



Reflection Questions for Independent School Board Chairs

Based on themes from the New York Times Summit on Higher Education panel discussion moderated by Jodi Kantor.

1. Purpose & Value of Our Educational Mission

- How clearly and consistently are we articulating the unique value proposition of our school?
- Do all stakeholders – faculty, families, students, board – understand and align around that purpose?

2. Responding to Changing Societal Expectations

- How are shifting societal attitudes toward education influencing what families expect from our school?
- Are we gathering meaningful, real-time feedback from families and alumni about their evolving priorities?
- How might we need to adapt our programs or communications to meet these changing expectations?

3. Preparing Students for an Uncertain Future

- How should we incorporate AI literacy, digital citizenship, and ethical technology use across grade levels?
- What skills will matter most for students in the next decade, and how are we preparing them?
- Are our curriculum and student programs adaptable enough to respond to rapid changes in technology and workforce trends?

6. Defining Accountability & Success

- What outcomes matter most for our school beyond traditional academic metrics?
- How can we develop more holistic measures of student and school success?
- Are we aligned as a board and leadership team on what success looks like in the next 3–5 years?