TOP TIPS FOR POLITICAL ACUMEN



Administrative Excellence | L'art de diriger

Political acumen requires situational knowledge across a diversity of municipal landscapes. However, there are some truths that apply throughout.

- 1 Integrity: Maintain integrity in all your actions and support ethical behavior.
- 2) Roles: Understanding the boundaries between the roles of Council, the CAO and other Administration helps mitigate the risk that comes with blurred lines.
- 3 Priorities: Ensure actions and resources align with Council priorities.
- 4) Trust: Establishing trust through the actions you take is a cornerstone of leadership and lays the foundation for political acumen.
- **5** Respect: Demonstrate equal respect to political leaders and the decisions they make, as well to staff and the public.
- 6 Transparency: Maintain a culture of no surprises and no secrets between you and your Council and Administration.

- 7 Relationship-Building: Whether it is with staff, Council, municipal neighbours, the media, or at the provincial or federal levels, relationship-building is critical for achieving your municipality's goals.
- 8 Neutrality: Leave the politics to the politicians while Administrators and staff remain neutral on all issues.
- 9 Communication: Take the time to listen to Council, Administration leadership, residents and other stakeholders to understand their position and be honest in the information you provide.
- 10 Feedback: Ensure mechanisms exist for feedback from/to Council to ensure your actions are aligned with the strategic plans, or seek advice from a mentor or colleague for support in working through challenging situations.

To view CAMA's Political Acumen Toolkit visit **politicalacumen.camacam.ca**.