



July 22, 2026

To: TC.engagement.TC@tc.gc.ca

Re: Strengthening One Canadian Economy Through Trade and Transportation

On behalf of the Alberta Chambers of Commerce (ACC), representing 106 community chambers of commerce and more than 22,000 businesses, Alberta Chambers of Commerce (ACC) appreciates the opportunity to provide input on Transport Canada's consultation, *Strengthening One Canadian Economy Through Trade and Transportation*. Alberta's economy depends on transportation networks that connect resource producers, manufacturers, agricultural exporters, and small businesses to domestic and international markets. The ACC supports efforts to improve supply chain reliability, reduce barriers to trade, and strengthen Canada's competitiveness.

The ACC supports the proposed National Trade Corridor framework, the inclusion of supply chain efficiency within the National Transportation Policy, the advancement of digital and paperless trade, the implementation of a "Tell Us Once" reporting system, and the creation of a Transportation Project Office to streamline approvals. These measures have the potential to improve productivity, reduce costs, attract investment, and support export diversification.

A corridor-based approach to transportation planning is important for Alberta businesses. Alberta relies on rail and highway connections to the Ports of Vancouver and Prince Rupert, which serve as key gateways for exports including grain, agri-food products, forest products, energy-related goods, petrochemicals, and manufactured products. Corridor planning should be supported by transparent performance metrics and public reporting on reliability, capacity, and efficiency.

Alberta businesses see opportunities to improve collaboration through corridor-based planning, shared performance metrics, improved supply chain data visibility, stronger coordination between ports, railways, trucking companies, inland logistics hubs, and government agencies, and greater integration of transportation infrastructure planning across jurisdictions. These measures can improve coordination, support investment decisions, and strengthen supply chain performance.

Reducing administrative burden should remain a priority. Alberta businesses continue to face challenges associated with overlapping approvals, duplicative reporting requirements, and paper-based trade processes. Coordinated federal reviews, clear service standards, digital trade documentation, and a single-window reporting model would improve efficiency and reduce compliance costs. These improvements are particularly important for export-oriented sectors that depend on predictable access to transportation networks and markets.

The ACC encourages the federal government to ensure that any new governance, advisory, or reporting structures are outcome-focused and do not create additional administrative requirements for businesses. New processes should replace existing duplication and demonstrate measurable improvements in efficiency and regulatory performance.

The ACC supports Indigenous participation in transportation infrastructure and trade corridor development. Opportunities related to procurement, ownership, employment, and business development can support economic participation and provide greater certainty for project development.

While the overall direction of the proposals is positive, several implementation risks should be considered. New governance structures and reporting requirements should not create additional administrative burden or duplicate existing processes. Efforts to improve supply chain visibility should protect commercially sensitive information and ensure that any new reporting requirements replace, rather than add to, existing obligations.

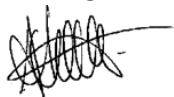
National Trade Corridor designations and investment decisions should be guided by transparent economic criteria and include provincial and industry input. Alberta's economy relies on the movement of agricultural products, energy commodities, petrochemicals, critical minerals, manufactured goods, and value-added exports, all of which depend on efficient transportation infrastructure and market access.

While greater collaboration among ports may improve coordination and planning, maintaining competition among gateways remains important. Any future consideration of port amalgamation or divestiture should be supported by evidence, stakeholder consultation, and an assessment of potential impacts on service levels, costs, and competitiveness.

The ACC encourages Transport Canada to maintain a strong focus on rail performance. For Alberta exporters, particularly in agriculture, energy, manufacturing, forestry, and petrochemicals, rail service reliability and network capacity remain important factors affecting supply chain performance. Corridor performance frameworks should include measurable rail service metrics and accountability mechanisms.

Transportation investments will deliver the greatest economic benefits when paired with continued efforts to reduce interprovincial trade barriers, improve labour mobility, and harmonize regulations across jurisdictions. Success should be measured through improved supply chain performance, reduced compliance costs, stronger export capacity, efficient project approvals, and enhanced competitiveness for Canadian businesses.

Best regards,



Shauna Feth
President and CEO