The Future of District 6




DISTRICT
6

The First 30–60 Days

1. **Conduct The District 6 Neighborhood Summit.**
   a. We must rebuild neighborhood connectivity.
   b. We will focus on building relationships and shared goals.
   c. Together we will map out our strategy for all of District 6.
      - This will include budget preparation and priorities. We must go into the budgeting cycle prepared to fight for District 6's fair share. We must address the needs of our community.
      - We will develop a District 6 Zoning and Development strategic plan to ensure any and all development and zoning changes require the involvement of affected neighborhoods and community leaders.

2. **Schedule the following Departments for Council briefings:**
   a. Police
   b. Fire
   c. Code Compliance
   d. Transportation and Capital Improvements
   e. Animal Care Services
   f. Parks, to include Linear Parks
   g. Bond Committees and Bond Project Management
   h. Solid Waste
   i. Every Department identified will hold their briefings in the District. Ride-a-longs will be conducted to highlight exactly what is happening on the ground in District 6.

3. **Evaluate all Boards and Commissions Appointments.**
   a. We must focus on the future and determine the right team of leaders to take our community forward.

4. **Identify 3–4 neighborhoods for Extreme Sweeps.**
   a. We must begin the work of cleaning up our neighborhoods and addressing the individual needs of each community.
   b. An Extreme Sweep will focus on Code Compliance, Graffiti Abatement, and Animal Control.

5. **Immediately adjust Council staff office hours, to include Saturday hours, to better accommodate the change in work focus and community engagement—more hours, later into the evening, to work better with resident personal schedules.**

GOAL: Be Available. 24-Hour Response. Specialized Service.

Objective 1: Deliver an exceptional level of service to each Constituent 100% of the time.

Action Plan

a. Quality hires for Constituent Field Office. Keep the veterans from previous council staff.
b. No concern is too small.
c. The neighborhood goals become our goals.
d. 24-hour response to all emails and calls.

Objective 2: Conduct regular neighborhood "ride-a-longs" with neighborhood representatives and key community leaders.

Action Plan

a. Increase office hours and flex schedules to be available to as many residents as possible.
b. Research the feasibility of opening a City of San Antonio storefront office inside Loop 410. We must be present inside the loop serving communities.



c. This office will include SAFFE, Code Compliance, and Council Staff.
d. Each Homeowner's Association will be driven a minimum of once a quarter. Focus: Code Compliance, Streets, Sidewalks, Drainage, and Graffiti Abatement. Build the District 6 Community Guide.
e. Where HOA's don't exist, we proactively drive once a quarter with an eye for key components listed above.
f. Where HOA's don't exist, help with the establishment of a Homeowner's Association. This would include workshops, planning strategies, and logistical support.
g. Create a master-planning document for each neighborhood association in District 6. Document their needs, agree on expectations, and develop an action plan.

GOAL: Increase Our First Responder Service Levels And Support.

Objective 1: Identify neighborhood crime statistics and target high crime locations.

Action Plan

a. Request SAPD to conduct a thorough crime analysis of every neighborhood in District 6.
b. Determine the ranked priority of high crime areas. Stack rank neighborhoods and determine where to begin crime control programs.
c. Include SAPD, Code Compliance, Graffiti Abatement, Animal Care Services, and County officials in a targeted sweep of high crime areas.
d. Ensure every neighborhood meeting is staffed by qualified and well-trained SAFFE officers. SAFFE officers will ALWAYS deliver crime statistics and key crime control educational materials to community/neighborhood meetings.

Objective 2: Identify key SAPD and SAFD staffing metrics and fund SAPD and SAFD to level commensurate with like-sized municipalities.

Action Plan

a. Request City staff to publish complete and accurate staffing numbers for the community.
b. Determine accurate number of neighborhood patrols currently in process. Work with SAPD to focus on more patrols and frequent police officer presence.
c. Determine the required number of Emergency Medical Services units required to service District 6.
d. Determine a timeline to eliminate the staffing gap. Fully fund ALL first responder positions.



GOAL: Develop A Family Focused Approach To District Policy.

Objective 1: Quality education.

Action Plan

a. Partner with school district leadership and Parent Teacher Associations (PTA) to focus on early childhood development. This includes a District wide effort to initiate college planning in early childhood educational settings.
b. Partner with school district leadership and PTA's to create a State of Texas Assessment of Academic Readiness (STAAR) Districtwide event week. This will include Council Office focus on elementary school STAAR testing throughout the academic year.

Objective 2: Green space and play areas.

Action Plan

a. Partner with COSA Parks and Recreation Department to upgrade safety features on all District community grounds and play areas.
b. Increase Park Police presence and patrols.
c. Update bathroom facilities at all Parks.
d. Identify "pocket park" opportunities for every neighborhood in District 6.
e. Push the Linear Park project and champion the use of park systems with Council involvement in marketing and projects.
f. Partner with Green Spaces Alliances and other charitable foundations to implement a District wide community garden network.
g. Focus on making our green spaces and parks crime and drug free zones. Work with the Park Police to ensure they are fully funded and have all resources necessary for safety and success.

Objective 3: Focus on families.

Action Plan

a. Establish a District focus on unwed, single parents.
b. Collaborate with the Community Action Advisory Board (CAAB), and local nonprofits to enhance opportunities for single mothers. This would include employment, childcare, and educational options.
c. Establish a District 6 Senior Advisory Team. Determine the Senior specific needs in District 6, agree on an action plan, and deliver. This

includes identifying a Senior liaison position with direct Council Member access.

d. We must give greater access to Seniors and facilities.
e. Research the feasibility of funding and building a Westside Senior Center in the Edgewood community.
f. Create a model program for single-fathers, specifically for high school and college-aged men. Opportunities would include education, understanding the law, employment, and parenting orientation.
g. Ensure the "Basic Safety Net" programs are in place and the community is informed regarding process for application, qualification, and availability. These programs include: utility, food, transportation, and medical assistance.



GOAL: Create Workforce Opportunities For ANYONE Seeking Employment.

Objective 1: Educate the workforce to be available, trained, and prepared for success.

Action Plan

a. Partner with Alamo Colleges to identify the educational gap in District 6. Identify District educational needs for the post high school workforce.
b. Utilize and fully support the Westside Education Training Center. Focus on recently allocated Bond funding to build a destination workforce training location for District 6.
c. Partner with the Westside Development Corporation (WDC) to assist in employer identification and recruitment, to include identifying employment opportunities and training requirements.
d. Research and develop a future workforce model for District 6 and San Antonio.
e. Offer specific workforce education programs targeted towards District 6 demographics. Be prepared for the future job market by training for careers in emerging markets.



Objective 2: Champion District 6 to bring business opportunities to our community.

Action Plan

a. Develop a Destination District 6 approach to business development. Partner with District 4 Councilmember to form a cohesive message toward shared constituencies and resources.
b. Create a small business program geared towards District target markets. Approach the University of Texas San Antonio (UTSA) Small Business Development Center for leadership and project management assistance.
c. Identify the needs of core governmental and corporate agencies located within District 6. Provide the bench strength for their hiring practices.

Objective 3: Identify transportation inefficiencies that inhibit employment.

Action Plan

a. Identify major transportation zones and employment regions. Map and gauge transportation needs for the entire District.
b. Partner with Public Works, TxDOT, and the Alamo Area Metropolitan Planning Organization (AAMPO) to effectively minimize traffic congestion, open up travel opportunities, and provide a cost effective method for travel to work.
c. Ensure TxDOT attends regular HOA meetings where traffic is an issue.



GOAL: Develop A District Wide Infrastructure Management Process.

Objective 1: Create a master list of all community infrastructure needs to be readily available if a funding opportunity arises.

Action Plan

a. Hold all contractors accountable for on time, on budget delivery of infrastructure projects. Clear expectations, accountability, and measurement of progress from inception to project completion.
b. Survey every HOA in District 6 to identify their top infrastructure requests.
c. Review historical data of all requests through 311 and Public Works.
d. Work with neighborhood leaders and Public Works to prioritize all infrastructure needs.
e. Conduct a planning workshop to determine the criteria for inclusion and prioritization. Participants will include neighborhood leaders, City Staff, and an independent facilitator.

GOAL: Research And Determine The Feasibility Of Implementing Commercial Revitalization Projects On Culebra, Marbach, And Southwest Military Roads.

Objective 1: Gauge business interest in establishing a revitalization district for the Culebra, Marbach, and Southwest Military thoroughfares.

Action Plan

a. Determine the site boundaries for a prospective revitalization district. Partner with local small businesses for planning and impact analysis.
b. Visit with each business within the site

boundary and gauge interest for support of a revitalization district.
c. Compile feedback from local businesses, the City of San Antonio, and community residents.
d. Determine the economic impact and potential increase in neighborhood foot traffic.



GOAL: Create A Master Planned Community Representing What Is Best About District 6.

Objective 1: Partner with the Alamo Area Metropolitan Planning Organization (AAMPO) and COSA Traffic Engineering to develop a master plan for community traffic flow.

Action Plan

a. Coordinate a "Safe Routes to School" program for surrounding elementary schools.
b. Ensure EVERY school in District 6 has crosswalks and sidewalks for our children.
c. Map potential biking, walking and hiking trails surrounding District neighborhoods.
d. Partner with neighborhood organizations to determine community needs and input.

Objective 2: Develop a comprehensive zoning strategy to protect neighborhoods, families, and children from high-density development and nuisance businesses.

Action Plan

a. Create a nuisance business strategy to implement in District 6. Identify problem bars, clubs, and commercial businesses with repeated criminal and code violations.
b. Focus on nuisance businesses within a close proximity of families, churches, daycare centers, and schools.

GOAL: Develop A Comprehensive Community Graffiti, Crime, And Vandalism Plan For District 6.

Objective 1: Partner with the City of San Antonio Graffiti Abatement Team to develop a community plan for graffiti removal.

Action Plan

a. Develop a collaborative relationship with the coordinator for City graffiti and SAPD SAFFE for removal and enforcement.
b. Identify the core boundary for graffiti/vandalism outreach.
c. Rally community and businesses around a comprehensive plan for graffiti/vandalism removal.
d. Create a core list of rapid responders to graffiti/vandalism incidents in the pre-determined boundaries.
e. Publish the points of contact and graffiti response process for the pre-determined boundary.

Objective 2: Educate District residents on Code Compliance requirements to begin changing the face of the community.

Action Plan

a. Hold Council sponsored workshops to educate homeowners and business partners on Code Compliance requirements including: Building Inspection Requirements, Zoning, and Animal Care Services.
b. Partner with Code Compliance to initiate informational Code sweeps of targeted communities.
c. Perform quarterly Code sweeps of communities to ensure compliance, focusing on a single Code issue each sweep.
d. Increase Solid Waste drop-off sites for Free Landfill Days—including Dial-a-Trailers.

GOAL: Enhance Relationships With Lackland AFB And Port San Antonio To Capitalize On Economic Opportunities For District 6 Residents.

Objective 1: Engage organizations to determine like-minded philosophies and goals. Where overlap occurs, diligently work to collaborate on community focused growth and employment opportunities.

Action Plan

a. Request a leadership "summit" to identify the needs of Lackland AFB and Port San Antonio.
b. Discuss development of surrounding communities and develop a zoning and growth plan to allow for expansion of current mission.
c. Develop an employment opportunity plan to create a "pipeline" of potential new hires from an educated and prepared District 6 workforce.



GOAL: Develop A Comprehensive Plan To Address Housing Development, Infill, And Existing Single-Family Renovation.

Objective 1: Partner with the key housing development organizations to hold a housing development summit. Partners will include: The Real Estate Council,Greater San Antonio Builders Association (GSABA), the Apartment Association, and local mortgage leaders.

Action Plan

a. Identify legislative and City ordinances prohibiting growth and housing development. Prioritize for review and update.
b. Identify potential housing locations and infill development zones.
c. Conduct a housing development summit.

Objective 2: Educate District residents on lending guidelines, credit worthiness, and energy efficiency upgrades.

Action Plan

a. Find banking partners for an educational seminar regarding credit and the lending process.
b. Identify home remodeling companies who are interested in community rebuilding.
c. Conduct an energy efficiency District training seminar to educate residents on energy efficiency and renewable energy rebates and financing opportunities.

GOAL: Be Transparent In All We Do. Serve With Humility.



Objective 1: Minimize discussions behind closed doors and open the debate for community transparency.

Action Plan

a. Wherever possible, if it involves the community or their tax dollars, debate on the dais and in public.
b. Minimize the amount of executive session discussions and push for on the record comments and debate.



Objective 2: Recap all city council meetings to the community.

Action Plan

a. At a minimum, distribute a monthly e-blast highlighting all City Council votes and public policy status.
b. Conduct quarterly City Council Roundups to highlight votes and public policy status. Be accountable to the community as a whole and justify decisions.





The Future of District 6,

These are your ideas.
This is just a start.

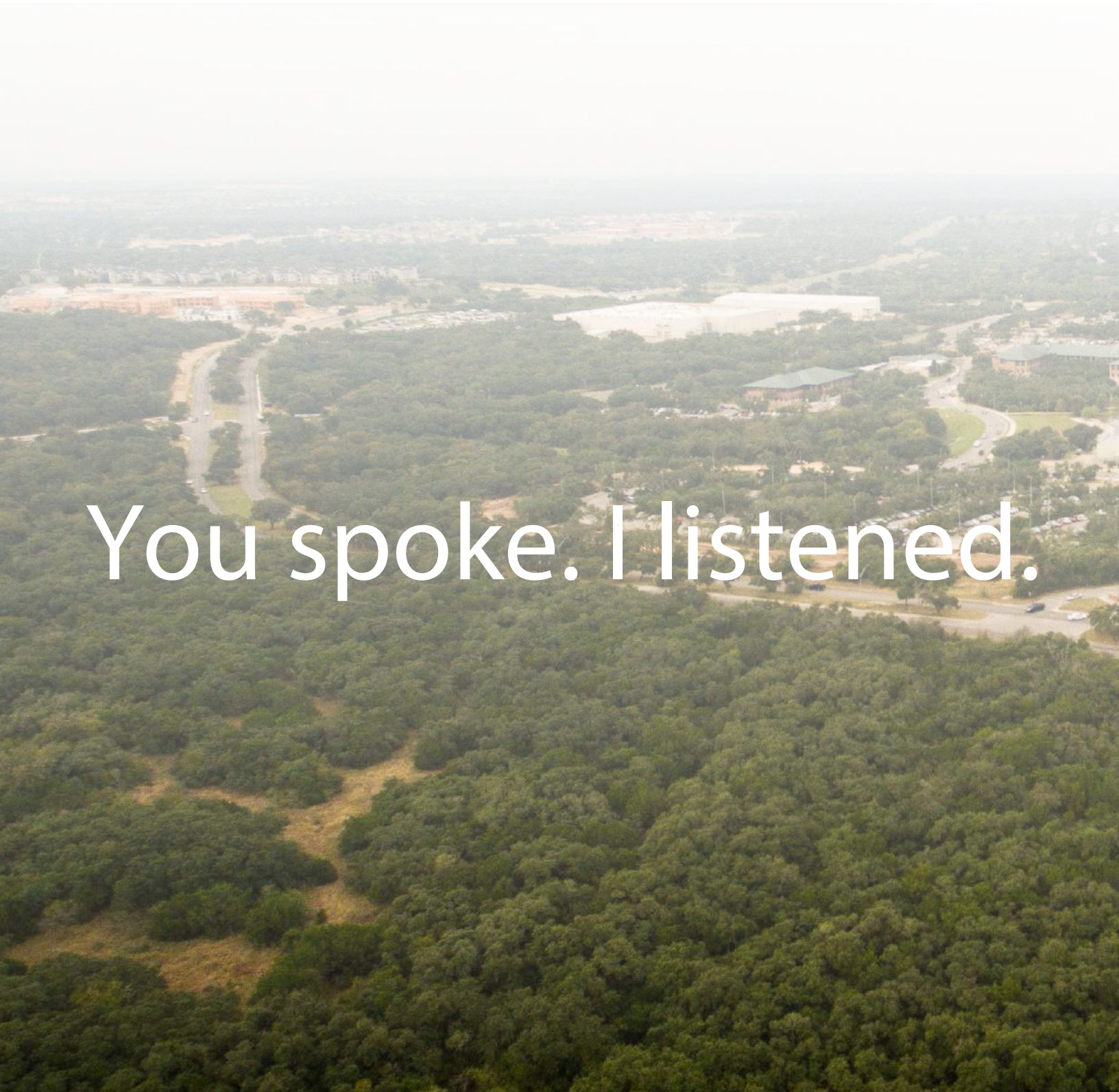
Take some time and read what I have learned over the last two years.

If I earn your vote, this is just the beginning!

—Greg Brockhouse



Greg Brockhouse



You spoke. I listened.