



Shannon Stubbs, MP
Lakeland

Good day,

As the Member of Parliament for Lakeland and Shadow Minister for Infrastructure, I am reaching out to Chambers of Commerce across Lakeland as part of my continued work to support and champion the businesses, workers, industries and communities that drive our local economy.

Lakeland is home to an incredible range of small businesses, agricultural producers, energy and resource companies, manufacturers, service providers and employers. Decisions made in Ottawa and changes in Canada's trading relationships can have very different impacts depending on the business, sector and community.

With ongoing tariffs, counter-tariffs and trade uncertainty, I want to hear directly from Lakeland businesses about what they are experiencing on the ground.

Conservative Leader Pierre Poilievre has made protecting Canadian jobs and strengthening the competitiveness of Canadian businesses a priority. He has called for Canada to respond to increased costs by lowering costs on Canadian businesses, removing barriers to investment and growth, and fighting for tariff-free trade.

The experiences of local businesses must be part of that work.

I would greatly appreciate if your Chamber would circulate this email to your members and encourage them to share directly with my office how tariffs, counter-tariffs and the current trade environment are affecting their businesses and employees.

In particular, it would be helpful to hear:

- What business or industry you represent and where you operate in Lakeland.
- Whether U.S. tariffs, Canadian counter-tariffs or other recent trade measures are directly or indirectly affecting your business.
- Whether your costs for materials, equipment, parts, supplies, transportation or other inputs have increased, and by approximately how much.
- Whether trade uncertainty has affected hiring, staffing levels, hours of work, investment, expansion or planned projects.
- Whether you have lost customers, suppliers or market opportunities, or have had to find alternative suppliers or markets.



- Whether particular federal policies, taxes, regulations or trade barriers are making it more difficult for your business to absorb these additional costs or remain competitive.
- What specific action you believe the federal government could take to help protect Canadian jobs, strengthen your business and improve Canada's competitiveness.

Businesses are also encouraged to share any other impacts or examples they believe my office should know about. Specific, real-world examples are particularly valuable in demonstrating how federal decisions and international trade measures are affecting businesses and workers here at home.

Please send responses directly to my office at Shannon.Stubbs@parl.gc.ca. Businesses are welcome to indicate if information is commercially sensitive or if they would prefer that their specific business not be publicly identified.

As your Member of Parliament, I will continue to bring the experiences and priorities of Lakeland businesses to Ottawa and advocate for policies that allow Canadian businesses to hire, grow, invest, build and compete.

Thank you to your Chamber and its members for the work you do every day to create jobs, provide essential services and strengthen our communities. I look forward to hearing directly from businesses throughout Lakeland.

Sincerely,

Shannon Stubbs, MP
Lakeland
Shadow Minister for Infrastructure
(with Responsibility for the Alberta MOU, Pipeline and Pathways Project)

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Shannon Stubbs, MP
Lakeland