



SHIRLEY N. WEBER, Ph.D. | CALIFORNIA SECRETARY OF STATE

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July 14, 2021

CARS Team Members,

Subject: Status of CARS

This is to inform you that an agreement was reached last week with the Department of Technology (CDT) to conduct an independent evaluation of the CARS project, to be followed by recommended remedial actions as necessary to reset the Project's development plan. We are pleased by this major step in the pause/evaluate process and look forward to sharing more specifics as they are finalized.

In the interim, I am appointing Julie Waddell, or her designate, as the SOS liaison to facilitate the CDT reception and allow them to hit the ground running. I would like to emphasize the importance of a supportive environment, teamwork, and full cooperation in this process.

Our Special Consultant, Michael Carter, will be assisting Julie during this interim phase and in Julie's absence. Please feel free to contact him via cell at 916-761-3126 or mcarter@sos.ca.gov. As always, Reggie Fair and Lisa Martin are available to answer any questions you may have.

Sincerely,

A handwritten signature in black ink, appearing to read "S. N. Weber", with a large, stylized flourish at the end.

SHIRLEY N. WEBER., Ph.D.
Secretary of State