

MassHealth Accountable Care Organizations

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HEALTH CARE FOR ALL

Health Care For All

- Statewide consumer health advocacy organization
 - Policy/coalitions
 - HelpLine (1-800-272-4232)
 - Outreach
- Health Law Advocates: 617-338-5241
- Community Catalyst: www.communitycatalyst.org

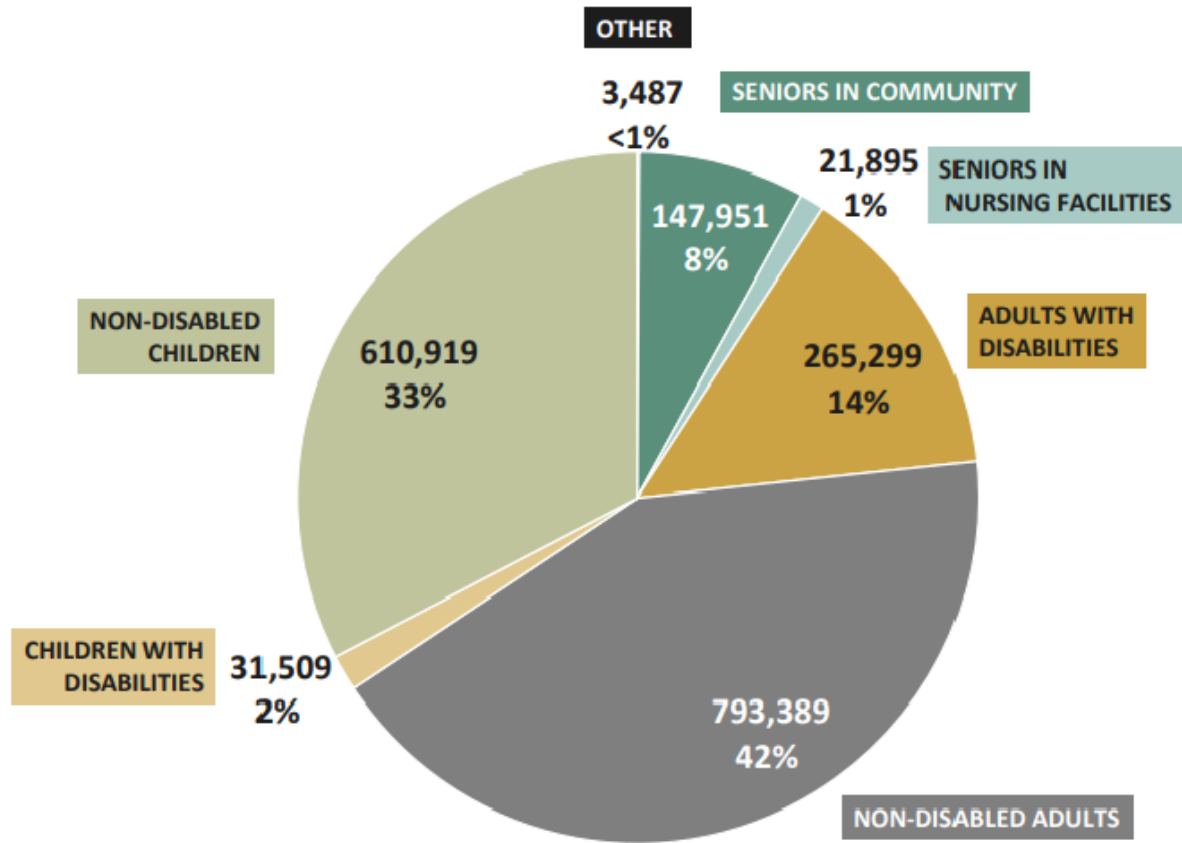
What is MassHealth?



- MassHealth = Massachusetts Medicaid + Children's Health Insurance Program (CHIP)
- ~1.8 million members, including low-income adults and children, people with disabilities, seniors
- Can provide primary or secondary coverage

MassHealth Enrollment

PERCENT OF TOTAL MASSHEALTH ENROLLMENT (1.87 MILLION), MAY 2017



SOURCE: MassHealth, May 2017 Snapshot Report.

Source: BCBSMA Foundation

1115 Medicaid Waivers

- Federal HHS Secretary can waive certain Medicaid provisions under the Social Security Act
 - States can apply for approval for “demonstration projects”
 - Use federal Medicaid funds in ways that are not otherwise allowed under federal rules
 - Make changes in eligibility, benefits, cost-sharing, provider payments, etc.
- Federal government approved comprehensive MassHealth 1115 waiver extension in November 2016
 - Delivery System Reform Incentive Program (DSRIP) → ACO program

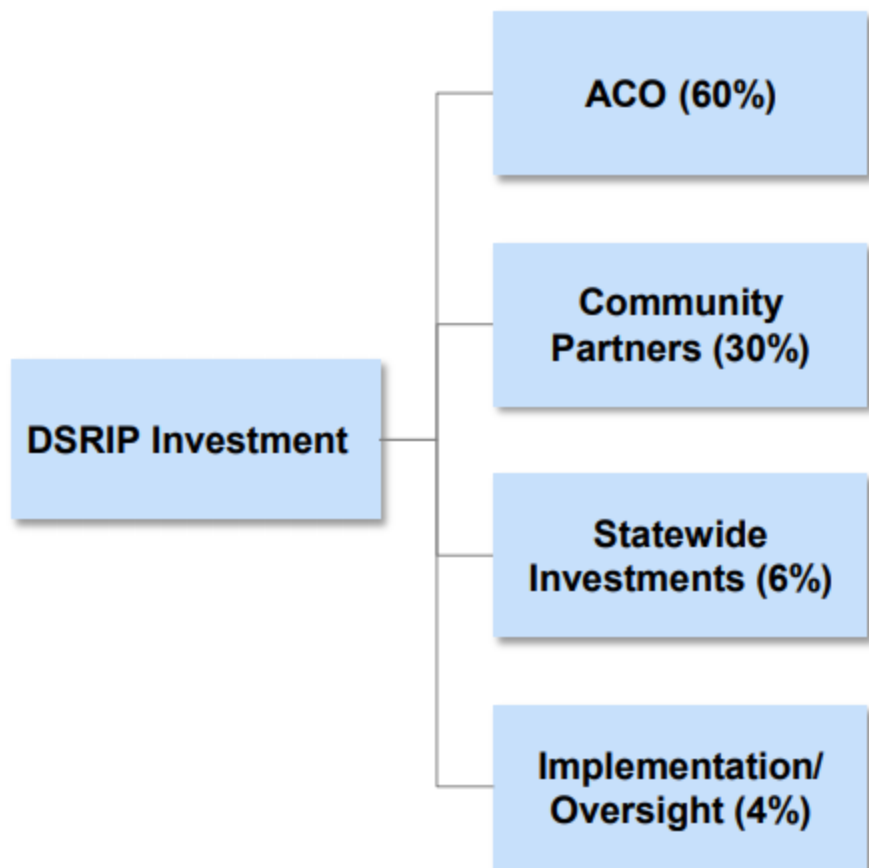
DSRIP Waiver – Main Components

- ACOs
- Community Partners
- Flexible Services
- Statewide Investments



DSRIP Overview

- DSRIP totals \$1.8B over five years and supports four main funding streams
- **Eligibility for receiving DSRIP funding** will be linked explicitly to **participation in MassHealth payment reform efforts**

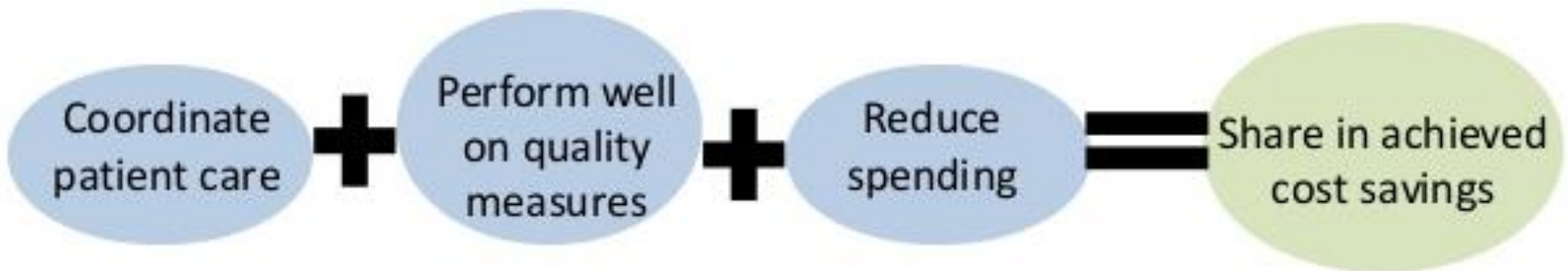


- ACOs include range of providers (e.g., CHCs)
- Funding contingent on **ACO adoption** and **partnerships with Community Partners**
- Two types: Behavioral Health (BH), Long Term Services and Supports (LTSS); and Community Service Agencies (CSAs)
- Funding contingent on **CP adoption** and **partnerships with ACOs**
- Examples include **primary care, workforce, development and training**, and **technical assistance to ACOs and CPs**
- Small amount of funding will be used for **DSRIP operations and implementation**, including **robust oversight**

What is an ACO?

Groups of healthcare providers who contract with a payer to work together to coordinate care, meet performance benchmarks on quality measures, and reduce overall cost to provide care.

Specifically ACO providers agree to work together to:



Source: Community Catalyst

FIGURE 2. MASSHEALTH MEMBERS ELIGIBLE FOR ACO ENROLLMENT BY DELIVERY SYSTEM

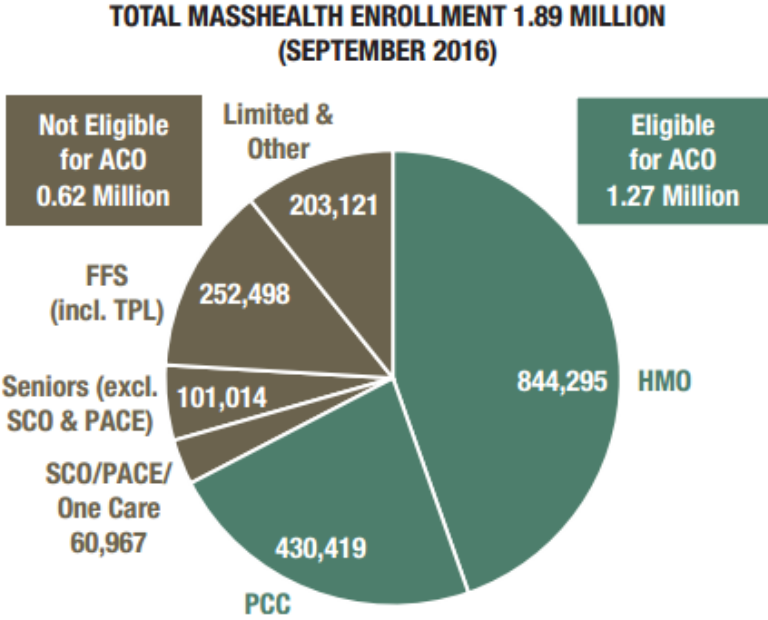
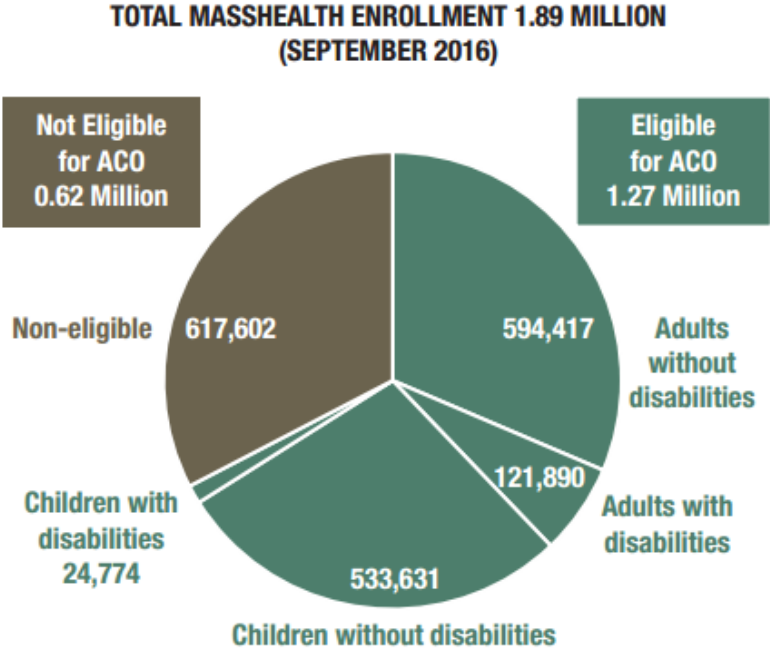


FIGURE 3. MASSHEALTH MEMBERS ELIGIBLE FOR ACO ENROLLMENT BY POPULATION



Note: The number of ACO-eligible individuals reflects MassHealth members currently enrolled in MCOs and the PCC Plan. A small number of members under 65 who are eligible but not enrolled in managed care are eligible for ACOs but are not reflected in the chart.

Source: BCBSMA Foundation



Full Accountable Care Organization (ACO) Procurement

Under the 1115 Demonstration Waiver, MassHealth is authorized to move forward with development of three ACO models anticipated to start serving members in **December 2017**:

A. Accountable Care Partnership Plans

- Managed care organizations (MCOs) with a closely partnered ACO, or integrated entities meeting the requirements of both, that provide vertically integrated, coordinated care under a capitated rate

B. Primary Care ACOs

- ACOs that contract directly with MassHealth to take financial accountability for a defined population of enrolled members through retrospective shared savings and risk

C. MCO-Administered ACOs

- ACOs that contract directly with MassHealth MCOs to take financial accountability for the MCO enrollees they serve through retrospective shared savings and risk

MassHealth Member Options

- ACOs
- MCOS
- PCC Plan

ACO Options

- Atrius Health with Tufts Health Public Plans
- Baystate Health Care Alliance with Health New England
- Beth Israel Deaconess Care Organization with Tufts Health Public Plans
- Boston Accountable Care Organization with Boston Medical Center HealthNet Plan
- Cambridge Health Alliance with Tufts Health Public Plans
- Children's Hospital Integrated Care Organization with Tufts Health Public Plans
- Community Care Cooperative, an organization of 13 federally qualified health centers
- Health Collaborative of the Berkshires with Fallon Community Health Plan
- Lahey Health
- Mercy Health Accountable Care Organization with Boston Medical Center HealthNet Plan
- Merrimack Valley ACO with Neighborhood Health Plan
- Partners HealthCare ACO
- Reliant Medical Group with Fallon Community Health Plan
- Signature Healthcare Corporation with Boston Medical Center HealthNet Plan
- Southcoast Health Network with Boston Medical Center HealthNet Plan
- Steward Medicaid Care Network
- Wellforce with Fallon Community Health Plan

MCO Options

- BMC HealthNet Plan
- Tufts Health Together

PCC Plan

- Full network of MassHealth providers

Timeline

- November 12-December 22, 2017: Preliminary notices sent to MassHealth members
- March 1, 2018: New ACO and MCO options start
- March 1-May 31, 2018: Member plan selection period

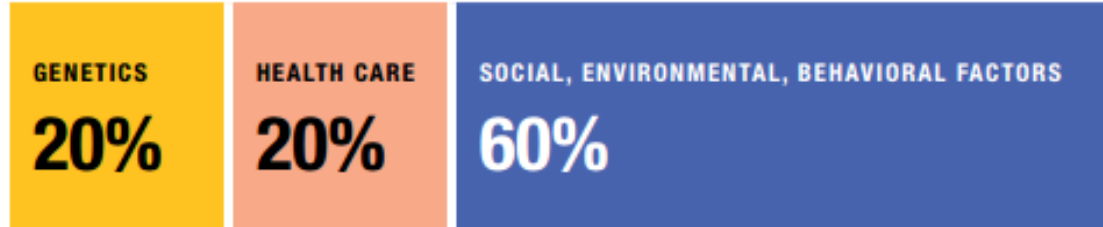
Community Partners

- MassHealth definition: Community based organizations, collaborating with ACOs to provide care coordination and care management supports to individuals with significant behavioral health issues and/or complex long term services and supports needs
- BH CPs will serve up to 35,000 members
- LTSS CPs will serve up to 24,000 members

Flexible Services

WHAT DETERMINES HEALTH?

(ADAPTED FROM MCGINNIS ET AL., 2002)



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- Flexible services funding will be used to address health-related social needs by providing supports that are not currently reimbursed by MassHealth or other publicly-funded programs
 - ACOs can use a portion of their DSRIP funds to pilot innovative approaches to social service integration within MassHealth ACOs
 - Only available for MassHealth members enrolled in an ACO



Flexible Services Domains

- Not all social service needs of every member will be addressed by the Flexible Services Program -- ACOs will need to prioritize what to address
- This “flexible use” of MassHealth dollars will allow ACOs to apply innovative approaches to providing goods and services that address social determinants of health (SDH) that fall within the following domains:

Flexible Services Domains – Buckets of allowable goods and services

- 1. Transition services for individuals transitioning from institutional settings into community settings** – reduce health risks and costs while transitioning
- 2. Home and community-based services to assist individuals to remain in community dwellings** – assist in maintaining housing in community setting
- 3. Maintain a safe and healthy living environment** – increase member’s functioning and independence related to a medical condition and promote home safety
- 4. Physical activity and nutrition** – promote health by increasing activity and access to affordable healthy food
- 5. Experience of violence support** – facilitate connections to services of a DPH-funded provider or EOHHS-funded agency
- 6. Other individual goods and services** -- not previously covered and provides benefit and support related to SDH, upon approval of MassHealth



Flexible Service Requirements

- Flexible services must satisfy the following criteria:
 - Must be health-related
 - Not covered benefits under the MassHealth State Plan, the 1115 demonstration Expenditure Authority, or a home and community based waiver the member is enrolled in
 - Must be consistent with and documented in member's care plan
 - Determined to be cost effective services that are informed by evidence that the service is related to health outcomes
 - May include, but are not limited to, classes, programs, equipment, appliances or special clothing or footwear likely to improve health outcomes, prevent or delay health deterioration
 - Other criteria established by MassHealth and approved by CMS

Statewide Investments

For example:

- Primary care
- Technical assistance to ACOs & CPs
- Workforce development & training

Implementation is Everything



Thank you!

Questions?



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