VOLAIRE
AVIATION CONSULTING

DELIVERING FOR HUMBOLDT COUNTY

NEW SERVICE AND ECONOMIC IMPACT ▪ PREPARED BY VOLAIRE AVIATION CONSULTING ▪ FEBRUARY 2026



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AVIATION CONSULTING



TEN TEAM MEMBERS
TEN YEARS AS ACV's CONSULTANT OF RECORD

AGENDA

- **DELIVERING FOR THE COMMUNITY**
  - UPCOMING SERVICE LAUNCHES
  - RECORD PASSENGERS
  - ROOM FOR GROWTH
- **ECONOMIC IMPACT**
  - VISITOR SPENDING
  - TAXES GENERATED
- **OUR FUTURE**
  - NEW OPPORTUNITIES



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TOPIC ONE

DELIVERING FOR THE COMMUNITY



38% GROWTH IN ACV SEATS

UPCOMING NEW SERVICE LAUNCHES AT ARCATA-EUREKA (ACV)

AS OF MARCH 2026



38% GROWTH IN ACV SEATS

UPCOMING NEW SERVICE LAUNCHES AT ARCATA-EUREKA (ACV)

AS OF MARCH 2026

MARCH 11, 2026



LAS VEGAS: TWO PER WEEK



VOLAIRE

SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

38% GROWTH IN ACV SEATS

UPCOMING NEW SERVICE LAUNCHES AT ARCATA-EUREKA (ACV)

AS OF MARCH 2026

MARCH 11, 2026



LAS VEGAS: TWO PER WEEK

MARCH 12, 2026



BURBANK: THREE PER WEEK



VOLAIRE

SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

38% GROWTH IN ACV SEATS

UPCOMING NEW SERVICE LAUNCHES AT ARCATA-EUREKA (ACV)

AS OF MARCH 2026

MARCH 11, 2026



LAS VEGAS: TWO PER WEEK

MARCH 12, 2026



BURBANK: THREE PER WEEK

APRIL 8, 2026



SEATTLE/TACOMA: DAILY



VOLAIRE

SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

STRONG CURRENT SERVICE

WEEKLY DEPARTURES AT ARCATA-EUREKA (ACV)

SCHEDULED FOR MAY 2026



SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

STRONG CURRENT SERVICE

WEEKLY DEPARTURES AT ARCATA-EUREKA (ACV)

SCHEDULED FOR MAY 2026

CURRENT: 42 DEPARTURES PER WEEK





VOLAIRE

SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

29% GROWTH IN ACV DEPARTURES

WEEKLY DEPARTURES AT ARCATA-EUREKA (ACV)

SCHEDULED FOR MAY 2026

CURRENT: 42 DEPARTURES PER WEEK



BY MAY: 54 DEPARTURES PER WEEK





VOLAIRE

SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

239 CITIES IN A SINGLE STOP

ONE-STOP CONNECTIONS AT ARCATA-EUREKA (ACV)

SCHEDULED FOR MAY 2026



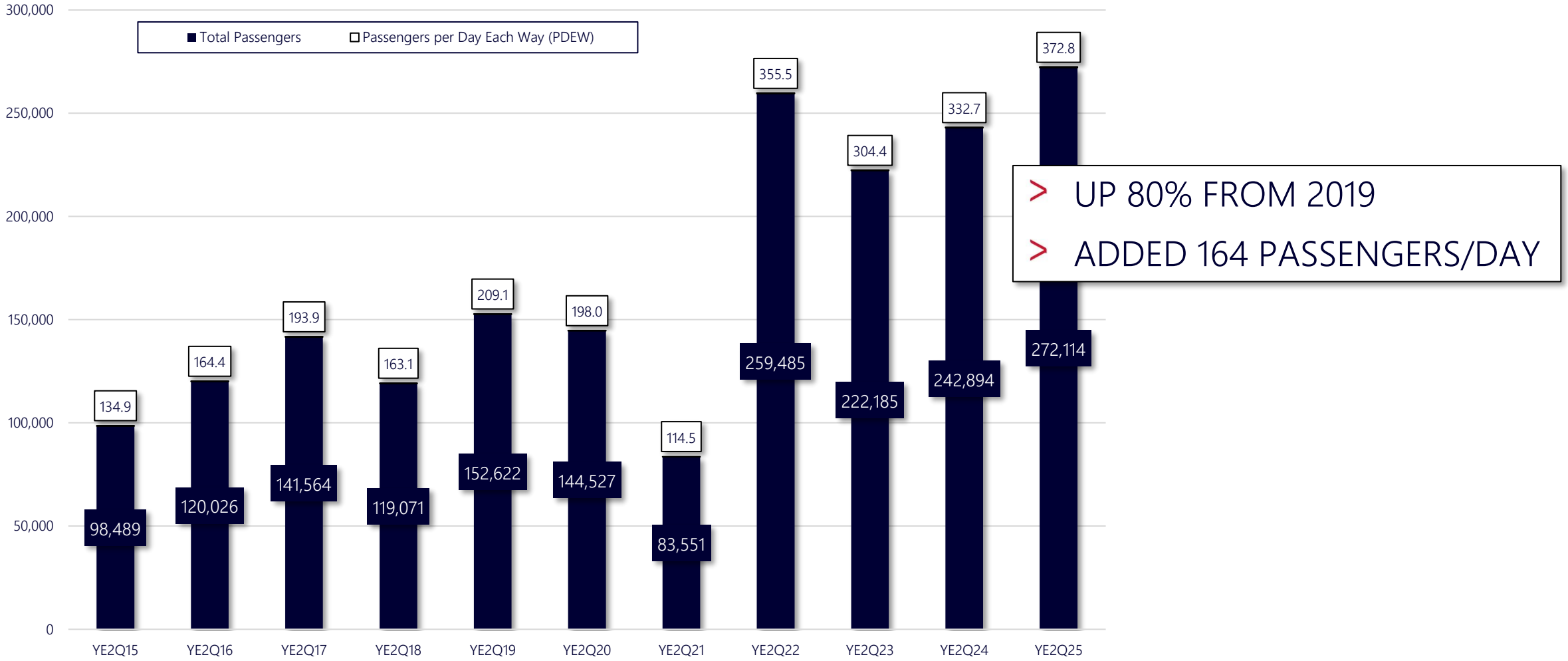
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SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

ACV IS SETTING NEW RECORDS

ARCATA-EUREKA (ACV) PASSENGERS PER DAY EACH WAY (PDEW)

YEAR ENDED THIRD QUARTER 2014 – YEAR ENDED THIRD QUARTER 2024



- UP 80% FROM 2019
- ADDED 164 PASSENGERS/DAY

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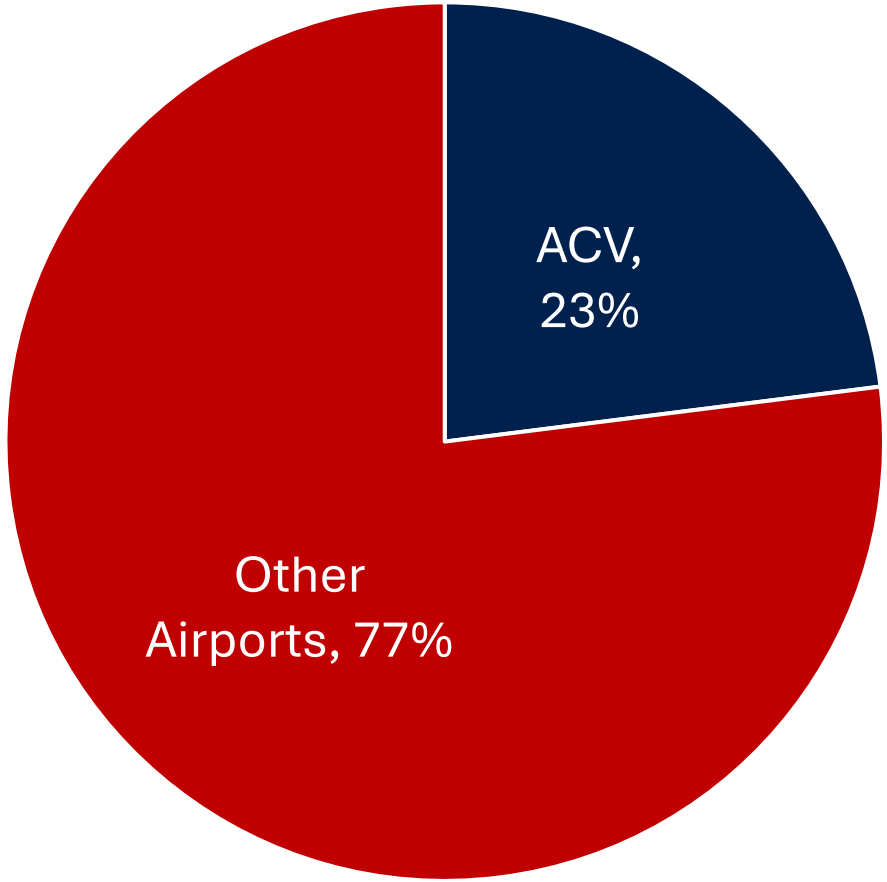
SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS OF AIRLINE DATA, INC.

MORE PASSENGERS ARE CHOOSING ACV THAN EVER

ARCATA-EUREKA (ACV) PASSENGER RETENTION

CALENDAR YEAR 2019 VS. YEAR ENDED SECOND QUARTER 2024

2019



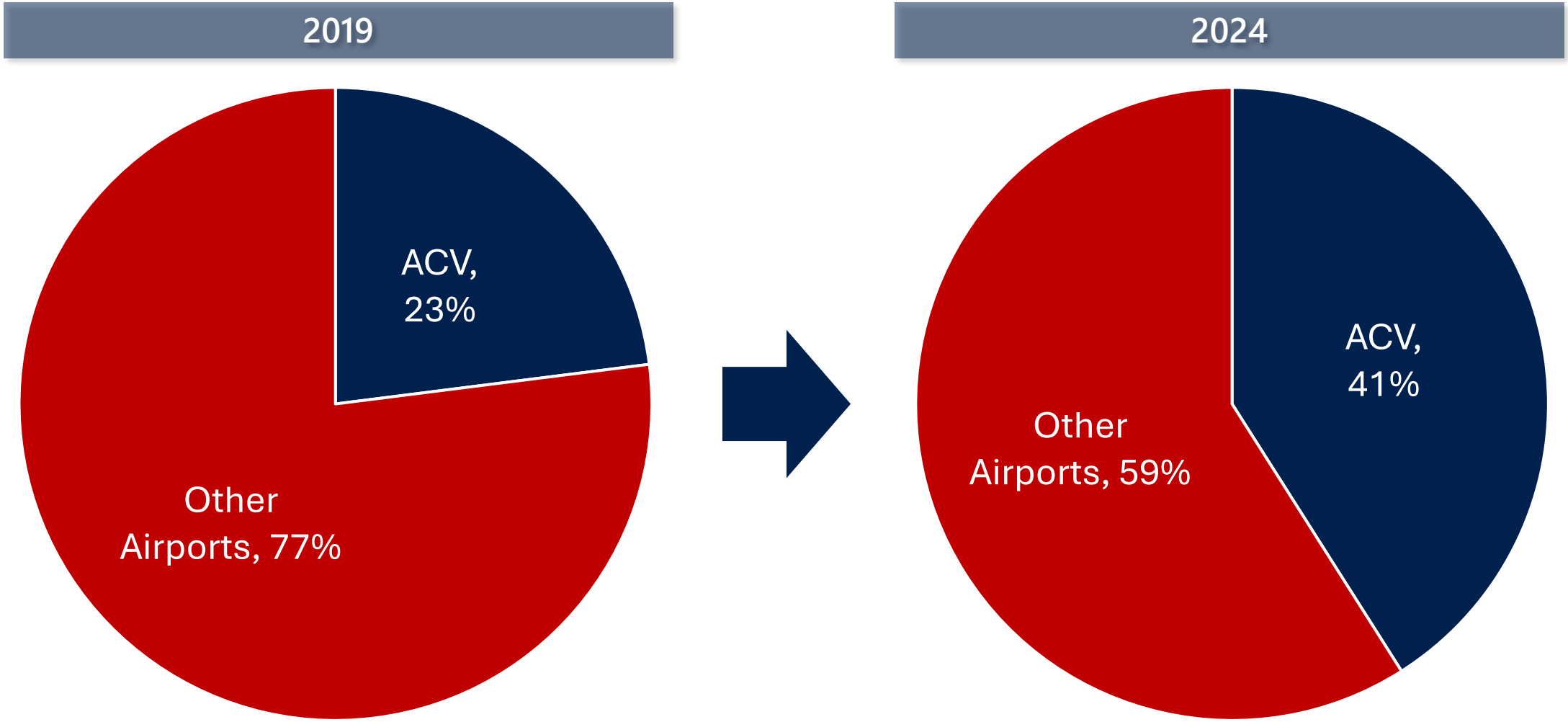
VOLAIRE

SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS OF AIRLINE REPORTING CORPORATION

MORE PASSENGERS ARE CHOOSING ACV THAN EVER

ARCATA-EUREKA (ACV) PASSENGER RETENTION

CALENDAR YEAR 2019 VS. YEAR ENDED SECOND QUARTER 2024



VOLAIRE

SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS OF AIRLINE REPORTING CORPORATION

ACV COULD SUPPORT MORE SERVICE

DAILY NONSTOPS AT ARCATA-EUREKA (ACV) AND SUPPORTABLE SERVICE BASED ON IMPROVED RETENTION

AS OF MAY 2026

CURRENT





SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

ACV COULD SUPPORT MORE SERVICE

DAILY NONSTOPS AT ARCATA-EUREKA (ACV) AND SUPPORTABLE SERVICE BASED ON IMPROVED RETENTION

AS OF MAY 2026

CURRENT



POTENTIAL



AVERAGE OF 11 DEPARTURES PER DAY



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SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

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TOPIC TWO

ECONOMIC IMPACT



ACV SUPPORTS STRONG JOBS, WITH SOLID INCOME

ARCATA-EUREKA AIRPORT (ACV) ECONOMIC IMPACT OF AIRPORT EMPLOYMENT

COMPLETED DECEMBER 2025, DATA FOR CALENDAR YEAR 2024

121

ON-FIELD JOBS



VOLAIRE

SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

ACV SUPPORTS STRONG JOBS, WITH SOLID INCOME

ARCATA-EUREKA AIRPORT (ACV) ECONOMIC IMPACT OF AIRPORT EMPLOYMENT

COMPLETED DECEMBER 2025, DATA FOR CALENDAR YEAR 2024

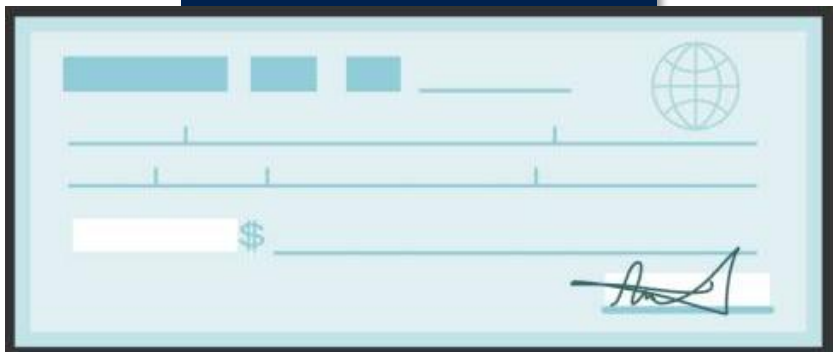
121

ON-FIELD JOBS



$7M

ANNUAL PAYROLL



ACV SUPPORTS STRONG JOBS, WITH SOLID INCOME

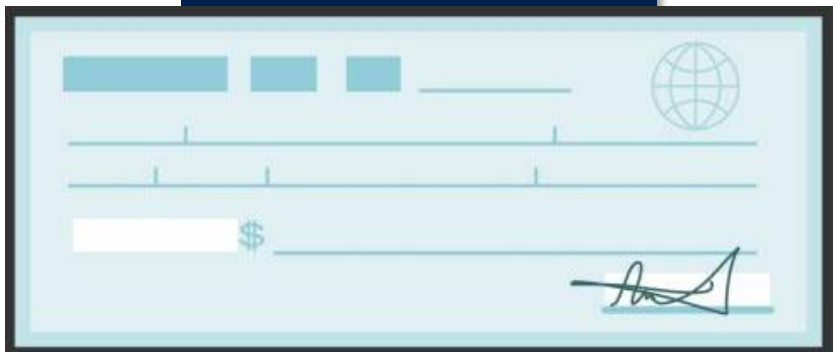
ARCATA-EUREKA AIRPORT (ACV) ECONOMIC IMPACT OF AIRPORT EMPLOYMENT

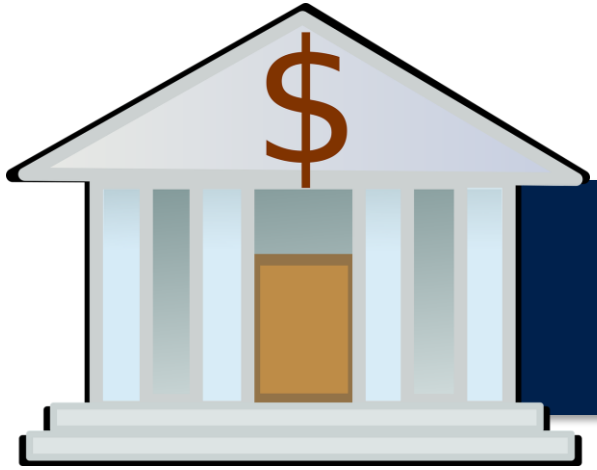
COMPLETED DECEMBER 2025, DATA FOR CALENDAR YEAR 2024

121
ON-FIELD JOBS



$7M
ANNUAL PAYROLL





$57,500
AVERAGE ANNUAL INCOME

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370 VISITORS ARRIVE AT ACV EACH DAY

ARCATA-EUREKA AIRPORT (ACV) ECONOMIC IMPACT OF VISITORS TO HUMBOLDT COUNTY

COMPLETED DECEMBER 2025, DATA FOR CALENDAR YEAR 2024



134,974
VISITORS

370 VISITORS ARRIVE AT ACV EACH DAY

ARCATA-EUREKA AIRPORT (ACV) ECONOMIC IMPACT OF VISITORS TO HUMBOLDT COUNTY

COMPLETED DECEMBER 2025, DATA FOR CALENDAR YEAR 2024



134,974
VISITORS



$51M
VISITOR SPENDING

SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

370 VISITORS ARRIVE AT ACV EACH DAY

ARCATA-EUREKA AIRPORT (ACV) ECONOMIC IMPACT OF VISITORS TO HUMBOLDT COUNTY

COMPLETED DECEMBER 2025, DATA FOR CALENDAR YEAR 2024



134,974
VISITORS



$51M
VISITOR SPENDING

585
JOBS SUPPORTED



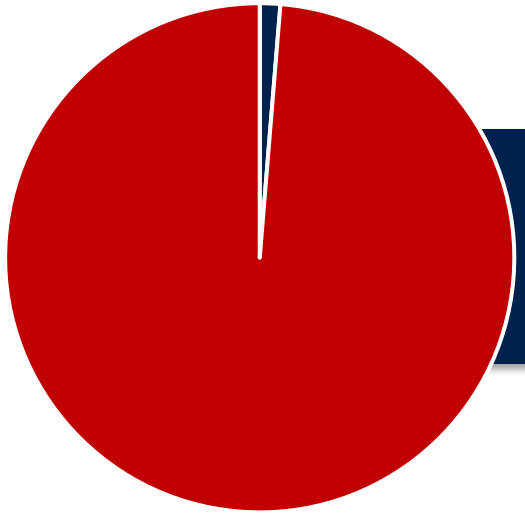
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SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

ACV IS A SIGNIFICANT PART OF THE ECONOMY

ARCATA-EUREKA AIRPORT (ACV) TOTAL ECONOMIC IMPACT

COMPLETED DECEMBER 2025, DATA FOR CALENDAR YEAR 2024



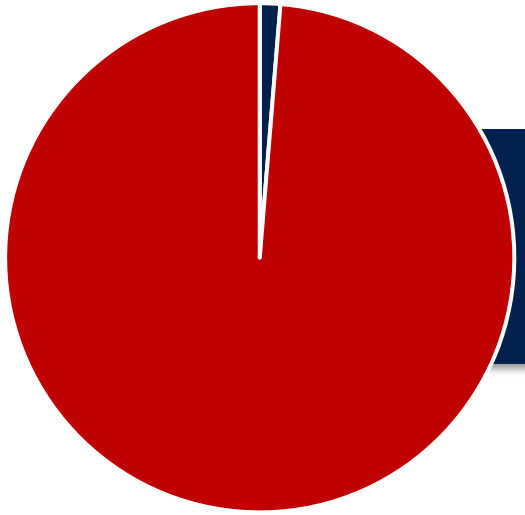
1.3%

OF THE HUMBOLDT COUNTY ECONOMY

ACV IS A SIGNIFICANT PART OF THE ECONOMY

ARCATA-EUREKA AIRPORT (ACV) TOTAL ECONOMIC IMPACT

COMPLETED DECEMBER 2025, DATA FOR CALENDAR YEAR 2024



1.3%

OF THE HUMBOLDT COUNTY ECONOMY

784

TOTAL AIRPORT-DEPENDENT JOBS



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SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS

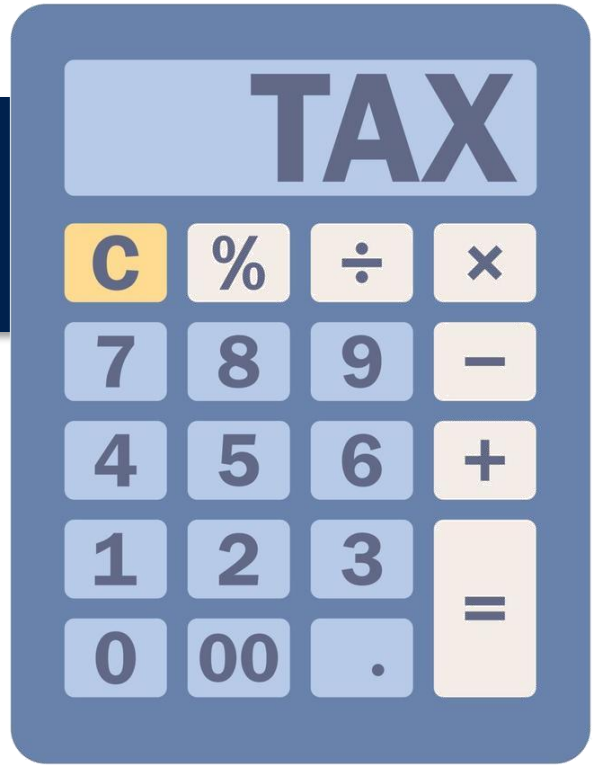
ACV SUPPORTS A STRONG TAX BASE

ARCATA-EUREKA AIRPORT (ACV) TOTAL ECONOMIC IMPACT

COMPLETED DECEMBER 2025, DATA FOR CALENDAR YEAR 2024

$11.8M

FEDERAL TAX GENERATED



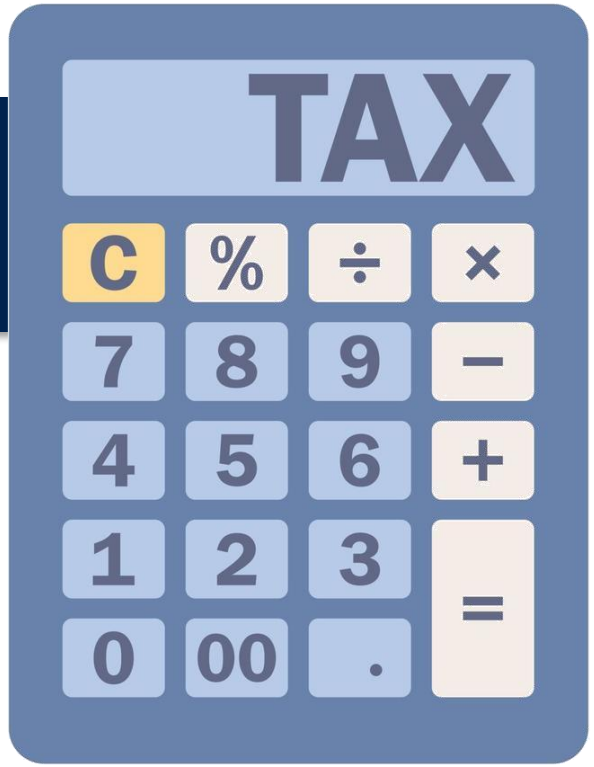
ACV SUPPORTS A STRONG TAX BASE

ARCATA-EUREKA AIRPORT (ACV) TOTAL ECONOMIC IMPACT
COMPLETED DECEMBER 2025, DATA FOR CALENDAR YEAR 2024

$11.8M
FEDERAL TAX GENERATED



$5.6M
LOCAL AND STATE TAXES GENERATED



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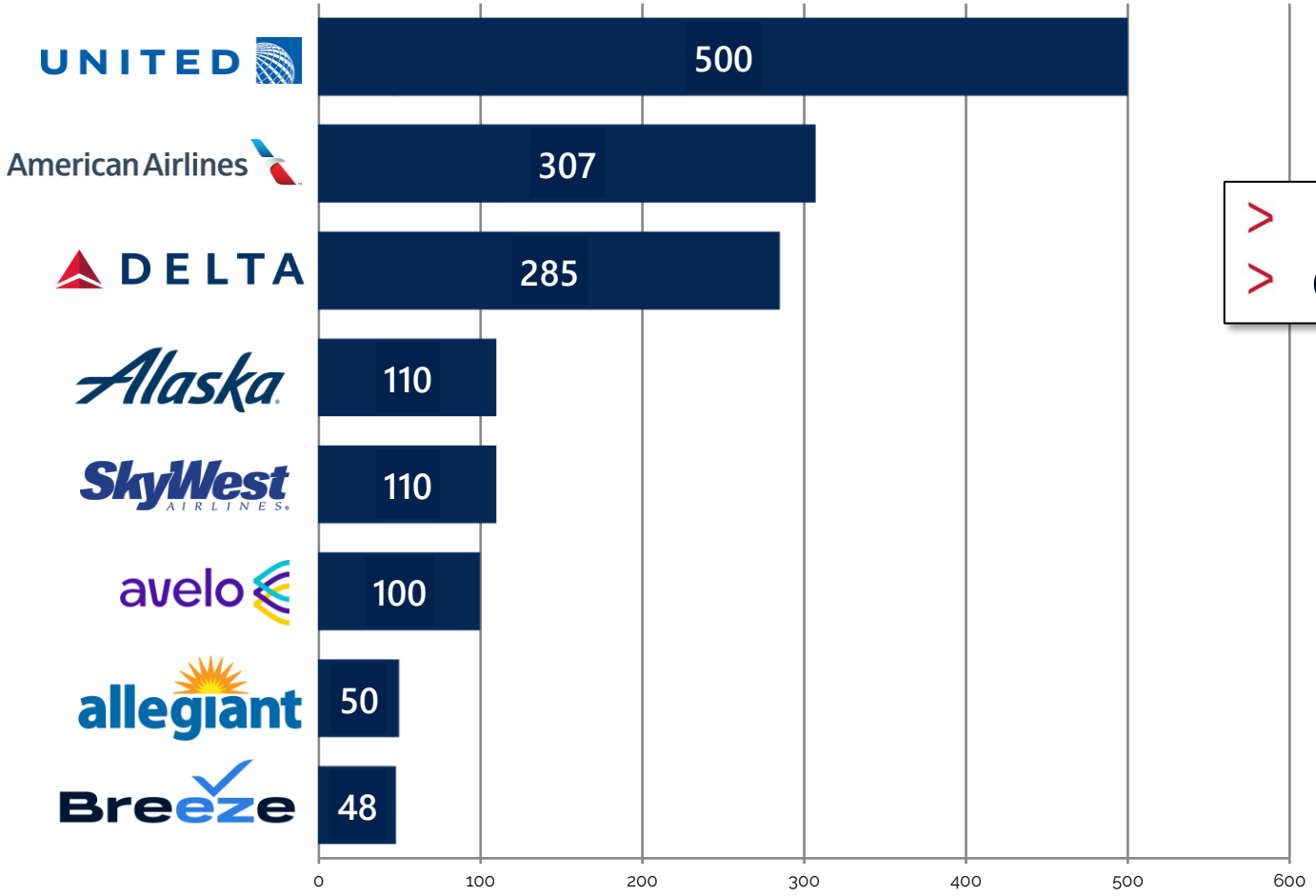
TOPIC THREE

OUR FUTURE



MORE THAN 1,000 NEW PLANES ON ORDER

AIRCRAFT ORDERS AND OPTIONS BY US CARRIER
AS OF MARCH 2026



- EXPECT NETWORK CHANGES
- CREATES MANY NEW OPPORTUNITIES

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SOURCE: VOLAIRE AVIATION CONSULTING ANALYSIS OF AIRLINE FINANCIAL REPORTING

LONG TERM NONSTOP ROUTE OPTIONS

TARGET RECRUITMENT MARKETS FOR ARCATA-EUREKA (ACV)

AS OF MARCH 2026



- ASSUMES NEW SERVICE PERFORMS WELL
- MANY LONG TERM GROWTH OPTIONS

VOLAIRE

SOURCE: VOLAIRE AVIATION CONSULTING

VOLAIRE
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