

A conference co-presented by the IBA Capital Markets Forum and the IBA Corporate and M&A Law Committee, supported by the IBA North American Regional Forum and the IBA Latin American Regional Forum



the global voice of
the legal profession®

3rd Annual IBA Corporate Governance Conference

3–4 November 2016, The Ritz-Carlton Key Biscayne, Miami, USA

Sessions include:

- Best practices: managing the application of US corporate governance rules to non-US corporations
- Corporate governance issues for foreign subsidiaries
- Cyber security: how to limit breaches and exposure
- Lessons learned from the *Petrobras* case
- Recent trends: controlling shareholders, interested financial advisors and exposure
- The threat of criminal liability: compliance programmes to minimise liability in risky transactions



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Programme

Conference Co-Chairs

Martin J Brodey *Dorda Brugger Jordis Rechtsanwälte, Vienna; Chair, Corporate Governance Subcommittee, IBA Corporate and M&A Law Committee*

Peter Castellon *Proskauer, London; Vice-Chair, IBA Capital Markets Forum*

Organising committee

Marie Elena Angulo *Jones Day, Miami*

Alexei Bonamin *TozziniFreire, São Paulo; Website Officer, IBA Capital Markets Forum*

Martin J Brodey

Peter Castellon

Ellisa Habbart *The Delaware Counsel Group, Wilmington; Vice-Chair, Corporate Governance Subcommittee, IBA Corporate and M&A Law Committee*

Host committee

Alvarez Arrieta & Diaz-Silveira

Bryan Cave

DLA Piper

Greenberg Traurig

Hogan Lovells

Holland & Knight

Hunton & Williams

Jones Day

Continuing Professional Development/Continuing Legal Education

*The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

For conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the conference. Subject to CPD/CLE requirements, this can be used by conference delegates to obtain the relevant number of hours' accreditation.

A CPD/CLE Certificate of Attendance is available to conference delegates on request. Please ask at the IBA conference registration desk for information on how to obtain the certificate.

Thursday 3 November

0830 – 1630 **Registration**

The Ritz-Carlton Key Biscayne

0930 – 0945 **Opening address by Conference Co-Chairs**

Martin J Brodey

Peter Castellon

0945 – 1115 **Session one**

Recent trends: controlling shareholders, interested financial advisors and exposure

Increasing shareholder activism and several global corporate scandals, including Volkswagen, have once again reignited the debate over good corporate governance. While regulatory authorities mainly focus on social responsibility issues, including, most prominently, diversity and extending transparency rules, activist investors aggressively seek to redefine the relationship between the board of directors and the company's shareholders, raising difficult questions regarding board independence. Furthermore, other players in the field, such as proxy advisors, are also extending their influence in shaping global corporate governance.

Against this background, the panel will discuss current developments and trends in corporate governance, with a comparative discussion of new rules and best practices around the world, including the United States, Brazil, Russia, the European Union and Switzerland.

In particular, this session will discuss current corporate governance issues, such as:

- the different types of shareholder activists, their strategies and their impact on corporate governance
- board independence and conflicting interests of controlling shareholders and financial advisors
- the global struggle for cultural and gender diversity on corporate boards
- increasing transparency requirements for companies and board members
- executive remuneration, including statutory 'say on pay' developments
- the shaping of corporate governance through soft law rules (codes of conduct) and non-governmental organisations, in particular proxy advisors.

Session Co-Chairs

Alexei Bonamin

Hans-Jörg Ziegenhain *Hengeler Mueller, Munich; Publications Officer, IBA Corporate and M&A Law Committee*

Conference Refreshment Break Sponsor

GT GreenbergTraurig

Thursday continued

Speakers

Graham B R Collis *Conyers Dill & Pearman, Bermuda*
Patricia Menendez-Cambo *Greenberg Traurig, Miami; Treasurer, IBA Women Lawyers' Interest Group*
Heinz Schärer *Homburger AG, Zurich*
Giselia Silva *CPFL Energia, São Paulo*
Alexander Zharskiy *ALRUD Law Firm, Moscow*

1115 – 1145 **Coffee/tea break**

1145 – 1315 **Session two**

Best practices: managing the application of US corporate governance rules to non-US corporations

Non-US issuers making an initial listing on a US exchange must contend with a range of disclosure and governance requirements. In the initial years after passage of the Sarbanes-Oxley Act of 2002, the number of IPOs by non-US issuers was reported to have declined and a number of prominent non-US reporting issuers opted to exit US markets. Now, more than a decade on from Sarbanes-Oxley, reports are that a US listing is again a viable and attractive alternative for non-US issuers looking to raise capital.

The session will provide the perspective of the SEC, leading non-US issuers and US and non-US counsel on the following questions:

- What are key disclosure and governance considerations for an IPO of a non-US company in the US?
- What ongoing reporting requirements apply to a non-US company after its IPO or other initial public capital raise in the US?
- How does a US listing affect a non-US company's ability to do deals in the US and abroad, including securities offerings, tender offers and M&A?
- What are best practices for non-US companies attempting to comply with US disclosure and governance requirements while attempting to run non-US business and comply with non-US regulatory requirements?
- How could current SEC efforts to reform disclosure requirements for listed companies affect non-US issuers?

Session Co-Chairs

Urs P Gnos *Walder Wyss, Zurich*
Paul M Rodel *Debevoise & Plimpton, New York; Regional Representative North America, IBA Securities Law Committee*

Speakers

Steffen Carl *Gleiss Lutz, Munich*
Paul M Dudek *Latham & Watkins, Washington, DC*
Felix R Ehrat *Group General Counsel and Member of the Executive Committee, Novartis International AG, Basel*
Augusto Lima *Global Legal Director M&A, Anheuser-Busch InBev, New York*

1315 – 1430 **Lunch**

Keynote speech

Dr Carolyn Kay Brancato *Director, Corporate Governance Academy, The Conference Board, New York*

1430 – 1600 **Session three**

Lessons learned from the Petrobras case

This session will discuss problems related to one of the largest bribery scandals of recent times and examine issues and risks facing multinational companies doing business with state-owned companies.

We will focus on issues including:

- fraud
- bribery and corruption
- sanctions
- political risk
- counterparty risk and disputes
- enforcement and what you can do to protect your interests

The session will be of interest to lawyers in private practice as well as to in-house counsel, directors and senior management of international businesses. Learn from experts who know how to deal with these issues to understand and manage risks your business or your clients may face.

Session Co-Chairs

Luis Fernando Gonzalez Nieves *SOLCARGO, Mexico City; Co-Chair, IBA North American Regional Forum*
Ronaldo C Veirano *Veirano Advogados, Rio de Janeiro*

Speakers

Jacqueline Becerra *Greenberg Traurig, Miami*
Farrah R Berse *Paul Weiss Rifkind Wharton & Garrison, New York*
Andrew Haynes *Norton Rose Fulbright, Rio de Janeiro*
Mauro Rodrigues da Cunha *Associação de Investidores no Mercado de Capitais - AMEC, São Paulo*
F Joseph Warin *Gibson Dunn & Crutcher, Washington, DC*

1600 – 1630 **Coffee/tea break**



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Thursday continued

1630 – 1800 **Session four**

The threat of criminal liability: compliance programmes to minimise liability in risky transactions

Criminal liability of corporations and senior executives is becoming a very serious issue throughout the world. In making decisions about penalties, law enforcement agencies and courts around the world consider to what degree corporations have put in place effective measures to remediate, detect, prevent and punish, illegal activity committed by employees and third-party agents.

This session will provide an in-depth analysis of the scope and effectiveness of these compliance programmes, best practices for practitioners involved in transactions which may entail these sorts of threats, and the risks associated with having ineffective or non-existent compliance programmes. The panel will also provide insight into recent government initiatives targeted at anti-corruption and other global crimes.

Session Co-Chairs

Sigal P Mandelker *Proskauer, New York*

Sergio Sanchez-Sole *Garrigues, Madrid; Senior Vice-Chair, IBA Corporate and M&A Law Committee*

Speakers

Bertrand Cardi *Darrois Villey Maillot Brochier, Paris; Newsletter Vice-Editor, IBA Corporate and M&A Law Committee*

Björn Kristiansson *Hannes Snellman Attorneys; Executive Member of the Swedish Corporate Governance Board, Stockholm*

Jessie K Liu *Morrison & Foerster, Washington, DC*

Matthew Queler *Deloitte Financial Advisory Services, Washington, DC*

1845 – 2045 **Conference cocktail and dinner**

The Ritz-Carlton Key Biscayne

Join IBA committee officers, colleagues and conference speakers to network over drinks and canapés, followed by dinner with an ocean view.

Ticket price US\$155

Entry by ticket only.

Friday 4 November

0830 – 1100 **Registration**

The Ritz-Carlton Key Biscayne

0900 – 1030 **Session five**

Corporate governance issues for foreign subsidiaries

The use of subsidiaries in jurisdictions differing from that of the parent company triggers the need to consider a myriad of issues. If not addressed properly, the unintended results can cause havoc to the entire corporate family.

A panel of experts will share examples of the potential problems and the procedures they recommend to avoid or ameliorate negative consequences. The challenges faced when trying to apply the parent company's corporate governance policies to foreign subsidiaries will be explored.

This panel will also address answers to questions such as:

- What happens when the laws applicable to the parent and the subsidiary conflict?
- How do you deal with corporate governance in countries that have corporate governance systems that are more stakeholder than shareholder based?

- How do you manage accounting issues based on accounting standards differing between jurisdictions?
- How do you manage the expectations, concerns and liabilities (civil and criminal) of the directors of your foreign subs? Is a separate corporate governance policy recommended?
- Who should benefit from indemnification?
- How to handle the liability issues?

Session Co-Chairs

Ellisa Habbart

Ruud Smits *NautaDutilh, New York*

Speakers

Vanessa Blackmore *Sullivan & Cromwell, London*

David Camhi *Playa Hotels & Resorts, Fort Lauderdale*

Honorable Randy J Holland *The Supreme Court of Delaware, Georgetown*

1030 – 1100 **Coffee/tea break**

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

Friday continued

1100 – 1230 **Session six**

Cyber security: how to limit breaches and exposure

With the world becoming ever more connected, the number of cyber-attacks, and the level of sophistication of those attacks, continues to rise.

The goals of cyber attackers are evolving from traditional criminal activities to attacks aimed at disrupting economic activity and major infrastructure. The impact of a cyber-attack is often not isolated to the target corporation. It can affect partners, vendors, customers, and the financial markets.

Identifying and mitigating cyber risks is a critical component of risk management and a top priority for boards of directors, corporate officers, regulatory agencies and law enforcement across the world. Cyber breaches can leave directors and management of the target corporations vulnerable to litigation and regulatory action.

This session will look at:

- corporate governance and board oversight of cybersecurity risks
- best practices relating to preparedness and reacting to data breaches
- guidance of the SEC and other agencies regarding the disclosure of cybersecurity risks
- securities fraud and data breach claims
- how to address shareholders derivative lawsuits

Session Co-Chairs

Marie Elena Angulo

Guy Harles *Arendt & Medernach, Luxembourg; Vice-Chair, IBA Corporate and M&A Law Committee*

Speakers

Eric Bustillo *SEC Miami Regional Office, Miami*

Edwin Cisneros *PwC Cybersecurity Team, Houston*

Alexander Niejelow *Senior Vice-President and Group Head of Global Public Policy, MasterCard, New York*

Jennifer Sutton *Sullivan & Cromwell, Washington, DC*

Takashi Toichi *Anderson Mori & Tomotsune, Tokyo; Vice-Chair, Current Legal Developments Subcommittee, IBA Corporate and M&A Law Committee*

1230 – 1245 **Closing remarks**

ANNUAL CONFERENCE OF THE INTERNATIONAL BAR ASSOCIATION
WASHINGTON MARRIOTT WARDMAN PARK, WASHINGTON DC, USA



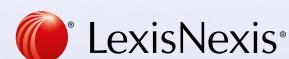
IBA 2016 18–23 SEPTEMBER
WASHINGTON DC

Washington DC will give the 2016 IBA Annual Conference the perfect blend of opportunities for business, cultural exploration and to develop a unique set of new contacts. This mix makes Washington DC an ideal location for the world's leading conference for international lawyers.

WHAT WILL WASHINGTON DC 2016 OFFER YOU?

- Access to the world's best networking and business development event for lawyers – with over **6,000** lawyers and legal professionals attending from around the world
- Up-to-date knowledge of the key developments in your area of the law – with nearly **200** working sessions covering all areas of practice
- The opportunity to generate new business with the leading firms from around the globe
- Up to **25** hours of continuing legal education and continuing professional development
- A variety of social functions providing ample opportunity to network and see the city's famous sights

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**FOR MORE INFORMATION
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Visit: www.ibanet.org/Conferences/Washington2016.aspx

Information

Date

3–4 November 2016

Venue

The Ritz-Carlton Key Biscayne
455 Grand Bay Drive, Key Biscayne
33149 Miami, USA
Tel: +1 (888) 564 8660
<http://www.ritzcarlton.com/en/hotels/miami/key-biscayne>

Language

All conference working sessions and conference materials will be in English.

How to register

Register online at www.ibanet.org/conferences/conf714.aspx and make payment by credit card to avail of the ten per cent online registration discount or complete the attached registration form and return it to Suzana Su at suzana.su@int-bar.org together with your payment. You should receive emailed confirmation of your registration within five days; if you do not please contact Suzana Su.

Fees

Online registrations received:

	on or before 28 September	until 21 October
IBA member	US\$1,185	US\$1,335
IBA corporate group member*	US\$890	US\$1,000
Non-member**	US\$1,415	US\$1,560
Young lawyers (under 30 years)	US\$890	US\$1,560
Academics/judges (full-time)	US\$890	US\$1,560
Senior lawyers	US\$890	US\$1,560
Corporate counsel	US\$1,070	US\$1,560
Cocktail and dinner ticket	US\$155	US\$155
Guest fee	US\$80	US\$80

After **21 October** registrations must be received in hard copy at the IBA office.

Hard copy registration forms and fees received:

	on or before 28 September	after 28 September
IBA member	US\$1,320	US\$1,485
IBA corporate group member*	US\$990	US\$1,115
Non-member**	US\$1,570	US\$1,735
Young lawyers (under 30 years)	US\$990	US\$1,735
Academics/judges (full-time)	US\$990	US\$1,735
Senior lawyers	US\$990	US\$1,735
Corporate counsel	US\$1,185	US\$1,735
Cocktail and dinner ticket	US\$155	US\$155
Guest fee	US\$80	US\$80

*The IBA Corporate Group Member is a reduced rate offered to the in-house legal department of international corporations. This rate is only applicable if your company has a corporate group membership with the IBA.

**By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this conference is held, which entitles you to the following benefits:

- (1) Password access to certain parts of the IBA website.
- (2) Receipt of IBA E-news and access online versions of IBA Global Insight.
- (3) Pay the member rate for any subsequent IBA conference registrations for this calendar year.
- (4) Take advantage of IBA Special Offers.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now in order to register for this conference at the member rate. Full details of how to join can be found at www.ibanet.org

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

Full payment must be received in order to process your registration.

Fees include:

- Attendance at all working sessions on 3 and 4 November
- Conference materials, including any available speaker's papers submitted to the IBA before 21 October
- Access to the above conference working materials from the IBA website (www.int-bar.org) approximately seven days prior to the conference
- Lunch on Thursday
- Coffee/ tea during breaks

Guests:

A guest must not be a member of the legal profession or seek to use the Conference as a business networking opportunity. Access to working sessions is not permitted for guests. Checks are made to ensure members of the legal profession are not registered as guests, if this is the case, registration will be refused unless the guest registers as a full delegate for the conference. Only registered guests (ie, those paying the guest fee) are eligible to participate in the social programme.

List of participants

In order for your name to appear in the list of participants, which will be made available seven days prior to the conference, your registration form must be received by **21 October** at the latest.

Mobile delegate search application

Delegates are now able to use a mobile delegate search. This application has been developed to aid networking by giving delegates instant access to an up-to-date list of their fellow attendees, and comes with the added benefit of a built-in messaging service. All registered delegates with an internet or Wi-Fi-enabled device will have access, using their IBA username and password. Simply visit: m.ibanet.org/conf714.

Registration confirmation

All documentation regarding your attendance at the conference can now be obtained from the IBA website. Upon receipt of your payment for the conference a confirmation email will be sent containing instructions on how to download the documents. Registration confirmation will not be distributed by post.

Photography and filming

Certain sessions and/or social functions may be photographed and/or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns with regard to this, or do not wish to be featured in any of these materials please contact the IBA Marketing Department at sao.paulo@int-bar.org.

Promotional literature

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the Sponsorship Department at sao.paulo@int-bar.org.



Payment of registration fees

US dollars: by bank transfer to the IBA account number: 01286498 (Sort Code 56- 00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom. SWIFT address NWBKG2L, IBAN GB55NWBK60730101286498. **Please ensure that a copy of the bank transfer details is attached to your registration form.**

Please pay all bank charges so that the IBA receives the full invoiced amount.

Please ensure that your name and 'CONF714' appear on any transfer.

Credit card payments: by Visa, MasterCard or American Express.
No other cards are accepted.

No deductions or withholdings

All fees payable to us by you in accordance with the terms contained in this 'Information' section shall be paid free and clear of all deductions or withholdings whatsoever. If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this 'Information' section you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have been had no such deductions or withholdings been required.

Weather

November really signals the end of summer and beginning of winter in Miami with temperatures averaging 18-26°C (64-79°F). Rain is uncommon at this time of year.

Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. **We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.**

Please apply for your visa in good time.

Hotel accommodation

A limited number of rooms have been reserved at The Ritz-Carlton Key Biscayne for the nights of 2 and 3 November.

The Ritz-Carlton Key Biscayne

455 Grand Bay Drive, Key Biscayne, 33149 Miami, USA
Tel: +1 (888) 564 8660

<http://www.ritzcarlton.com/en/hotels/miami/key-biscayne>

The following rate is per room and per night.

Breakfast, service charges and local taxes are not included.

Superior room or partial ocean view suite: US\$319

Daily resort fee of US\$28 plus tax is mandatory.

The above rate is subject to hotel availability and cannot be guaranteed.

Please access <http://bit.ly/IBArate> or call +1 (800) 241 3333 to book your accommodation and reference the name of the event. The hotel requires the guarantee of the first night to secure your reservation.

Please note that any reservation made after **3 October** will be subject to availability and cannot be guaranteed at the special IBA rate.

Disabled access

The Ritz-Carlton Key Biscayne is wheelchair accessible. Please notify us if you require special assistance.

Conference sell-outs

The IBA places its conference in venues of a suitable size for the event; however there are times when our conferences may sell out. Should this happen, prospective delegates will be informed and a waiting list will operate. The waiting list will function on a 'first come, first served' basis, subject to receiving registered delegate cancellations. The IBA will not be liable for any travel or accommodation expenses incurred by an individual who travels to the conference without a confirmed place at the event.

Cancellation of registration

If cancellation is received in writing at the IBA office by **28 September**, fees will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA. We regret that no refunds can be made after this date. Registrations received after **28 September** will not be eligible for any refund of registration fees.

Provided you have cancelled your registration to attend an IBA conference in accordance with the terms of the 'cancellation of registration' clause included in the 'Information' section of the relevant conference programme, you must then confirm to us in writing at the IBA office as soon as possible but in no event later than one year (12 calendar months) from the date of any such conference all necessary details to enable any reimbursement owed to you to be paid. We regret that no refunds will be made after the date that is one year (12 calendar months) after the date of the relevant conference.

Airport

Miami International Airport (MIA) is located 19 miles from Key Biscayne.

Taxi

The best form of transport from the airport to The Ritz-Carlton Key Biscayne is taxi. The journey costs around US\$65 plus a ten per cent tip. It takes approximately 40 minutes.

Social programme

Thursday 3 November

1845 –2045 **Conference cocktail and dinner**

The Ritz-Carlton Key Biscayne

Ticket price US\$155

Cancellation and no-show policy

Any cancellation made within 72 hours of the check-in time will incur a cancellation fee of one night charge. This will also apply to no-shows.

Please note that in the event of any cancellations or no-shows, rooms will be charged to the individual guest's credit card given at the time of the booking.

Delegates are responsible for making accommodation reservations and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

Dates to remember

- **28 September** is the date by which your registration form and payment must be received at the IBA office if you are taking advantage of the early registration fee and is the date by which any cancellation must be received at the IBA office in order for fees to be refunded, less a 25 percent administration charge. No refunds can be made after this date.
- **3 October** is the deadline for The Ritz-Carlton Key Biscayne to receive accommodation bookings at the IBA discounted rate.
- **21 October** is the date by which your registration form and payment must be received at the IBA office in order for your name and company to be included in the list of participants, which will be made available seven days prior to the conference. After this date no registration forms can be accepted at the IBA office – please therefore register at the conference.

International Bar Association Conferences 2016



3 JUNE 2016 KUALA LUMPUR REGIONAL CENTRE FOR ARBITRATION, KUALA LUMPUR, MALAYSIA

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4th Annual World Life Sciences Conference

5-7 JUNE 2016 PALAZZO MONTECITORIO, ROME, ITALY

4th Mediterranean Conference

6-7 JUNE 2016 SOFITEL GRAND, AMSTERDAM, THE NETHERLANDS

27th Annual Communications and Competition Conference

7-8 JUNE 2016 THE PLAZA, NEW YORK, USA

15th Annual International Mergers & Acquisitions Conference

9-10 JUNE 2016 MANDARIN ORIENTAL, MIAMI, USA

IBA/ABA 9th Annual US-Latin America Tax Planning Strategies

15-16 JUNE 2016 OECD, PARIS, FRANCE

14th Annual Anti-Corruption Conference

15-19 JUNE 2016 KIEV/LVIV, UKRAINE
FAIRMONT GRAND HOTEL KIEV (15-17 JUNE)
ARENA LVIV (18-19 JUNE)

IBA ECA Forum

23-24 JUNE 2016 HOTEL CONTINENTAL, OSLO, NORWAY

Opportunities and Challenges for the Oil & Gas Business: from a North Sea and Atlantic Perspective

27-28 JUNE 2016 PARK HYATT, VIENNA, AUSTRIA

Balkan Legal Forum 2016

29 JUNE – 1 JULY 2016 THE MILLENIUM HOTEL MAYFAIR, LONDON, ENGLAND

2nd Annual IBA Investing in Africa Conference

16-17 JULY 2016 THE UNIVERSITY OF HONG KONG, HONG KONG SAR

Law Students' Committee Conference 2016: Financial and Corporate Law in Asia

18-23 SEPTEMBER 2016

WASHINGTON MARRIOTT WARDMAN PARK, WASHINGTON, DC, USA

IBA Annual Conference 2016

IBA 2016 18-23 SEPTEMBER WASHINGTON DC
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14-16 OCTOBER 2016

ST REGIS, FLORENCE, ITALY

20th Annual Competition Conference

17 OCTOBER 2016 TOKYO, JAPAN

Evolution or revolution – Growth and international expansion of law firms in Asia

18 OCTOBER 2016 MOSCOW, RUSSIA

8th Annual 'Mergers and Acquisitions in Russia and CIS' Conference

27-28 OCTOBER 2016 TEL AVIV, ISRAEL

2nd Annual Mergers and Acquisitions in the Technology Sector Conference

3-4 NOVEMBER 2016 MIAMI, USA

3rd Annual Corporate Governance Conference

3-4 NOVEMBER 2016 SEOUL, KOREA

IBA Anti-Corruption Conference

12-13 NOVEMBER 2016 LONDON, ENGLAND

IBA-ELSA Law Students' Conference 2016

16 NOVEMBER 2016 LEVEL 39 CANARY WHARF, LONDON, ENGLAND

IBA European Start Up Conference

17 NOVEMBER 2016 FOUR SEASONS PARK LANE, LONDON, ENGLAND

IBA Private Equity Transactions Symposium 2016

17-18 NOVEMBER 2016 MILAN, ITALY

2nd IBA Litigation Committee Conference on Private International Law

17-18 NOVEMBER 2016 AMSTERDAM, THE NETHERLANDS

The New Era of Taxation: What you need to know in a constantly changing world

1-2 DECEMBER 2016 HONG KONG SAR

Mediation v Arbitration: Best Friends or Best Enemies? A View from Asia

Full and further information on upcoming IBA events for 2016 can be found at:
bit.ly/IBAConferences



@IBAevents

Registration form



3rd Annual IBA Corporate Governance Conference

3–4 November 2016, The Ritz-Carlton Key Biscayne, Miami, USA

Please read the 'Information' section before completing this form and return it together with your payment to Suzana Su at the address overleaf.

Personal details (Please attach your business card or write in block capitals)

Title _____ Given name _____ Family name _____

Name and country to be shown on badge (if different from above) _____

IBA membership number (if applicable) _____ Date of birth _____

Firm/company/organisation _____

Address _____

Country _____

Tel _____ Fax _____

Email _____

Guest name _____

Guests are not entitled to attend the working sessions. No member of the legal profession may be registered as a guest.

Special dietary requirements _____

TO OBTAIN A TEN PERCENT DISCOUNT ON THE FEES BELOW,
PLEASE REGISTER BY **28 SEPTEMBER** ONLINE AT WWW.IBANET.ORG/CONFERENCES/CONF714.ASPX
IBA MEMBERS CAN REGISTER ONLINE BY **28 SEPTEMBER** FOR **US\$1,185**
PLEASE SEE 'INFORMATION' FOR FURTHER ONLINE REGISTRATION DETAILS

Hard copy registration forms and fees received:	on or before 28 September	after 28 September	amount payable
IBA member	US\$1,320	US\$1,485	US\$
IBA corporate group member*	US\$990	US\$1,115	US\$
Non-member**	US\$1,570	US\$1,735	US\$
Young lawyers (under 30 years)	US\$990	US\$1,735	US\$
Academics/judges (full-time)	US\$990	US\$1,735	US\$
Senior lawyers	US\$990	US\$1,735	US\$
Corporate counsel	US\$1,185	US\$1,735	US\$
Guest fee	US\$80	US\$80	US\$

Guests are not entitled to attend the working sessions. No member of the legal profession may be registered as a guest.

Social function

Conference cocktail and dinner, 3 November Number of tickets _____ US\$155

One Conference dinner ticket for each delegate and registered guest is permitted.

Social function ticket reservations are subject to availability and cannot be guaranteed unless payment has been received before **28 September**.

TOTAL AMOUNT PAYABLE US\$



A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN 20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.

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I have transferred to the IBA bank account the total amount payable and have attached a copy of the bank transfer details.

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Your details will however be included in the list of participants.

Please send the completed form to:

International Bar Association

Suzana Su

Rua Helena 170, 14º andar, São Paulo, SP 04552-050, Brasil

Tel: +55 (11) 3046 3320 Fax: +55 (11) 3046 3324

Email: suzana.su@int-bar.org www.ibanet.org

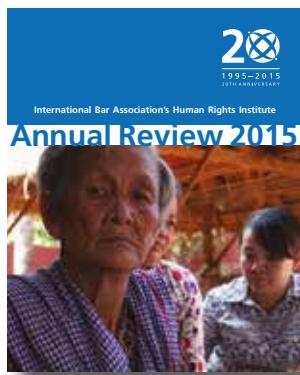
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The International Bar Association's Human Rights Institute



the global voice of
the legal profession®

The International Bar Association's Human Rights Institute (IBAHRI), established in 1995, works to promote and protect human rights and the independence of the legal profession worldwide. The IBAHRI undertakes training for lawyers and judges, capacity-building programmes with bar associations and law societies, and conducts high-level fact-finding missions and trial observations. The IBAHRI liaises closely with international and regional human rights organisations, producing news releases and publications to highlight issues of concern to worldwide media.

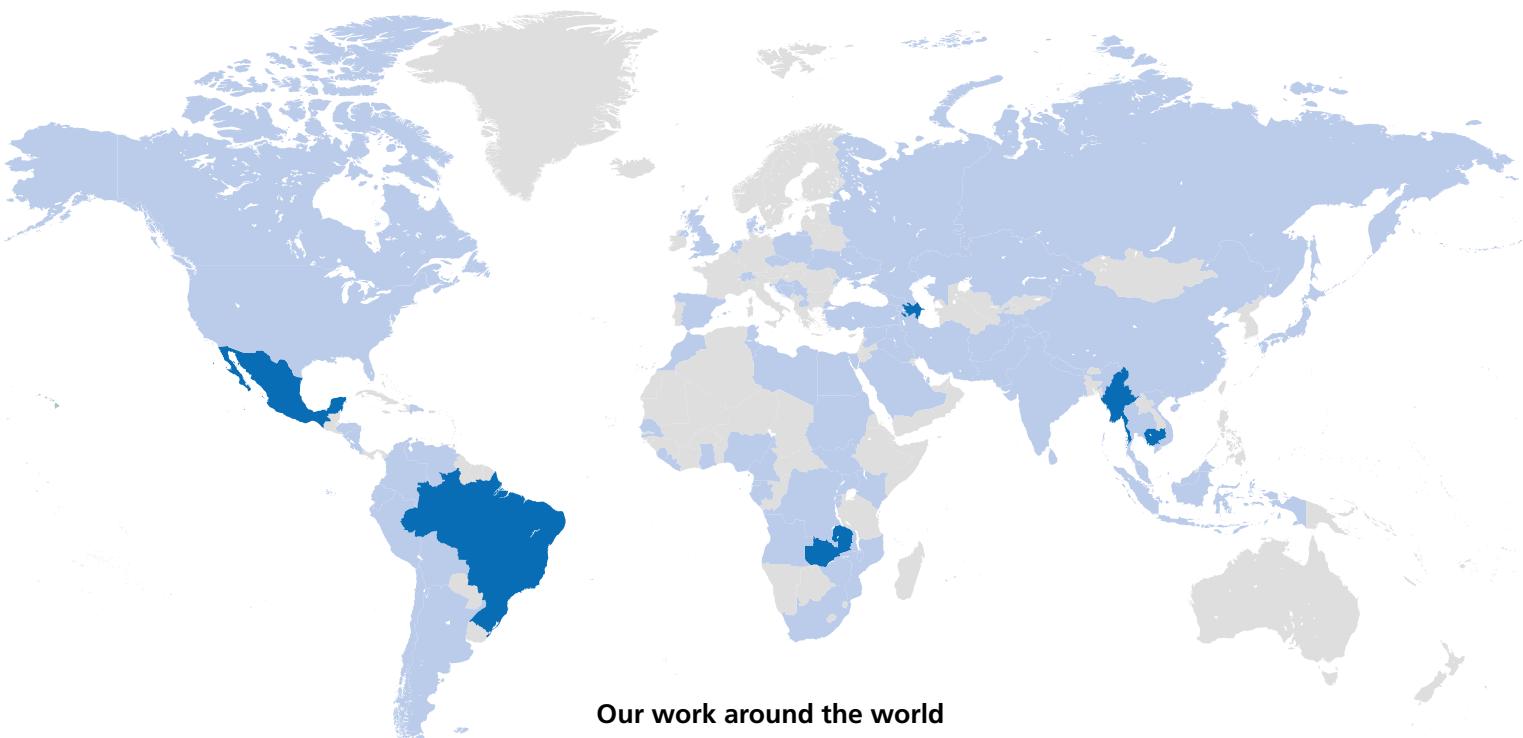


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Work carried out in 2015

Work carried out prior to 2015



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International Bar Association

the global voice of the legal profession

The **International Bar Association** (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations and law societies. The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 80,000 individual lawyers and more than 190 bar associations and law societies spanning over 160 countries. It has considerable expertise in providing assistance to the global legal community.

Grouped into two divisions – the **Legal Practice Division** and the **Public and Professional Interest Division** – the IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to-date information. Through the various committees of the divisions, the IBA enables an interchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of business law around the globe. Additionally, the IBA's world-class conferences provide unrivalled professional development and network-building opportunities for international legal practitioners, senior business professionals, regulators and government officials.

IBA Capital Markets Forum overview

The Capital Markets Forum works with the Banking, Insurance, Investment Funds and Securities Law Committees to form the Financial Services Section.

The Capital Markets Forum is a private sector initiative set up to monitor and assist in the orderly development of capital markets, while recognising the importance of the legal role in providing a framework in which market forces can work most efficiently, and in settling the parameters of fair behaviour.

Membership is open to non-lawyers to enable a practical interaction and communication channel between business lawyers, market professionals and regulators. Forum members have the opportunity to contribute on a practical level to the activities of the forum via discussion groups established to comment on 'hot topics' of concern to practitioners.

IBA Corporate and M&A Law Committee overview

Corporate law is central to every modern economy, whether developed or developing.

Internationalisation and globalisation of economic activity make corporate law and mergers and acquisitions issues central to the practice of business law.

The Corporate and M&A Law Committee aspires to be the leading global forum for the education, exchange of know-how and networking of corporate, corporate compliance, private equity and M&A practitioners around the world.

Additionally, the Corporate and M&A Law Committee works with Closely Held and Growing Business Enterprises Committee and the Corporate Social Responsibility Committee to form the Corporate Law Section.

In order to enhance focus on special areas of interest within corporate and M&A law, the Committee has created the following subcommittees:

- Current Legal Developments Subcommittee
- Private Equity Subcommittee
- Corporate Governance Subcommittee

Contact information

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