

**21<sup>ST</sup> ANNUAL MEETING**  
**The Mayflower Hotel, Washington, DC**  
**March 25-27, 2025**

**MASTER SCHEDULE OF MEETINGS & EVENTS**

**TUESDAY**

**LOBBY LEVEL**

9:00 A.M. – 6:30 P.M.	Registration	State Ballroom Foyer
10:00 A.M. – 12:30 P.M.	Government Textiles Committee Meeting	Palm Court Ballroom
12:50 P.M.	Session for NCTO Members and Military Guests Only <ul style="list-style-type: none"> <li>➤ Defense Department Procurement Speaker (<i>invited</i>)</li> <li>➤ <b>Jean Hutter</b>, National Treasury Employees Union</li> <li>➤ <b>Dr. David Hinks</b>, NC State Wilson College of Textiles</li> </ul>	State Ballroom
2:00 P.M.	NCTO Annual Report Video Presentation	
2:15 P.M.	2025 Issues Briefing by NCTO Staff	
2:45 P.M.	TextilePAC Update	
3:15 P.M.	<u>Council Meetings</u> ( <i>Breakout Meetings for NCTO Members Only</i> ) <ul style="list-style-type: none"> <li>• Fiber Council – <b>South Carolina Room, 2<sup>nd</sup> Floor</b></li> <li>• Yarn Council – <b>Rhode Island Room, 2<sup>nd</sup> Floor</b></li> <li>• Fabric &amp; Home Furnishings Council – <b>Palm Court Ballroom</b></li> <li>• Finished Textiles and Apparel Products Council – <b>Palm Court Ballroom</b></li> <li>• Industry Support Council – <b>Pennsylvania Room, 2<sup>nd</sup> Floor</b></li> </ul>	
4:30 P.M.	NCTO Board of Directors Meeting	<b>South Carolina Room, 2<sup>nd</sup> Floor</b>
4:30 P.M.	Sustainability Discussion ( <i>Moderated by Bureau Veritas</i> )	<b>Pennsylvania Room, 2<sup>nd</sup> Floor</b>
6:30 P.M.	NCTO Welcome Reception	<b>Mezzanine</b>
7:30 P.M.	NCTO Hosted Dinner <ul style="list-style-type: none"> <li>• Keynote Speaker: <b>Senator Lindsey Graham (SC)</b></li> </ul>	<b>Palm Court Ballroom</b>

**WEDNESDAY****LOBBY LEVEL**

7:30 A.M.	Breakfast Buffet ( <i>Members &amp; Invited Guests</i> )	State Ballroom
8:55 – 11:00 A.M.	Member Session Convenes <ul style="list-style-type: none"><li>➤ <b>Representative Richard Hudson</b> (NC-9)</li><li>➤ <b>Scott Graber</b> Policy Advisor for Senator Lindsey Graham (SC)</li><li>➤ <b>Augustine Faucher</b> Chief Economist, The PNC Financial Services Group</li><li>➤ NCTO U.S. Industry Panel<ul style="list-style-type: none"><li>○ <b>Amy Bircher-Bruyn</b>, CEO &amp; Founder, MMI Textiles</li><li>○ <b>Allen Jacoby</b>, EVP &amp; President, Textile, Milliken &amp; Company</li><li>○ <b>Anderson Warlick</b>, Chairman &amp; CEO, Parkdale</li></ul></li><li>➤ Hill Briefing – NCTO Staff</li></ul>	State Ballroom
11:15 A.M.	Working Lunch ( <i>Break into Lobby Groups</i> )	Palm Court Ballroom
12:00 NOON	Transport Buses Depart to Capitol Hill	Buses Load on Desales Street
1:00 - 5:00 P.M.	House/Senate Meetings on Capitol Hill	
5:00 - 6:00 P.M.	Congressional Reception <ul style="list-style-type: none"><li>1310 Longworth House Office Building</li><li>Individual Dinner Arrangements</li></ul>	

**THURSDAY****LOBBY LEVEL****OPEN GENERAL SESSION**

7:30 A.M.	General Breakfast Buffet ( <i>Members &amp; Invited Guests</i> )	State Ballroom Foyer
8:55 A.M.	Session Convenes <ul style="list-style-type: none"><li>➤ <b>Charles Heilig</b> – State of the Industry Address NCTO Chairman &amp; President of Parkdale Mills</li><li>➤ <b>Rafael Zaga Saba</b>, President and Chairman National Chamber of Textile Industry (CANAINTEX)</li><li>➤ <b>President Nayib Bukele</b> – Video Presentation Republic of El Salvador</li><li>➤ <b>Charles Crain</b> Managing Vice President of Policy, National Association of Manufacturers</li><li>➤ <b>Jim VandeHei</b> Co-Founder &amp; CEO, Axios</li><li>➤ <b>Dr. George Bogden</b> Executive Director of Trade Relations, U.S. Customs &amp; Border Protection</li></ul>	State Ballroom
11:45 A.M.	Passing of Gavel and Closing Remarks	
12:00 NOON	Adjourn with Buffet Lunch	State Ballroom Foyer