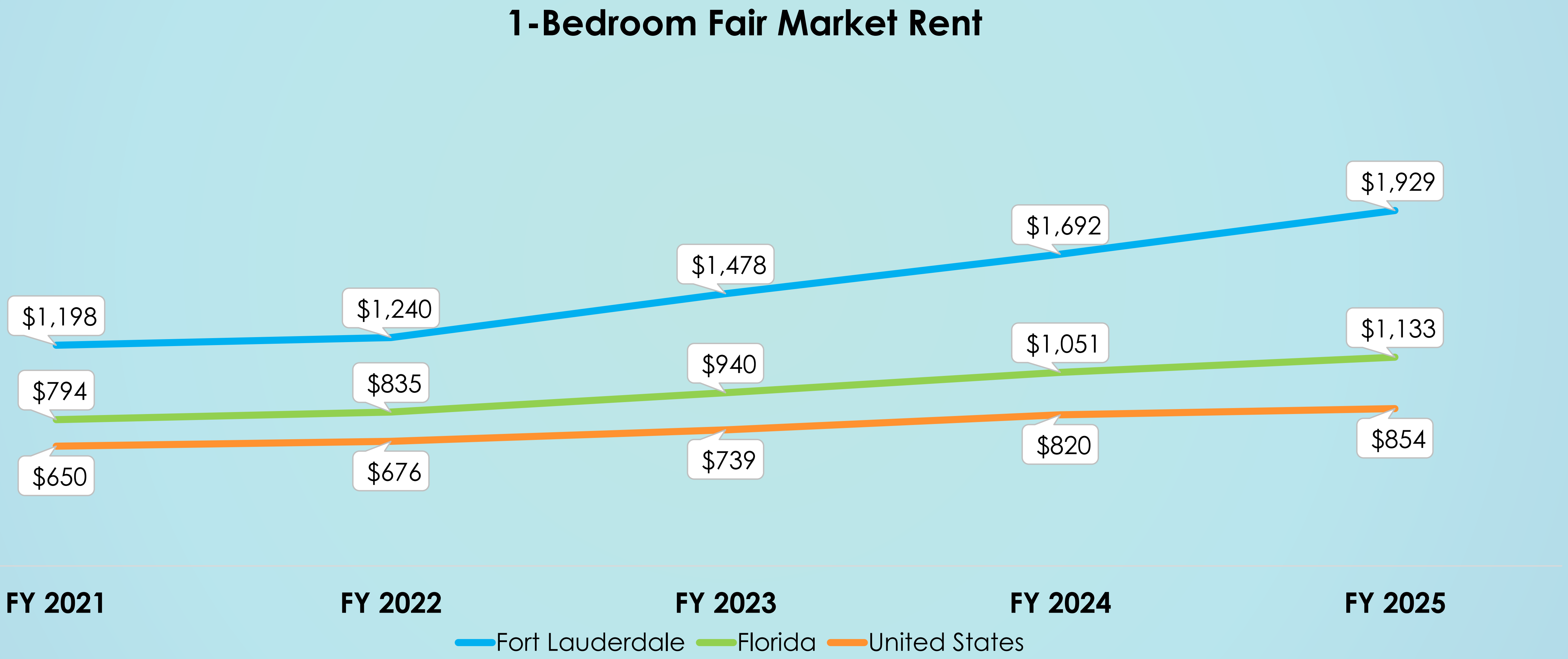
Data Sources: Redfin (Home Sales); Bankrate (Mortgage Interest Rates)

HOUSING MARKET



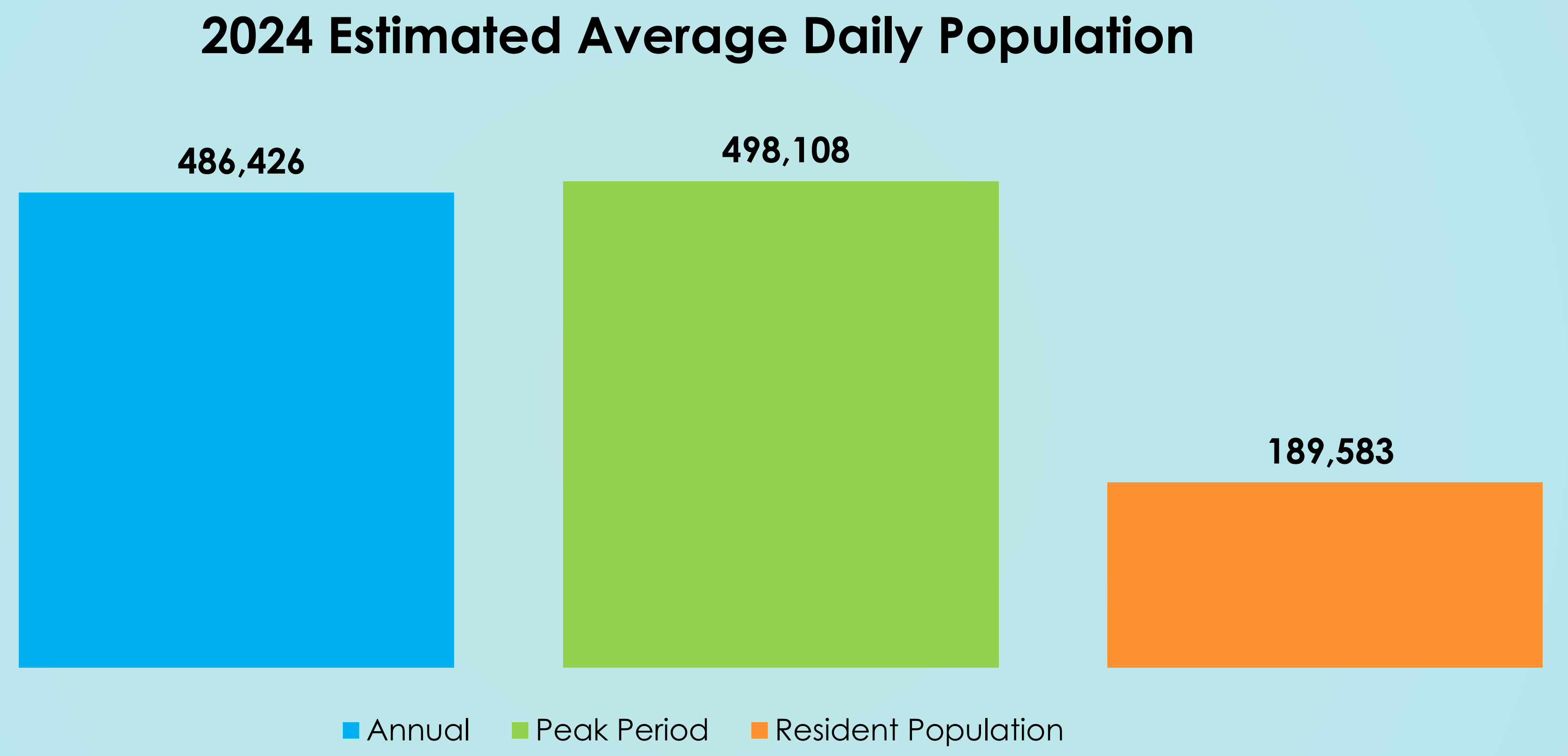
Data Source: Redfin

HOUSING MARKET



Data Source: U.S. Department of Housing and Urban Development

TOURISM

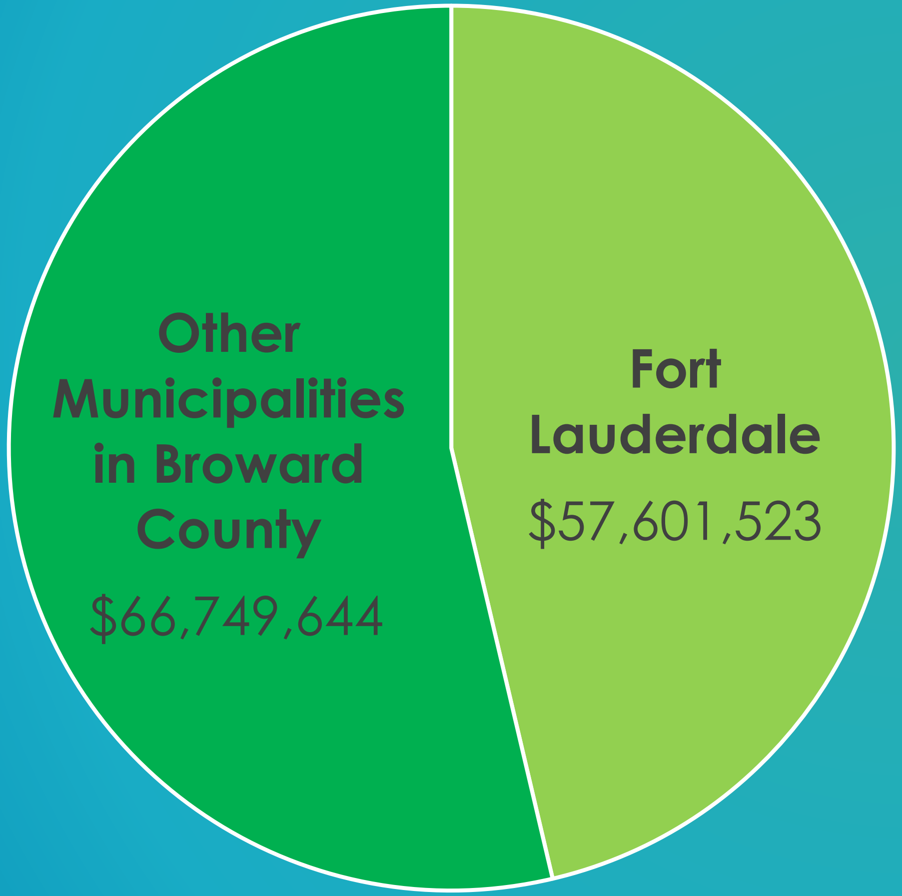


- *Annual and Peak Period populations include residents, visitors, and workers and represents the number of mobile devices with location services activated*
- *Peak period is defined as January – April and November – December*

Data Sources: University of Florida's Bureau of Economic and Business Research (Population); Placer.ai (Annual and Peak Period Population) – vendor revised the methodology for data estimates in 2024 for improved accuracy

TOURISM

Percent of Broward County Tourism Tax Generated by Fort Lauderdale



46.3%

of Broward County's Tourism Tax revenue was generated in Fort Lauderdale in FY 2025

Data Sources: Broward County Records (Tourism Tax)

COMMUNITY SURVEYS

Neighbor Survey

- 63% of respondents are satisfied with the overall quality of life in Fort Lauderdale
- Creating more affordable housing was viewed as the most important thing to improve homelessness
- Enhancing safety was viewed as the most important thing to improve parks and recreational amenities
- Putting more officers on patrol was viewed as the most important thing to improve sense of safety

Business Survey

- Most important factors for retaining businesses
  - Access to customers/markets
  - Cost of real estate or rent
  - Financial Incentives (e.g., tax rates)

COMMUNITY SURVEYS

	Strengths	Challenges
Neighbor Survey	• Overall quality of services provided • Acceptance of residents of all backgrounds • Availability of a variety of art and cultural events	• Availability of jobs that pay a living wage • Sense of overall safety • Sense of community among residents • Ability for residents to give input • Overall cleanliness and maintenance
Business Survey	• Regulatory environment • Access to customers or markets	• Infrastructure conditions • Employee quality of life factors

OPPORTUNITIES

INFILTRATION & INFLOW (I&I) UPDATE

Background:

- Stormwater and groundwater enter the sanitary sewer system, overwhelming infrastructure systems
- Excessive I&I increases costs, strains capacity, and reduces system reliability
- The 2nd Amendment to the City's Wastewater Consent Order will include a comprehensive I&I reduction requirement

Evaluation and Rehabilitation Update:

- An I&I assessment program has been initiated
- Conducting a sanitary sewer evaluation survey
- Will develop rehabilitation plans to correct sources of I&I

Available Funding:

- FY 2026-2030 CIP funding is programmed in the amount of $133 million

Accomplishments to Date:

- 33.7 Miles of pipe lined
- 184 Laterals lined
- 118 Cleanouts installed
- 40 Manholes repaired/lined
- 236 miles of smoke testing completed (approximately 50% of total system)
- $31 million spent to date on reducing I&I

BROADBAND ACCESS

Considerations: Service availability, affordability, and training

Current City Resources:

- Grant Funded Broadband Pilot Project – Upcoming free 5G/LTE internet service in a portion of District 3
- Public Wi-Fi sites at 35 City parks and public buildings

Other Available Resources:

- Internet services available throughout the City by private providers with high-speed fiber internet available in most areas of the city (market rate)
- Hotspot lending (Broward County Library), public Wi-Fi zones (Broward County)
- Affordability programs for low-income or special need residents

Options to Enhance Broadband Access:

A. Educate neighbors on affordable and free programs
B. Train neighbors on how to utilize broadband equipment and services
C. Expand the City's existing pilot internet service program
D. Increase bandwidth in parks and public buildings

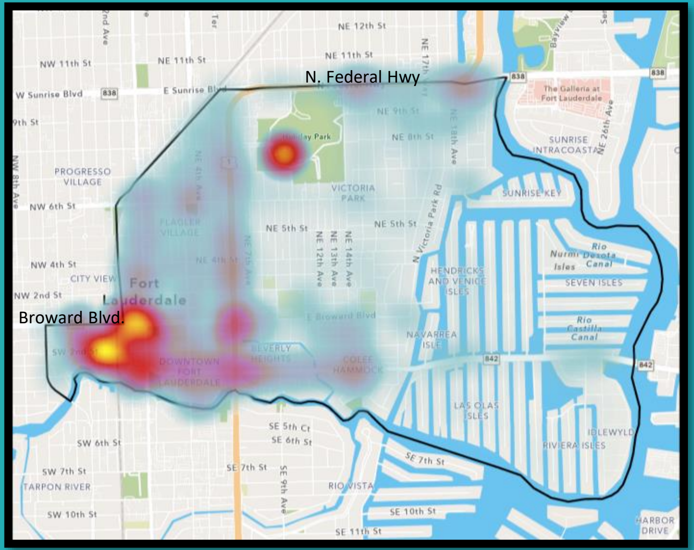
POLICE DISTRICT IV

Goal: Consider a fourth police district to enhance safety and response Citywide

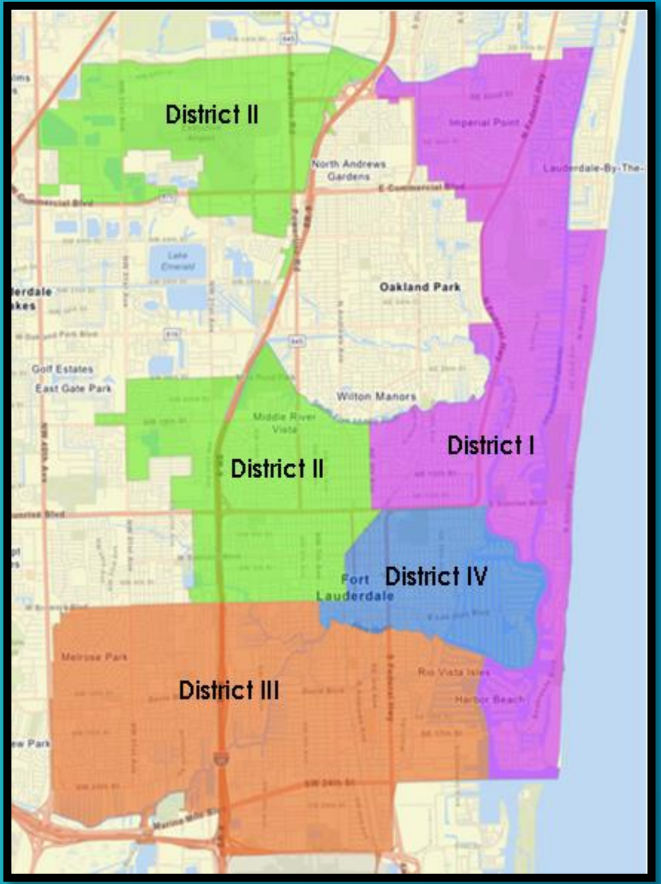
Impacts:

- Additional district would increase police presence and visibility
- Anticipated reduction in response times
- Staffing would be provided by reassigning officers from Police Districts I and III
- No new employees would be needed due to a new scheduling strategy

Calls for Service Heat Map for the Area Under Consideration



Potential Police Districts



**A map of the current districts is included in the Resource Guide*

Options:

A. Maintain the existing three (3) police district structure while continuing to prioritize broader public safety initiatives

B. Explore the creation of a fourth police district

DISPOSAL OF FEDERAL COURTHOUSE

Background:

- Substantial completion of a new federal courthouse in Fort Lauderdale is expected by the end of 2026
- The disposal process of the existing courthouse would begin after it is vacated
- Process for disposal was provided by GSA
  - Offer to federal agencies
  - Conveyance to state and local governments and nonprofits for eligible uses
  - Negotiate sale with state or local government for another purpose
  - Competitive sale of surplus property to the public

Options:

A. Select an eligible public use and request conveyance from GSA

B. Negotiate a sale at the appraised fair market value

C. Take no action

ONE STOP SHOP

Background:

- Site was once home to City Hall and later the One Stop Shop permitting office
- In 2019, the building was demolished leaving a vacant green space and public parking lot at the corner of North Andrews Avenue and Northwest 2 Street
- In September 2021, the 2.75 - acre property was appraised at $26 million
- Located within the RAC-CC Zoning District which is the most permissive zoning district that provides form-based development requirements and intent based design criteria
- In 2020, the City received an unsolicited proposal for the development of a 98,400-square-foot Arts Park on the site
- Downtown development consideration: site could be used for a sewer lift station

Opportunities:

- Consider a replacement public-private partnership
- Explore converting the site into a City park or other public asset
- Engage the community to obtain feedback about the desired use for the space

CITY HALL

Background:

- On December 2, 2025, the City Commission selected FTL City Hall Partners as the top ranked proposer
- Staff has begun negotiations with the top proposer
- $9.8 million is available through the Community Investment Plan
- For FY 2026, the City has $5.2 million in lease obligations ($3.3 million for General Fund leases) which will no longer be needed with a new City Hall
- The City's existing financial plan incorporates an estimated $12 million debt service for a $200 million facility

Comprehensive Agreement Considerations:

- Target Cost - the City will target the planned $200 million project budget, inclusive of operations and maintenance, based on the existing long range financial plan as presented and discussed with the City Commission over the past few years
- Financing - the City will target a favorable mix of financing that is reflective of the City's low cost of borrowing while ensuring that the developer maintains equity risk in the project
- Operations and Maintenance - the City will pursue the lowest possible cost while also prioritizing high quality services

FY 2027 Priorities

Where should we focus?

Consider where staff should dedicate time and resources.

What should we reprioritize?

Consider any programs, functions, or activities that the City should sunset.

Next Steps

City staff will present a proposed list of priorities for discussion at a future Commission Conference Meeting