

# HAPPY HOLIDAYS

*Excitement is in the air.*

PEOPLE ARE WEARING FUNNY HATS  
AND COLORFUL SWEATERS.



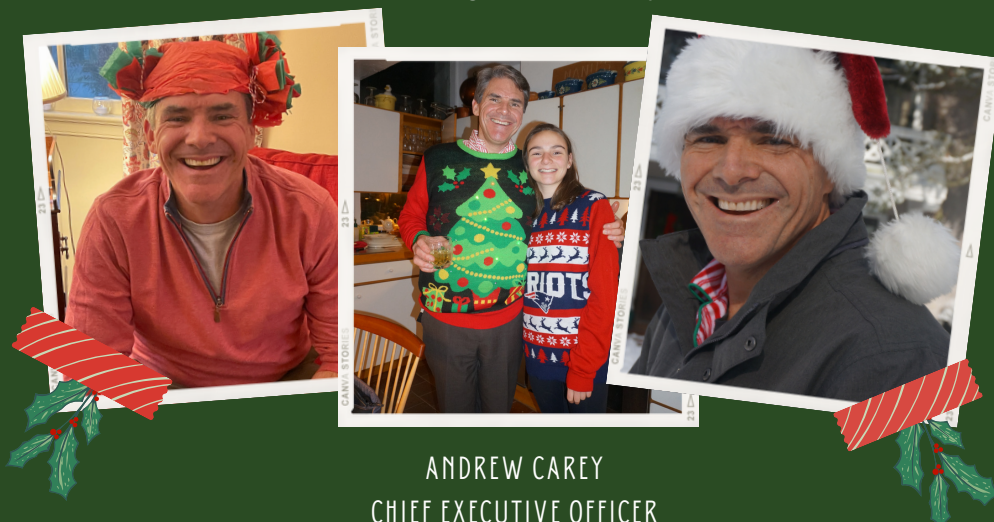
Excitement is in the air. People are wearing funny hats and colorful sweaters. It must be the Holiday Season. Regardless of religious beliefs, everyone is celebrating and sharing family time.

As a child, I remember the time between Thanksgiving and Christmas is filled with great anticipation and excitement. Yes, there were presents and surprises, but more importantly, there were meals, walks, and conversations with family. We shared the successes and challenges from the prior year and celebrated our time together.

Though years have passed, and I am less focused on Legos and model airplanes, I am still eager for the holidays. I am excited to see my family from around the country. I am excited to hear about their lives and their family's growth. The real magic is how my family has grown. Like all of us, I have a biological family with siblings, cousins, parents, and children. I also have an NHG family filled with all of you.

While I know that NHG is a business, each of you brings me fulfillment beyond our professional relationship. Equally, I hope that, in small measure, I or someone in your NHG world provides you with a rich and meaningful relationship. We have been introduced through work, but I hope we find something greater through our shared conversations, frustrated guests, and broken pipes. Life is too short to spend with folks who do not provide you with personal fulfillment or do work that does not align with your mission.

I hope that NHG is fulfilling its mission to provide each of you with a rewarding professional home that reinforces your personal home. As we close out the year, I wish each of you the comfort of knowing you are part of something special. While it is imaginary, consider this my virtual hug to each of you!



ANDREW CAREY  
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