

ANNUAL REPORT

2025



A YEAR OF CONNECTION

2025 was a year of collaboration. Across continents, corporations, hospitals, donors, and volunteers came together through Medical Bridges to move critical medical supplies to where they were needed most.

Every shipment reflected something greater than logistics: trust, partnership, and the belief that healthcare should never be wasted.

This report captures not only what we delivered, but what we built.



A WORD FROM OUR CEO

Lehrer's hilarious hit album debuted sixty years ago. The year 2025? Now THAT WAS THE YEAR THAT WAS! Where is Tom Lehrer when we need him the most?

Medical Bridges entered 2025 with plans to increase the communities we serve by 15% after more than doubling our services over the previous six years. By January and February, the world was changing in dramatic and unexpected ways.

With the sudden reduction in foreign aid, much less aid was available. Places where the need was desperate had even less resources. By one estimate, an additional 4 million people would die. At home, concerns and confusion about the economy had a chilling effect on philanthropy. Trade, shipping, and customs issues became more challenging.

Medical Bridges in 2025 provided 58 maritime containers of quality medical equipment and supplies, including five fully equipped Texas Aggie Medical Clinics. Over 200 tons of quality medical material valued at more than \$10 million were shipped to places where gloves are a luxury and things we take for granted aren't available. Medical Bridges provided healthcare heroes with enough material to provide 2.3 million treatments, bridging the healthcare gap and saving lives.

The Board of Directors, chaired by Bryan Lastrapes, stepped up in 2025 like never before, making valuable connections and providing higher levels of financial support. Donors, partners, and volunteers plugged holes left by those whose capabilities had been reduced during the year. The Medical Bridges team was tenacious in delivering the most humanitarian aid possible under the circumstances. Thank you to them and all our donors, sponsors, partners and volunteers.

The world is on fire! Needs are critical! Your help in this new year is more important than ever. We could not do this without you. Help us again.

With gratitude,
Walter & the Medical Bridges' team

HOW FAR CARE TRAVELED



In 2025, Medical Bridges extended its footprint across the globe, delivering lifesaving supplies to hospitals and clinics that would otherwise go without. Every dollar and every pound represents care delivered, waste reduced, and lives supported.

VALUE	SERVED	WEIGHT
\$ 10M Total Medical Value Delivered	25 COUNTRIES Countries Served	222 TONS Medical Supplies Distributed



2025 EVENTS

BUILDING BRIDGES THROUGH PRESENCE, PARTNERSHIP, AND PURPOSE

In 2025, Medical Bridges showed up in boardrooms, hospitals, global forums, cultural celebrations, and community spaces, strengthening partnerships that advance healthcare access worldwide.

Every event attended, partnership formed, and conversation sparked in 2025 moved Medical Bridges closer to a world where quality healthcare is accessible to all.



GLOBAL DIPLOMACY & INTERNATIONAL ENGAGEMENT

CELEBRATING ANGOLA'S 50TH ANNIVERSARY OF INDEPENDENCE

Medical Bridges joined the Consulate General of the Republic of Angola at Houston City Hall to commemorate this historic milestone. Earlier in the year, we delivered a 40-foot container of lifesaving medical supplies to Hospital da Samba in Luanda, a powerful symbol of partnership, dignity, and shared commitment to health equity.

ENGAGING AFRICAN LEADERSHIP & TRADE PARTNERS

From welcoming H.E. Kassoum Coulibaly, Ambassador of Burkina Faso, to participating in high-level discussions with President Daniel Chopo of Mozambique and meetings with various leaders across Africa, Medical Bridges continued strengthening diplomatic and healthcare collaboration across the continent.

STANDING WITH UKRAINE: THREE YEARS OF RESILIENCE

Marking the third anniversary of the war, Medical Bridges shipped additional containers of lifesaving equipment to Ukrainian hospitals. Since the conflict began, our support totals over \$20 million in humanitarian medical aid.

GLOBAL HEALTH LEADERSHIP & FORUMS

WORLD HEALTH DAY AT THE BAKER INSTITUTE

Hosted in partnership with the World Affairs Council of Greater Houston, this forum convened global experts to explore innovation, resilience, and future health challenges, reinforcing collaboration as the cornerstone of global health progress.

2025 HEALTHCARE LEADERSHIP CONFERENCE (ACHE)

Medical Bridges' President & CEO Walter Ulrich and Global Health Director Dr. Tadia Diallo joined healthcare leaders to discuss the globalization of healthcare and the role of cross-border collaboration in strengthening systems worldwide.

U.S.-AFRICA ECONOMIC FORUM (USAEOF)

As a proud partner, Medical Bridges participated in meaningful dialogue on health, trade, and sustainable development, advancing action-driven partnerships between the U.S. and Africa.



COMMUNITY, CULTURE & RECOGNITION

JESSE H. JONES INTERNATIONAL CITIZEN OF THE YEAR LUNCHEON

Medical Bridges celebrated global leadership alongside partners and changemakers, with Dr. Tadia Diallo recognized for her outstanding contributions to advancing global health.

BBB AWARD FOR EXCELLENCE – WINNER OF DISTINCTION

This recognition affirms Medical Bridges' commitment to integrity, transparency, and accountability in delivering global impact.

VOLUNTEERS & PARTNERS IN ACTION

VOLUNTEER APPRECIATION & IMPACT LUNCHEON

From warehouse sorting to pallet packing, volunteers transformed surplus into hope. Each box packed in Houston carried lifesaving potential for hospitals across more than 25 countries.

HALLIBURTON CHARITY GOLF TOURNAMENT

Selected as a funding recipient, Medical Bridges continued advancing global healthcare access while reducing medical waste through strategic partnerships.

ROTARY CLUB OF HARRISBURG HOSTS MEDICAL BRIDGES

Medical Bridges was honored to be hosted by the Rotary Club of Harrisburg (Houston). During the event, Medical Bridges shared its global mission and highlighted the creation of a lifesaving spare parts fund, made possible through the support of Rotarians in Rotary District 5890.

EXPANDING LOCAL & GLOBAL CONNECTIONS

SAN ANTONIO & NEW YORK ENGAGEMENTS

From multicultural festivals and healthcare think tanks in San Antonio to mission-driven gatherings in New York, Medical Bridges cultivated relationships that spark collaboration and long-term impact.

ONE PEOPLE ONE WORLD GALA

Our Annual One People One World Gala celebrated the collective power of Medical Bridges' partners and healthcare champions working together to heal the world.



WHO MADE IT POSSIBLE



01 CORPORATE SPONSORS

Medical Bridges transforms corporate generosity into measurable global health impact. In 2025, corporate partners didn't just give, they strengthened supply chains, expanded reach, and helped scale sustainable healthcare solutions worldwide.

02 HOSPITALS & HEALTH SYSTEMS

Hospitals are at the heart of our mission. In 2025, hospital partners helped turn surplus into lifesaving care, ensuring critical medical resources reached patients and providers where they were needed most.

03 VOLUNTEERS

Volunteers are the engine behind every shipment. In 2025, hands-on support in our warehouse and beyond made it possible to move care faster, farther, and with purpose.

04 PARTNERS & COLLABORATORS

Lasting impact is built through collaboration. In 2025, global and local partners worked alongside Medical Bridges to bridge gaps, strengthen systems, and deliver healthcare across borders.

HONORING SPONSORS, VOLUNTEERS, DONORS AND PARTNERS

Abeles, John, MD	Dream Donations
Adame, Eddie	Driessner, Sheron
Adigun, Femi	DuBose, Peggy
AFAB Development Association Inc.	Dusaniuwskyj, Michael
Alagappan, Kumar	Ehrler, Ken
Alix Partners	Elizondo, Lisa
Alley Theater	Enjoy the Wood
Allen, Larry	Faegre Drinker
Alonzo, Albert	Fidelity Charitable
Alpha Sleep Labs	FIGS
Alspaugh, Clay	Fisher, Ken
Armstrong Worldwide Group	Flores, Efrain
Association pour le Développement du District de Besseye	First Watch
Astros Foundation	Four Seasons Hotel Houston
Athens United Methodist Church	Foxman, Brad
Avila, Fernando	Fusion Academy
Ayala, Michele	Gilmore
Azman, Darren	Global Assistance International
Baird	Global Legacy Programs
Baird Foundation, Inc.	Global Medical Services
Baird, Robert W.	Godwin, David
Baker Institute for Public Policy	Goetz, Peggy, MD
Bamburg, Jeanna	Golightly, Niel
Bauck, Lyle	Good Neighbors USA
Bayon, Ana & Ricardo	Guidi, Nicole
Bayat Foundation	Gupta, Satish, MD
Belmont Village	Halliburton Charitable Foundation
Berger, David	Harris Health System
Berger Family Foundation	HCA Healthcare
Berube, Kayla and Gregory	HealthTrust Performance Group
Bijoor, Ajay	Helfman, Alan
Blakely, Pamela and Hayne	Helping Hand for Relief and Development
Blakey, Colette and Gretchen	Hepner, Elizabeth
Blackwell, Fred	Hershey, Sam
Borow, Josh	Hinton, Richard D.
Bouadou, Jeffrey, MD & Carmen	Holcomb, John
Bouadou, Jean	Hooper, Ross
Braniff, Wendall	Horace Tucker Foundation
Brisco, Mary & Clint	Houston Haiti Recovery Initiative
Brown, Chris	Houston Methodist
BUILD Baylor	Houston Methodist Community Benefits
Buchanan, Antonio	Houston Methodist Surgical Associates
Buck, Thomas	Houston Zoo
Burke, Brit	Howard, George
Butler, William	Howard, Patricia Brock, MD and Steve
Campbell, Jill	Hurwitz, Barbara & Charles
Caplan, Richard	IBN SINA Foundation, Inc.
Care for A Child's Heart	Izaguirre, Jaime
Caring Friends, Inc.	Jackson, Gil, MD and Katina
Castoreno, Rosemary	Jaster, Nancy
Celauro, Kristin	Javaid, Anwar S.
Chevron	JBD Foundation
Chiappetta, Louis	Jeff & Amie Springmeyer Foundation
Children's Shelter of San Antonio	Jordan, Robert
Chou, Matthew	Kaloudis, Denise
Choudry, iLyas	Kalu Ulu Memorial Foundation
Christus Health System	Kamlani, Kunal
Cicalo, Jenna	Kanaly, Elizabeth and Drew
Clark, Stacey & Richard	Kanzer, Lauren
Cohen, Michael	Kelsey-Seybold Clinic
Collier, John	Kerwood, Eric
Connie Hiers, MD Plastic Surgery and Med Spa	Khawaja, Liaquat
Czarnick, Jacob	Kiely, Ryan
Daar Foundation	Kingsford, John
Daly, Sean	Kingspath Partners
Deutsch, Douglas	Kirkland & Ellis
Dominican Nurses United	Kosmos Energy
Dominguez, Alex	Kridel, Russell, MD
Dopslauf, DeWight	Kroll, Patti

HONORING SPONSORS, VOLUNTEERS, DONORS AND PARTNERS

Kuo, Michael
Kuoch, Krasna, MD
Kurth, Eric
Kuruzovich, Matt
Lastrapes, Susan & Bryan
Latham & Watkins
Lazard
Leatham, Lisa
Lewis, Jeffrey
Lewis, Kumbia
Linde, Michael
Little, Sheila
Limo, John
Lloyd, Morgan, MD
LoBiondo, Nicholas
Lopez, Edward
Longhorn Steak House
MacFarlane, Deborah, MD
Mathews, A. Gene & Judinell
Matican, Jeremy
M3 Partners
McAllister, Camilo
MD Anderson Cancer Center
Medline
Meghji, Mo
Melko, Debbie & John
Memorial Hermann Health Systems
Methodist Health System
Milligan, Gene DDS
Midland Energy Inc.
Moczygemba, Mike & Ron
Morrison, Kaye
Morningstar Storage
Morton, Edmon
MPACT Strategic Consulting
Murray, Mary
National Philanthropic Trust
Natural Resource Partners
Navejar, Chrissy DO
Neal, Mary, MD and Ron
Nice Winery
Nicholas, Yohance
Nova Ukraine
Nunez, Craig
ORCD Global
Orzeck, Eric, MD
Owens & Minor
Park, Alfred
Parker, Charles
Parsley, Brian, MD and Katherine
Perella Weinberg Partners
Perez, David
Peter, Susan & Eric
PetroTal
Pinkas, Oscar
Pointer Outfitters – Argentina
Porsa, Esmaeil
Price Waterhouse Coopers Alumni
Project MEND
Psalm 91 Ministries
Pyeatt, Matt
Rice University
Richards, Layton & Finger
Richmond Foundation
River Oaks Hospital
Ro, Libby
Robbins, David
Robertson, Corby
Robinson, Kimberly & Spurgeon
Rovira, Alex
Rowan, Ryan
Salman, Najmul H. MD
Scheffer, Tommy
SCP3 Solutions
Schwaike, Peter
Sen Sok International University Hospital
Seward & Kissel
Shepard, Ashlee
Shell Hero Matching Gift
Sinclair, Debra
Skadden
Steele, Benjamin
Stefel, Mary PhD
Stephen, Joseph
Spindletop Pain Management
Springmeyer, Amie & Jeff
St. Luke's/Baylor
Stevens Alumni
Stewart, Stacy & Casey
Stretto
Struve, Diane
Stutts, Carl
Sugar Land Baptist Church
Sukin, Debra F.
Swanson, Diane
TAMU BUILD
Tapeats Fund
Taste of Texas
Teneo
Texas Children's Hospital
Texas Fertility Center – New Braunfels
Texas Podiatric Medical Foundation
The Dr. Satish K. Gupta Charitable Fund
The San Francisco Foundation
The Wilson Sexton Foundation
The Wyse Group
Thiel-Garcia, Alicia
Thompson, Peter, MD
Thompson, Nancy
Thorski, Rose & John
Torres, Marlene
Total Wine & More
TransAfrican Development
TTS Research
Ukraine Aid
Ulrich, Beth & Walter
University of Houston Metropolitan
Volunteer Program
US Med-Equip
VanDeventer, Adam
Villafuerte, Emmanuel
Vinson & Elkins
Vivian, Jordan
Vlahakos, Victor & Deborah
Wade, Judith
Walther, Mary
Walters, John
Wave Healthcare
Watson, Jo
White & Case
White, Robert
Wild Horse Foundation
Wild, Jenn
Willkie Farr & Gallagher
Williams, Doug
Winfield's Chocolate
Wishnew, Jordan
Women's Center at Westover Hills
Women's Hospital of Texas
Zapiain, Abigail
Zipprich II, John

HOUSTON

ADVISORY COUNCIL

Michael E. Ascoli

Billy Bickford

Jean Bouadou

Gordon Carstens

Jeff Davis

Michele Dearborn

Dr. Tadia Diallo

Michael Dooley

Christopher Fomunyoh, MD

Raza Farrukh, MD

Barbara Grenell

Cory Kennedy

Michael Kuo

Edward Laborde

Gene Janiszewski

Bryan Lastrapes

Dave Lee

William Lowerre

James McIngvale

Mohsin (Mo) Meghji

Rodrigo Mejia

Kevin Pasha

Gregory Phillips

Charles Redding

Andy Steinhubl

Megan Soltura

Sonali Korde

Stephen Sweeney

Randall Thomas

Walter Ulrich

David VanHorn

Donald B. Wagner

Mary Claire Walther

Lori Warrens

Michael A. Weill

Zachary White

Colin Wilkinson

David Yadin

John L. Zipprich, II

Honoree Member:

Sebastian Blachno



The General Advisory Council brings diverse expertise and insight, helping guide strategy, strengthen partnerships, and expand Medical Bridges' reach worldwide. This council ensures regional insight translates into global action.

SAN ANTONIO ADVISORY COUNCIL

Linda Elliott
Dr. Mark Gilger, MD, F.A.A.P.
Shannon Jackson
Eric Peter
Howard Skillrud, CRPC, CLTC
Kirsten Spevak
Mary Stefl, Ph.D.
Jocelyn Whalen



The San Antonio Advisory Council connects local leadership with global mission, championing community engagement, partnerships, and regional support for Medical Bridges' work. This council ensures regional insight translates into global action.

NEW YORK ADVISORY COUNCIL

Lyle Bauck
Ajay Bijoor
Ken Ehrler
Evan Hill
George Howard
Denise Kaloudis
Scott Mates
Ed Morton
Greg Pesce
Debra Sinclair
Christian Tempke



The New York Advisory Council advances national visibility and strategic relationships, helping position Medical Bridges for expanded impact through thought leadership and collaboration. This council ensures regional insight translates into global action.

BOARD OF DIRECTORS

Hayne Blakely
Richard Clark
Niel Golightly
Peggy (Margaret) Goetz, MD
Patricia Brock Howard, MD
Bryan Lastrapes
Camilo McAllister
John Melko
Mary Neal, MD
Craig Nunez
Spurgeon Robinson
Ambassador David
Satterfield
Casey Stewart
Carl Stutts
John Ziprich, II

Rudo Ndamba, Rice Fellow
Walter Ulrich, Ex Officio



The Board of Directors provides strategic leadership, governance, and vision, ensuring Medical Bridges operates with integrity, accountability, and long-term global impact.

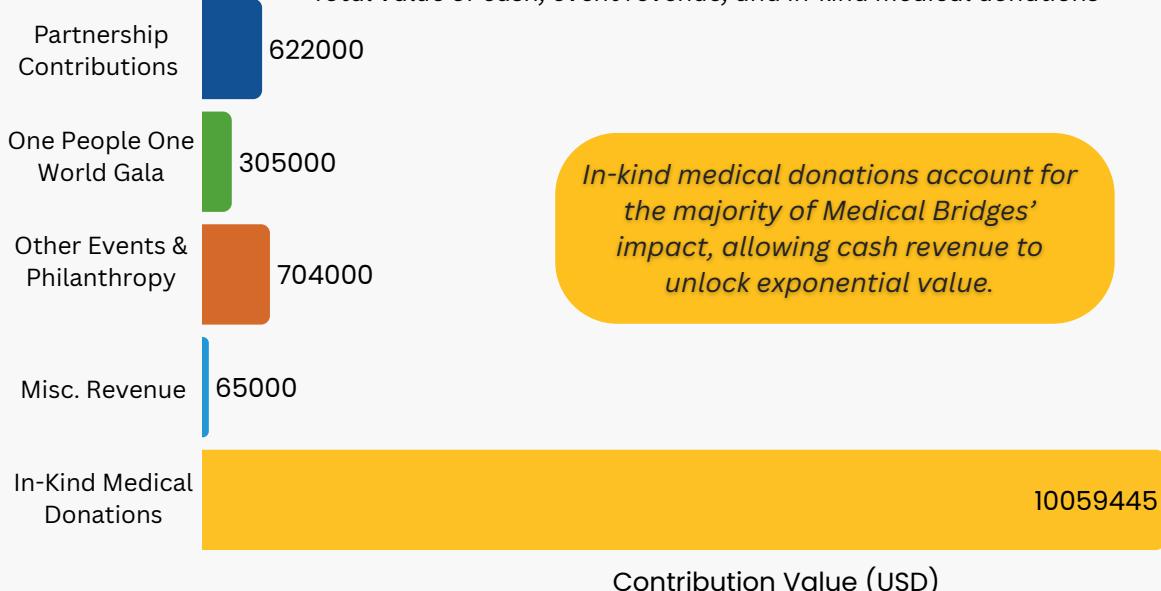
FINANCIAL UPDATE

Over \$10 million in medical equipment and supplies redirected from surplus to lifesaving care

This in-kind model allows Medical Bridges to maximize impact while minimizing overhead.

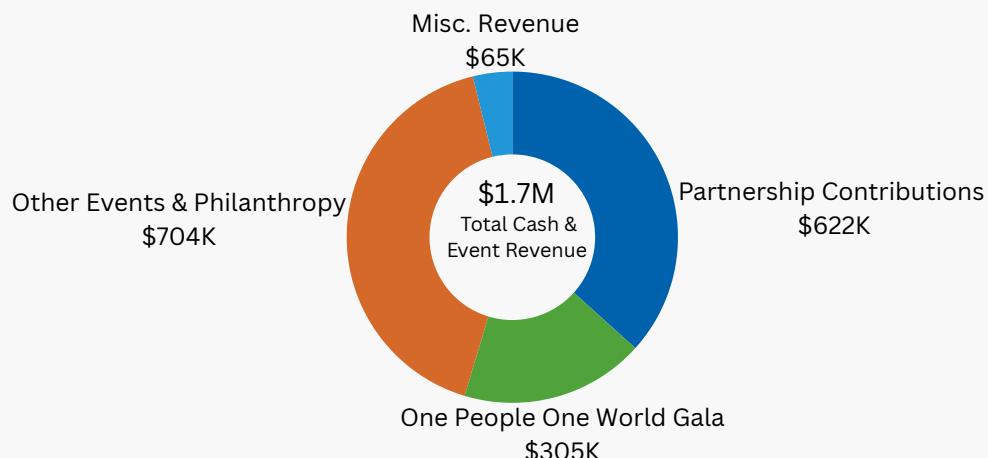
2025 Financial Contributions Overview

Total value of cash, event revenue, and in-kind medical donations



Cash & Event Revenue Breakdown

Excludes in-kind medical donations



WAYS TO GIVE

Medical Bridges gratefully accepts:

CASH DONATIONS

Thanks to the donated medical items, every \$1.00 generated nearly \$15.00 of donated medical supplies for those in need.

CRYPTOCURRENCY

Similar to stocks, get the full value of the tax-deductible donation from tradable cryptocurrency.

STOCKS

Get the full value of the security as a tax-deductible donation and avoid capital gains on the increase in value of highly appreciated securities

PHYSICAL ASSETS

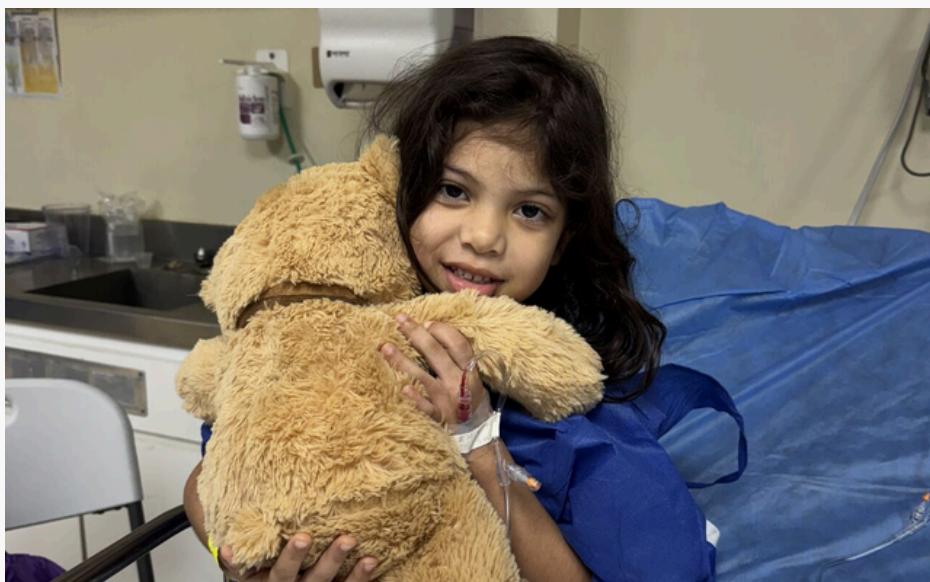
Physical assets in good condition including property, cash producing leases, vehicles, and more so long as there is a market for it.

DONOR ADVISED FUNDS

Donations from Donor Advised Funds.

IRA FUNDS

For donors 73 and older, Medical Bridges accepts Charitable Qualified Donations eliminating the tax when making Required Minimum Deductions.



And more including life insurance, bequests, and charitable remainder trusts. Our team is happy to help you identify the most impactful way to give. In all cases, check with your tax advisors.

LIVES CHANGED

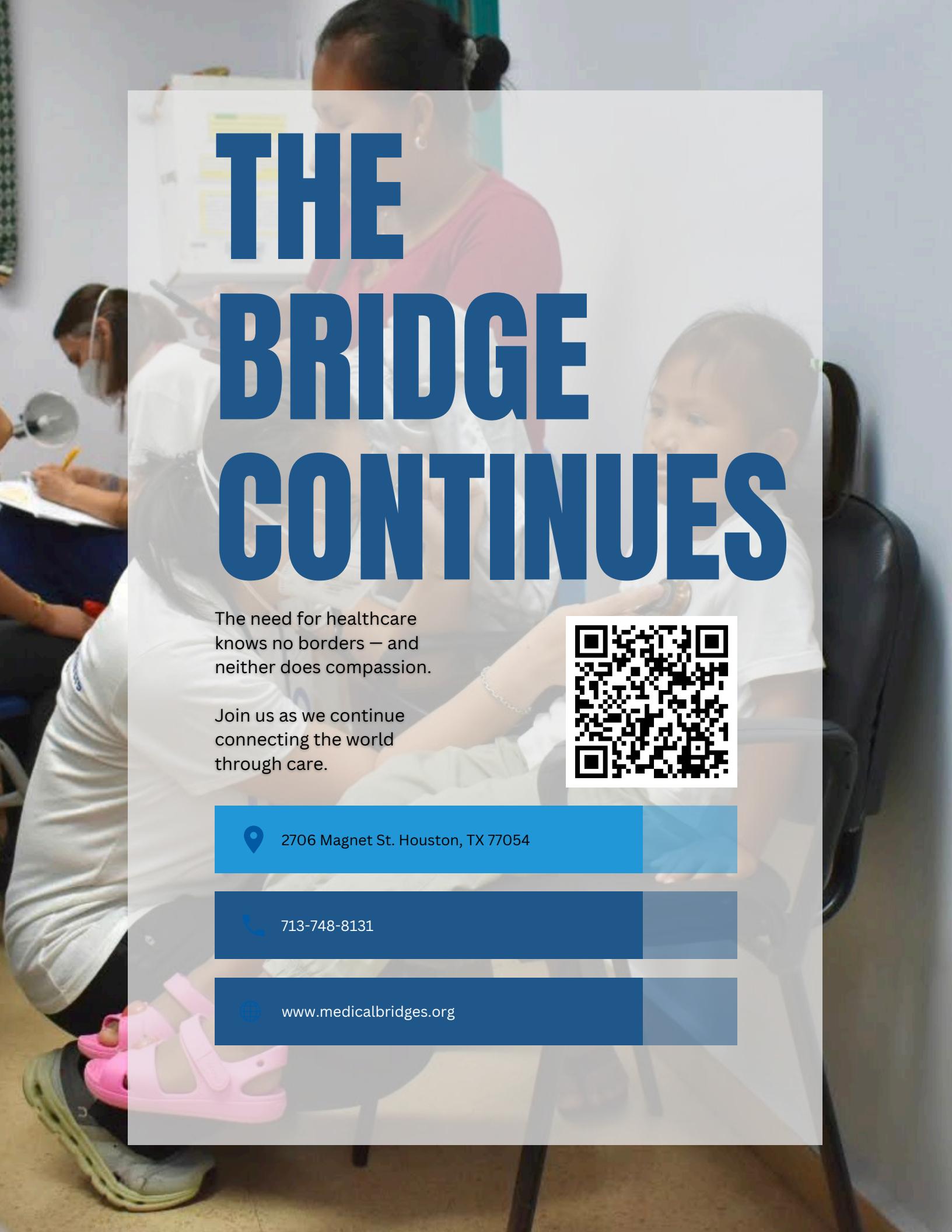
Behind every pallet is a person. 2025 saw medical supplies become operating rooms, neonatal units, trauma care, and hope for families in crisis.



IMPACT SNAPSHOT



THE BRIDGE CONTINUES

A photograph of a medical clinic. In the foreground, a woman with dark hair tied back is wearing a pink short-sleeved shirt. In the lower-left foreground, a child's legs and feet are visible; the child is wearing pink Crocs. In the background, another person is seated, wearing a white shirt and a stethoscope around their neck, appearing to be a medical professional. The overall atmosphere is one of a busy healthcare environment.

The need for healthcare
knows no borders — and
neither does compassion.

Join us as we continue
connecting the world
through care.



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713-748-8131



www.medicalbridges.org