

Fort Worth/Arlington/Tarrant County Continuum of Care TX-601 FY2021 CoC Program Local Competition RFP

RFP ISSUE DATE: September 7, 2021

PROPOSAL DEADLINE: **5:00 pm, October 8, 2021**

ESTIMATED FUNDS AVAILABLE: Tier 1 = \$15,025,767
Tier 2 = Up to \$2,620,671_(\$751,288 in CoC Bonus and
\$1,869,383 in Domestic Violence Bonus)

New projects apply at BOTH:
<https://www.zoomgrants.com/zgf/TCHC2021> AND
www.esnaps.hud.gov

Renewal projects apply at: www.esnaps.hud.gov



Table of Contents

Introduction	3
Document Overview	3
Priorities and Objectives	3
FY21 TX-601 CoC Priorities.....	5
FY21 CoC NOFA Highlights	5
New Project Opportunities	7
Eligible Project Applicants.....	8
Financial Management Requirements.....	9
Application Process.....	10
Local Scoring & Ranking.....	10
Project Evaluation Process.....	12
Fund Allocations Process	16
Appendix A: 2021 Renewal CoC Projects.....	17
Appendix B: 2021 Renewal CoC Projects Score Card.....	18
Appendix C: TX-601 Reallocation Policy.....	23
Appendix D: TX-601 Ranking Policy	25
Appendix E: FY2021 RFP Narrative Questions	27
Appendix F: New Projects RFP Scoring Criteria	30
Appendix G: Resources	36

Introduction

The Continuum of Care (CoC) Program (24 CFR part 578) is designed to promote a community-wide commitment to the goal of ending homelessness; to provide funding for efforts by nonprofit providers, States, and local governments to quickly re-house homeless individuals, families, persons fleeing domestic violence, and youth while minimizing the trauma and dislocation caused by homelessness; to promote access to and effective utilization of mainstream programs by homeless persons; and to optimize self-sufficiency among those experiencing homelessness.

Every year, the U.S. Department of Housing and Urban Development (HUD) makes available federal resources for homeless programming to communities around the country through its Continuum of Care (CoC) Program and its annual CoC Competition. Continuums access these funds by completing consolidated applications on behalf of the federally funded homeless programs in their CoC.

The CoC Program is authorized by subtitle C of title IV of the McKinney-Vento Homeless Assistance Act, (42 U.S.C. 11381–11389) (the Act), and the CoC Program rule found in 24 CFR part 578 (the Rule). The Fiscal Year (FY) 2020 funds were authorized by the Further Consolidated Appropriations Act, 2020 (Public Law 116-94, approved December 20, 2019). The FY 2021 funds were authorized by the Consolidated Appropriations Act, 2021 (Public Law 116-260, approved December 27, 2020).

The TX-601 Ft Worth/Arlington/Tarrant County CoC has chosen the Tarrant County Homeless Coalition (TCHC) to serve as its Collaborative Applicant for FY2021.

Document Overview

This document is intended to provide CoC members with basic information about the FY2021 CoC Competition.

This FY2021 CoC competition plan is only applicable to HUD CoC-funded projects renewing their CoC project funding in 2021, or those organizations interested in applying for funding for a new CoC funded project.

Priorities and Objectives

HUD's Homeless Policy and Program Priorities

(NOFA pages 9- 10)

The FY21 NOFA lists HUD policy priorities, including:

- (1) **Ending homelessness for all persons**– To end homelessness, CoCs should identify, engage, and effectively serve all persons experiencing homelessness. CoCs should measure their performance based on local data that consider the challenges faced by all subpopulations experiencing homelessness in the geographic area (e.g., veterans, youth, families, or those experiencing chronic homelessness). CoCs should partner with housing, health care, and supportive services providers to expand housing options, such as permanent supportive housing, housing subsidies, and rapid rehousing. Additionally, CoCs should use local data to determine the characteristics of individuals and families with the highest needs and longest experiences of homelessness to develop housing and supportive services tailored to their needs.

- (2) **Use a Housing First approach**—Housing First prioritizes rapid placement and stabilization in permanent housing and does not have service participation requirements or preconditions. CoC Program funded projects should help individuals and families move quickly into permanent housing, and the CoC should measure and help projects reduce the length of time people experience homelessness. Additionally, CoCs should engage landlords and property owners to identify an inventory of housing available for rapid rehousing and permanent supportive housing participants, remove barriers to entry, and adopt client-centered service methods. HUD encourages CoCs to assess how well Housing First approaches are being implemented in their communities.
- (3) **Reducing unsheltered homelessness** — People living unsheltered have extremely high rates of physical and mental illness and substance use disorders. CoCs should identify permanent housing options for people who are unsheltered.
- (4) **Improving system performance** – CoCs should be using system performance measures (e.g., average length of homeless episodes, rates of return to homelessness, rates of exit to permanent housing destinations) to determine how effectively they are serving people experiencing homelessness. CoCs should review all projects eligible for renewal in FY 2021 to determine their effectiveness in serving people experiencing homelessness, including cost-effectiveness. CoCs should also look for opportunities to implement continuous quality improvement and other process improvement strategies. HUD recognizes the effects of COVID-19 on CoC performance and data quality and, compared to previous CoC NOFOs, reduces the points available for rating factors related to system performance. However, HUD plans to significantly increase the points available for system performance rating factors in the FY 2022 and subsequent CoC NOFOs.
- (5) **Partnering with housing, health, and service agencies**-- Using cost performance and outcome data, CoCs should improve how all available resources are utilized to end homelessness. This is especially important as the CARES Act and American Rescue Plan have provided significant new resources to help end homelessness. HUD encourages CoCs to maximize the use of mainstream and other community-based resources when serving persons experiencing homelessness. This includes partnering with healthcare organizations to help participants obtain medical insurance; with public housing authorities (PHAs) to use coordinated entry, develop housing units, and provide housing subsidies to people experiencing homelessness; and partner with local workforce development centers.
- (6) **Racial equity**-- HUD is emphasizing system and program changes to address racial equity within CoCs. CoCs should review local policies, procedures, and processes to determine where and how to address racial disparities affecting individuals and families experiencing homelessness.
- (7) **Persons with lived experience**-- HUD is encouraging CoCs to include in the local planning process people who are currently experiencing or have formerly experienced homelessness to address homelessness. People with lived experience should determine how local policies may need to be revised and updated, participate in CoC meetings and committees as stakeholders, provide input on decisions, and provide input related to the local competition process. CoCs should seek opportunities to hire people with lived experience.

FY21 TX-601 CoC Priorities

In addition to the HUD priorities above, TX-601 has set the following local priorities based on the needs and gaps in the current CoC system:

1. Dedicated Permanent Supportive Housing that is sponsor-based or project-based. TX-601 faces a very tight rental market. Project and sponsor based projects make it easier to quickly find units for people experiencing homelessness.
2. Projects to serve people with mental illness or substance use who cannot safely live in a “normal” apartment (SRO PSH, RRH, or Joint TH-RRH). TX-601 has clients who cannot maintain safety in a unit with a full kitchen and who need additional support to promote their safety in the least restrictive environment.
3. Rapid Rehousing
4. Geographic distribution of projects throughout the TX-601 area.
5. Projects that serve people with criminal records, sex offenders, and behavioral health disorders.

FY21 CoC NOFA Highlights

HUD will continue the 2 Tier funding process as defined below.

- Projects in Tier 1 will be conditionally selected from the highest scoring CoC to the lowest scoring CoC (or until funding runs out), provided the projects pass both eligibility and threshold review (*NOFA page 13*)
- Tier 2 Projects will be assessed for eligibility and threshold requirements and funding will be determined using a HUD formulated score (*NOFA page 14*)
 - Up to 50 points for CoC Application Score
 - Up to 40 points for Project Ranking
 - Up to 10 points for Commitment to Housing First
- Two-tiered funding approach formula:
 - **TX-601 Annual Renewal Demand (ARD): \$15,025,767**
 - **Tier 1 TX-601: \$15,025,767**
 - Tier 1 = 100% of CoCs ARD
 - **Tier 2 TX-601: Up to \$2,620,681**
 - Tier 2 = CoC Bonus (up to \$721,288) + Domestic Violence Bonus (up to \$1,869,383)

The CoC Planning Project is non-competitive and is therefore not ranked with the remaining projects. The amount available for CoC Planning is up to 3% of the ARD, which includes funds up to \$450,773. CoC Planning must pass eligibility and threshold requirements.

The Collaborative Applicant (TCHC) has the responsibility to assure that all individual project applications and attachments are accurate and complete. Therefore, application completeness will be a scored item in the local competition.

Threshold Requirements

All projects in Tier 1 & Tier 2 will be subject to a HUD Threshold eligibility review. Threshold requirements include the following (*NOFA pages 44-50*):

- Ineligible applicants
- Project Eligibility: Monitoring findings, OIG Investigation, routinely does not make quarterly drawdowns, late APR submission, etc
- Financial and management capacity to carry out the project
- Required Certifications
- Eligible participants
- HMIS participation
- Project Quality Thresholds: New Projects*
- Project Renewal Threshold: Renewal Projects
- Consistency with Consolidated Plan
- Environmental Requirements
- Past performance including:
 - The ability to account for funds appropriately;
 - Timely use of funds received from HUD;
 - Timely submission and quality of reports submitted to HUD;
 - Performance in assisting program participants to achieve and maintain independent living and records of success;
 - Meeting program requirements;
 - Meeting performance targets as established in the grant agreement;
 - The applicant's organizational capacity to operate the project;
 - Unwilling to accept technical assistance, made changes without HUD approval, or lost program site; and
 - The number of persons to be served or targeted for assistance

Domestic Violence (DV) Bonus (*NOFA page 15-16*)

Originally new in FY2018, CoCs will again have the opportunity to apply for a DV Bonus for PH-RRH projects, Joint TH/PH-RRH component projects, and Supportive Services Only (SSO) projects for coordinated entry (SSO-CE). A CoC may apply for up to 15% of its Preliminary Pro Rata Need (PPRN), to create DV Bonus projects. Regardless of the type of project, the grant term must be 1-year. Minimum project application is \$50,000. Only one SSO-CE project can be submitted per CoC; however, there is no limit on the number of PH-RRH and Joint TH and PH-RRH projects provided that each application is for at least \$50,000.

CoCs are required to rank all DV Bonus projects on the CoC Priority Listing with a unique rank number. If a project application designated as DV Bonus is conditionally selected by HUD with DV Bonus funds, HUD will remove the ranked DV Bonus project from the New Project Listing and all other project applications ranked below the DV Bonus project will slide up one rank position (e.g., if the conditionally selected DV Bonus project is ranked #5, HUD will remove the DV Bonus project and each project below #5 will move up one ranked position).

HUD will conditionally select no more than \$102,000,000 in new DV Bonus eligible projects. To be eligible to receive a new DV Bonus project, a CoC must demonstrate it ranks projects based on how they improve system performance as outlined in Section VII.B.2.b of this NOFO. Additionally, to be eligible to receive a DV Bonus project for PH-RRH or Joint TH and PH-RRH component, all projects funded through the DV Bonus must adopt a housing first approach

DV Bonus projects will be assigned up to 100 points (separate from Tier 2 scoring) to compete nationally for DV Bonus dollars:

- For Rapid Re-housing and Joint TH and PH-RRH component projects:
 - CoC Score. Up to 50 points in direct proportion to the score received on the CoC Application.
 - Need for the Project. Up to 25 points based on the extent the CoC is able to quantify the need for the project in its portfolio, the extent of the need, and how the project will fill that gap.
 - Quality of the Project Applicant. Up to 25 points based on the previous performance of the applicant in serving survivors of domestic violence, dating violence, sexual assault, or stalking, and their ability to house survivors and meet safety outcomes.
- For SSO Projects for Coordinated Entry:
 - CoC Score. Up to 50 points in direct proportion to the score received on the CoC Application.
 - Need for the Project. Up to 50 points based on the extent to which the CoC is able to demonstrate the need for a coordinated entry system that better meets the needs of survivors of domestic violence, dating violence, sexual assault, or stalking, and how the project will fill this need.

New Project Opportunities

In the FY2021 CoC Program Competition, in addition to requests for renewal projects and CoC planning project requests, CoCs may submit requests for new projects funded through reallocation, bonus, or a combination of reallocation and bonus, and DV bonus.

New projects are subject to the rules and regulations included in the HUD NOFA and the CoC Policies and Procedures; therefore, applicants should review these documents with care before submitting a proposal.

Reallocation or Bonus Projects

Through the reallocation process and Bonus funds (*NOFA page 35*), CoCs may create the following types of new projects:

- a) New permanent supportive housing projects where all beds will be 100% dedicated for chronically homeless individuals and families or designated as DedicatedPLUS (*NOFA page 16*), as defined in 24CFR 578.3.
- b) New rapid rehousing projects that will serve homeless individuals and families, including unaccompanied youth.
- c) New Joint TH/PH-RRH projects that will include transitional housing and permanent housing-rapid rehousing in a single project to serve individuals and families experiencing homelessness,

including those fleeing or attempting to flee domestic violence, dating violence, sexual assault or stalking.

- d) New Supportive Services Only (SSO) project specifically for a coordinated assessment system.
- e) New dedicated Homeless Management Information System (HMIS) project that must be carried out by the HMIS Lead.

Project applications for rental assistance cannot request more than 100 percent of the published FMR. New project applications must adhere to 24 CFR 578.51(f) and must request the full FMR amount per unit.

DV Bonus

Through the DV Bonus (*NOFA page 36*), CoCs may create the following types of new projects:

- a) Permanent Housing-Rapid re-housing projects dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking that are defined as homeless at 24 CFR 578.3;
- b) Joint TH and PH-RRH component projects as defined in Section III.B.2.q of the NOFA dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking that are defined as homeless at 24 CFR 578.3; or
- c) Supportive service only-coordinated entry project to implement policies, procedures, and practices that equip the CoC's coordinated entry to better meet the needs of survivors of domestic violence, dating violence, sexual assault, or stalking.

Eligible Project Applicants

Eligible project applicants for the CoC Program Competition are, under 24 CFR 578.15, nonprofit organizations, States, local governments, and instrumentalities of State and local governments. Public housing agencies, as such term is defined in 24 CFR 5.100, are eligible without limitation or exclusion. For-profit entities are not eligible to apply for grants or to be subrecipients of grant funds. (*NOFA page 30-31*)

Renewal Projects

Awards made under the CoC Program are eligible for renewal with FY 2021 funds if they are currently in operation and have an executed grant agreement that is dated no later than December 31, 2021 and expire in CY 2022 (the period from January 1, 2022 through December 31, 2022) and is listed in the [CoC's Grant Inventory Worksheet](#) (NOFA page 31). **Renewal projects can request funding up to the amount listed in the above Grant Inventory Worksheet.**

Eligible renewal projects requesting rental assistance are permitted to request a per-unit amount less than the Fair Market Rent (FMR) if the actual rent per unit under lease is less than the FMR. This will help reduce the number of projects receiving rental assistance that have large balances of unspent funds remaining at the end of the operating year. Renewal project applicants must ensure that the amount requested will be sufficient to cover all eligible costs as HUD cannot provide funds beyond what is awarded through this Competition. Project applications for rental assistance cannot request more than 100 percent of the published FMR.

Expansion Project

HUD will allow project applicants to apply for a new expansion project under the DV Bonus, reallocation, and bonus processes to expand existing projects that will increase the number of units, persons served, services provided to existing program participants, or to add additional activities to HMIS and SSO-Coordinated Entry projects. If the new expansion project will expand an existing eligible CoC Program renewal project HUD will not fund capital costs (i.e., new constructions, rehabilitation, or acquisition) and HUD will only allow a 1-year funding request. (NOFA page 33).

Expansion projects require a renewal application for the existing project AND a new application for the expansion information (NOFA page 22, 40).

Consolidated Project

Applicants may use the consolidation process to combine two or more eligible renewal projects (e.g., permanent housing-permanent supportive housing projects) and may do so through the renewal project application. (NOFA page 41)

First Time Applicants

TX-601 encourages eligible new applicants to apply for funding in the FY21 CoC Program Competition.

Thoroughly read the entire [HUD CoC NOFA](#). Pay careful attention to the Eligible Applicants section (NOFA page 28, 30, 31) and the New Projects Requirements (NOFA page 32,33, 35).

If you do not have an eSNAPS account (The electronic grants management system managed by HUD's Office of Special Needs Assistance Programs (SNAPS), ***create an account immediately***. For further information, visit: <https://www.hudexchange.info/resource/2903/adding-deleting-registrants-in-esnaps/>

New applications are also processed through Zoom Grants at www.zoomgrants.com.

Financial Management Requirements

It is important for applicants to review the financial management requirements that went into effect in December 2014 and will apply to the FY2021 CoC Program Grant; "Transition to 2 CFR Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, Final Guidance", a.k.a "The Transition Notice." Applicants should have their financial managers review the notice at: <https://portal.hud.gov/hudportal/documents/huddoc?id=15-01sdn.pdf>

Managers should also review the [HUD CoC Virtual Binders](#) with information on financial management, eligible costs, match, indirect costs and program requirements.

Project Budgets

CoC Program eligible costs are detailed at 24 CFR 578.37 through 63.

Match

24 CFR 578.73 provides the information regarding match requirements. As authorized by the FY 2019 HUD Appropriations Act, program income may now be used as a source of match and must be properly documented in the project application. A 25% match is required on all budget categories except leasing. (NOFA page 27)

Indirect Costs

Normal indirect cost rules under 2 CFR part 200 apply. Project applicants that intend to charge indirect costs to the award must clearly state in the project application(s) the rate and distribution base the recipient intends to use, and if applicable, the rate and distribution base to be used by any sub-recipient(s). If the rate is a Federally negotiated indirect cost rate, the project application must include the corresponding negotiated indirect cost rate agreement signed by the cognizant agency. For each applicant or intended sub-recipient that meets the conditions for the de minimis rate under 2 CFR 200.414(f) and will use that rate to charge indirect costs, the project application must clearly state the intended use of the de minimis rate of 10 percent of Modified Total Direct Costs (MTDC). As described in 2 CFR 200.403, costs must be consistently charged as either indirect or direct costs but may not be double charged or inconsistently charged as both. (NOFA page 34).

Application Process

As the collaborative applicant, TCHC runs a local competition for HUD Continuum of Care funding and completes and submits the community's application to HUD. The CoC application processes for renewal projects, first time renewal projects, and new projects outlined below. **All application components are due submitted in eSNAPS and/or Zoom Grants on October 8, 2021, at 5:00 PM.**

Upon completion of the local competition, TCHC will compile all selected projects into the federal consolidated application. TCHC is required by HUD to review all project applications in eSNAPS for accuracy and quality. TCHC may need further information or application changes from the applicant before the submission of the federal consolidated application on November 12, 2021. By applying for the local competition, applicants agree to respond to TCHC requests for information in a timely manner to complete the federal consolidated application.

Renewal Projects

Renewal projects application includes:

- Project Scorecard generated by TCHC (except projects that do not have one year of operational data)
- HUD CoC project application completed in eSNAPS www.esnaps.hud.gov
- HUD required documentation in eSNAPS

New Projects

New projects application includes:

- Local RFP Narrative Responses completed in Zoom Grants system (application questions attached) Use this link to complete an application in Zoom Grants: <https://www.zoomgrants.com/zgf/TCHC2021>
- HUD CoC project application completed in eSNAPS www.esnaps.hud.gov
- HUD required documentation in eSNAPS

Local Scoring & Ranking

Goals & Priorities for the FY2021 CoC Competition

The CoC has identified the following funding priorities for the FY2021 CoC Competition:

- Submit a consolidated application that meets threshold and maximizes available funding
- Fund projects that meet community needs and improve system performance
- Fund projects that are cost effective and maximize program and mainstream resources, including leveraging healthcare, workforce, and public housing authority
- Fund projects that successfully end homelessness
- Promote the use of best practices including Housing First
- Fund projects that reduce unsheltered homelessness

The ranking of new and renewal project in the 2021 CoC Consolidated application are guided by the ranking goal: *To prioritize activities that are most successful in ending homelessness and maximize funding available to end homelessness in the CoC, while also providing an incentive to all funded providers to monitor and improve their performance, including efficiency with funds and ensure continued funding with CoC resources.*

To that end, the following priorities, in no particular order, will help guide development of a final ranking approach:

- The CoC may seek to preserve low-ranking projects at risk of losing funding where those projects represent the only CoC Program funding in their communities
- The CoC may seek to preserve low-ranking Permanent Housing (PH) projects at risk of losing funding where those projects represent the only CoC Program funded PH in their communities
- The CoC may prioritize projects that have demonstrated the use of Housing First practices
- The CoC may consider reducing funding requests for the lowest ranked projects as a means to preserve funding for higher ranked projects, if needed, and keeping in line with other priorities
- The CoC may consider ranking new projects higher than some renewal projects, where the CoC believes doing so will better help the CoC meet the ranking goal outlined above

Renewal CoC Projects are subject to performance review via the Renewal Project Scorecard which was adopted by the TX-601 Board of Directors. The scorecard reflects the HUD System Performance Measures, HUD Policy Priorities and local priorities and comprises 100% of the total renewal project score.

New project scores will be entirely derived from the scored elements in the local RFP, which include HUD priorities and local priorities.

The TX-601 Board of Directors adopted the [FY2021 Ranking Policy](#) (Appendix D) and the [FY2019 Reallocation Policy](#) (Appendix C), which provides guidance to the Allocation Committee when determining project rank order.

A. HUD Ranking Requirements

The CoC must assign a unique rank to each project that it intends to submit to HUD for FY2021 funding except for the CoC planning grant. Ranking of renewal projects must incorporate scoring on project performance, system performance and effectiveness. Each CoC must comprehensively review both new and renewal projects within its geographic area, using CoC-approved scoring criteria and selection priorities, to determine the extent to which each project is still necessary and addresses the listed policy priorities. Funds for projects that are determined to be underperforming, obsolete, or ineffective should be reallocated to new projects that are based on proven or promising models.

Any new or renewal project may be placed in Tier 1. CoCs should carefully consider the priority and ranking for all projects in Tier 1 and Tier 2. Projects in Tier 1 will be conditionally selected if applications pass both HUD's eligibility and threshold review. Projects in Tier 1 are selected from the highest scoring CoC to the lowest scoring CoC or until funds run out.

Projects placed in Tier 2 will be assessed for eligibility threshold and threshold requirements and funding will be determined using the CoC Applications score as well as factors listed in the NOFA.

B. Policy Priorities

CoCs should consider the policy priorities established in the NOFA (*NOFA page 9*) in conjunction with local priorities to determine the ranking of new projects created through reallocation, CoC planning, and renewal project requests.

Project Evaluation Process

The CoC Board of Directors reviews and approves the evaluation process and project ranking approach. The evaluation process and related project ranking helps TX-601 fully maximize CoC Program funds, make informed funding decisions, and continue to move the CoC toward our goal of ending homelessness. Scoring and ranking of proposals is conducted by the CoC Allocations Committee Ranking Workgroup.

The CoC Competition has separate scoring for 1) Renewal Projects and 2) New Projects. Renewal projects are evaluated only on past performance as determined by a project performance score card. Per the CoC Ranking Policy, renewal projects with less than one year of operational data when scorecards are run are automatically ranked in Tier 1 according to how they address community needs. New projects are evaluated only with narrative responses to this RFP.

Request for Proposals and New Projects

New projects are required to submit a response to the Request for Proposal (RFP) to apply for the local CoC competition. Applicants must submit one RFP per project. The local RFP contains narrative questions that must be completed by all applicants.

Narrative questions are derived from local priorities and FY2021 HUD policies and priorities. Narrative questions vary by project type (i.e. PSH, RRH) and serve as an opportunity for applicants to provide more detail regarding their project. The Allocations Committee Ranking Workgroup is responsible for scoring this portion of the local competition. A scoring matrix is provided to this committee to assist with the scoring process.

The FY2021 RFP questions can be found in Appendix E: FY2021 RFP Narrative Questions.

New projects are also required to submit a full application in eSNAPS.

Renewal Project Scorecards

Renewal projects are evaluated utilizing performance and financial data, data quality elements, grant management efforts and CoC participation. The evaluation is used to establish which programs have been most successful in achieving HUD and locally determined performance standards; and to identify how programs are contributing to the overall System Performance of the CoC.

Performance data is gathered via an Annual Performance Report (APR) for each program with the date range of August 1, 2019 – July 31, 2020.

To build the scorecard, the CoC pulled aggregate data in 2019 to provide a CoC-wide average baseline performance for the related scorecard measures. After calculating average performance of each applicable measure, a +/-5% deviation is established for the scoring range. The range nearest the average percentage is eligible for 5 points; project percentages above the specified average will receive 10 points; and project percentages below the specified average range will receive 0 points. This method allows programs to be compared and scored specifically to other programs of the same project component type and identify which projects are most improving the CoC System Performance. Ranges not related to APR measures were obtained from information derived from other sources including but not limited to NAEH, HUD, and eSNAPS project applications.

Before using project reports to establish scores, TCHC notifies renewing projects of the performance date range and deadlines to complete all data corrections. In FY2021, projects were notified on September 14, 2020 of the data parameters and expectations and were given a deadline of September 25, 2020 to have all data corrections complete. TCHC provided technical assistance via email and using online video tutorials. Finalized APR data was generated on October 7, 2020 to represent data used for the score cards. Final scorecards for the FY2021 CoC Competition were sent on October 9, 2020. Non-HMIS users submit data from a comparable database with the same deadline of September 25, 2020. Data from the comparable database is used to generate score cards for these projects.

Score card data is derived from HUD reports including Annual Performance Reports (APRs), Data Quality Reports, System Performance Reports, HMIS custom reports, and HUD's quarterly eLOCCS expenditure report. Project applications, agency self-report, and sign-in sheets will be used for data outside the HMIS.

A complete list of projects eligible for renewal in the FY2021 CoC Competition can be found in Appendix A: 2021 Renewal CoC Projects.

The 2021 Renewal Project Scorecard can be found in Appendix B: 2021 Renewal Project Scorecard.

The following areas are evaluated as part of the renewal project evaluation process.

Scorecard Category Weight	
Project Performance	50%
HMIS Data Quality	20%
Coordinated Entry Participation	20%
Grant Management & Financials	10%
Total Score	100%

Project Performance:

1. Quarterly Occupancy Utilization Rate
 - a) Purpose: Indicates efficient use of community resources. High occupancy indicates system efficiency and community demand for services. Project occupancy data is reported to HUD twice a year via the Housing Inventory Chart (HIC) and the Longitudinal Systems Analysis (LSA).
2. Percentage of chronically homeless households served (PSH projects only)

- a) Purpose: Indicates project success in ending chronic homelessness by measuring the number of chronically homeless participants served in the project during the measured year.
- 3. Percentage of participants who remained in PSH or exited to permanent housing
 - a) Purpose: Indicates project success in ending homelessness by measuring the number of participants with a permanent destination at project exit and those who remained in a permanent supportive housing project compared to the total number of participants active in the project during the measured year.
- 4. Average length of stay of participants (RRH projects only)
 - a) Purpose: Indicates the efficiency of the program and self-sufficiency of participants.
- 5. Percentage of adults at exit or annual assessment who gained or increased employment income
 - a) Purpose: Indicates that the project is assisting households to increase self-sufficiency and stabilize housing by retaining or gaining employment income.
- 6. Percentage of adults at exit or annual assessment who gained or increased non-employment cash income
 - a) Purpose: Indicates that the project is assisting participants toward self-sufficiency through retaining or increasing income by utilizing all possible resources available to participants.
- 7. Returns to Homelessness
 - a) Purpose: Indicates the project's long-term success of participants who successfully exited two years ago.

HMIS Data Quality:

- 8. Personal Identifying Information Error Rate
 - a) Purpose: To achieve accurate data collection and to satisfy HUD HMIS data requirements, projects must ensure that data entered into the local HMIS system is complete.
- 9. Universal Data Elements Error Rate
 - a) Purpose: To achieve accurate data collection and to satisfy HUD HMIS data requirements, projects must ensure that data entered into the local HMIS system is complete.
- 10. Income and Housing Data Quality
 - a) Purpose: To achieve accurate data collection and to satisfy HUD HMIS data requirements, projects must ensure that data entered in the local HMIS system is complete.

Data provided from non-HMIS participating agencies sent in a CSV format unable to be processed through the electronic database utilized by HMIS participating agencies will be reviewed outside of the system for data quality and completeness.

Coordinated Entry System Participation:

- 11. Time to Lease Up
 - a) Purpose: TX-601 set a community-wide goal to house clients within 45 days of project enrollment. This metric will allow TX-601 to measure progress towards reaching this goal.
- 12. Accepted Referrals
 - a) Purpose: TX-601 set a community-wide goal of accepting at least 90% of clients referred from Coordinated Entry (no more than 10% denial rate). This metric will allow TX-601 to measure progress towards reaching this goal. Based on software capacity at the time scorecards were pulled, this item did not contribute to the scorecard score.

Grant Management & Financials:

- 13. Projected Project Spend Down

- a) Purpose: Ensure the program is on track to spend down all project funds by the end of its current grant term.
- 14. Cost Efficiency
 - a) Purpose: It is important to HUD that programs demonstrate cost efficiency – the annual cost to retain or move someone into permanent housing.
- 15. Percentage of total grant funds recaptured in the most recent grant closeout
 - a) Purpose: It is important to HUD that programs show agency capacity to spend funds allocated in a timely manner and in full and allows for potential fund reallocation of unspent funds during the HUD CoC Competition.
- 16. 2019 PIT Count Participation
 - a) Purpose: Indicates if agency is participating in CoC-related activities.
- 17. CoC General Meeting Attendance
 - a) Purpose: Indicates if agency is participating in CoC-related activities.

Review Only:

This section is **not** part of the FY2021 total project score. These are test questions to begin evaluating performance in the specified areas. These questions may be scored during future competitions.

1. Site Monitoring
 - a) Purpose: HUD requires that project meet threshold requirements throughout the life cycle of the project.
2. CES Rejected Referrals
 - a) Purpose: Ensure all programs are prioritizing services to those that need it most and abiding to fair-housing and anti-discrimination laws.
3. PSH Move On
 - a) Purpose: Ensure PSH projects are assisting clients to independent living and effectively utilizing project beds.

First Year Renewals

First year renewals will not receive a score card because the project has not had the opportunity to complete a full year at the time score cards are run. First year renewals will automatically be renewed pending the submission of requested narrative responses. In FY21, projects that did not have one year of operational data at the time that scorecards were completed are considered “first year renewals” and will be automatically renewed pending the submission of requested narrative responses in eSNAPS.

Victim Service Provider Projects

Domestic Violence project applications are reviewed, scored and ranked in the manner described in previous sections. All performance related data is provided by the Victim Service provider as generated from the non-HMIS Comparable Database.

All Domestic Violence applicants, whether new or renewing, will be required to describe methods and tools used to ensure and increase client safety while enrolled in the program through the local RFP.

For new projects seeking DV Bonus funding, additional questions will be required on the local RFP to demonstrate unmet community need and a proposed plan to address the unmet need, along with data sources and calculations used to establish the unmet need.

Total Project Score

The total project score for Renewal Projects with at least one full year of operation is comprised 100% from the project scorecard. TX-601 places an emphasis on project performance to align with HUD priorities. First year renewals or projects with less than one year of data when the scorecards were run will automatically be renewed pending the submission of requested narrative responses.

The total project score for New Projects is 100% derived from the local RFP (narrative responses). Score cards are not applicable for these projects.

Fund Allocations Process

The Allocations Committee Ranking Workgroup, a committee of the TX-601 CoC Board, is comprised of objective community members who score project applications, rank projects as required, and make funding recommendations. The committee members are not affiliated with applicant agencies. Committee members are provided with multiple training opportunities regarding the CoC NOFA, the scoring process, and the ranking policy. Members are given materials a minimum of 1 week prior to the deliberations meeting to review, score, accept/reject and rank project applications. The following project application materials are provided to each committee member:

- Renewal Project Score Card
- Local RFP responses for new projects
- Relevant eSNAPS data
- Relevant Project Financial Data
- Local Monitoring Materials

The scores from each member are returned to TCHC for initial project ranking per the CoC policy. Committee members deliberate in a closed meeting to make ranking, funding and reallocation decisions as guided by CoC policy. Additionally, the committee will make decisions related to which projects to accept and/or reject in the local competition. Once a consensus has been met, the committee will provide final ranking recommendations to the CoC Board of Directors for review and instruct the Collaborative Applicant to submit the project ranking within the HUD-required timeframe. The CoC will notify any projects that are rejected or reallocated within the HUD-required timeframe.

Appendix A: 2021 Renewal CoC Projects

Grantee Name	Project Name	Project Type
Center for Transforming Lives	CTL Rapid Rehousing Renewal 1805	RRH
CitySquare	OnTRAC Tarrant TH/RRH	Joint TH/RRH
Day Resource Center for the Homeless	Quail Trail	PSH
Fort Worth Housing Solutions	SPC 1 2019-2020	PSH
Fort Worth Housing Solutions	SPC 2 2019-2020	PSH
Fort Worth Housing Solutions	SPC 6 2019-2020	PSH
Fort Worth Housing Solutions	Change 2019-2020	PSH
Hearts Full of Love	HFOL RRH 2019	RRH
Housing Authority of the City of Arlington	2019 AHA SPC Expansion	PSH
Housing Authority of the City of Arlington	Arlington Nurse Family Partnership	RRH
Housing Authority of the City of Arlington	Arlington Housing Rapid Rehousing	RRH
MHMR of Tarrant County	MHMR Gateway to Housing	PSH
Presbyterian Night Shelter	Housing Solutions Combined	PSH
Presbyterian Night Shelter	Mimi Hunter Fitzgerald Safe Haven	SH
Recovery Resource Council	Project New Start Renewal Application FY2019	PSH
Recovery Resource Council	Hope Today! Combined	PSH
SafeHaven of Tarrant County	SafeSolutions for Rapid Rehousing	RRH
SafeHaven of Tarrant County	SafeFoundations for Rapid Rehousing	RRH
SafeHaven of Tarrant County	Supporting SafeSolutions	RRH
Tarrant County	CEC 3CP	RRH
Tarrant County	TBLA 114 Tarrant County	RRH
Tarrant County	TBLA 13 MHMR	PSH
Tarrant County	TBLA 15 Samaritan House	PSH
Tarrant County	TBLA 17 MHMR	PSH
Tarrant County	Samaritan House Grace Village	PSH
Tarrant County	Salvation Army Veterans PSH Program	PSH
Tarrant County	Housing SPC	PSH
Tarrant County	SafeTomorrows	PSH
Tarrant County	TSA Housing First PSH Combined	PSH
Tarrant County	TSA SIMON PSH	PSH
Tarrant County Homeless Coalition	CoC HMIS	HMIS
Tarrant County Homeless Coalition	CoC Coordinated Entry System	SSO

Appendix B: 2021 Renewal CoC Projects Score Card

Total Project Score					
Total Project Score = Project Performance Percentage Achieved + HMIS Data Quality Percentage Achieved + Coordinated Entry Participation Percentage Achieved + Grant Management & Financials Percentage Achieved	Scoring Category	Total Points Achieved	Total Points Available	Category Weight	Percentage Achieved
	Project Performance	0	50	50%	0%
	HMIS Data Quality	0	30	20%	0%
	Coordinated Entry Participation	0	10	20%	0%
	Grant Management & Financials	0	50	10%	0%
Total Score	0%				

Performance Criteria	Purpose & Source of Measurement	Formula Information	Performance Calculation	Points: 10	Points: 5	Points: 0	Total
Project Performance 50%							
Achieving project outcomes provides a benchmark for how well projects help to end homelessness. Assessing & monitoring project outcomes is necessary to understand a project's rate of success and contribution to CoC-wide performance goals.							
Quarterly Occupancy Utilization Rate	Household utilization rates demonstrate that the CoC is fully utilizing its inventory. Sage APR Q8b & Application	January Total (Q8b, Row 1, Column 1)		#DIV/0!	90%-150%	80%-89%	>=151% or <=79%
		April Total (Q8b, Row 2, Column, Column 1)					
		July Total (Q8b, Row 3, Column 1)					
		October Total (Q8b, Row 4, Column 1)					
		Adjusted Total from Project Application (Auto Calculates)					
		Proposed number of households served					
Percentage of chronically homeless households served	Indicates community success in ending chronic homelessness by measuring the number of chronically homeless participants served in the project during the measured year. Sage APR Q26a	Total Chronically Homeless Households served		#DIV/0!	PSH: >=75%	PSH: 65% - 74%	PSH: <= 64%
		Total Households served					

<p>Percentage of participants who remained in PSH or exited to permanent housing</p>	<p>Successful housing outcomes are one of the most important measures of project success. Sage APR Q23c</p>	<p>Total Number of Persons Served (Q05a, Row 1)</p>				
		<p>Total Persons exiting to positive destinations (Q23c, 3rd row from bottom)</p>				
		<p>Total Exits (Q23c, 4th row from bottom)</p>	<p>PSH: >= 98%</p>	<p>PSH: 90-97%</p>	<p>PSH: <= 89%</p>	
		<p>Total persons whose destinations excluded them from the calculation (Q23c, 2nd row from bottom)</p>	<p>RRH: >= 95%</p>	<p>RRH: 90% - 94%</p>	<p>RRH: <= 89%</p>	
		<p>Unsuccessful exits (Auto Calculated)</p>				
<p>Average length of stay of program leavers</p>	<p>Length of Stay is measured to determine if clients are moving through the programs in an appropriate length of time and are efficiently moving towards a permanent and stable home. It also assists community system modeling efforts. Sage APR Q22b</p>			<p>RRH: >=3-18 months</p>	<p>RRH: 19-24 months</p>	<p>RRH: >=25 / <=2 months</p>
<p>Percentage of adults at exit or annual assessment who gained or increased employment income</p>	<p>Improving household access to financial resources is crucial to reducing vulnerability to homelessness. Increase in income is measured in the NOFA & System Performance Measures Sage APR Q19a1, Q19a2</p>	<p>N/A</p>		<p>PSH: >= 15%</p>	<p>PSH: 9% - 14%</p>	<p>PSH: <= 8%</p>
<p>Percentage of adults at exit or annual assessment who gained or increased non-employment cash income</p>	<p>Improving a household's access to financial resources is crucial to reducing vulnerability to homelessness. Increase in income is measured through the NOFA & System</p>	<p>N/A</p>		<p>RRH: >= 56%</p>	<p>RRH: 50% - 55%</p>	<p>RRH: <= 49%</p>
				<p>PSH: >= 61%</p>	<p>PSH: 55 - 60%</p>	<p>PSH: <= 54%</p>
				<p>RRH: >= 21%</p>	<p>RRH: 15% - 20%</p>	<p>RRH: <= 14%</p>

	Performance Measures. Sage APR Q19a1, Q19a2						
Returns to Homelessness	Reducing returns to homelessness is one of the most important measures of program success and is HUD System Performance Measure 2a. Greenriver Report			<= 5%	6% - 15%	>= 16%	
HMIS Data Quality 20% HMIS participation and data quality are priorities for TX601 & HUD. Accurate, complete & timely data is crucial to determine how projects are contributing to ending homelessness. High quality data is key to understanding what projects are doing and how the CoC & HUD can make informed decisions about the project.							
Personal Identifying Information Error Rate	To achieve accurate data collection and to satisfy HUD HMIS data requirements, projects must ensure that data entered into the local HMIS system is complete. HUD Data Quality Report; Sage APR Q6a, Q6b, Q6c	N/A		0% - 1%	2% - 5%	>= 6%	
Universal Data Elements Error Rate		N/A		0% - 1%	2% - 5%	>= 6%	
Income and Housing Data Quality		N/A		0% - 1%	2% - 5%	>= 6%	
Coordinated Entry System Participation 20% 24 CFR 578.(a)(8) states that CoCs must establish and operate a Coordinated Entry System to allocate assistance as effectively as possible, prioritizing services to those that need it the most.							
Time to Lease Up	TX-601 established Community-wide performance expectations in 2016 and identified that well-functioning Housing Crisis Response System moves households from homelessness to permanent housing in less than 30 days.	Average Time to Lease Up		<= 30 days	31-45 days	>= 46 days	

	Sage APR Q22c							
Accepted Referrals	TX-601 established Community-wide performance expectations in 2016 to allocate assistance as effectively as possible, prioritizing services to those that need it the most. GreenRiver Report	Number of CES Referrals		N/A	>=90%		<=89%	
		Number of Accepted Referrals						
Grant Management & Financials 10% Projects must demonstrate understanding of compliance with federal & local regulations of project operations.								
Projected Project Spend Down	Ensure the program is on track to spend down all project funds by the end of its current grant term Agency Self-Report and eLOCCS data	Funds expended to date, as reflected in eLOCCS						
		Total Grant Amount Awarded			(+/-) 0 - 10%	(+/-) 11 - 15%	(+/-) 16% +	
		Number of months since start of grant term to present						
Cost Efficiency	It is important to HUD that programs demonstrate cost efficiency - the annual cost to retain or move someone into permanent housing. Project Application & Sage APR Data	Total CoC Budget Plus 25% Required Match			PSH <=\$8,999	PSH \$9,000 - 11,000	PSH >=\$11,001	
		Number of participants who exited to or remained in permanent housing during the reporting period			RRH <=\$2,499	RRH \$2,500 - 4,500	RRH >=\$4,501	
Percentage of total grant funds that were recaptured in the most recent grant closeout	It is important to HUD that programs show agency capacity to spend funds allocated in a timely manner and in full and allows for potential fund reallocation of unspent funds	Total Grant Award						
		Total Spent			0-2%	3-5%	>= 6%	
		Unspent Amount	\$ -					

	during the HUD CoC Competition. Sage APR Data							
2019 PIT Count Participation	The measure indicates if agency is participating in CoC-related activities PIT Registration or PIT Data	N/A			Yes		No	
CoC General Meeting Attendance	To support collaboration between agencies and knowledge of local resources at the CoC will provides CoC wide meetings with varying topics related to homelessness and housing services. The measure indicates agency participation. TCHC Sign-In Sheets	Number of Meetings		#DIV/0!	>= 75%	50% - 74%	<= 49%	
		Number Attended						

Appendix C: TX-601 Reallocation Policy

TX-601 Grant Reallocation Policy

For FY2019 CoC Program funding, HUD will prioritize those CoCs that demonstrate a capacity to reallocate funding in the FY2019 CoC Program Competition or have reallocated a total of at least 20 percent of the CoC's total ARD between FY 2015 and FY 2019 from lower performing projects to higher performing projects as demonstrated through the CoC's local selection process. TX-601 uses local data to determine the characteristics of individuals and families with the highest needs and longest experiences of homelessness in order to develop housing and supportive services tailored to their needs through the CoC competition. TX-601 uses the reallocation process to create new projects that improve the overall system performance and better respond to the community need. The policy below is in response to HUD's recommendation to reallocate low performing and underspent projects.

Voluntary Reallocation Policy

To meet HUD and community priorities, CoC programs that are not housing first, demonstrate low performance, or have a high recapture rate may voluntarily reallocate a portion of their grant. Funds from projects that are voluntarily reallocated will be used to fund higher performing or new projects. TCHC will offer technical support and acknowledgement letters for agencies who voluntarily reallocate their grant awards.

Involuntary Reallocation Policy

Performance

Renewal projects will be assessed on their project quality and ability to meet performance outcomes such as occupancy rates, participant income growth, successful exits, and cost efficiency. Projects with the lowest performance rates may be reallocated to higher performing projects or new projects.

Spending History

HUD assumes that projects will spend 100% of the funds allocated to them. Projects that fail to spend the total grant award may see a decrease in funding as those funds are added to the pool of funds available for reallocation to other projects. Projects that have a high recapture rate for two consecutive program years, may be reduced to the amount disbursed at the end of the 12-month review. An exception to this policy may be made for new projects that could not expend funds due to implementation barriers.

HMIS Participation

HMIS participation is required to meet HUD renewal project threshold requirements. Non-HMIS providers must use a comparable database that meets the needs of the local HMIS to meet this

threshold. The midterm performance review along with data quality reports will be examined to determine if agency participation in HMIS is adequate. Projects with a data error rate of 10% or more will be placed on a data error plan to correct existing errors and prevent future occurrences. The data error plan will consist of a series of required data quality workshops for users within the project. Projects that do not meet threshold requirements or have the highest rates of data errors may be reallocated to higher performing projects or new projects.

Note: This policy was approved in 2019. The CoC Board has not modified this policy since then, and it remains the current policy of the TX-601 CoC.

Appendix D: TX-601 Ranking Policy

TX-601 Project Ranking Policy

CoC TX-601 will use the following process to rank all project applications in the 2021 Continuum of Care Program Competition to accomplish the following objectives:

- To prioritize those activities that are most successful in ending homelessness
- To maximize funding available to end homelessness in the CoC
- To provide an incentive to all funded providers to monitor and improve their performance, including efficiency with funds, to ensure continued funding with CoC resources

Projects are scored utilizing objective criteria including: project quality, past performance, cost effectiveness and contributions made to improve overall system performance. Domestic Violence providers will be evaluated utilizing data generated from a comparable database and are held to the same performance standards as non-domestic violence focused projects. TX-601 monitors HUD required and local performance and compliance standards throughout the year and findings are incorporated into the scoring process.

TX-601 uses a project renewal scorecard to evaluate all projects. This scorecard is generated through our data warehouse, Green River. The scorecard is based on APR data pulled through the Green River system and may have minimal variances from the APR data generated in the ETO system. TX-601 will use the scorecards with the Green River data and not the ETO data. During the scorecard process, agencies will have an opportunity to make data corrections to ensure an accurate scorecard. TX-601 will provide periodic scorecards to programs throughout the year so that they have ample time to make any corrections throughout the year.

After completing all renewal project scorecards, the Allocations Ranking Workgroup will preliminarily rank all renewal projects according to their scorecard score – e.g., projects with higher scores will be ranked higher in the project listing, regardless of project component type. However, the Allocations Ranking Workgroup and CoC Board will not make final ranking or funding recommendations until HUD releases the FY2021 CoC Competition Notice of Funding Availability (NOFA). Any unforeseen requirements stated in the FY2021 CoC Competition NOFA may impact ranking priority order, any necessary changes will be finalized and approved by the Allocations Performance Workgroup Committee.

Projects that are renewing for the first time, and subsequently have not completed a full project year and have not submitted an APR to HUD will not have a Project Renewal Score Card. These projects will be automatically renewed and will be given ranking priority over new project applications. Further, any project that has been under contract for 24 months or less will be automatically renewed and given ranking priority over new project applications.

New projects are not subject to a renewal project scorecard and will be required to complete a narrative response that will be scored by the Allocations Ranking Workgroup. New projects will be ranked in score order below renewing projects.

As HMIS and Coordinated Entry are HUD mandated activities, these projects will be placed in Tier 1 to secure the funding needed for these activities. The CoC Planning Grant is non-competitive and is not a ranked project in this competition.

The CoC Board approves all funding recommendations.

Renewal Project Score Threshold

All scored renewing projects are subject to an eligibility threshold. Projects that score in the lowest 30% of all Renewal Projects may be moved to a lower ranking status and may be subject to reallocation. For example, the Allocations Ranking Workgroup may choose to rank a new project above a renewing project that scores in the bottom 30%.

Geography

HUD has determined that geographic diversity is an appropriate consideration in selecting homeless assistance projects in the CoC competition. Likewise, TX-601 recognizes that geography is an appropriate consideration for the local competition. Projects may be ranked higher to ensure CoC funded programs are accessible to people experiencing homelessness throughout the entire TX-601 geography.

Vulnerable/High-Needs Populations

TX-601 recognizes that high quality projects that serve vulnerable and high-needs populations--such as youth, chronic homelessness, domestic violence, severe mental illness, criminal history, and substance abuse--are a critical component to ending homelessness. To address these needs and vulnerabilities of program participants during the ranking and selection process, the Allocations Ranking Workgroup of the CoC may rank the projects higher to ensure that needs of these populations are being served through CoC funded programs. These programs must meet a need in the community, show positive housing related outcomes, and provide choice to participants seeking the services offered.

New projects applying for the Domestic Violence Bonus funds will be ranked in Tier 2 to ensure that existing high performing renewal projects that serve high-needs populations will remain prioritized in the competition. If there are no other Domestic Violence renewal projects in Tier 1, Domestic Violence Bonus projects will be considered for Tier 1.

Voluntary Reallocation

Projects that choose to voluntarily reallocate at least 55% of their current grant amount in order to apply for a new reallocation-based project may be granted additional consideration in the ranking order.

Appendix E: FY2021 RFP Narrative Questions for New Projects

Agency contact information is questions 1 to 5.

6. GENERAL DESCRIPTION: Provide a description that addresses the entire scope of the proposed project. The project description should be complete and concise. Please also describe your organization's capacity to implement the project. These answers can be pasted from eSNAPS questions 3B1 and 2B1.

Please address: target population, expansion or new project, type & number of units, specific services to be provided, projected outcomes, coordination with partners, how project meets community needs in its service area, and organization capacity.

7. Will the project target any of the following populations?

8. Does the proposed project leverage funding for housing or rent outside of the CoC or ESG programs to provide housing for the proposed project? If so, please state the percent of units in this application that will leverage housing funding outside of CoC or ESG. Examples include private funding for participants' rent, Public Housing Agency project-based vouchers, state or local government funding, HOME funding, or other federal programs outside of ESG or CoC. (This is a HUD priority for FY21).

9. Does the proposed project use healthcare resources to help program participants? Examples include direct contributions from a public or private health insurance provider for the project or the provision of health care services by a private or public organization (including substance abuse services for all program participants that want to participate). If so, please provide the dollar value of the leveraged healthcare resources. (This is a HUD priority for FY21).

10: Do you commit to: using HMIS or a comparable database (for DV projects) for this project; requiring staff to attend HMIS training annually; require staff to maintain timely data entry and excellent data quality? Check all that apply.

11: Will the new project participate in the local Coordinated Entry Process?

12. How will you help participants: 1) obtain permanent housing, 2) remain in permanent housing or exit to a stable permanent situation, and 3) access mainstream health, social, and employment resources according to their individual needs? Examples include transportation, case management, safety plans, etc. The answer to this question can be pasted from eSNAPS questions 4 A 1, 2, 4, 5, and 6.

13: HUD increasingly relies on data-driven performance to evaluate success. CoC's submit system performance measures each year to demonstrate community-wide performance. Describe project strategies to contribute to the CoC's success.

14: Describe your estimated project implementation timeline; including the schedule for proposed activities, management plan and method for ensuring effective and timely completion of all work.

15: In July 2017, the Continuum of Care Board of Directors adopted a policy which requires all CoC-funded projects to adopt an Emergency Transfer Plan. If you do not currently have a plan, please describe how you will develop & implement a plan. Attachment (if applicable):
Emergency Transfer Plan

16: In September 2017, the CoC Board of Directors approved Non-Discrimination & Fair Housing Policy which requires all programs to adopt an anti-discrimination policy. Describe how the policy is being implemented or will be developed in your agency. Attachment (if applicable):
Anti-Discrimination Policy

17: How does your agency systematically provide information to staff about mainstream benefits, including up-to-date resources on eligibility and program changes that can affect homeless clients?

18: How will your program work with mainstream employment organizations to help individuals and families increase their cash income?

19: Indicate how the project will inform individuals & families who become homeless of their eligibility for educational services; or explain how you plan to develop & implement such a policy

20: Please describe any formal partnerships and collaborations the project will have with youth education providers, McKinney-Vento LEA or SEA and school districts.

21: Will the project screen out participants based on the following items? Select all that apply.

22: Does the project ensure that participants are not terminated from the program for the following reasons? Select all that apply.

23. NEW RRH & JOINT TH-RRH PROJECTS ONLY: Please refer to the Competition Resources Section of the application and review the Rapid Rehousing Rental Assistance Subsidy Model document to determine the appropriate model for the project and indicate below.

24. JOINT TH-RRH ONLY: Please define the specific subpopulation this project is proposing to serve and provide justification that this type of project is necessary for the CoC. Please also indicate how you will ensure enough RRH is available for participants who want to move from TH to RRH when they are ready and without delay (examples include more RRH than TH units).

25: DV Bonus Only: Please report the number of DV survivors in the CoC that have a need for housing or services.

26: DV Bonus Only: Please report the number of DV survivors that the CoC is currently serving.

27: DV Bonus Only: Describe how the number of DV survivors needing housing or services was calculated and identify the data source used.

28: DV Bonus Only: Provide the project proposed Rate of Housing Placement and Rate of Housing Retention of DV Survivors by Percentage.

29: DV Bonus Only: Describe how the rate of housing placement and retention was determined and the data source used.

30: DV Bonus Only: Describe how the project will ensure the safety of DV survivors experiencing homelessness and how it will measure the ability to ensure safety.

31: DV Bonus Only: Describe the applicant experience with trauma-informed, victim-centered approaches and how the project will utilize the approaches to meet needs of participants.

32: DV Bonus Only: Describe how the project will meet service needs and ensure participants quickly move into permanent housing while addressing safety needs.

33: DV Bonus Only: Provide justification for why a DV Bonus project is necessary for the CoC.

Appendix F: New Projects RFP Scoring Criteria

Scoring Category	Measurement	Points Available
General Description and Organization Experience	<p>This is a two part question, with each part worth up to 10 points for a total maximum score of 20 points.</p> <p>Up to 10 points will be awarded to applicants who clearly articulate how their project meets community needs, the target population(s) to be served, the project’s plan for addressing the identified housing and supportive service needs, projected project outcome(s), and coordination with other source(s) or partner(s).</p> <p>Up to 10 points will be awarded to organizations who demonstrate capacity and experience to manage federal funding, effectively serve homeless populations, and meet performance objectives in their application.</p> <p>6.GENERAL DESCRIPTION: Provide a description that addresses the entire scope of the proposed project. The project description should be complete and concise. Please also describe your organization's capacity to implement the project. These answers can be pasted from eSNAPS questions 3B1 and 2B1. <i>Please address: target population, expansion or new project, type & number of units, specific services to be provided, projected outcomes, coordination with partners, how project meets community needs in its service area, and organization capacity.</i></p>	20
Unsheltered and People with Barriers	<p>Maximum points will be awarded to projects that will serve at least 3 of the populations outlined below. Projects that will serve none of the populations outlined below will receive zero points for this question.</p> <p>7.Will the project target any of the following populations?</p>	10
Leveraging Housing Resources	<p>Maximum points will be awarded to projects that leverage at least 25% of proposed units through funding outside of the CoC or ESG. Projects without any outside leverage for housing units and rent receive zero points.</p> <p>8.Does the proposed project leverage funding for housing or rent outside of the CoC or ESG programs to provide housing for the proposed project? If so, please state the percent of units in this application that will leverage housing funding outside of CoC or ESG. Examples include private funding for participants’ rent, Public Housing Agency project-based vouchers, state or local government funding, HOME funding,</p>	10

	or other federal programs outside of ESG or CoC. (This is a HUD priority for FY21).	
Leveraging Healthcare Resources	<p>Maximum points will be awarded to projects who either provide substance abuse treatment to all participants who want it or have a dollar value of leveraged support that is at least 25% of the requested funding. Zero points will be awarded to projects who do not provide any healthcare resources leverage.</p> <p>9.Does the proposed project use healthcare resources to help program participants? Examples include direct contributions from a public or private health insurance provider for the project or the provision of health care services by a private or public organization (including substance abuse services for all program participants that want to participate). If so, please provide the dollar value of the leveraged healthcare resources. (This is a HUD priority for FY21).</p>	10
HMIS	<p><i>This question is not scored.</i></p> <p>Do you commit to: using HMIS or a comparable database (for DV projects) for this project; requiring staff to attend HMIS training annually; require staff to maintain timely data entry and excellent data quality? Check all that apply.</p>	This question is not scored. Projects who do not plan to participate in HMIS will be screened out.
Coordinated Entry Participation	11: Will the new project participate in the local Coordinated Entry Process?	Not Scored. Projects that will not participate in Coordinated Entry are ineligible for award.
Supportive Services	<p>This is a 3 part question with each part worth 5 points and the total question worth 15 points.</p> <p>Up to 5 points will be awarded to applications that provide robust supportive services to help clients get into permanent housing that are tailored to individual needs.</p> <p>Up to 5 points will be awarded to applications that provide robust supportive services to help clients maintain permanent housing or exit successfully to stable housing that are tailored to individual needs.</p>	15

	<p>Up to 5 points will be awarded to applications that provide robust services to help clients access mainstream services in a way that is tailored to individual needs.</p> <p>12. How will you help participants: 1) obtain permanent housing, 2) remain in permanent housing or exit to a stable permanent situation, and 3) access mainstream health, social, and employment resources according to their individual needs? Examples include transportation, case management, safety plans, etc. The answer to this question can be pasted from eSNAPS questions 4 A 1, 2, 4, 5, and 6.</p>	
System Performance Measures	<p>Maximum points will be awarded to applicants that demonstrate how their project will contribute to the CoC's overall success for the stated system performance measures. Applicants should use quantifiable and measurable data to demonstrate their contributions to the system, as well as how they will continue to improve their performance and strategies to improve the system.</p> <p>13: HUD increasingly relies on data-driven performance to evaluate success. CoC's submit system performance measures each year to demonstrate community-wide performance. Describe project strategies to contribute to the CoC's success.</p>	15
Timeline Description	<p>Maximum points will be awarded to applicants who clearly describe their project timeline including, but not limited to, development of the program, hiring staff, enrolling clients, and participating in HMIS and coordinated entry.</p> <p>14: Describe your estimated project implementation timeline; including the schedule for proposed activities, management plan and method for ensuring effective and timely completion of all work.</p>	5
Violence Against Women Act (VAWA) Policy	<p>This question is not scored. Applicants without a plan to implement a Emergency Transfer Plan will be screened out of the competition.</p> <p>15: In July 2017, the Continuum of Care Board of Directors adopted a policy which requires all CoC-funded projects to adopt an Emergency Transfer Plan. If you do not currently have a plan, please describe how you will develop & implement a plan. Attachment (if applicable): Emergency Transfer Plan</p>	This question is not scored.
Anti-Discrimination Policy	<p>This question is not scored. Applicants without a anti-discrimination policy or a plan for one will be screened out of the competition.</p> <p>16: In September 2017, the CoC Board of Directors approved Non-Discrimination & Fair Housing Policy which requires all programs to adopt an anti-discrimination policy. Describe how the policy is being implemented or will be developed in your agency. Attachment (if applicable): Anti-Discrimination Policy</p>	This question is not scored.
Income	<p>Maximum points will be awarded to applicants who clearly articulate how they systematically update program staff on mainstream resources.</p>	2

	<p>17: How does your agency systematically provide information to staff about mainstream benefits, including up-to-date resources on eligibility and program changes that can affect homeless clients?</p>	
	<p>Maximum points will be awarded to applicants that describe a good plan and past experience with collaborating with health care organizations to help households enroll in health insurance, and help clients access benefits.</p> <p>18: How will your program work with mainstream employment organizations to help individuals and families increase their cash income?</p>	3
Educational Access/Services	<p>Maximum points will be awarded to applicants who clearly describe policies and procedures for educational services.</p> <p>19: Indicate how the project will inform individuals & families who become homeless of their eligibility for educational services; or explain how you plan to develop & implement such a policy</p>	2
Educational Access/Services	<p>Maximum points will be awarded to applicants who identify any formal agreements regarding education, early childhood services and supports.</p> <p>20: Please describe any formal partnerships and collaborations the project will have with youth education providers, McKinney-Vento LEA or SEA and school districts.</p>	3
Housing First / Low Barrier	<p>Maximum points will be awarded to applicants whose answer is none of the above. Applicants who check 3 or more boxes receive zero points.</p> <p>21: Will the project screen out participants based on the following items? Select all that apply.</p>	10
Housing First / Low Barrier	<p>Maximum points will be awarded to applicants whose answer is none of the above. Applicants who check 3 or more boxes receive zero points.</p> <p>22: Does the project ensure that participants are not terminated from the program for the following reasons? Select all that apply.</p>	10
New Joint TH/RRH Projects Only		
New TH/PH-RRH Subsidy Type	<p>This question is not scored.</p> <p>23. NEW RRH & JOINT TH-RRH PROJECTS ONLY: Please refer to the Competition Resources Section of the application and review the Rapid Rehousing Rental Assistance Subsidy Model document to determine the appropriate model for the project and indicate below.</p>	
New TH/PH-RRH: Description	<p>This is a two part question. Each part of the question is worth 5 points for a total of 10 points.</p>	10

	<p>Up to 5 points will be awarded to applicants who clearly articulate why their program is vital to the Continuum of Care.</p> <p>Up to 5 points will be awarded to applicants who have demonstrated they will have enough RRH capacity in a Joint TH/RRH project. This might be demonstrated by having more RRH units in their project than TH projects.</p> <p>24. JOINT TH-RRH ONLY: Please define the specific subpopulation this project is proposing to serve and provide justification that this type of project is necessary for the CoC. Please also indicate how you will ensure enough RRH is available for participants who want to move from TH to RRH when they are ready and without delay (examples include more RRH than TH units).</p>	
DV Bonus Projects Only		
<p>Unmet Need for DV Survivors</p>	<p>This criteria is scored across three questions. The total point value for the three questions is 5 points.</p> <p>Up to 2 points is awarded for question 25 if the reviewer feels the number reported demonstrates need.</p> <p>Up to 1 point is awarded for question 26 for an answer.</p> <p>Up to 1 point is awarded for question 27 and if the calculation method and data sources are sound.</p> <p>25: Please report the number of DV survivors in the CoC that have a need for housing or services.</p> <p>26: Please report the number of DV survivors that the CoC is currently serving.</p> <p>27: Describe how the number of DV survivors needing housing or services was calculated and identify the data source used.</p>	5
<p>Placement & Retention for DV Survivors</p>	<p>This criteria is scored across two questions. The total point value for the two questions is 5 points.</p> <p>Up to 3 points is awarded to question 28 if the rate of housing placement and rate of housing retention for the proposed project meets the community's need.</p> <p>Up to 2 points are awarded to question 29 if the calculation methods and data sources are sound.</p> <p>28: Provide the project proposed Rate of Housing Placement and Rate of Housing Retention of DV Survivors by Percentage.</p> <p>29: Describe how the rate of housing placement and retention was determined and the data source used.</p>	5

Ensuring Safety for DV Survivors	<p>Maximum points will be awarded to applicants who are able to clearly describe their method for ensuring client safety; and, describe any tools such as best practices, models, and/or assessments used to ensure ongoing and improved safety for enrolled clients.</p> <p>30: Describe how the project will ensure the safety of DV survivors experiencing homelessness and how it will measure the ability to ensure safety.</p>	5
Trauma-Informed, Victim-Centered Approach	<p>Maximum points will be awarded to applicants who clearly describe applicant experience and planned utilization of trauma-informed, victim-centered approaches to meet needs of participants.</p> <p>31: Describe the applicant experience with trauma-informed, victim-centered approaches and how the project will utilize the approaches to meet needs of participants.</p>	10
Service Needs for DV Survivors	<p>Maximum points will be awarded to applicants who address safety needs to ensure participants move quickly into Permanent Housing.</p> <p>32: Describe how the project will meet service needs and ensure participants quickly move into permanent housing while addressing safety needs.</p>	10
Need for DV Bonus Project	<p>Maximum points will be awarded to applicants who are able to clearly demonstrate the need for the DV Bonus project and how it will address and meet needs of DV survivors in the continuum; and who those clearly articulate why their program is vital to the Continuum of Care.</p> <p>33: Provide justification for why a DV Bonus project is necessary for the CoC.</p>	15
Project Score	<p>Project Score Percentage = Points Earned / Applicable Points</p> <p>Maximum points available for DV Bonus Projects: 180 Maximum points available for Joint TH/RRH Projects: 140 Maximum points available for all other projects: 130</p>	--

Appendix G: Resources

FY21 HUD NOFA: <https://www.grants.gov/web/grants/view-opportunity.html?oppld=335322>

Zoom Grants Portal 2021 NOFA Application: <https://www.zoomgrants.com/zgf/TCHC2021>

eSNAPS Log In: www.esnaps.hud.gov

HEARTH Act: <https://www.hudexchange.info/homelessness-assistance/hearth-act/>

CoC Program Interim Rule:

<https://www.hudexchange.info/resources/documents/CoCProgramInterimRule.pdf>

eSNAPS Resources: <https://www.hudexchange.info/programs/e-snaps/>

TCHC Funding Opportunities Webpage: <http://ahomewithhope.org/coc/funding-opportunities/>