Pre-Symposium Proceedings of the 20th Annual Chief Data Officer & Information Quality (CDOIQ) Symposium

as of May 15, 2026

Editor:
Dr. Richard Y. Wang

*For inquiries, contact **team@cdoiq.org**

Welcome to CDOIQ Symposium

The Proceedings of the previous Chief Data Officer and Information Quality (CDOIQ) Symposium and other information about the Symposium are available at: **https://2026cdoiq.org/**. The session recordings will be stored on the CDOIQ YouTube Channel as permanent record. Please subscribe to the CDOIQ channel so you can receive immediate notifications as we upload new videos.

The 20th Annual Chief Data Officer & Information Quality (CDOIQ) Symposium

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Associate Professor, Information Management and Analytics
Chair, Supply Chain and Information Management Group
Founding Faculty Director, MS in Business Analytics
Northeastern University

CO-DIRECTOR

Richard Wang
Former professor, Massachusetts Institute of Technology
Professor Emeritus, U. of Arkansas, Little Rock
Former Deputy CDO, Pentagon
Former CDO State of Arkansas

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Andrew Gens

TRACK D

Kevin Petrie
Elena Alikhachkina

TRACK E

Mark Kryzsko
TBD

DAY 1: Tuesday, July 21, 2026

Session 1 – Welcome and Opening Remarks: 8:30 am – 9:00 am

Sessions 2 – Plenary Keynote: 9:00 am – 10:00 am

Sessions 3-A – 3-E: 10:15 am – 11:00 am

Sessions 4-A – 4-E: 11:15 am – 12:00 pm

Sessions 5-A – 5-E: 1:30 pm – 2:15 pm

Sessions 6-A – 6-E: 2:45 pm – 3:30 pm

Sessions 7-A – 7-E: 4:00 pm – 4:45 pm

Sessions 8-A – 8-E: 5:00 pm – 5:45 pm

DAY 2: Wednesday, July 22, 2026

Sessions 10-A – 10-E: 8:30 am – 9:15 am

Sessions 11-A – 11-E: 9:45 am – 10:30 am

Sessions 12-A – 12-E 11:00 am – 11:45 am

Sessions 13-A – 13-E: 1:15 pm – 2:00 pm

Sessions 14-A – 14-E: 2:30 pm – 3:15 pm

Sessions 15-A – 15-E: 3:45 pm – 4:30 pm

DAY 3: Thursday, July 23, 2026

Sessions 17-A – 17-E: 8:30 am – 9:15 am

Sessions 18-A – 18-E: 9:35 am – 10:20 am

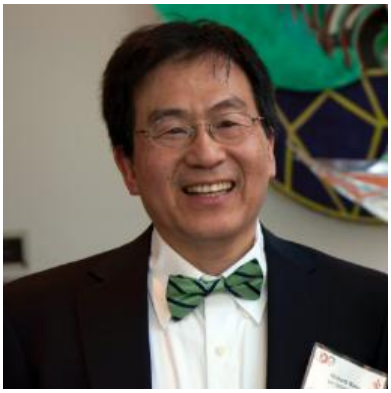
Sessions 19-A – 19-E: 10:40 am – 11:25 am

Session 20: Town Hall: 11:35 am – 12:00 pm

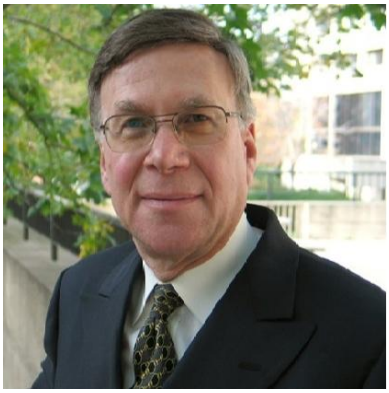
End of the 20th Annual CDOIQ Symposium

SESSION 1
WELCOME

Welcome and Opening Remarks



Dr. Richard Y. Wang
Founder and Executive Director
Chief Data Officer &
Information Quality Program



Dr. Stuart E. Madnick
Professor & Founding Director
Cybersecurity at MIT Sloan (CAMS)

← Back to Table of Contents

Dr. Richard Y. Wang

Founder and Executive Director, Chief Data Officer & Information Quality Program

Richard Y. Wang is Director of the Chief Data Officer and Information Quality (CDOIQ) Program. He is a pioneer and leader in the research and practice of Chief Data Officer (CDO). Dr. Wang has significant credentials across government, industry, and academia. He conceived and chaired the Inaugural MIT-Army CDO Forum, and established the CDO Forum as an annual event at MIT. In addition, he has been chairing the Annual MIT CDOIQ Symposium since 2007. Dr. Wang was a professor at the MIT Sloan School of Management for almost a decade. From 2005-2009, he was appointed as a Visiting University Professor of Information Quality, University of Arkansas at Little Rock. He is an Honorary Professor at Xi'An Jiao Tong University, China.

Dr. Wang has put the term Information Quality on the intellectual map with myriad publications. In 1996, Prof. Wang organized the premier International Conference on Information Quality, which he has served as the general conference chair and currently serves as Chairman of the Board. Dr. Wang's books on information quality include Journey to Data Quality (MIT Press, 2006), Information Quality: Advances in Management Information Systems (M.E. Sharpe, 2005), Introduction to Information Quality (MITIQ Publications, 2005), Data Quality (Kluwer Academic, 2001), and Quality Information and Knowledge (Prentice Hall, 1999).

Prof. Wang has been instrumental in the establishment of the Ph.D. and Master of Science in Information Quality degree program at the University of Arkansas at Little Rock, the Stuart Madnick IQ Best Paper Award for the International Conference on Information Quality, the comprehensive IQ Ph.D. dissertations website, and the Donald Ballou & Harry Pazer IQ Ph.D. Dissertation Award.

Dr. Wang is the recipient of the 2005 DAMA International Achievement Award. Previous recipients of this award include Codd for inventing the Relational Data model and Chen for the Entity Relationship model.

In 2005, he received a certificate of appreciation from the Director of Central Intelligence and a thank you letter from the Director of National Intelligence. From 2009-2011, Dr. Wang served as the Deputy CDO and Chief Data Quality Officer of the U.S. Army, for which he received letters of appreciation from the Army's Chief Information Officer, and the CIO at the Office of the Secretary of Defense. He received a Ph.D. in Information Technology from the MIT Sloan School of Management in 1985.

Dr. Stuart E. Madnick

Professor & Founding Director, Cybersecurity at MIT Sloan (CAMS)

Dr. Stuart E. Madnick is the John Norris Maguire (1960) Professor of Information Technology, Emeritus, in the Sloan School of Management and Professor of Engineering Systems in the School of Engineering, at the Massachusetts Institute of Technology (MIT). He has been a faculty member at MIT since 1972 and have served as the head of MIT's Information Technologies Group for more than 25 years. Dr. Madnick holds degrees in Electrical Engineering (B.S. and M.S.), Management (M.S.), and Computer Science (Ph.D.) from MIT. In addition, he has been a visiting professor at about a dozen other universities.

His involvement in cybersecurity research goes back to 1979 when he co-authored the book Computer Security, one of the first books on this subject. In 2014, he founded the research group Cybersecurity at MIT Sloan (CAMS), formerly the Interdisciplinary Consortium for Improving Critical Infrastructure Cybersecurity.

He has broad expertise in software engineering, data bases, and Internet/Web technologies, as well as their applications to businesses and other large organizations and is reflected in more than 400 papers and other publications.

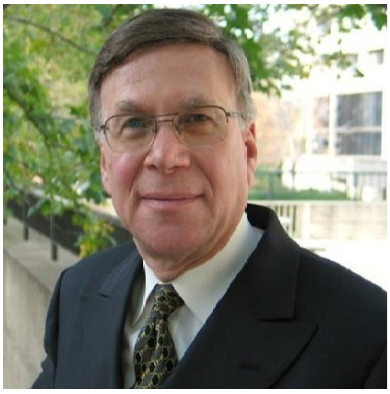
← Back to Table of Contents

In addition to his research and development work in academia, he has extensive experience in the development of information systems for industry, such as a key designer and developer of projects including IBM's VM/370, IBM's Script/370, and Lockheed's DIALOG. He also co-founded several high-tech firms and currently owns the 14th-century Langley Castle Hotel in England.

← *Back to Table of Contents*

SESSION 2
KEYNOTE

Plenary Keynote



Dr. Stuart E. Madnick
Professor & Founding Director
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← Back to Table of Contents

SESSION
3-A

PRESENTATION

Preparing Enterprises for Agentic AI, What CDO's Must Redesign Now

Speaker

Amit Shivpuja, Walmart

Abstract

Agentic AI is advancing faster than most enterprises are structurally prepared for. Hence, CDOs face a critical inflection point: redesign foundational elements of data, governance, and literacy, or risk systems that behave unpredictably at scale. I am looking to present a readiness framework that integrates data products, contextual governance, and human-centered accountability to support emerging agentic capabilities. Participants will learn how to modernize governance without adding friction, operationalize responsible AI across complex organizations, and build adaptive foundations that enable safe, scalable innovation in the next era of enterprise AI.

Biography

Amit Shivpuja

Director of Data Product and AI Enablement
Walmart

Amit Shivpuja is a senior Data and AI executive known for architecting enterprise-scale transformation across complex global organizations. He leads the design of data products, governance systems, and AI-enablement capabilities that help enterprises make confident, high-quality decisions at scale.

Amit's work integrates systems thinking, contextual governance, and human-centered accountability to prepare organizations for the next era of agentic and autonomous AI. He has shaped enterprise Data and AI strategy across Fortune 50 environments, advised executives in retail, fintech, and automotive sectors, and built global teams that deliver measurable business impact.

He is the author of *The Data & AI Compass*, a framework adopted by leaders seeking clarity in an increasingly complex AI landscape. Amit also serves as a UN Representative to the AWWG at the United Nations Economic and Social Council (ECOSOC), contributing to emerging conversations on global governance and responsible AI.

Recognized internationally for his work, Amit's mission is to help organizations build adaptive, trustworthy, and scalable AI ecosystems that accelerate innovation while strengthening accountability.

SESSION
3-B

PRESENTATION

Value = Data + Capabilities: A Field Guide to Product-Led Data Platforms

Speaker

Amin Venjara, ADP

Abstract

Internal teams don't buy platforms—they adopt them to ship outcomes faster with less friction. This talk is a practical field guide to running your data platform as a product. We'll start with a Value Architecture—Value = Data + Capabilities—and how anchoring every investment to a real use case prevented over-engineering. Then we'll walk through a four-part measurement framework for data platform success: Maturity (platform readiness), Efficiency (hub vs. spoke spend), Adoption (active users), Satisfaction (NPS). We'll share how a company-wide DataDay and quarterly release demos created pull from developers and analysts. Finally, as a concrete pattern, we'll walk through the evolution of our Enterprise Graph capability: from use-case definition and development to value-delivery and scale.

Biography

Amin Venjara
Chief Data Officer
ADP

TBD

← Back to Table of Contents

SESSION
3-C

PRESENTATION

Data Quality's Invisible Foe: FEAR

Moderator

Kim Herrington, Forrester Research

Panelists

Tammy Baker, Industry Specialist; Danette McGilvray, Granite Falls Consulting; C. Lwanga Yonke, Padouk Consulting, LLC; Dan Everett, Insightful Research; Dora Boussias, DoraB Global

Abstract

Fear can quietly undermine data quality efforts by discouraging transparency and honest discussion of mistakes. This panel will explore how fear of blame or failure leads to hidden data problems and stalled initiatives. Backed by Forrester research and other key sources and interviews, our panel will share key outcomes of our panel's ongoing fear/DQ workgroup sessions and summarize what causes fears and how they impact your data quality programs. Most importantly, you'll learn leadership strategies to build psychological safety to create a culture of inquiry where tough data issues can be openly addressed, ultimately improving trust and data quality outcomes.

Biography

Kim Herrington

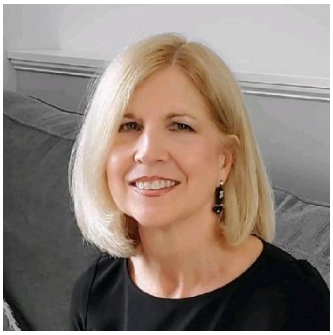
Senior Analyst – Data Leadership, Org. & Culture
Forrester Research

Kim covers data literacy, leadership, and culture at Forrester, helping organizations drive insight-driven decision-making and navigate AI adoption with trust and rigor. She is a nationally recognized data literacy advocate and community builder.

← Back to Table of Contents

Tammy Baker

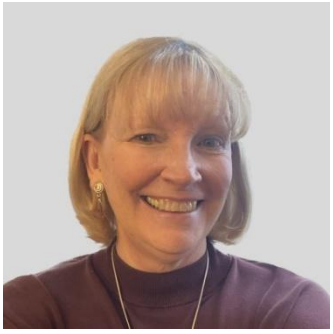
Data Strategy and Governance Lead
Industry Specialist



Tammy Baker is a data strategy and governance advisor who helps organizations create trusted, decision-ready data ecosystems. She brings cross-industry leadership experience designing governance operating models, improving data quality, and guiding organizations through the cultural change needed to elevate trust in data. Tammy holds CDMP and PMP credentials and is co-leading the Fear study group focused on data quality and organizational culture.

Danette McGilvray

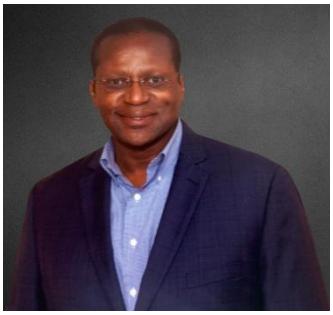
President & Principal
Granite Falls Consulting



Danette is an internationally respected expert in data quality and governance, and author of Executing Data Quality Projects: Ten Steps to Quality Data and Trusted Information™.

C. Lwanga Yonke

Founder & President
Padouk Consulting



Lwanga is a seasoned information quality leader with expertise in data governance, architecture, and culture. He brings decades of experience across engineering and data management.

← Back to Table of Contents

Dan Everett

Technology Strategist
Insightful Research

Dan is a strategist with 25+ years of experience helping organizations align data and analytics with business outcomes. His work blends technical depth with behavioral psychology and leadership alignment.

Dora Boussias

Founder & Executive Advisor
DoraB Global

Dora is a global data and AI leader with 30 years of enterprise experience. She focuses on decision quality, trust, and leadership in high-stakes environments, and is the creator of SOAR with Confidence®.

← Back to Table of Contents

SESSION
3-D

PRESENTATION

TBD by KPMG

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
3-E

PRESENTATION
TBD

Speaker **TBD**

Abstract TBD

Biography

TBD
TBD
TBD

TBD

← Back to Table of Contents

SESSION
4-A

PANEL DISCUSSION

TBD

Moderator **Nachiket Mehta, The Hartford**

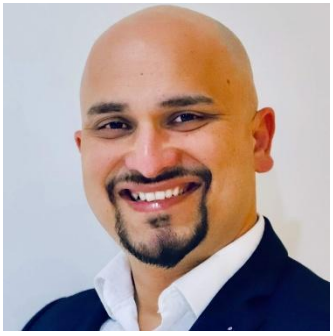
Panelists **Milind Zodge, EverBank; Aniruddha (Andy) Ghosal, JPMorgan Chase; Narayanan Nair, Farm Credit Services of America**

Abstract TBD

Biography

Nachiket Mehta

VP of AI & Data Engineering
The Hartford



Nachiket Mehta is VP of AI & Data Engineering at The Hartford, where he leads customer data and AI strategy, platforms, and transformation initiatives. He is a seasoned data and AI executive with over two decades of experience driving large-scale digital, analytics, and AI transformations across complex enterprise environments.

Prior to The Hartford, Nachiket served as Head of Data and Analytics Engineering for Global Operations and Enterprise at Wayfair, where he played a key role in cloud migration, supply chain optimization, and the adoption of data mesh and federated governance at scale. Earlier in his career, he co-founded a FoodTech marketplace, led customer data platform (CDP) products and solutions, and delivered data-driven transformation programs for Fortune 500 organizations.

Nachiket is known for building high-impact, cloud-native data platforms and leading cultural transformation to embed data and AI into business decision-making. He has spearheaded GenAI initiatives grounded in strong data foundations that have improved productivity, accelerated decision-making, and enhanced customer outcomes. He regularly partners with C-suite leaders and boards to position data and AI as a durable competitive advantage.

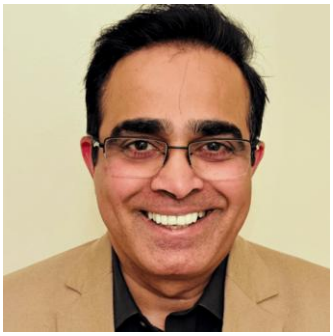
He holds an MBA from Purdue University, an MS in Computer Science from Northeastern University, and a Bachelor's degree in

← Back to Table of Contents

Information Technology. Nachiket also serves as an advisor to startups, is a guest lecturer at Northeastern University, hosts a podcast, and actively contributes to nonprofit and community initiatives.

Milind Zodge

Chief Data Officer
EverBank



Milind Zodge is a seasoned data and technology executive with over 28 years of experience at the intersection of financial services, data governance, and AI innovation. As Chief Data Officer & Head of AI at a leading financial institution, he leads a 50-person team driving enterprise-wide data modernization across AML/BSA compliance, data quality, and AI-powered analytics.

Milind architects cutting-edge solutions spanning Snowflake, DBT, Cortex AI, and medallion data architectures, with deep expertise in regulatory frameworks including SOX and GLBA. He holds executive certifications from Johns Hopkins, UC Berkeley Haas, and Cornell, and is a recognized thought leader on LinkedIn in data engineering, AI governance, and data mesh.

Milind holds MS in Finance and MBA in computer Management. He is also a named inventor on AI/ML patents covering machine learning for system management and ML integration for data management.

Aniruddha (Andy) Ghosal

VP, Product Management
JPMorgan Chase

Aniruddha (Andy) Ghosal is a VP leading AI Governance at JPMorgan Chase, based in New York City. He brings over 15 years of experience spanning product management, data science, and consulting, with a focus on enterprise AI and governance.

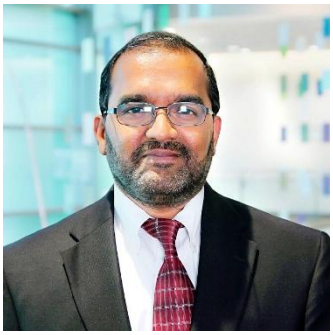
Previously, he led products for data discovery and classification platforms, scaling adoption to more than 1,000 enterprise customers and improving accuracy through AI-driven approaches.

Andy is an inventor on multiple patents in data privacy and AI and holds an MBA from Cornell University.

← Back to Table of Contents

Narayanan Nair

Senior Vice President and Chief Data Officer
Farm Credit Services of America



Narayanan Nair is Senior Vice President and Chief Data Officer at Farm Credit Services of America, also serving AgCountry Farm Credit Services and Frontier Farm Credit, where he leads the enterprise data and artificial intelligence teams for a $70-billion agricultural financial services organization.

In this role, Narayanan is accountable for establishing data and AI as strategic enterprise capabilities that enable growth, operational efficiency, and superior customer experience. He leads a broad portfolio encompassing data architecture, engineering, integration, business intelligence, governance, and operations, and heads the organization's artificial intelligence strategy and execution. His focus is on scaling AI responsibly embedding it into business processes, decision-making, and products while ensuring strong governance, security, and ethical use.

Narayanan brings deep experience at the intersection of technology, business, and operations, with a career spanning financial services, transportation, and digital banking. He has led multiple large-scale data transformations, modernized analytics platforms, strengthened enterprise data governance, and built high-performing teams that consistently translate data and AI investments into measurable business outcomes. His leadership is distinguished by an ability to bridge executive strategy with practical execution, aligning modern data platforms and AI capabilities to real business needs.

He is widely recognized for fostering a strong data culture, developing future-ready talent, and partnering closely with executive leadership to position data and artificial intelligence as durable competitive advantages for the organization and the customers it serves.

← Back to Table of Contents

SESSION
4-B

PRESENTATION
TBD

Speaker

Anthony Mazzarella, AIG

Abstract

Despite nearly a decade of widespread adoption, data governance lacks a unified empirical foundation adequate for the AI era. This presentation draws on a methodologically rigorous cross-industry study of data governance practice — a global survey of 565 respondents (348 valid cases) spanning 46 countries, conducted in partnership with the Enterprise Data Management Association (EDMA). Using inferential statistical modeling, Benjamini–Hochberg FDR multiplicity control, and inverse-probability weighting, the study examines governance structures, practitioner motivations, perceived value, innovation adoption gaps, and organizational effectiveness. Key findings: formal programs are widespread (86.5%) but effectiveness is driven by human coordination, not structural artifacts; perceived value aligns with capability-building goals (culture, literacy, strategy, metadata) rather than compliance; organizations with clear ownership of governance communications report significantly higher value (OR ≈ 4.48); and a ~35-point gap separates familiarity from implementation of innovations like data mesh, fabric, and AI enhanced data quality. The central thesis reframes data governance as an adaptive coordination system, not a static control function — one that must evolve beyond policies and frameworks toward vision-driven operating capability to remain resilient in an AI-accelerated environment.

Biography

Anthony Mazzarella
VP, Data Management and Governance
AIG

Dr. Anthony Mazzarella is a Data Governance and AI Strategy executive in the Financial Services sector and a researcher whose doctoral work produced a comprehensive study of enterprise data governance practice. His research, conducted in partnership with the Enterprise Data Management Association (EDMA), applies rigorous quantitative methodology to advance both the theory and practice of data governance as a sociotechnical coordination system.

With extensive experience leading data governance programs across complex, regulated enterprises, Dr. Mazzarella bridges the gap

← Back to Table of Contents

between academic rigor and practitioner reality. His work focuses on governance resilience, AI readiness, organizational change, and the human and cultural factors that determine whether governance programs sustain value over time.

Dr. Mazzarella holds a Ph.D. from the University of Arkansas at Little Rock and is a recognized speaker on data governance strategy, responsible AI, and the future of Enterprise Information Management.

← Back to Table of Contents

SESSION
4-C

PRESENTATION

The CDO in the Age of Generative AI: Lead the Asset—or Lose the Mandate

Speaker

Mark Ramsey, Ramsey International LLC

Abstract

Generative AI has done what decades of analytics initiatives could not: it has exposed who truly owns—and understands—the most valuable asset in the enterprise. In the age of GenAI, data is no longer a back-office capability; it is the raw material of intelligence itself.

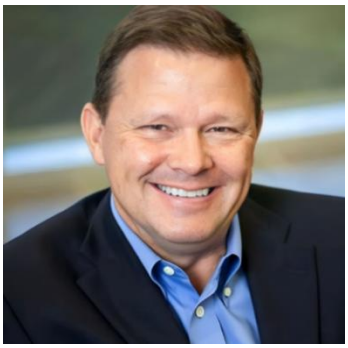
In this session, Mark Ramsey draws on his 40 years in data and analytics, including his experience as Chief Data Officer at Samsung and GlaxoSmithKline, to discuss how Generative AI is a reckoning moment for the CDO role. Organizations are discovering—often painfully—that GenAI cannot succeed without trusted, well-architected, and well-governed data. Yet many data leaders remain positioned as stewards rather than strategic owners.

Mark will challenge CDOs to rethink their mandate: from governing data to commanding it, from enabling analytics to shaping enterprise intelligence. He will explore why GenAI shifts power toward those who control data foundations, what this means for operating models and executive influence, and how CDOs can either step into a defining leadership role—or watch it pass to someone else.

Biography

Mark Ramsey

Managing Partner
Ramsey International LLC



Dr. Mark Ramsey is a globally recognized authority in modern data platforms, large-scale analytics architecture, and the strategic application of Generative AI. With over 35 years of experience, Mark has designed, delivered, and optimized some of the world's most impactful enterprise data platforms, enabling organizations to accelerate innovation and unlock transformative business value. As Managing Partner of Ramsey International, Mark leads the design and deployment of advanced data and AI solutions for global enterprises seeking to maximize the potential of their data assets. He is renowned for his expertise in architecting and operationalizing modern, hybrid multi-cloud data platforms that support analytics, machine learning, and the latest advances in Generative AI.

Mark's leadership was instrumental in the rapid delivery of AbbVie's award-winning ARCH (AbbVie Research Convergence Hub) platform, a modern, cloud-based data ecosystem developed by Mark and the RI team. This platform broke down silos and doubled R&D productivity by accelerating drug discovery and clinical innovation. Recognized by Bio-IT World for its innovative practices, ARCH exemplifies Mark's ability to deliver production-grade, scalable platforms that drive measurable impact in highly regulated, data-intensive industries. Additionally, Mark and the RI team have worked with more than half of the Top 10 pharmaceutical organizations in the design and delivery of their large-scale modern data platforms, and have also worked with organizations in finance, insurance, telco, retail, healthcare, and government.

Previously, Mark served as the first R&D Chief Data & Analytics Officer at GlaxoSmithKline, where he architected the R&D Information Platform (RDIP) as a cornerstone of GSK's data-driven strategy. As the inaugural Chief Data Officer for Samsung Telecommunications America, he led the development of large-scale analytics solutions to drive business growth. At IBM, Mark spearheaded the global Business Analytics & Optimization business, scaling it to over $1 billion in annual revenue across 150 countries. A prolific inventor, Mark holds 28 patents in data analytics, optimization, and AI, including foundational work on integrating data mining with parallel relational databases and advanced analytics for user behavior monitoring. He is a trusted advisor to CDOs and technology leaders navigating the rapidly evolving landscape of Generative AI and enterprise data strategy.

Mark holds a Ph.D. in Applied Computer Science, a Master's in Computer & Information Security, and a Bachelor's in Computer Science. His technical depth, visionary leadership, and proven track record in delivering large-scale, modern data platforms make him one of the most sought-after experts in the field today.

← Back to Table of Contents

SESSION
4-D

PRESENTATION

TBD by Reltio

Speaker **Ansh Kanwar, Reltio**

Abstract TBD

Biography

Ansh Kanwar
CPO
Reltio

TBD

← Back to Table of Contents

SESSION
4-E

PRESENTATION
TBD

Speaker **Graham Rong, Massachusetts Institute of Technology (ILP)**

Abstract TBD

Biography

Graham Rong

Director, Corporate Relations
Massachusetts Institute of Technology (ILP)

Dr. Rong is a Director of MIT Corporate Relations. He manages the interactions and relationships between the research at MIT and companies worldwide to help them stay abreast of the latest developments in technology and business practices. Previously, Dr. Rong founded IKA, LLC. He has led corporate development and product innovation, and provided strategic advices to companies in corporate strategy, IT leadership, digital transformation, AI, enterprise content management, and customer relationship. He held senior roles in Harte-Hanks and Vignette Corporation. He held an EU postdoctoral research fellowship in the University of Edinburgh in Scotland where he started global collaborative research. Dr. Rong is on the board of multiple organizations, including MIT Sloan Alumni Association of Boston from 2009 to 2012. He chaired MIT Sloan CIO Symposium from 2009-2011. He is a senior expert invited by international organizations. Dr. Rong holds a M.B.A. in global and innovation leadership from the MIT Sloan School of Management and Ph.D in numerical computing from University of Guelph in Canada.

← Back to Table of Contents

SESSION
5-A

PRESENTATION

From Zero to Product, Accelerating Data Strategy

Speaker

Kris Mork, Leidos

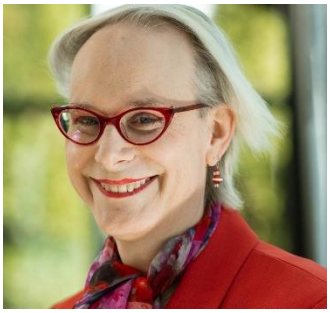
Abstract

A primary responsibility for any Chief Data Officer is delivering on the organization's data strategy. In this talk I will describe the diamond model of strategy development we used to engage with business leadership, establish strategic priorities, and deliver robust data products. Using this model, we crafted a data strategy and operating model, developed a reference architecture, deployed a modernized platform, and delivered incremental business value inside of 12 months. I will share techniques for building trust and maintaining momentum in a rapidly diversifying business environment. I will conclude with lessons learned integrated internal development teams with external contract resources.

Biography

Kris Mork

Chief Data Officer
Leidos



Dr Kris Mork has served as Chief Data Officer for Leidos since August 2024. Prior to that role, they were the Director of Data Governance for Guidehouse. They spent the bulk of their career at MITRE and Noblis leading innovation activities related to all aspects of biomedical data management: genomics to healthcare delivery to public health. Dr Mork received their PhD from the University of Washington, Seattle in 2005. They reside in Sterling, VA with their husband and wife—outside of work they enjoy role-playing games, fencing, and live music.

SESSION
5-B

PRESENTATION
TBD

Speaker **TBD**

Abstract TBD

Biography

TBD
TBD
TBD

TBD

← Back to Table of Contents

SESSION
5-C

PRESENTATION
TBD

Speaker **TBD**

Abstract TBD

Biography

TBD
TBD
TBD

TBD

← Back to Table of Contents

SESSION
5-D

PRESENTATION

Informatica by Salesforce

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
5-E

PRESENTATION

Your AI Confidently Gives You Incorrect Answers... Because It Has No CONTEXT

Speaker

Arvind Murali, iOPEX Technologies

Abstract

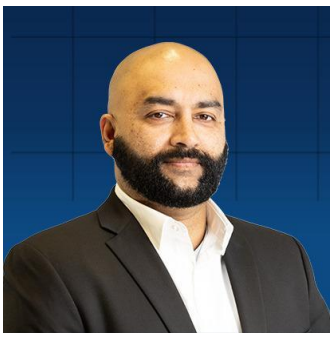
For years, Data & AI leaders have invested in data quality, governance, MDM, and catalogs—yet AI continues to fail where it matters most: **accuracy, trust, and real-world decisions**. Why? Because we've been solving for pipelines, not for understanding. Industry data shows that **70–85% of AI projects fail due to data-related issues**, and as many as **87% never make it into production**, largely because the data lacks reliability and context . The uncomfortable truth is this: **AI doesn't fail because of bad models—it fails because it lacks context.** Without shared definitions of entities, meaning, and lineage, AI doesn't "know" your business—it guesses. And when AI guesses at scale, it doesn't just create errors—it operationalizes confusion.

For Data & AI leaders, this is now a **board-level mandate**. As organizations move into agentic AI—where systems act, not just analyze—**bad context doesn't just produce wrong answers, it drives wrong actions at scale** . This session reframes the solution as **SYSTEMS OF CONTEXT powered by a multi-agent data management framework**—where **agentic data stewardship, agentic data quality, and metadata/lineage agents** continuously enrich, validate, and connect enterprise data in real time. MDM defines identity, catalogs provide meaning, lineage ensures trust—and **data management agents operationalize all three as an intelligent, self-healing pipeline**. Because the future isn't just governed data—it's **context-aware, agent-driven data ecosystems**. And in that world, the winners won't have the best AI models… they'll have the best **context orchestration layer behind them**.

Biography

Arvind Murali

Sr. Vice President
iOPEX Technologies



Arvind is a seasoned Data & AI executive with over two decades of experience helping global enterprises transform how they operate, compete, and scale using data. He sits at the intersection of **data strategy, Agentic AI innovation, MDM & DG, and business**

transformation, with a strong focus on moving organizations from experimentation to **production-grade, outcome-driven AI**.

At iOPEX, he leads a global Data & AI team focused on delivering **agentic AI and enterprise data modernization** for service and revenue operations domains. He assists organizations embed intelligence directly into their workflows. His work aligns closely with the evolving CDO mandate—shifting from managing data assets to **delivering measurable business value through AI-powered data ecosystems**.

Arvind is widely recognized for his thought leadership in areas such as:

- **Agentic AI and autonomous enterprise design**
- **Modern DG in AI-native architectures**
- **MDM and DQ at scale**
- **Bridging C-suite strategy with execution through data**

Arvind also runs a renowned podcast called Smarchitect Shortcast where he invites top leaders in Data & AI space to contribute to thought leadership. In a world where data, AI, and decision-making are converging in real time, Arvind brings a pragmatic yet visionary perspective on how organizations can **operationalize AI responsibly, govern it effectively, and scale it for business impact**.

← Back to Table of Contents

SESSION
6-A

PRESENTATION

Generative AI as a Force Multiplier: From AI to Outcomes

Speaker

Abhi Seth, Boeing

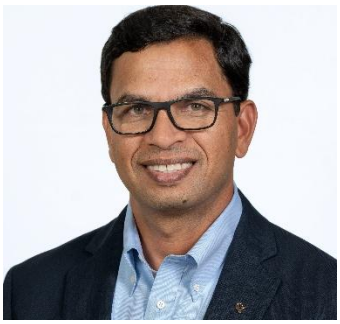
Abstract

Generative AI is transforming how organizations convert data into measurable outcomes. This session explores practical strategies to deploy generative models as force multipliers across enterprise functions—accelerating insights, automating knowledge work, and enhancing decision quality—while preserving safety, privacy, and regulatory compliance. Drawing on Boeing's experience integrating AI, data, and analytics, the talk will highlight best practices for data quality and governance, genAI implementation and approaches to scale AI to deliver business value and impact.

Biography

Abhi Seth

Chief Enterprise AI & Data Officer
Boeing



Abhi Seth is chief enterprise artificial intelligence and data officer and a vice president for Information Digital Technology & Security at Boeing, where he is responsible for the oversight of global data strategy, analytics platforms and enterprise AI capabilities.

He has a track record of leading analytics modernization and delivering value in a variety of roles across multiple industries in the United States and Asia. Prior to joining Boeing, he held senior executive positions with TE Connectivity, Honeywell International and Caterpillar Inc.

As chief data officer for TE Connectivity, Seth was responsible for data and platform strategy, AI innovation and technology, and was pivotal in directing value-driven analytics transformation on a global scale.

At Honeywell, he established the first analytics center of excellence that monetized AI capacity for airline customers. He also oversaw analytics operations, which drove supply chain improvement, manufacturing production and cost fulfillment.

At Caterpillar, Seth held several roles within research and development, business strategy and information analytics, where he

← Back to Table of Contents

led AI development and modernization for Caterpillar's mining, construction and marine customers.

As a leader in the technology community, Seth is an expert advisor at the International Institute for Analytics (IIA) and has received several notable accolades for his work, including the IIA ANNY – Excellence in Analytics Award (2018) and the American Society of Mechanical Engineers (ASME) Young Engineer of the Year Award (2011). As a Data Science for All (DS4A) mentor, he is passionate about championing diversity within STEM and analytics.

Seth holds a doctorate in mechanical engineering & human computer interaction and a master's degree in industrial technology from Iowa State University, Ames, Iowa.

← Back to Table of Contents

SESSION
6-B

PRESENTATION

TBD

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
6-C

PANEL DISCUSSION

Proven Under Pressure: Federal CDOs, AI, and What 2026 Demands

Speaker

Nick Hart, Data Foundation

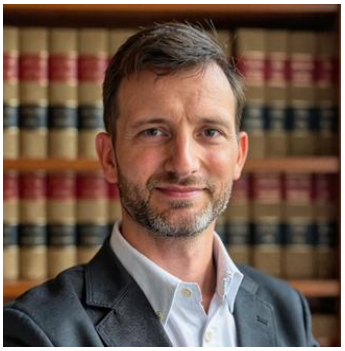
Abstract

The headlines said federal data leadership was in freefall last year. The Data Foundation's 2025 Federal CDO Survey — the only longitudinal study of its kind, conducted with Deloitte — tells a different story: resilience. Despite workforce reductions, a new administration, and expanding AI responsibilities, CDOs reported increased mission success. AI adoption jumped from 67% to 78% in a single year; 30% of CDOs now simultaneously serve as CAIOs. But the work ahead is real. OPEN Government Data Act deadlines — including new metadata standards — arrive in 2026. This session examines what the data shows, and what it demands.

Biography

Nick Hart

President and CEO
Data Foundation



Nick Hart is President and CEO of the Data Foundation, the nonpartisan research and advocacy organization behind the annual Survey of Federal Chief Data Officers — the only longitudinal study of its kind. He has worked with officials across multiple administrations and with Congress to advance the Evidence Act, the OPEN Government Data Act, and the broader federal data policy agenda. His work sits at the intersection of data infrastructure, evidence-based policymaking, and the governance frameworks that make responsible AI possible. He is a frequent source for national media on federal data and AI policy and speaks from direct, ongoing engagement with the federal CDO community.

← Back to Table of Contents

SESSION
6-D

PRESENTATION

TBD by Validatar

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
6-E

PRESENTATION

The Human Algorithm: People, Policy, and Decisions in an AI Era

Speaker

Barbara Cohn, Xentity Corporation

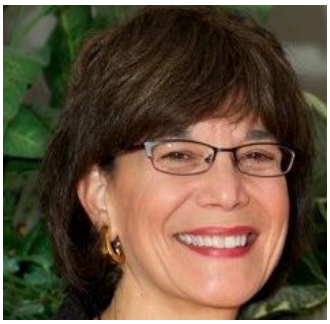
Abstract

AI and data are transforming how organizations understand the world, yet the most effective decisions come from the partnership of people and technology. In order to drive high-impact decisions, it is critical that organizations leverage data insights while grounding them in human judgment, interpretation, and organizational context to drive meaningful outcomes. We'll examine why a practical data strategy and architecture roadmap is essential for enabling responsible AI, advancing decision-intelligence maturity, and ensuring insights are actionable, regardless of where an organization is in its data journey. AI doesn't replace strategy, it raises the stakes. Drawing on public policy and leadership experience, this session shows how organizations can build trust, strengthen collaboration, and turn analytics into real-world decisions that matter.

Biography

Barbara Cohn

Senior Consultant, Chief Data Officer
Xentity Corporation



Barbara is a Senior Consultant and Chief Data Officer with Xentity Corporation, and former Chief Data Officer of the Colorado Department of Transportation (CDOT) and the first Chief Data Officer of New York State. As CDO of New York State, she introduced Quality by Design as the foundation for NYS Open Data, earning national and international recognition for excellence in data quality and governance.

While serving in the NYC Mayor's Office under Mayor Michael Bloomberg, Barbara advanced HHS Connect, a cutting-edge data initiative that eliminated barriers to data sharing across health and human services and enabled a more holistic, client-centered approach to improving client outcomes. The initiative became a national model for cross-agency interoperability, influencing how jurisdictions design and deliver integrated human services.

At CDOT, under Barbara's leadership, the organization advanced an enterprise data strategy that included standing up a cloud environment

← Back to Table of Contents

and a data science workbench, driving innovation in the operational use of real-time data and analytics across the organization. She championed geospatial intelligence initiatives, strengthening the use of location-based data to enhance situational awareness and operational insight across the transportation system. Together, these capabilities brought together dashboards, visualizations, and broader analytics platforms to enhance data literacy and strengthen data-driven decision-making across the organization.

Barbara has held senior leadership roles across New York State and New York City administrations, working in Governors' and Mayors' offices across multiple sectors. She has advised federal agencies on data strategy and data maturity models. She has been recognized by Government Technology Magazine as one of its Top 25 Doers, Dreamers & Drivers and by CDO Magazine as a Global Data Power Woman.

Barbara is a leader in advancing human-centered decision intelligence and cross-agency data ecosystems that improve decision-making in complex public sector environments. Her work focuses on improving how organizations make trusted decisions in an increasingly AI-driven environment. Her approach emphasizes understanding organizational maturity, listening to stakeholders, and aligning data efforts with business priorities to lead with impact and deliver measurable outcomes.

Barbara holds a Juris Doctor degree from Benjamin N. Cardozo School of Law.

← Back to Table of Contents

SESSION
7-A

PRESENTATION

Trusted Data Score: Turning Data Governance into Measurable Trust

Speaker

William "Bill" Snider, Nationwide

Abstract

As Nationwide accelerates its use of AI, analytics, and digital experiences, leaders need a clear, actionable view of how much they can trust the data behind critical decisions. This session introduces **Trusted Data Score,** a unified scoring framework designed to quantify the confidence and usability of our most important data assets.

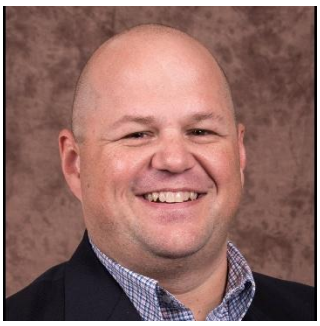
We will walk through the core traits that power the score — **metadata curation, ownership, quality, protection, and (soon) observability** — and how they come together to provide a single, transparent measure of data trust across Tier 1 and Tier 2 structured data assets. Attendees will see how the score underpins a **Trusted Data Dashboard**, enabling leaders to quickly identify red/yellow/green areas, focus data investments where they matter most, and promote accountability through visible, measurable outcomes.

The discussion will also preview our roadmap: expanding into unstructured data, incorporating advanced data quality and observability metrics, and continuously refining thresholds as capabilities mature. Participants will leave with a practical view of how a governed, measurable approach to data trust can de-risk AI and analytics initiatives while improving the speed and confidence of data-driven decisions.

Biography

William "Bill" Snider

Associate Vice President, Data Solutions
Nationwide



Bill Snider is a technology executive with a broad background across diverse technology domains. As a 25+ year associate at Nationwide, his career has grown from entry level customer service associate to an influential technology executive. He leads with high-energy and a can-do approach. With corporate leadership roles in Application Development, Cyber/Risk Management, Technology Infrastructure, and Enterprise Data/Analytics, Bill has demonstrated success in driving strong business partnerships, durable solutions, and a focus on process maturity, risk management, and technology capability.

← Back to Table of Contents

Bill has led technology departments both locally and from afar. with roles and teams based in Ohio, Arizona, and Southern California. He has led scaled agile model implementations, built mobile claims solutions, and delivered a significant digital pharmacy partnership between Nationwide and a major US retailer. As a member of the Nationwide Pet Insurance executive leadership team, he helped lead that business unit from $450M in annual revenue in 2018 to nearly $800M in annual revenue by 2021. At the same time, enrollment of pet insurance policies increased from 700K to over 1 million, fulfilling the mission to protect the lives and health of more pets.

He currently is the Data Strategy, Practices, and Risk Mgt leader for Nationwide, where he leads the Enterprise Data Risk Management function and sponsors the development, execution, and governance of standard data practices. Recent accomplishments include the introduction of many new data capabilities across Nationwide and a significant improvement in the way Nationwide defines, discovers, and manages Data Risks.

Bill is active in his community, serving on the boards of multiple non-profit organizations. As the President of his Parish School Board, he led a successful search for a new Principal and led the team in the creation of a multi-year strategic plan. He has also served as the Treasurer of a local non-profit youth organization, was a member-at-large of his Parish Finance Council and has served as a Precinct Election Official for Franklin County, OH in multiple state and national elections.

Bill graduated from Ohio University with a bachelor's degree in organizational leadership and has completed his master's in business administration. He also guest-lectures on Data Strategy and Business Intelligence at Ohio University.

← Back to Table of Contents

SESSION
7-B

PRESENTATION

TBD by Cyera

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
7-C

PRESENTATION

Swarm Intelligence in the Enterprise: Orchestrating Autonomous AI Agents for Safe, Measurable Execution

Speaker

Stephen Gatchell, Ortecha

Abstract

Most AI conversations in the enterprise are stuck in a safe (copilots, assistants, and incremental productivity gains) or a totally out-of-control place (Shadow AI everywhere). As organizations move from insight to execution, they are not just deploying AI—they are expanding their attack surface, redefining risk tolerance, and delegating decisions to systems that act.

This session challenges a critical question: How do we operate autonomous AI safely, responsibly, and with measurable business outcomes?

Drawing on Ortecha's applied work, we introduce the concept of enterprise swarm intelligence: networks of specialized AI agents, each with defined roles, constraints, and data boundaries, working together through a shared knowledge graph to deliver coordinated outcomes. These agents don't just analyze—they discover opportunities, interpret signals, and execute against defined objectives.

But orchestration at this level requires more than architecture. It demands:

• Explicit alignment between agent behavior and enterprise risk tolerance

• Traceability and provenance to prevent hallucination and ensure trust

• Governance models that account for expanding security exposure and system autonomy

• Outcome-based design, where agents are measured by business impact, not activity

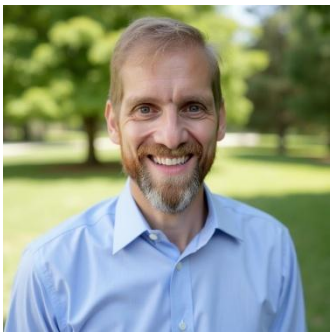
This is not about adding AI into existing workflows. It is about redesigning how work gets done, where systems of action replace systems of record, and where coordinated agents become accountable for results.

Attendees will leave with a new mental model for AI in the enterprise: not as tools, but as orchestrated, governable systems capable of executing with control, transparency, and intent.

Biography

Stephen Gatchell

Partner and Head of AI Strategy
Ortecha



Throughout my career, I've gained a unique perspective on data and AI by working in three distinct roles: as an enterprise practitioner leading global teams in data, analytics, governance, and AI; as an advisor helping hundreds of organizations modernize their data foundations and adopt new technologies; and now as a consulting partner delivering practical, scalable, outcome-oriented solutions. This combination of hands-on experience, enterprise breadth, and consulting expertise enables me to help clients move beyond buzzwords and achieve real business value from data and AI.

Unlike many consultants who focus on theory, I've lived the operational realities of enterprise data navigating governance complexities, observability challenges, investment justification, and the pressure to deliver measurable results. I've been accountable for strategies, platforms, governance, automation, AI products, and organizational transformation. My work spans advising CxOs across privacy, data, and security, as well as business leaders who need actionable answers rather than abstract frameworks. I've guided companies in untangling legacy environments, adopting automation, and aligning data and AI initiatives with business outcomes.

At Ortecha, I bring this depth of experience to help organizations move from complexity to clarity, unify fragmented data efforts, transition from siloed experimentation to sustainable AI adoption, and evolve from manual processes to automated, observable, and reliable ecosystems. My mission is simple: make data and AI work for real people and real businesses.

← Back to Table of Contents

SESSION
7-D

PRESENTATION

From Active Metadata to Agentic AI: Building Context for Autonomous Execution

Speaker

Nandagopal Jayaram, CoStrategix

Abstract

Enterprises have spent decades mastering the "plumbing" of data - integrating, governing, and certifying information for reporting and analytics. But AI agents require something more: context.

They need the situational awareness, business logic, semantic relationships, and decision frameworks that humans naturally apply every day. Without this contextual foundation, AI remains limited to prediction and conversation - producing hallucinations, weak decisions, and unreliable automation.

This session introduces the Contextual Intelligence Layer - the critical bridge between enterprise data, large language models, and trustworthy autonomous execution. By combining Knowledge Graphs, Semantic Layers, and Active Metadata, organizations can create true Digital Twins of their business - transforming passive copilots into reliable, agentic systems capable of real decision support and action.

Learn how leading enterprises are moving beyond static data catalogs and flat vector embeddings to build AI systems grounded in business meaning, operational trust, and contextual intelligence.

Biography

Nandagopal Jayaram

Chief Executive Officer
CoStrategix

Nan Jayaram is the founder and CEO of CoStrategix, a strategy-led digital and data transformation services firm that helps organizations transform to stay competitive in today's digital world. Nan's strength is applying technology to achieve new revenue streams or operational efficiencies. He loves to stay on the leading edge of all things related to digital transformation, data and analytics, artificial intelligence, and the cloud. Nan defines his mission as tapping into the collective curiosity of employees and partners to create new possibilities for clients, communities, and each other.

SESSION
7-E

PRESENTATION

Transforming Large Institutions with Data, Analytics, and AI: Government, Social, Organizational, and Technical Perspectives

Speaker

Mark Kryzsko, Stevens Institute of Technology

Abstract

Large institutions — from corporations to government agencies — are experiencing profound transformation driven by the integration of data, advanced analytics, and artificial intelligence. This presentation examines how these technologies are reshaping not only technical infrastructures but also organizational culture, governance models, and social responsibility.

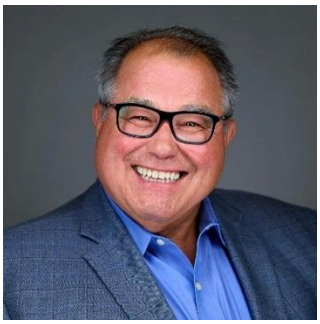
Key themes include:

- Governmental impact: How public institutions are leveraging data and AI to improve policy-making, service delivery, and accountability, while navigating regulatory and ethical challenges.
- Social considerations: The implications of data-driven decision-making for equity, trust, and transparency across communities.
- Organizational considerations: Strategies for aligning leadership, workforce skills, and institutional structures to embrace data-centric approaches while managing resistance to change.
- Technical considerations: The evolving architectures, platforms, and methodologies that enable scalable analytics and AI, and the trade-offs between innovation, security, and interoperability.

The goal is to weave together these dimensions, the session offers a holistic view of how data and AI can drive institutional change. Attendees will gain actionable insights into building resilient, adaptive organizations and governments that balance technological innovation with human values and organizational effectiveness.

Biography

Mark Kryzsko
Senior Research Scientist
Stevens Institute of Technology



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← *Back to Table of Contents*

SESSION
8-A

PRESENTATION

TBD

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
8-B

PRESENTATION

TBD

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
8-C

PRESENTATION

Agentic AI Governance

Speaker

Sunil Soares, Tavro AI

Abstract

Autonomous and semi-autonomous AI agents are transforming how businesses operate—taking on tasks, making decisions, and interacting with systems and users with minimal human input. These agentic systems promise major gains in innovation, productivity, and ROI. At the same time, they introduce new layers of complexity in transparency, accountability, ethics, and compliance. As organizations adopt these technologies, the ability to govern them effectively is critical to managing risk and building trust.

This session addresses the following topics:

- Governance challenges and implications related to the deployment of agentic AI systems.
- Global AI regulations, including the EU AI Act and U.S. sector-specific laws.
- Agentic metadata management including lineage to source data.
- Clarify organizational roles and responsibilities for AI governance, including the function of a Chief AI Officer.

Biography

Sunil Soares

Co-Founder & CEO
Tavro AI

Sunil Soares is the Co-Founder & CEO of Tavro AI focused on Agent Risk Management. He is the author of 13 books on AI & Data Governance. Prior to this role, Sunil was the Founder and CEO of Information Asset focused on Data Governance. Sunil has an MBA in Finance from the University of Chicago.

← Back to Table of Contents

SESSION
8-D

PRESENTATION

TBD by Ortecha

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
8-E

PANEL DISCUSSION

Governing AI Starts with Governing Data

Moderator **Azhar Rahman,**

Panelists **Nicole Janeway Bills, Data Strategy Professionals; Dia Adams, Datafolx AI; Fern Halper, AI Foundations Group & TDWI; Lorena van Gestel, Rabobank**

Abstract

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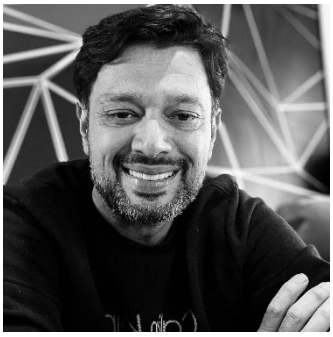
Biography

Azhar Rahman

Enterprise Data & AI Executive | Author | Speaker



Azhar Rahman is a senior data leader with over 20 years of experience advancing data governance and AI at scale across banking, healthcare, and highly regulated industries. He currently consults with a large global pharmaceutical organization, advising on enterprise data strategy, governance modernization, and responsible AI enablement. Previously, Azhar served as Enterprise Data Director at AGFirst Farm Credit Bank, where he led enterprise-wide data strategy, governance, architecture, analytics, and AI across the bank and its affiliated institutions. He also held executive data leadership roles at CVS Health and Citizens Bank, building scalable governance programs, leading global teams, and delivering measurable cost and efficiency gain.

Azhar specializes in operationalizing trusted data, embedding responsible AI into enterprise workflows, and transforming governance from a compliance function into a strategic growth enabler. He is the author of Practical Guide to Collibra: Building Active Data Governance and a frequent speaker on data governance, AI strategy, and digital transformation.

← Back to Table of Contents

Nicole Janeway Bills

Founder & CEO
Data Strategy Professionals

Nicole has five years of experience providing training for data-related exams. She offers a proven track record of applying Data Strategy and related disciplines to solve clients' most pressing challenges. She has worked as a Data Scientist and Project Manager for federal and commercial consulting teams, writing 35+ Medium articles along the way. Her business experience includes natural language processing, cloud computing, statistical testing, pricing analysis, ETL processes, and web and application development. She attained recognition from DAMA for a Master-level pass of the CDMP Fundamentals Exam and the Data Quality and Data Governance Specialist Exams.

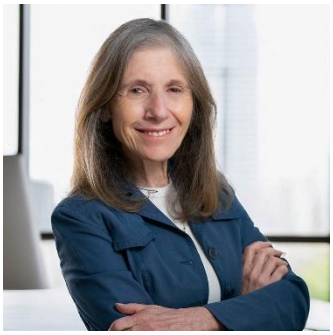
Dia Adams

Chief Data & AI Officer
Datafolx AI

Dia Adams brings two decades of data & AI expertise. Her career highlights include serving as Enterprise Data Strategist at the White House, where she led efforts to modernize and standardize federal data management practices, and as Chief Data & AI Officer at Datafolx. She is also the best-selling author of "Winning With AI: A Blueprint for Corporate Leaders" an executive guide for managing AI transformation effectively. Currently, she is the presiding Board Chair at the Washington, DC-based think tank The AI Table—which is dedicated to documenting and disseminating responsible AI policies and practices.

Fern Halper

Founder, VP of Research
AI Foundations Group, TDWI



Fern Halper, Ph.D., is a nationally recognized expert and thought leader in data, analytics, and artificial intelligence, known for helping organizations understand what it actually takes to succeed with AI in practice. As founder of the AI Foundations Group and VP of Research at TDWI, she works closely with executives and practitioners through research, advisory, and education to cut through hype, build AI literacy, and guide sound decisions around data, governance, and enterprise AI adoption. A widely published author with hundreds of articles and research reports, she is also the author of Data Makes the World Go 'Round: The Data, Tech, and Trust Behind AI Success. Dr. Halper has been named a top thought leader in AI governance, recognized among the top women in BI and analytics, and has

← Back to Table of Contents

received multiple industry honors, including Bell Labs awards and a notable contribution to the literature award for her work in continuous monitoring.

Lorena van Gestel

Area Lead Governance Platform
Rabobank

Fern Lorena van Gestel is Area Lead Governance Platform at Rabobank, responsible for enterprise data & AI governance platforms enforcing compliance with BCBS#239, GDPR, and the EU AI Act. She leads cross-functional teams delivering governance capabilities to 15,000+ unique users on annual basis and focused on operationalizing responsible AI across complex financial ecosystems.

← Back to Table of Contents

SESSION
10-A

PRESENTATION

AI/ML for Biologics

Speaker

Uma Sridharan, Abbvie

Abstract

AI is transforming the way we work across industries and verticals. Yet, many regulated industry struggle with fragmented tools, inconsistent infrastructure, and steep learning curve. This talk will focus on a unified approach and strategy for AI use across the biologics drug development lifecycle starting from drug discovery, research and development to commercialization. With integrated access to diverse datasets, examples and use cases of AI in biologics to progress faster through gates, reduce human error and quantify benefits for the business.

Biography

Uma Sridharan

TBD
Abbvie

TBD

← Back to Table of Contents

SESSION
10-B

PRESENTATION

TBD

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
10-C

PRESENTATION

Achieving and Measuring Value from Artificial Intelligence

Speaker

Thomas Davenport, Babson College

Abstract

People and data, not the technology, are the big barriers to success with AI. But so many programs treat them as afterthoughts. Adding to this, many employees wonder if AI is coming for their jobs. It's no wonder that progress is slow and uncertain.

We've found that the best (and perhaps only) way to deal with these uncertainties is to embrace them head on. First, get everyone involved. This may seem counterintuitive. But think about it for a minute: Almost everyone uses and creates data every day; they need it to do their work; and their efforts make or break transformation.

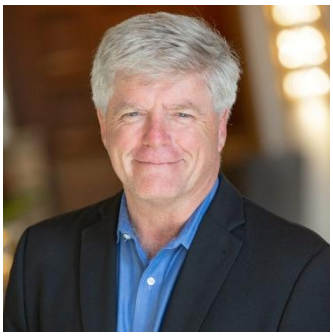
Second, recognize that "data is a team" sport, and make it easier for people to work together.

Third and most important of all, focus on customers! This presentation illustrates these points via a sequence of career-defining epiphanies, concluding with some observations building the organizational infrastructure to unlock the teamwork needed to make it happen.

Biography

Thomas Davenport

Distinguished Professor
Babson College



Tom Davenport is the President's Distinguished Professor of Information Technology and Management and the Faculty Director of the Metropoulos Institute for Technology and Entrepreneurship at Babson College, a Visiting Professor at the UVA Darden School of Business, a Fellow of the MIT Initiative on the Digital Economy, and a Senior Advisor to Deloitte's Chief Data and Analytics Officer program. He pioneered the concept of "competing on analytics" with his best-selling 2006 Harvard Business Review article (and his 2007 book by the same name). He recently co-authored the book is All Hands on Tech: The AI-Powered Citizen Revolution (with Ian Barkin), and he has also co-authored the book Agentic Artificial Intelligence. He has published 26 books and over 300 articles for Harvard Business Review, MIT Sloan Management Review, and

← Back to Table of Contents

many other publications. He writes columns for Forbes, MIT Sloan Management Review, and the Wall Street Journal. He has been named one of the world's "Top 25 Consultants" by Consulting magazine, one of the top 3 business/technology analysts in the world by Optimize magazine, one of the 100 most influential people in the IT industry by Ziff-Davis magazines, and one of the world's top fifty business school professors by Fortune magazine. He's also been a LinkedIn Top Voice for both the education and tech sectors.

← Back to Table of Contents

SESSION
10-D

PRESENTATION

TBD by Deloitte

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
10-E

PRESENTATION

From Scratch to Scale: A Blueprint for Building an Enterprise AI Organization

Speaker

Selim Mimaroglu, Fannie Mae

Abstract

I joined Oracle Energy in 2018 with no functional AI team, no models in production, and no organizational structure for AI. Over eight years, I established an AI organization with an AI Center of Excellence and delivered AI and GenAI models into production across regulated industries including energy, water, and construction. This session covers the end-to-end journey: how I structured the work into five separate processes (research, implementation, deployment, production, and product management) and the organizational decisions that moved us from proof of concept to production. This talk is based on my book Enterprise AI Productivity (Oracle Press/Pearson, 2026).

Biography

Selim Mimaroglu

Director of GenAI and Data Science
Fannie Mae

TBD

← Back to Table of Contents

SESSION
11-A

PRESENTATION

Informatica by Salesforce

Speaker **TBD**

Abstract TBD

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Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
11-B

PRESENTATION

From Noise to Clarity: Turning Unstructured Enterprise Data into AI-Ready Context

Speaker

Or Zabludowski, Flexor

Abstract

In today's rapidly changing world, enterprises are racing to embed AI agents and agentic applications. While technology is ripe, trust is still lacking. AI agents hallucinate, provide inaccurate outputs and are inconsistent when used across the enterprise.

80-90% of the organization's most critical knowledge: customer intent, operational risk signals, competitive intelligence, compliance requirements, and strategic context, lives in unstructured formats: emails, calls, PDFs, reports, contracts, meeting notes, and internal documents. This data can be used to provide valuable context for AI, but it is messy, non-standardized and impossible for AI agents to use reliably, without the right technologies and processes that make it AI-ready.

In this session, Or Zabludowski, Flexor's CEO, will unpack why enterprise context is the defining challenge of enterprise AI, and what it takes to turn unstructured data into context for AI, to empower your teams and AI agents to make the right decision, every time.

This session will cover:

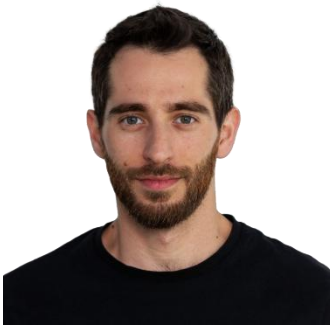
- How to automate pre-processing and context-building, to turn unstructured data into AI-ready information for AI applications that handle customers, operations, and compliance
- What an AI Context Engine consists of, and what are the steps needed to unify, contextualize, standardize, normalize and structure unstructured data, turning it into a trusted knowledge foundation
- How to achieve AI explainability, governance and lineage tracking
- How to create a robust process that works at scale, across use cases, and integrates seamlessly with your existing data stack
- How to keep costs under control and lower TCO by building context once, and using it across the enterprise.

This session will include real-world examples from global enterprises, including customer service agents, operations automation, procurement optimization, and more.

Biography

Or Zabludowski

Co-Founder & CEO
Flexor



Or Zabludowski is Co-founder and CEO of Flexor, bringing more than 15 years of specialized experience in unstructured data management and enterprise-grade systems. Or has built his career solving the fundamental challenge of transforming scattered, messy information such as emails, messages, PDFs and calls into valuable knowledge at scale.

Or led unstructured data teams for over a decade, developing systems that turned fragmented information into critical insights. When the COVID-19 pandemic emerged, Or was selected to spearhead the National COVID Data Team, leading unstructured data analysis that informed critical healthcare decisions during an unprecedented public health crisis.

Or holds an MSc in Biomedical Engineering, where he focused on computational approaches to complex biological systems.

Today, as CEO of Flexor, he enables global enterprises to turn their unstructured data into context for AI with ACE - The AI Context Engine. By unifying, standardizing and contextualizing organizational unstructured data in an automated, unified and systematic way, Or and his team help global organizations deploy AI initiatives with confidence, making AI trustworthy, contextual and business-aware.

← Back to Table of Contents

SESSION
11-C

PANEL DISCUSSION

The CDO Role: 20 Years Later -- Why Organizations Need a Chief Data, Analytics, & AI Officer

Moderator

Randy Bean, Data & AI Leadership Exchange

Panelists

Chandhu Nair, Lowes; Bhagyesh Phanse, Starbucks; Caroline Buckley, Ford Motor Company

Abstract

In celebration of the 20th anniversary of the CDOIQ Symposium, this will be the 12th annual CDO panel moderated by Randy Bean on the ongoing evolution of the Chief Data Officer role since its inception in the decade of the 2000's. While only 12% of leading firms had appointed a CDO by 2012 when the CDOIQ Symposium was still in its formative years, that number had exploded to 85% by 2025. The CDO role has become ubiquitous, but now will the acceleration of AI advancement reinforce this direction or lead in new directions? A panel of leading CDOs will explore this question and discuss where the CDO role evolves next in an AI future.

Biography

Randy Bean

Founder | CEO

Data & AI Leadership Exchange

Randy Bean has been an advisor to Fortune 1000 organizations on data and AI leadership for 3+ decades. He is a Founder, CEO, Author, Speaker, Senior Advisor, Innovation Fellow, and Board Member.

Randy is the bestselling author of "Fail Fast, Learn Faster: Lessons in Data-Driven Leadership in an Age of Disruption, Big Data, and AI", and a regular contributor to Forbes, Harvard Business Review, and MIT Sloan Management Review on Data & AI leadership. He was previously Founder and CEO of NewVantage Partners (NVP), a data and AI leadership advisory firm to Fortune 1000 clients, which he founded in 2001. NVP was acquired by Wavestone, a Paris-based global consultancy, in 2021. Randy has organized and moderated a Chief Data Officer keynote panel for CDOIQ since 2014 and serves on its advisory board.

← Back to Table of Contents

Chandhu Nair
SVP/Data, AI, & Innovation
Lowes

TBD

Bhagyesh Phanse
SVP/Chief Data & Analytics Officer
Starbucks

TBD

Caroline Buckley
Chief Data, AI and Analytics Officer, Ford Motor Company
Ford Motor Company

Caroline Buckley is Chief Data, AI and Analytics Officer at Ford Motor Company, where she leads the strategy and delivery of enterprise data and AI platforms. She also oversees the development and scaling of Ford's highest-impact AI use cases, helping drive measurable business and EBIT outcomes.

Before joining Ford, Caroline held leadership roles at American International Group (AIG) in New York, where she helped establish and scale finance and analytics centers in India, Hungary, and Colombia.

Earlier in her career, she spent a decade with Deloitte Consulting in London and New York, advising global organizations on strategy and operations, technology transformation, organizational design, and advanced analytics.

Originally from the UK near Manchester, Caroline built her career in London and New York before relocating to Michigan in 2017.

← Back to Table of Contents

SESSION
11-D

PRESENTATION

TBD by Syncari

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
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← Back to Table of Contents

SESSION
11-E

PRESENTATION

From Data Lakes to Agentic Enterprises: Governing Real-Time, Model-Native Data Ecosystems

Speaker

Stewart Bond, IDC

Abstract

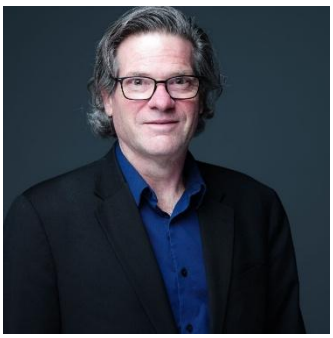
As AI systems become increasingly agentic, capable of reasoning, acting, and governing data autonomously, the enterprise data landscape is undergoing a profound shift. Foundational models are evolving into the analytical layer itself, blurring the lines between data, application, and intelligence. Traditional warehouses and lakehouses are converging into model-lakes, where data preparation, inference, and decision automation are unified.

At the same time, event-driven architectures are redefining the role of data as a live, continuously observable asset. In this new model-native paradigm, governance is no longer about control points and committees, it becomes intent orchestration, built on trust, real-time visibility, and autonomous compliance.

This session will explore how Chief Data Officers can lead this transition by modernizing architectures for real-time responsiveness, embedding AI into governance and policy, and preparing their data ecosystems for an era when "data is the application." Drawing on 2025–2026 IDC research, the discussion will illustrate a practical path from today's federated data models to tomorrow's agentic enterprise.

Biography

Stewart Bond
Research Vice President
IDC



Stewart Bond is Vice President of IDC's Data Intelligence and Integration Software service. Mr. Bond's core research coverage includes watching emerging trends that are shaping and changing data movement, ingestion, transformation, mastering, cleansing and consumption in the AI era. Having worked in the IT industry for over 30 years, from early experience in database and application development, through solution design and deployment, to strategic architectural consulting, Stewart has worked through some significant

changes in the IT industry. His depth of field experience coupled with market insight gives him a unique perspective, valued by his customers and peers. Mr. Bond has led numerous research projects and publications and is recognized as a primary driver behind establishing the data intelligence market category. Prior to becoming a market and industry analyst in 2011, Stewart spent 10 years with IBM as a master certified IT architect, consulting on information management and middleware strategies, and delivering integration solutions to customers around the globe.

SESSION
12-A

PRESENTATION

Doubling Down on Data Products to Drive the Business

Speaker

Amy Lenander & Christina Egea, Capital One

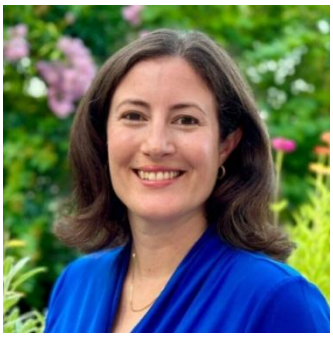
Abstract

While lots of organizations are building data products, the approach and scope of them varies significantly. This talk will offer a practical guide to building a data products approach where they are at the core of how the business operates. Attendees will hear Capital One's real-world insights on interoperable data product development, definitions and frameworks, the role of talent and the data product manager, and examples of how data products can support analytical and operational use cases at scale.

Biography

Amy Lenander

Chief Data Officer
Capital One



Amy Lenander is Chief Data Officer at Capital One, where she leads the development and delivery of Capital One's data strategy. A Fortune 500 company, Capital One was founded with data in its DNA and serves more than 100 million customers across a broad spectrum of financial products and services. Amy's team builds and manages the data platforms and products that make up Capital One's data ecosystem and drives data management practices across the company.

Since joining Capital One in 2003, Amy has held a variety of business leadership roles. These have included leading the No Hassle Rewards program, strengthening customer advocacy and digital engagement; Head of International and CEO of Capital One UK, leading all aspects of that business; and Head of Capital One's Navigator Platform, which aims to simplify the car buying experience. She is a Fellow of the 2019 class of the Aspen Institute Finance Leaders Fellowship and a member of the Aspen Global Leadership Network. She is also a board member of the non-profit LIFT.

Amy is passionate about developing talent and creating products that make life better for consumers. Born and raised in New Jersey, Amy earned her undergraduate degree in Economics from Harvard University and M.B.A. from Columbia University. recognition, including Global 100 honors, and he serves as a UN Representative to the AWWG at the United Nations Economic and Social Council

(ECOSOC). He regularly speaks, advises executives, and mentors leaders across retail, fintech, and automotive industries.

Christina Egea

SVP, Enterprise Data
Capital One

Christina is a Senior Vice President in Enterprise Data at Capital One, where she leads a team of product and data experts who are responsible for the experiences and capabilities that standardize, protect and operationalize the company's data. Christina and team are focused on building the experiences that ensure data users can easily find, understand, and use trustworthy data from across the company. She joined Capital One in 2016 and received her degree from Vanderbilt University.

SESSION
12-B

PRESENTATION

Your AI Is Only as Smart as Your Data's Context

Moderator

Mark Johnson, CoStrategix

Panelists

Ken Kaufman, Worthington Enterprises; Steven Nunez, Supply Technologies; Eric Ferguson, Wilson Bank & Trust; Nishit Sadhwani, New York Life; Markus Placzek, AMS Osram

Abstract

As enterprises race to deploy AI and agentic systems, the real constraint is no longer the model—it's the **lack of context, trust, and governance in the data** that powers it. Passive catalogs and static governance approaches are giving way to **active metadata and data observability**, transforming data into a dynamic semantic intelligence layer capable of automated classification, lineage, labeling, and policy enforcement. But without a well-defined **contextual foundation—where meaning, relationships, and business semantics are understood—AI cannot deliver reliable, secure, or scalable outcomes**.

This panel brings together leaders operating at the intersection of data, governance, and AI to explore how organizations are moving beyond theory to **operationalize context-ready data estates**, enabling agentic automation, reducing manual stewardship, and unlocking trusted, high-impact AI at scale.

Biography

Mark Johnson

Chief Growth Officer
CoStrategix

TBD

← Back to Table of Contents

Ken Kaufman
Sr. Director & CDAO
Worthington Enterprises

TBD

Steven Nunez
Head of AI Committee
Supply Technologies

TBD

Eric Ferguson
Director Digital & Data Analytics
Wilson Bank & Trust

TBD

← Back to Table of Contents

Nishit Sadhwani

Corporate Vice President AI & Data Architecture
New York Life

TBD

Markus Placzek

Head of Data & AI
AMS Osram

TBD

← Back to Table of Contents

SESSION
12-C

PRESENTATION

TBD

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
12-D

PRESENTATION

From Unstructured Data to Enterprise Enablement: Building the Context Layer That Makes AI Work

Speaker

TBD

Abstract

Your organization already holds everything it needs to build AI that is tailored to your enterprise. Most of it just hasn't been unlocked yet.

Earlier this year at GTC, Jensen Huang said the future of agentic AI runs on context. The richest source of that context isn't structured data, it's the 80-90% of organizational knowledge locked in emails, call transcripts, PDFs, and meeting notes - unstructured data. Accumulated over years. Specific to your business. Unlike anything a general-purpose model has ever seen. And very difficult for AI to harness using generic LLMs and RAG.

This session is about how to unlock it. We'll walk through the key building blocks:
Unstructured data unification, Pre-processing, Context-building and Domain intelligence enrichment.

We'll ground each one in a real enterprise use case:

$33M recovered by a large retailer that transformed 140,000+ customer calls and chats into actionable context, identifying drop-offs and enabling real-time intervention.

Millions saved annually inside a $4B procurement operation by making thousands of fragmented PDF contracts readable, connectable, and actionable for their AI agent.

90%+ KPI accuracy achieved across thousands of portfolio companies by a venture capital firm that transformed unstructured CRM data, meeting notes, and decks into a trusted knowledge foundation that correctly identifies ARR, revenue, cash and runway at any point in time.

The opportunity inside your unstructured data is larger than most enterprises have imagined. This session is about what it takes to realize it, and how leading enterprises are paving the way in turning unstructured data into the context AI needs to succeed.

Biography

TBD

TBD

TBD

TBD

← Back to Table of Contents

SESSION
12-E

PRESENTATION

Advancing Data Leadership in Higher Education: Translating Executive Intent into Measurable Impact

Speakers

Olivia Kew, Vanderbilt University & Kappu Ramasubramanian, Rutgers, The State University of New Jersey

Abstract

Research universities operate in complex ecosystems where value is contextual, and impact unfolds over time. In this environment, CDOs must move beyond analytics delivery to translate organizational priorities into institutional direction.

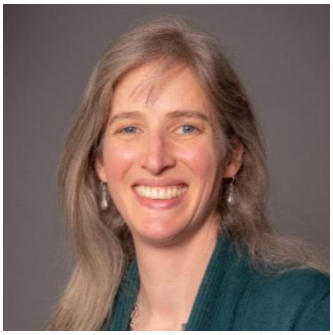
Two university CDOs share complementary leadership operating models. Kappu Ramasubramanian presents her "Dialogue – Data – Direction" framework, connecting data to strategic objectives to shape direction. Olivia Kew introduces her "data journey" approach, guiding stakeholders from early wins to sustained transformation.

The session explores how two CDOs from public and private research universities deploy distinct operating models to demonstrate measurable value in higher education through data and analytics.

Biography

Olivia Kew

Chief Data Officer
Vanderbilt University



Olivia Kew is the inaugural Chief Data Officer at Vanderbilt University. She leads the Office of Data & Strategic Analytics, partnering with leaders across Vanderbilt to deliver value through better use of data.

Olivia came to Vanderbilt in 2019 from the University of Birmingham in England, where she was the Director of Strategic Planning. In that role she led strategy development, annual planning, and business intelligence. She had previously managed special projects and executive communications for the vice-chancellor (president) of the University of Birmingham.

Olivia brings to her role as Chief Data Officer an unusually broad perspective thanks to her international background and her ability to bridge between strategic and technical concepts. She is widely networked internationally. In the UK she served on a governmental advisory group on higher education costing and oversaw training programs for her professional organization. She is now a member of the Global Editorial Board at CDO Magazine, is regularly invited to speak to higher education and technology audiences, and is active in the Nashville technology community.

Olivia began her career working in international development, including in Ukraine supporting better governance, and at California State Polytechnic University in Pomona running international training. She speaks Ukrainian and Russian. She holds a bachelor's in history from Princeton University and an MBA from the University of Leicester in the UK.

Kappu Ramasubramanian

Chief Data Officer
Rutgers, The State University of New Jersey

Kappu Ramasubramanian (Kappu Ram) is the inaugural Chief Data Officer and Assistant Vice President at Rutgers University, where she provides strategic leadership and vision to advance data and analytics, enabling the university to leverage data as a strategic asset for decision-making across academic, administrative, and research units.

Prior to Rutgers, she founded Disha Consulting, partnering with higher education institutions and academic medical centers to strengthen data strategy, governance, and analytics. She previously served as Chief Data and Analytics Officer at the University of Virginia School of Medicine and UVA Health System, where she built the data analytics function from the ground up, establishing a scalable, integrated data ecosystem and advancing a data-driven culture.

Kappu also brings experience from the federal and private sectors, with a background in large-scale systems implementation and engineering in complex, mission-focused environments.

← Back to Table of Contents

SESSION
13-A

PANEL DISCUSSION

Why Strong Data Management Beats a New Platform, Every Time

Moderator **Caroline Serio, KeyBank**

Panelists **Doug Kanouff, Kevin Eichas, Brendan Sullivan, & Kevin Hunter, KeyBank**

Abstract

Banks rarely struggle because they lack data platforms. They struggle because **data management foundations evolve unevenly**, governance is fragmented, ownership is implied rather than adopted, quality expectations vary, literacy is inconsistent, and the data supply chain is asked to execute without clear rules.

Over the last three years, KeyBank turned bright spots of capabilities into an integrated enterprise data management foundation designed to execute: governance decision rights and forums with defined authority; measurable data quality standards and observation/defect management; enterprise data literacy expectations supported by catalog-driven findability; formalized data product ownership with clear domain accountability; and an enterprise data supply chain—implementation and operations, including master data management—that turns standards into usable, scalable outcomes. This is a strong foundation—and we are still building, strengthening, and scaling.

This 45-minute session is structured as an **executive interview**, led by **Caroline Serio**, Head of Enterprise Data Governance and Enablement, the leader responsible for defining governance expectations, focusing on enterprise-wide people change, and strong risk management. Caroline interviews the leaders accountable for strategic definition and execution:

In addition to the structure being a differentiator, the leadership team worked to obtain buy-in from the start to create partnerships across the business, risk leaders, and the enterprise. The team deliberately spent—and continues to spend—time focused on the people side of change, knowing that adoption, trust, and sustained execution depend less on policy and more on how leaders engage, challenge, and align the organization through each decision.

For leaders navigating constant shifts in regulatory, business, and AI-driven priorities, this session offers a practical perspective: organizations that invest in strong data management foundations*and* a strong leadership culture move faster, with less risk, when change inevitably arrives.

Biography

Caroline Serio

Head of Data and Analytics Governance
KeyBank

Senior leader with 30+ years of experience and 3 years at KeyBank. She leads data and analytics strategy, and governance responsibilities for new policy, standards, controls and metrics & enables the enterprise through structured change management.

Doug Kanouff

Head of Enterprise Data and Information Services
KeyBank

Senior leader with 30+ years of experience and 15 years at KeyBank, where he is accountable for the Enterprise Data Supply Chain, including Master Data Management, and oversees enterprise-wide data implementation and operations.

Kevin Eichas

Head of Commercial & Institutional Data Product
KeyBank

Senior leader with 25 years of experience and 20 years at KeyBank. He leads data product strategy and governance across the Commercial & Institutional banks and oversees foundational data platform supporting Commercial & Institutional data.

← Back to Table of Contents

Brendan Sullivan

Head of Data Literacy
KeyBank

Senior leader with 20+ years of experience and 3 years at KeyBank. He leads the Enterprise Data Catalog, enabling associates to easily find and use data, and oversees the curation of customer-sensitive information and customer golden records.

Kevin Hunter

Head of Enterprise Data Quality
KeyBank

Senior leader with 30+ years of experience and 1 year at KeyBank. He leads the establishment and scaling of Enterprise Data Quality Management, including sustainable processes, tools, and KPIs, and oversees the Critical Data Element Certification process.

SESSION
13-B

PRESENTATION

TBD

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
TBD

TBD

← Back to Table of Contents

SESSION
13-C

PRESENTATION

Beyond Data-Driven: Why the Future Belongs to the Data Inspired

Speaker

Sebastian Wernicke, Oxera Consulting

Abstract

After a decade of building data lakes, hiring scientists, and democratizing dashboards, most organizations find themselves somewhat "data-frustrated"—excellent at optimizing the status quo, but failing to truly transform their business.

Sebastian Wernicke argues that the barrier isn't technical, but cultural. Organizations must evolve from a data-driven mindset (using data primarily as a scorecard) to a data-inspired state of constant reinvention.

Drawing on his new book, Data Inspired, this session reveals how to break the cycle of incrementalism. Attendees will learn how to build a culture where data doesn't just settle arguments, but challenges core assumptions, fuels bold experiments, and uncovers entirely new business models.

Biography

Sebastian Wernicke
Author and Partner
Oxera Consulting

Sebastian Wernicke, Ph.D., is the author of *Data Inspired* and a Partner at Oxera Consulting, where he leads the data science and AI practice. A leading expert in data strategy and a former Chief Data Scientist, Sebastian has spent two decades guiding global organizations to achieve breakthrough transformation through the power of trusted data and scalable AI.

His ability to make complex technical topics accessible, engaging, and actionable has made him a sought-after speaker and workshop facilitator for leadership teams worldwide. A three-time TED speaker, Sebastian's insights on the intersection of data and human decision-making have reached a global audience of over 5 million viewers.

SESSION
13-D

PRESENTATION

TBD by SAIC

Speaker **TBD**

Abstract TBD

Biography

TBD

TBD
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← Back to Table of Contents

SESSION
13-E

PRESENTATION

TBD by Deloitte

Speaker **TBD**

Abstract TBD

Biography

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TBD
TBD

TBD

← Back to Table of Contents

SESSION
14-A

PRESENTATION

Driving Business Values with Data and AI: A CEO's Perspective

Speaker

Julia Bardmesser, Data4Real LLC

Abstract

Based on insights from From Data to Dollars, this talk explores how organizations can define, communicate, and deliver business value from their data and AI. Grounded in real-world experience, Julia offers practical, proven approaches to turn data and AI into tangible outcomes that matter.

Biography

Julia Bardmesser

CEO
Data4Real LLC

Julia Bardmesser is a globally recognized authority on data and AI with over two decades of experience driving transformation at institutions like Voya Financial, Deutsche Bank, and Citigroup. As a sought-after keynote speaker, she brings sharp insights and real-world stories that bridge cutting edge technology and business value.

Julia is known for translating complex data challenges into actionable strategies that accelerate growth, sharpen decision-making, and improve operational resilience. Her thought leadership extends from the boardroom into the classroom, as an Adjunct Professor at NYU School of Business, and into the startup world, where she advises high-growth tech ventures.

Named a 2022 WLDA Changemaker in AI and a three-time honoree on CDO Magazine's Global Data Power Women list, Julia consistently inspires audiences to rethink how data and AI can transform their organizations.

SESSION
14-B

PRESENTATION

Designing an AI-Ready Data and Developer Platform for Clinical Workflows

Speaker

Cliona Molony, IDEXX

Abstract

A data- and AI-driven framework has been targeted to convert fragmented veterinary clinical records into reliable clinical intelligence. Our framework integrates medical encounter-level context, curated annotations, AI-fueled enrichments with standardized interfaces, advanced AI/ML practices, and automated quality controls. This framework enables wide ranging capabilities such as speech-to-clinical-note, AI extracted patient histories, and medical report automation, - all set to fuel agentic-AI for safer deployment and greater transparency across the systems and tooling in veterinarian daily workflows.

Biography

Cliona Molony

VP R&D, Chief Data Officer & Head of Data Science
IDEXX

Cliona Molony PhD is Vice President and Chief Data Officer at IDEXX, where she leads the Data & AI Center of Excellence, advancing clinically trusted AI across veterinary diagnostics instruments, software, services and data platforms. Her work focuses on delivering production-grade AI embedded in real systems and workflows. Prior to IDEXX, she held senior data and AI leadership roles across biopharma and health technology, spanning computational biomedicines, medical devices, and many global business functions.

SESSION
14-C

PRESENTATION

People and Data (and, oh yes, AI!)

Speaker

Thomas Redman, Data Quality Solutions

Abstract

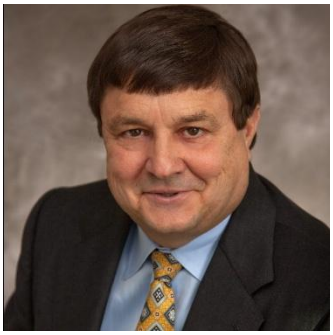
The last several years have witnessed a drumbeat of intoxicating, potentially game-changing AI technologies. But as Jeff McMillan, who leads AI efforts at Morgan Stanley and whose program is as far along as any puts it, "When it comes to AI, technology is easy. Data and people are hard."

That's where People and Data, my latest, best, and most important book comes in. Based on engagements with dozens of clients, study groups, and interactions with other experts, it unpacks the essential roles "regular people," those without data in their titles, play all things data. Yet most data programs ignore them, even viewing them as "the problem."

We'll step through the logic, call out specific roles for regular people, and discuss implications for data teams and AI. Most importantly, we'll show how companies have made all this work. We'll conclude with a short discussion on some longer-term issues. Namely, today's organizations are unfit for data. While making the structural changes may be beyond the remit of attendees, it is essential that the "top data person" begin to press for such changes.

Biography

Thomas Redman
The Data Doc, President
Data Quality Solutions



Thomas C. Redman, "The Data Doc," is the founder and President of Data Quality Solutions. He helps companies attack data issues head-on, get the basics right, and empower people. Everything, from AI, to better decisions and smooth operations, depends on high-quality data. His work can be found in *Harvard Business Review, Sloan Management Review* and in his latest book, ***People and Data: Uniting to Transform Your Organization*** (Kogan Page, 2023).

← Back to Table of Contents

SESSION
14-D

PRESENTATION

The Hidden Data Problem Blocking AI at Scale

Speaker

Terry Dorsey, Denodo

Abstract

AI has never been easier to build, yet harder than ever to scale.

With each new AI project, teams are rebuilding logic, reapplying governance, and struggling to trust the data feeding their models. The result is slow delivery, rising costs, and stalled impact.

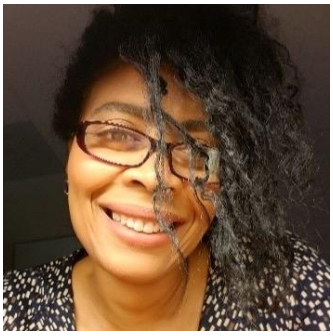
This session challenges the common assumption that better models will fix the problem. Instead, we explore an architectural approach built on governed data access, shared business meaning, and reusable data products.

Walk away with a clear blueprint to move from isolated AI wins to enterprise-wide value.

Biography

Terry Dorsey

Senior Data Architect and North America's Evangelist
Denodo



Terry Dorsey is a Senior Data Architect and North America's Evangelist for Denodo, a leading provider of Logical Data Management technology powered by data virtualization. With over 30 years of experience in Information Technology, she has played a central role in helping organizations modernize their data infrastructure to support advanced analytics, enterprise integration, and AI-driven outcomes.

Her academic credentials include a bachelor's degree in applied mathematics from Carnegie Mellon University, a master's in information science from the University of Pittsburgh, and a master's in analytics from Harrisburg University of Science and Technology. She is currently pursuing a PhD in Data Science at Harrisburg University, where her research focuses on the use of Artificial Intelligence and Machine Learning for processing unstructured data, leveraging graph theory and graph-based algorithms to enable contextual understanding and reasoning. Throughout her career, Terry has led strategic implementations across industries including consumer goods, healthcare, manufacturing, utilities, and defense. She has driven enterprise architecture initiatives, guided AI and ML

← Back to Table of Contents

> solution delivery, and helped teams accelerate adoption of self-service analytics while managing operational risk and cost. Her expertise lies in bridging modern data architecture with intelligent systems—using Data Virtualization as a core enabler of best practice design principles—such as abstraction, loose coupling, generalization and separation of concerns—to provide secure, scalable, and efficient access to data across distributed environments. Terry continues to focus on building systems that make data more usable, more explainable, and more aligned to business needs without compromising flexibility or governance.

SESSION
14-E

PRESENTATION

TBD by MIT Sloan

Speaker **Christopher Reichert, MIT SBAA | R-F Consulting**

Abstract TBD

Biography

Christopher Reichert

President | Chief Information Officer
MIT SBAA | R-F Consulting

TBD

← Back to Table of Contents

SESSION
15-A

PRESENTATION

Why Most Enterprise Retention Metrics Fail — And What CDOs Must Standardize to Unlock Reliable Growth Analytics

Speaker

Bao Nguyen, Adobe

Abstract

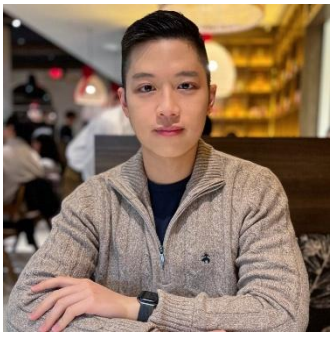
This session would explore:

- How inconsistent definitions of core PLG metrics (e.g.: retention, activation, engagement) undermine executive trust in data
- The role of standardized semantic layers and data governance in driving consistent enterprise reporting
- Practical strategies for aligning analytics engineering, data governance, and business stakeholders

Biography

Bao Nguyen

Senior Analytics Engineer
Adobe



Bao Nguyen is a Senior Analytics Engineer at Adobe, focused on building product analytics systems that translate user behavior into scalable growth strategies.

His work centers on designing data models, metrics, and retention frameworks that enable teams to make faster, more confident decisions. He has supported data initiatives through rapid scaling, helping drive adoption, collaboration workflows, and monetization strategies.

Bao brings a product-first perspective to analytics engineering, combining data modeling, experimentation, and business context to move beyond reporting toward true decision enablement.

Bao is also an active member of the data community, serving as a mentor and speaker on topics including data modeling, analytics engineering, and building reliable data systems.

SESSION
15-B

PRESENTATION
TBD

Speaker **TBD**

Abstract TBD

Biography

TBD
TBD
TBD

TBD

← Back to Table of Contents

SESSION
15-C

PRESENTATION

The Actual Data, Analytics, and AI Practices of High-Performing Organizations

Speaker

Doug Laney, Data, Analytics and AI advisor, Reseacher, and Author and Moises Muños, EY

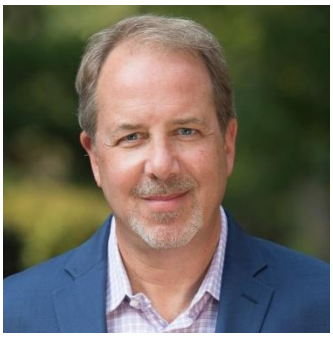
Abstract

This session shares findings from a global study that compares how organizations actually use data, analytics and AI with how well they perform relative to their peers. The research highlights clear patterns that separate leaders from laggards, including how they govern data as an asset, operationalize analytics at scale, and embed AI into decision-making and data management itself. Rather than focusing on hype or isolated success stories, the study provides an evidence-based map of the practices that consistently correlate with higher strategic, operational and financial performance.

Biography

Doug Laney

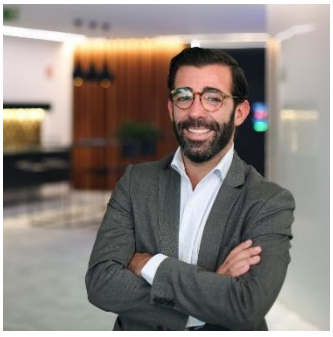
Data, Analytics, and AI advisor, Researcher, and Author



Douglas Laney is a renowned thought leader and advisor on data, analytics, and AI strategy. He is a best-selling author, as well as a featured speaker and business school professor. Laney has been recognised repeatedly as a top-50 global expert on data-related topics and is a three-time Gartner annual thought leadership award recipient. He originated the discipline of infonomics – recognising and treating data as an actual economic asset. Laney continues to focus on helping organisations and their leadership innovate with and optimise the value of their data assets.

Moises Muños

Data & AI Director and IE School Professor
EY



TBD

← Back to Table of Contents

SESSION
15-D

PRESENTATION

TBD

Speaker **TBD**

Abstract TBD

Biography

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TBD

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← Back to Table of Contents

SESSION
15-E

PRESENTATION

Evolving IT Leadership: How CDOs Become CIOs and Build Resilient Organizations

Speaker

Angela Chen, University of Delaware; Vasa Krisnan, Lüt

Abstract

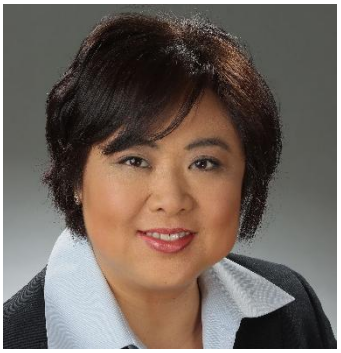
As enterprises navigate accelerating disruption, the role of technology leadership is rapidly changing. This session explores how Chief Data Officers are increasingly stepping into Chief Information Officer roles, bringing a data-first mindset to enterprise strategy, technology modernization, cybersecurity, and operational resilience. Discover how leaders who combine business acumen, innovation, and execution discipline are uniquely positioned to transform organizations, unlock growth, and strengthen adaptability in uncertain times. Gain actionable perspectives on the leadership capabilities required to build future-ready and resilient enterprises.

In this session, Angela Y. Chen, Vice President and Chief Information Officer at a major R1 university, and Vasa Krishnan, Chief Information and Technology Officer at Lüt, share experience-based perspectives on how Chief Data Officers successfully transition into enterprise Chief Information Officer roles to lead resilient, future-ready organizations. Drawing on decades of executive leadership across higher education, financial services, fintech, and consulting, they will discuss how data and analytics leadership can evolve into broader accountability for enterprise technology strategy, cybersecurity, AI readiness, operational resilience, and large-scale systems modernization. Attendees will gain practical insights into the leadership mindset, transformation capabilities, and strategic execution required to build high-performing organizations prepared for continuous change.

Biography

Angela Chen

VP of Data, Chief Information Officer
University of Delaware



Angela Y. Chen is Vice President for Information Technology and Chief Information Officer at the University of Delaware, where she leads central and distributed IT, enterprise systems modernization, cybersecurity, campus network, research cyber infrastructure and data management in support of the university's academic, research, and administrative mission. She serves on the President's senior

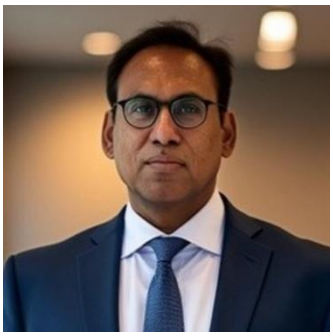
← Back to Table of Contents

leadership team and oversees large-scale technology investments focused on resilience, efficiency, and data-driven decision-making.

With more than 25 years of experience across higher education and financial services, Angela has held senior leadership roles at New York University, Yale University, AIG, Bank of America, and other global organizations. Her career spans data architecture, analytics, enterprise systems, cloud transformation, and organizational leadership. Angela is recognized for building resilient, service-oriented IT organizations and for bridging data leadership with enterprise-wide technology strategy. She has been named to *CDO Magazine's* Leading Tech Executives Impacting U.S. Higher Education list and serves on the NYSERNet Board of Directors.

Vasa Krishnan

Chief Information and Technology Officer
Lüt



Vasa Krishnan is the Chief Information and Technology Officer at Lüt, where he leads Technology, Innovation & Research, Data, AI, Compliance, and Cybersecurity, defining global strategy and execution for a cutting-edge, next-generation payments platform at the forefront of fintech disruption.

Vasa has a distinguished leadership track record, having served in senior executive and strategic consulting leadership roles across premier global financial institutions. His career reflects the evolution from data and analytics leadership into enterprise wide technology leadership bridging the roles of Chief Data Officer and Chief Information Officer to drive integrated, business aligned transformation.

He has driven enterprise scale technology, data, and business transformation, overseeing significant investments and leading global teams across financial services, fintech, and consulting. He has consistently delivered substantial business value through technology and data initiatives, building and leading high-performing global teams from the ground up.

Vasa is recognized for aligning technology and data strategy with business outcomes enabling innovation, accelerating growth, and building resilient, future ready organizations.

← Back to Table of Contents

SESSION
17-A

PRESENTATION

Bridging the AI Readiness Gap: From Insight to Implementation

Speaker

Leticia Naqvi, Apple

Abstract

As artificial intelligence continues to transform how organizations operate, many leaders are still struggling to translate experimentation into measurable value. Despite growing investment, AI initiatives often stall between the pilot and production stages due to misaligned strategies, fragmented data infrastructure, and resistance to change. This session presents a practical framework designed to help organizations bridge the gap between AI readiness and implementation. Drawing from ongoing doctoral research and enterprise experience, the discussion focuses on four core pillars: leadership alignment, data maturity, innovation culture, and change management. Together, these pillars form the foundation for sustainable and scalable AI adoption. Attendees will learn how to assess organizational readiness, identify common barriers, and develop a structured roadmap that embeds AI into business processes. The session provides actionable strategies to help data and analytics leaders responsibly and effectively move from conceptual opportunity to operational impact.

Biography

Leticia Naqvi

People Analytics Research Manager
Apple

Leticia Naqvi is a People Analytics Research Manager at Apple and Doctor of Business Administration candidate at City University of Seattle. Her research explores organizational readiness for AI-driven decision support and data-driven transformation. She focuses on bridging strategy, analytics, and governance to help enterprises operationalize responsible AI adoption.

SESSION
17-B

PRESENTATION

Building Trusted AI: Ensuring Data Consistency, Governance, and Information Quality in Distributed Enterprise System

Speaker

Hemasundara Reddy Lanka, Publicis Sapient; Harish Vundavalli, Strategic Education, Inc

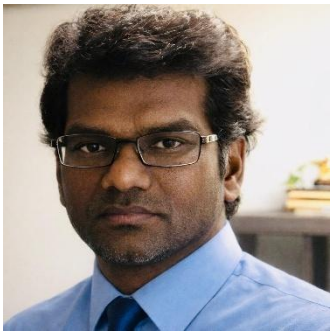
Abstract

As organizations scale AI and advanced analytics across distributed environments, the quality, consistency, and governance of underlying data become critical determinants of success. Inconsistent data architectures and fragmented governance models can undermine decision intelligence, increase compliance risk, and erode stakeholder trust. This session will explore practical strategies for embedding information quality, data governance, security, and lineage directly into modern distributed systems. Drawing from real-world enterprise experience, the discussion will highlight architectural patterns, governance-by-design approaches, and operational controls that enable trusted AI and sustainable data-driven decision-making at scale.

Biography

Hemasundara Reddy Lanka

Technical Architect
Publicis Sapient



Hemasundara Reddy Lanka is a Technical Architect with over 20 years of experience designing and modernizing enterprise-scale data and AI systems across commercial and federal environments. He specializes in architecting distributed, cloud-native platforms that ensure data consistency, governance, and information quality in complex ecosystems.

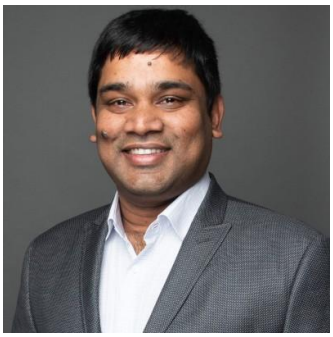
His expertise spans enterprise system architecture, data integration frameworks, real-time data pipelines, Master Data Management, and AI-enabled modernization strategies. Hemasundar focuses on building resilient, interoperable architectures that align trusted data foundations with regulatory compliance and intelligent automation goals.

He has led cross-functional engineering teams in delivering scalable, secure platforms that support mission-critical operations and enterprise analytics. At CDOIQ, he shares practical architectural

strategies for building trusted AI through strong governance, system design discipline, and distributed information quality controls.

Harish Vundavalli

Senior Technical Architect
Strategic Education, Inc



Harish Vundavalli is a Senior Technical Architect at Strategic Education, Inc., where he leads the development of enterprise-scale, cloud-native platforms integrating AI, data, and modern architectures to support core business operations. With over 15 years of global experience across India, Australia, and the United States, he specializes in building scalable, resilient, and production-ready systems.

He actively drives AI initiatives within engineering, focusing on practical adoption of emerging technologies while addressing critical challenges in AI security, risk, and governance. His work emphasizes implementing guardrails for trustworthy AI, including model monitoring, data integrity validation, access control, bias detection, and protection against emerging threats such as prompt injection and data leakage, aligning with industry trends toward secure and responsible AI systems.

Prior to this, he worked with enterprises including Petco and Commonwealth Bank of Australia, leading large-scale transformation and integration programs.

Harish also contributes to the research community as a journal reviewer and is currently working on multiple AI-focused research papers under review, reflecting his commitment to bridging academic research with real-world industry applications.

In addition to his industry leadership, Harish actively contributes to academia and the broader innovation ecosystem as a mentor, hackathon judge, and guest speaker, supporting students, early-career professionals, and practitioner communities through technical guidance, evaluation, and knowledge-sharing engagements.

← Back to Table of Contents

SESSION
17-C

PANEL DISCUSSION

TBD

Speaker **TBD**

Abstract TBD

Biography

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← Back to Table of Contents

SESSION
17-D

PRESENTATION
TBD

Speaker **TBD**

Abstract TBD

Biography

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← Back to Table of Contents

SESSION
17-E

PRESENTATION

My Journey with LLMs

Speaker

Michael Stonebraker, MIT / Tamr

Abstract

For the last two years, we have been attempting to use LLMs and agentic AI to query data warehouses using text-to-SQL methodology. On public benchmarks (Spider, Burd) the results are encouraging. However, there are difficulties with real data warehouses, which limit query accuracy to the 30% range, even when the correct tables are given to the system.

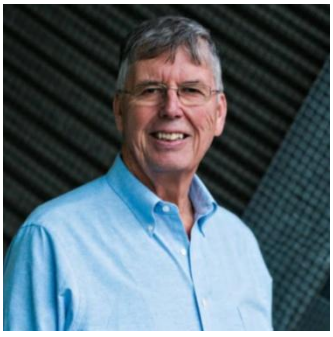
I then turn to an alternate agentic AI architecture which has much better accuracy, as well as offering access to multiple data sources.

My group at MIT has also tried agentic AI on data mastering, i.e. integrating multiple, independently constructed data sets. Here, results have been much better, but there are some caveats which make the results somewhat nuanced. I will also explain why rule systems are destined to fail at scale and why deep neural networks are generally avoided. This leaves traditional machine learning as the "last candidate standing".

Biography

Michael Stonebraker

Adjunct Professor / CTO
MIT / Tamr



Michael Stonebraker is an adjunct professor at MIT CSAIL and a database pioneer who specializes in database management systems and data integration. He was awarded the 2014 A.M.Turing Award (known as the "Nobel Prize of computing") by the Association for Computing Machinery for his "fundamental contributions to the concepts and practices underlying modern database systems as well as their practical application through nine start-up companies that he has founded." Stonebraker also co-founded and serves as CTO of Tamr.

← Back to Table of Contents

SESSION
18-A

PRESENTATION

Anomaly Detection Using Contextual Gen AI Solutions: A CDO's Guide to Applying Context for Anomaly Detection Using Streaming IOT Data

Speakers

Asha Poulose & Balaji Uppili, GE Healthcare

Abstract

This session explores why organizations must embrace contextual knowledge layer to unlock the power of Generative AI to maintain a competitive edge. We will discuss how leveraging the knowledge fabric as a foundational layer can dramatically accelerate return on investment (ROI) by improving data utilisation and enabling faster insights. Furthermore, the session will analyze application of **Large Language models to real-time machine data**, paving the way for innovative products, services, and new revenue streams, ultimately driving **return on innovation**. Finally, it will outline a **change management framework** essential for implementing the solutions across business to enable real-time future with data.

Biography

Asha Poulose

Chief Digital Officer
GE Healthcare

Asha is currently a Chief Digital Officer at GE Healthcare. In this role, she is responsible for driving the software subscription digital transformation and device data intelligence solutions, aligned with the company's purpose: “Creating a world where Healthcare has no limits”. She has previously served as a VP of Data and Analytics and the Chief Information Officer for sub-businesses within various GE Industrial segments. Asha has 25+ years of digital and management experience with deep expertise in developing digital strategies to drive business imperatives for GE and its customers, data analytics, software product development, and leading high-performing global teams in both global and regional roles. She is passionate about working with early-career talent and academia, and helping with diversity initiatives. Asha is currently based in Bangalore, India, and serves as the executive sponsor for the team there.

Asha holds a Master's in engineering from the Indian Institute of Technology (IIT) Mumbai and a Bachelor's in Engineering from the National Institute of Technology (NIT) Calicut. She is currently pursuing her doctoral degree in Health Informatics from the University of Texas Health, Houston. She is a board member of the USA-based Chief Data Officer forum. Asha is the recipient of numerous Industry recognitions, the most recent being named the "Distinguished Digital Engineering Leader" at the global Digital Engineering Awards held in Dallas, USA, in December 2024.

Balaji Uppili

Senior Director for Digital Innovation
GE Healthcare

Balaji Uppili is a Senior Director, Digital Innovation, technology executive, and keynote speaker with nearly 20 years of experience leading digital transformation, AI/ML innovation, and enterprise-scale technology programs across healthcare, finance, and telecommunications. He currently leads digital innovation initiatives at GE Healthcare, where his work spans connected medical devices, big data ecosystems, AI/ML-enabled service productivity, digital twins, and lifecycle-based growth solutions supporting major growth markets.

Balaji has led high-performing teams across product management, architecture, data science, and engineering, delivering measurable business outcomes including revenue growth, productivity improvements, operational efficiency, and improved customer experience. His leadership experience includes driving regional digital transformation roadmaps, omnichannel and digital sales initiatives, ERP-enabled business scale-up, data democratization, and large-scale commercial platform adoption.

A strong advocate of servant leadership, innovation, and inclusive team culture, Balaji brings a practical executive perspective on how organizations can apply emerging technologies such as AI, machine learning, IoT, cloud, automation, and analytics to solve real-world business challenges. Balaji is pursuing doctoral studies in emerging technologies with specialization in Generative AI from Goldengate university, San Francisco. He holds a Master's in Data Sciences from Liverpool John Moores University, a Post Graduate Diploma in Data Sciences from IIIT Bangalore, and a Bachelor's degree in Electrical and Electronics Engineering from the University of Madras

← Back to Table of Contents

SESSION
18-B

PRESENTATION

Modernization of Data Management from traditional on-prem solutions to Cloud-native solutions

Speakers

Vinod Surasani, RBC Wealth Management;
Raghuvaran Reddy Kalluri, Royal Bank of Canada (RBC)

Abstract

In today's data-driven economy, organizations face the dual challenge of managing massive volumes of data while ensuring its quality, consistency, and accessibility. Cloud modernization of data warehousing platforms, coupled with the evolution of Master Data Management solutions, provides a transformative path toward scalable, intelligent, and agile data ecosystems.

A critical component of successful modernization is the adoption of modern MDM solutions, which unify and govern core business entities such as customers, products, and suppliers. Cloud-based MDM platforms enable consistent, high-quality data across systems while supporting global data stewardship, lineage tracking, and compliance with evolving regulations.

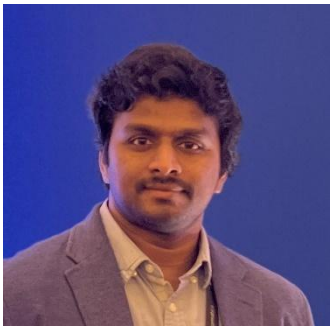
1. Key best practices include implementing data catalogs, role-based access control, serverless compute for cost optimization, and enabling self-service analytics for business users.

2. The topic concludes by looking ahead at trends such as zero-ETL frameworks, AI-augmented MDM, and unified data platforms that combine analytics, governance, and master data into a cohesive cloud-native architecture.

Biography

Vinod Surasani

Sr. Software Engineer MDM
RBC Wealth Management



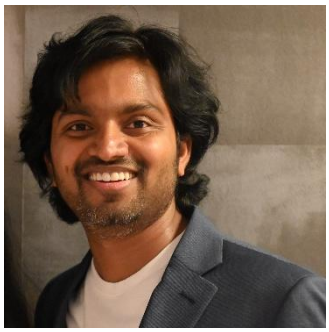
Vinod Surasani is a Senior Software Engineer with 14 years of experience designing and delivering enterprise applications and data-driven solutions. His expertise spans data analytics, AI/ML integration, cloud-native development, and modernization of data management platforms, with a focus on scalability, performance, and governance. Vinod has led impactful initiatives across finance, healthcare, and technology, helping organizations unlock business value through advanced analytics and automation. He has deep hands-on experience with Master Data Management (MDM), event-driven

← Back to Table of Contents

architectures, and modern data platforms that enable intelligent decision-making. Passionate about giving back to academia, Vinod serves as an Industry Advisor with Cornell Tech and delivers guest talks at Several Universities, mentoring students on careers and emerging tech. He regularly reviews, speaks, and mentors, sharing practical insights on AI-ready, data-driven enterprises.

Raghuvaran Reddy Kalluri

Lead Developer & Solution Architect
Royal Bank of Canada (RBC)



With 18 years of leadership in Information Technology, **Raghuvaran** is a distinguished Solution and Data Architect specializing in enterprise-grade data management and Master Data Management (MDM) strategy. Currently serving as a Solution Architect and Data Owner at the Royal Bank of Canada (RBC), he sits at the intersection of technical architecture and data accountability, ensuring that complex data ecosystems drive measurable business value.

Raghuvaran has architected and delivered mission-critical, data-driven solutions for global industry leaders and major financial services industries. An Informatica Certified MDM Specialist, his expertise spans the modernization of legacy platforms into scalable, cloud-native environments that support AI/ML integration and high-performance governance.

Raghuvaran's deep experience across the Financial Services, Retail, and Public sectors has made him a specialist in navigating the complexities of Customer, Product, and Location data domains. By bridging the gap between technical MDM implementation and executive-level data strategy, he has helped some of the world's largest organizations unlock the power of event-driven architectures and intelligent decision-making.

← Back to Table of Contents

SESSION
18-C

PANEL DISCUSSION

AI Data Governance for the Enterprise - Using Data Governance & Risk Management to Protect Your Data

Moderator

Lindy Kresl, Tecnologia

Panelists

Melvina Sparks, EmbraceIT AI; Nate Rain, Informatica by Salesforce; Patty Haines, Data Governance Advisor

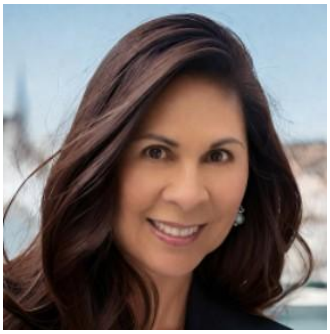
Abstract

As artificial intelligence becomes embedded across enterprise operations,the risks associated with poorly governed data grow exponentially. This expert panel discussion explores how AI Data Governance serves as a critical risk management discipline—protecting data integrity, ensuring regulatory compliance, and preserving trust in AI-driven decisions. Panelists will examine how traditional data governance frameworks must evolve to address AI-specific risks such as bias, explainability, data lineage, model accountability, and operational misuse. Through real-world enterprise examples, the discussion will highlight practical strategies for aligning data governance, risk management, and AI innovation—enabling organizations to responsibly scale AI while safeguarding their most valuable asset: data.

Biography

Lindy Kresl

Chief Data Officer
Tecnologia



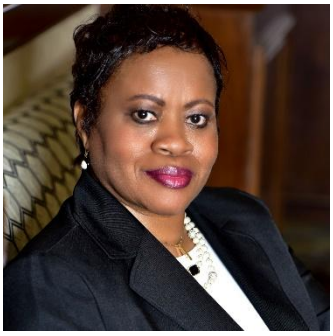
Linda A. Kresl is a seasoned data and AI executive with more than 25 years of experience leading Data Governance and Analytics solutions across the public and private sectors. She has held professional and management roles with the U.S. Department of Energy and Department of Defense, as well as The Boeing Company, Yahoo!, PricewaterhouseCoopers, Nike, and Informatica. From 2001 to 2016, she founded and led a successful consultancy specializing in Artificial Intelligence for Business Strategy, Business Intelligence , Enterprise Data Architecture, and Data Governance strategy. She has expanded her focus exclusively to Artificial Intelligence, earning the MIT Professional Certificate in Artificial Intelligence along with MIT Chief Data Officer and Data Quality certifications. Her work centers on ethical AI implementation, AI-assisted data governance, explainable AI in healthcare, and defense data modernization. Ms.

← Back to Table of Contents

Kresl has served on the Board of Directors for DAMA International and IAIDQ and has spoken at the MIT Information Quality Symposium and international standards forums. She is co-author of the book entitled "AI Risk Management for the Enterprise" and currently leads AI-enabled data governance modernization initiatives for a U.S. defense agency.

Melvina Sparks

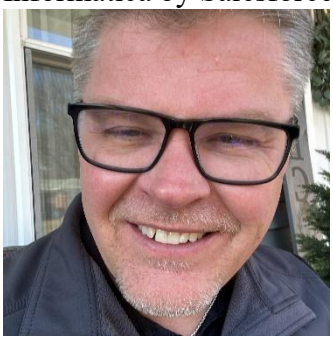
Consultant
EmbraceIT AI



Melvina Sparks is a data governance, risk, and compliance (GRC) and AI strategy leader with experience across Fortune 100 and Fortune 500 organizations. A U.S. Air Force veteran and trusted business–technical liaison, she translates regulatory, risk, and executive priorities into scalable governance solutions through the implementation of leading eGRC platforms. Her work includes shaping enterprise metadata and sensitive data classification strategies and designing AI-driven proof-of-concepts to automate privacy, PCI-DSS, and risk identification. With a background in enterprise network architecture, Melvina brings a forward-looking, systems-level perspective on governing data and AI at scale.

Nate Rain

DG Sales
Informatica by Salesforce



Nate Rain started his career at Anheuser-Busch hired to prevent the end of the world in Y2K. Data analyst to data modeler to ETL developer to report writer to managing data warehouse projects to managing the data warehouse and BI team. Implemented Data Governance and MDM efforts in multiple organizations. And most recently joined Informatica 5 years ago to help a wider audience base with data challenges.

Patty Haines

Data Governance Advisor

Patty Haines is a senior level consultant providing solutions to customers' information needs for 25 years. Patty possesses a deep expertise in the data realm, specializing in areas of architecture, quality, governance, warehousing, and business intelligence. She adeptly participates in roles ranging from solutions architect and project manager to analyst and mentor, bridging the gap between data solutions and business needs. Patty has experience with government and private industry organizations, including Pillsbury, Eli Lilly, Country Financial, USAA, Software AG, Whelen Engineering, and Treasury Department.

← Back to Table of Contents

SESSION
18-D

PRESENTATION

From Chaos to Competitive Edge: Governing Unstructured Data for AI Context

Speaker

Kevin Petrie, BARC US

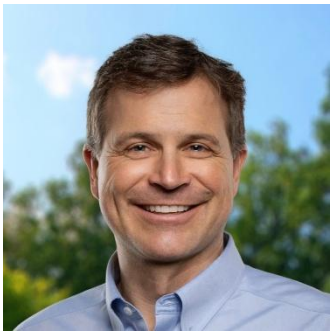
Abstract

Unstructured data, including emails, documents, images, audio, and so on, holds the critical context that agentic AI needs to deliver results. But most organizations still rely on SQL-era pipelines and controls. This session explores real-world requirements, obstacles, and use cases for making unstructured data AI-ready, based on a recent global survey of data and AI stakeholders. We also identify the practices that leading adopters use to integrate, validate, govern, enrich, and organize metadata for model training and inference. CDOs and data/AI leaders will gain a pragmatic playbook for reducing risk while accelerating AI initiatives based on newfound knowledge of their peers' initiatives.

Biography

Kevin Petrie

VP Reseach
BARC US



Kevin Petrie is the VP of Research at BARC, where he leads the data management practice and writes about topics such as AI, data integration and data governance. For 30 years Kevin has deciphered what technology means to practitioners, as an industry analyst, instructor, marketer, services leader, and tech journalist.

Kevin built a data analytics services team for EMC Pivotal in the Americas and EMEA, and ran field training at the data integration software provider Attunity (now part of Qlik). A frequent public speaker and co-author of two books about data management, Kevin most loves teaching data and AI leaders about evolving strategies, tools and techniques to capitalize on the value of data.

← Back to Table of Contents

SESSION
18-E

PANEL DISCUSSION

The Governance Imperative

Moderator **Julia Cherashore, New York State Government Agency**

Panelists **Ryan Day, Conference of State Bank Supervisors**

Abstract

Your AI and Data initiatives need robust governance. This not-to-be-missed session will unpack critical aspects of governance – both data governance and AI governance, and how to realize the synergies from both. It will explore how to achieve trusted data at scale using latest innovations, how to scale AI through data & tech infrastructure, and how to leverage unstructured data governance to improve AI outcomes. The panel will also explore how AI governance is evolving and focus on the critical AI governance capabilities that matter most for real-world AI deployment. Attendees will leave this session with practical takeaways from practitioners they can use immediately.

Biography

Julia Cherashore

Deputy Superintendent, Data Governance and Management
New York State Government Agency

Julia Cherashore is Deputy Superintendent for Data Governance and Management at New York State Department of Financial Services, one of the premier financial regulators in the world. Within New York State, the Department regulates activities of over 3,000 financial institutions with nearly $10 trillion in assets. In her role, she's leading DFS' data transformation and implementation of agency-wide data governance program, including leading data governance solutions, tools, processes and capabilities. In 2024, the DFS Data Governance program received Best of State Award for Best Workplace Initiative. Prior to joining DFS in 2023, Julia spent two decades working at top investment banks and financial services firms across Data, Risk Management, Compliance, Management Consulting, and Operations. She received an MBA from NYU Stern School of Business and dual undergraduate degrees in Music and Business Administration from Weber State University. In addition to her professional responsibilities, Julia has been engaged with affinity networks and non-profits in a leadership role since 2014 and currently serves on several charitable Boards dedicated to advancing education and economic opportunity.

← Back to Table of Contents

Ryan Day

Advanced Data Scientist, Office of CDO, IT
Conference of State Bank Supervisors

Ryan Day is an advanced data scientist at the Conference of State Bank Supervisors (CSBS) and the author of Hands-on APIs for AI and Data Science from O'Reilly Publishing. He previously led the digital services division at the General Services Administration. He holds an AWS Solutions Architect certification and is a member of the National Association of Business Economics

← Back to Table of Contents

SESSION
19-A

PRESENTATION

From Reactive to Proactive: How Intuit Credit Karma Solved Data Quality at Scale

Speaker

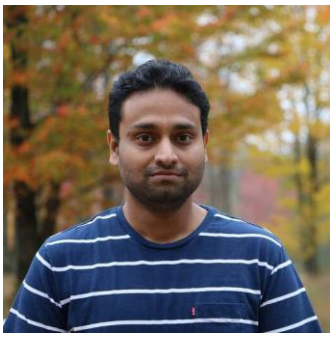
Puneet Singh and Veenit Shah, Intuit Credit Karma

Abstract

Powering financial progress for 140 million members requires data integrity at an immense scale. At Intuit Credit Karma, managing massive datasets across thousands of columns (hundreds of tables) made manual monitoring obsolete. This session explores our transition from reactive firefighting to proactive observability. Built on five pillars—Timeliness, Completeness, Accuracy, Observability, and Governance—we replaced manual effort with AI-driven automation and a centralized Data Asset Registry. We'll detail how we leveraged AI to solve Data Quality at scale and eliminate alert fatigue by creating high-confidence, real-time paging model that empowers the business with trustworthy, actionable data driven insights for critical decisions.

Biography

Puneet Singh
Senior Data Engineer II
Intuit Credit Karma



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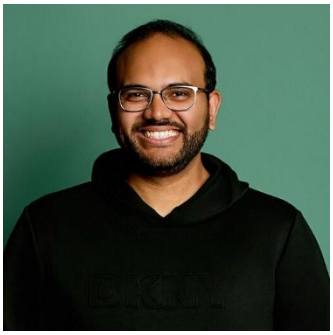
← Back to Table of Contents

Veenit Shah
Senior Manager, Data Engineering
Intuit Credit Karma



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← *Back to Table of Contents*

SESSION
19-B

PRESENTATION

Why Data Initiatives Fail Before Technology Ever Becomes the Problem

Speaker

Stacie Christensen, H-E-B

Abstract

Most organizations do not struggle with data because of technology. They struggle because of how data is structured, governed, interpreted, and aligned across the business. This session explores why so many data initiatives fail long before tooling becomes the issue, and how organizations can improve usability, decision-making, and operational alignment through clearer ownership, simpler structures, and disciplined data practices. Drawing from real enterprise experience across data, eCommerce, and governance transformation efforts, this session focuses on the organizational realities behind successful data ecosystems.

Biography

Stacie Christensen
Senior Engineering Manager
H-E-B

TBD

← Back to Table of Contents

SESSION
19-C

PRESENTATION

AI Oversight in the Boardroom: The Evolving Role of the CDO

Speaker

Elena Alikhachkina, InfoFluence.ai

Abstract

As AI moves from experimentation to enterprise infrastructure, boards are demanding greater transparency, accountability, and measurable value. Yet many organizations lack a clear oversight model. This session explores how the CDO's role is evolving from data steward to AI accountability leader. We will examine practical approaches for governing AI risk, aligning AI strategy with enterprise priorities, strengthening regulatory readiness, and building trust across stakeholders. Attendees will leave with a clear framework for structuring AI oversight between the board, executive leadership, and the data organization.

Biography

Elena Alikhachkina

Board Director and CDO
InfoFluence.ai

Dr. Elena Alikhachkina is a board advisor and former Fortune 500 Chief Data, Digital, and AI Officer with more than 25 years of global executive leadership experience overseeing AI, digital transformation, and technology-enabled value creation in highly regulated healthcare, life sciences, and consumer health environments. She brings deep expertise in AI governance, digital and data oversight, cybersecurity and data privacy, regulatory compliance, and enterprise risk management across multinational organizations. Elena has held senior executive roles at Roche, Johnson & Johnson, GSK, Danone, Nestlé, News Corp / Dow Jones, and TE Connectivity, where she led and governed large-scale AI, data, and digital programs spanning commercial operations, pharmacy-adjacent retail, supply chains, patient and consumer engagement platforms, and enterprise functions. Across these roles, she advised executive committees and boards on responsible AI adoption, automation, advanced analytics, and digital platform strategy, while ensuring alignment with healthcare regulations, GDPR, and global privacy and security standards. In healthcare and consumer health, Elena has overseen the application of AI and advanced analytics in pharmacovigilance, patient engagement, demand forecasting, pricing and promotion optimization, and

← Back to Table of Contents

operational efficiency. At Roche and Johnson & Johnson, she governed multi-billion-dollar digital and data portfolios, establishing enterprise-wide AI governance models, data stewardship frameworks, and risk controls designed to scale innovation while maintaining regulatory and ethical discipline. Her work consistently balanced innovation, patient safety, and compliance. Elena has extensive experience supporting boards through periods of transformation, including oversight of complex cross-border M&A, divestitures, and post-merger integrations across Europe, Asia, and the Americas. Her governance background includes supervising technology and data integrations, assessing AI and cyber risk during transactions, and ensuring continuity of controls in regulated environments transitioning to private equity or public ownership structures. She is the founder of InfoFluence.ai, a digital leadership and AI-readiness platform focused on executive and board-level capability building, and the creator of proprietary governance diagnostics, including Digital Leadership IQ™ and the AI Data Readiness Score™, which are used to support board oversight of AI risk, value realization, and organizational readiness. Elena is also the author of AI Oversight: A New Mandate for Corporate Directors and Executives, a practical guide for directors navigating AI accountability, governance structures, and regulatory expectations. Elena currently serves as a board advisor to multiple AI and data technology companies and is a member of the National Association of Corporate Directors. She is a frequent keynote speaker on AI governance, digital trust, and leadership in the AI era, advising directors, regulators, and executives globally. Elena holds advanced degrees in engineering, economics, and data sciences, has completed executive education at Wharton, and is NACD-certified in Corporate Board Directorship. She is based in the New York and Connecticut area, USA.

← Back to Table of Contents

SESSION
19-D

PRESENTATION

Intelligent Data Operations: AI Agents for Anomaly Triage in Regulated Industries

Speaker

Tejas Singe, Comerica Bank

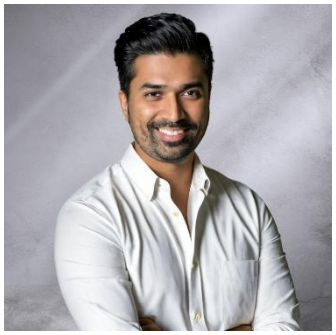
Abstract

Data teams in regulated industries spend hours every week answering one question: why did this number move? In this session, I'll walk through how I built and deployed a production AI agent system that compressed time-to-hypothesis by ~50%. We'll cover the semantic-layer foundation, the three-agent architecture, the eval-first discipline against a 150-incident gold set, the staged rollout from shadow mode to routed action, and how we governed the system under model-risk frameworks. Agents detect and triage. Humans decide. That's what makes it defensible.

Biography

Tejas Shinge

VP of Data & AI Enablement
Comerica Bank



Tejas Shinge is a data and AI leader with over 14 years of experience across insurance and financial services. Most recently VP of Data & AI Enablement at a U.S. bank, he led the design and deployment of production AI and analytics systems, alongside a portfolio of analytics and GenAI initiatives spanning credit risk, marketing, fraud, and data governance. He is currently transitioning into a senior data leadership role in U.S. insurance. Tejas is a course facilitator at eCornell and writes on the intersection of AI engineering and regulated industries.

SESSION
19-E

PRESENTATION

Adopting Metadata-First: The New Data Operating System

Speaker

Larry Shiller, Shiller & Company, Inc.

Abstract

Many organizations regard metadata solely as documentation, which misses out on its superpower. Properly treated, metadata is a disruptive, first-class citizen that serves as the control plane for every data product, policy, and model in your organization.

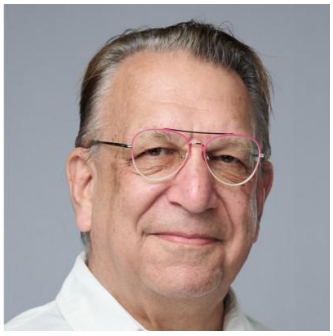
You'll learn why metadata-first is the new operating system for data-driven enterprises, and why "non-contentful code" is the new north star. See how leading CDOs use metadata to automate governance, accelerate self-service, scale data products and deliver audit-ready, policy-enforced, explainable AI.

Ignore this shift, and your data and AI will scale mistakes faster than it scales value

Biography

Larry Shiller

President
Shiller & Company, Inc.



Having earned degrees from M.I.T. and Harvard Business School, Larry Shiller is a data strategist, author, and advisor known for helping organizations turn complex data ecosystems into engines of clarity and value. He is the author of Metadata-First: The Future of Data, which argues that metadata is the true foundation and driver of trustworthy analytics, scalable governance, and AI readiness.

Larry has spent more than two decades guiding enterprises through data modernization, metadata transformation, and the shift to product-centric operating models. His work blends technical depth with a practical focus on business outcomes. He has advised Fortune 500 companies, public institutions, and high-growth firms on how to build data capabilities that endure.

A frequent speaker at industry conferences, Larry is recognized for his clear thinking, plain language, and ability to make complex ideas accessible. His mission is simple: help leaders build data systems that people trust and use.

SESSION 20

TOWN HALL MEETING

In this townhall meeting, we will summarize the highlights of the Symposium. Importantly, we would like to solicit your informative feedback for 2026 and take a virtual group photo together. Thank you all for attending the Symposium!

Host

Dr. Richard Wang
Founder and Executive Director
CDOIQ Program

Dr. Richard Y. Wang

Founder and Executive Director
Chief Data Officer & Information Quality Program (CDOIQ)

Richard Y. Wang is Director of the Chief Data Officer and Information Quality (CDOIQ) Program. He is a pioneer and leader in the research and practice of Chief Data Officer (CDO). Dr. Wang has significant credentials across government, industry, and academia. He conceived and chaired the Inaugural MIT-Army CDO Forum, and established the CDO Forum as an annual event at MIT. In addition, he has been chairing the Annual MIT CDOIQ Symposium since 2007. Dr. Wang was a professor at the MIT Sloan School of Management for almost a decade. From 2005-2009, he was appointed as a Visiting University Professor of Information Quality, University of Arkansas at Little Rock. He is an Honorary Professor at Xi'An Jiao Tong University, China.

Dr. Wang has put the term Information Quality on the intellectual map with myriad publications. In 1996, Prof. Wang organized the premier International Conference on Information Quality, which he has served as the general conference chair and currently serves as Chairman of the Board. Dr. Wang's books on information quality include Journey to Data Quality (MIT Press, 2006), Information Quality: Advances in Management Information Systems (M.E. Sharpe, 2005), Introduction to Information Quality (MITIQ Publications, 2005), Data Quality (Kluwer Academic, 2001), and Quality Information and Knowledge (Prentice Hall, 1999).

Prof. Wang has been instrumental in the establishment of the Ph.D. and Master of Science in Information Quality degree program at the University of Arkansas at Little Rock, the Stuart Madnick IQ Best Paper Award for the International Conference on Information Quality, the comprehensive IQ Ph.D. dissertations website, and the Donald Ballou & Harry Pazer IQ Ph.D. Dissertation Award.

Dr. Wang is the recipient of the 2005 DAMA International Achievement Award. Previous recipients of this award include Codd for inventing the Relational Data model and Chen for the Entity Relationship model.

In 2005, he received a certificate of appreciation from the Director of Central Intelligence and a thank you letter from the Director of National Intelligence. From 2009-2011, Dr. Wang served as the Deputy CDO and Chief Data Quality Officer of the U.S. Army, for which he received letters of appreciation from the Army's Chief Information Officer, and the CIO at the Office of the Secretary of Defense. He received a Ph.D. in Information Technology from the MIT Sloan School of Management in 1985.

← Back to Table of Contents