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VALUED REPRESENTATION

WHY RULES OF THUMB SHOULD NOT DRIVE YOUR BUSINESS VALUATION IN 2025

By JoAnn Lombardi, President VR Business Sales / Mergers & Acquisitions

At VR Business Sales / Mergers and Acquisitions, we rely on proven valuation methodologies. These include the cost approach, the income approach, and the market approach. These methods are grounded in data, financial analysis, and industry-specific insights. However, many business owners still ask about less scientific metrics, such as industry rules of thumb. Where do these fit in today's valuation landscape?

The International Glossary of Business Valuation Terms defines a rule of thumb as: "A mathematical formula developed from the relationship between price and certain variables based on experience, observation, hearsay, or a combination of these. These formulas are usually industry specific."

While rules of thumb can offer a quick reference point or a basic sanity check, VR firmly believes they should never be used as the sole basis for valuing a business. Here are the key reasons why:

THEY ARE UNVERIFIED AND VAGUE

Unlike the market approach, which uses real customized transaction data and rigorous analysis, rules of thumb are often based on anecdotal evidence. For example, a business owner might hear that a competitor sold for 80 percent of revenue. While this may sound useful, there is no way to verify the accuracy of the rumor or understand the details behind the transaction.

When you work with a VR advisor, you receive a comprehensive and data-backed valuation. This ensures that both the seller and the buyer understand exactly what is being offered and received.

THEY OVERSIMPLIFY COMPLEX REALITIES

Rules of thumb ignore critical variables that can significantly affect a business's value. These include non-operating assets, unique market niches, management quality, operational risks, and geographic differences.

A blanket formula such as "three to five times earnings" raises many questions. Does the term "earnings" refer to net income, EBITDA, or something else? Does the formula assume an asset sale or a stock sale? Does it include real estate, inventory, and intangible assets? Does it reflect a cash transaction, or does it involve seller financing or earn-outs?

THEY ARE OFTEN OUTDATED

Business environments change rapidly. What was true five years ago may no longer apply. Economic shifts, technological disruption, and evolving consumer behavior all affect valuation multiples. Relying on outdated rules of thumb can lead to mispricing, which may result in either overvaluing or undervaluing your business.



THEY LACK LEGAL CREDIBILITY

Courts consistently reject valuations that rely solely on rules of thumb. If you are preparing for litigation, partnership disputes, or estate planning, you need a valuation that can withstand legal scrutiny. Generalized formulas do not meet that standard.

GET THE VALUATION YOU DESERVE

Whether you are preparing to sell your business, raise capital, or simply want to understand its true worth, a VR Business Sales / Mergers and Acquisitions advisor will guide you through a thorough and accurate valuation process. We help you avoid the pitfalls of oversimplified assumptions and deliver insights that reflect your business's actual value in today's market.

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