



July 22, 2026

To: engagement@pco-bcp.gc.ca

Re: Getting Major Projects Built in Canada - Proposed Legislative, Regulatory, and Policy Reforms

On behalf of the Alberta Chambers of Commerce (ACC), representing 106 community chambers of commerce and more than 22,000 businesses, Alberta Chambers of Commerce (ACC) appreciates the opportunity to provide input on the Government of Canada's discussion paper, *Getting Major Projects Built in Canada*. Alberta businesses rely on an efficient, predictable, and competitive regulatory environment to support investment, trade, productivity, and long-term economic growth. The ACC supports efforts to improve the timeliness and certainty of major project approvals; however, the primary objective of reform should be to reduce regulatory duplication, simplify processes, and improve Canada's competitiveness as a destination for investment.

From a business perspective, the greatest opportunity presented by these proposals is the potential to create a more predictable and efficient project approval system. The proposed one-year federal review timeline, concurrent assessment and permitting processes, and greater reliance on regulators with sector-specific expertise all have the potential to reduce delays and improve certainty for project proponents. This is particularly important for Alberta's energy, critical minerals, petrochemical, manufacturing, transportation, hydrogen, carbon capture, and infrastructure sectors, where investment decisions are highly sensitive to regulatory timelines and approval risk.

The ACC supports measures that reduce overlap and fragmentation within the federal system. The proposed One Crown Consultation Process has the potential to improve efficiency if it consolidates existing consultation requirements and provides a single, coordinated process for project proponents. Consultation reforms should result in clearer expectations, improved coordination, and fewer duplicative processes rather than the creation of additional administrative layers.

The proposed Federal Economic Zone framework may also provide significant benefits if its primary purpose is to reduce project-specific regulatory requirements and improve investment certainty in areas already identified for development. Alberta's Industrial Heartland, transportation and logistics corridors, agri-food processing regions, petrochemical clusters, carbon capture networks, hydrogen developments, and emerging critical minerals areas all represent opportunities where coordinated planning could accelerate investment and project delivery. Economic Zones should be developed collaboratively with provinces, municipalities, Indigenous communities, and industry stakeholders and should be measured by their ability to reduce regulatory steps, shorten timelines, and attract investment.

Overall, the ACC is supportive of the direction of the proposed reforms. The discussion paper addresses several longstanding concerns identified by businesses, including lengthy approval timelines, overlapping

regulatory processes, fragmented decision-making, and uncertainty regarding federal requirements. Capital is increasingly mobile, and major projects are often competing for investment across multiple jurisdictions. Canada's regulatory system must be efficient, predictable, and competitive if it is to attract and retain investment. Improving regulatory efficiency is essential if Canada is to remain competitive with jurisdictions that have taken steps to streamline project approvals and attract major capital investment.

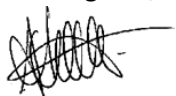
To successfully advance projects within shorter timeframes, businesses require predictable and enforceable timelines, clear regulatory requirements, transparent decision-making, and confidence that approvals will be timely and durable. Early identification of issues, coordinated engagement processes, and greater alignment between regulatory authorities can help improve project certainty and reduce costs. At the same time, businesses require assurance that timelines are meaningful and supported by accountability measures, including public reporting on performance against approval targets.

As implementation proceeds, the federal government should avoid creating new administrative layers that increase complexity or compliance costs. Any new coordination mechanisms, offices, or processes should replace existing duplication and demonstrate measurable reductions in regulatory burden. Alberta businesses continue to identify regulatory complexity, overlapping reviews, and uncertainty as significant barriers to investment. Reforms should therefore be guided by the principle that each regulatory requirement must provide clear value and should not duplicate existing processes.

The ACC also encourages the federal government to maximize alignment with provincial assessment and permitting systems. Where robust provincial processes already exist, the use of equivalency, substitution, and coordinated reviews can reduce duplication, improve efficiency, and provide greater certainty for project proponents. Success should not be measured by the creation of new federal processes, but by fewer regulatory steps, reduced administrative burden, shorter approval timelines, and improved investment outcomes.

The Alberta Chambers of Commerce supports reforms that improve project approval certainty, reduce duplication, and strengthen Canada's competitiveness. Businesses will judge these reforms not by the creation of new offices, coordinators, or review structures, but by whether they result in materially shorter approval timelines, fewer regulatory steps, lower compliance costs, and increased private-sector investment.

Best regards,



Shauna Feth
President and CEO