



# COUNTY OF MENDOCINO

## Executive Office

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### Introduction

The newly established Grants Unit, located within the Executive Office and staffed by 1 FTE, is committed to advancing County objectives by optimizing the impact of grant funding. This is accomplished through the identification of optimal funding opportunities and the implementation of efficient grant administration, as well as the development of long-term capacity. The unit is responsible for securing and managing external funding to support various county initiatives.

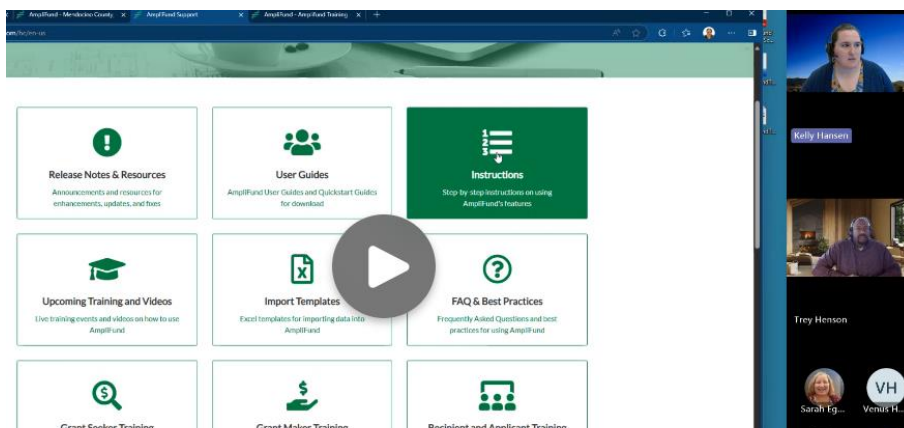
In fiscal year 2024-2025, the Grants Unit, in collaboration with other County departments, grant writing consultants, and staff, submitted seven grant applications and pre-proposals totaling \$16,742,416. Currently, it is assisting with the management of 17 active grants for the Executive Office, which have a total value of \$16,327,908.40. Furthermore, the unit offers technical assistance to County departments to enhance their grant-related efforts.

### I. Effective County Government Organization

#### a. Grants Management Software Implementation

In 2024, the County launched Amplifund, a web-based grant management software, and held the phase one and two rollouts with interested departments. In 2025, the Grants Unit is conducting the phase three rollout and training on the new grants management software, Amplifund, for all County departments and created a comprehensive SharePoint site with training materials. Amplifund aims to improve transparency, efficiency, and regulatory compliance in grant management.

Year	Trained	Departments
2024	<ul style="list-style-type: none"> <li>34 staff participated in 12 sessions</li> </ul>	Library, Cannabis, Child Support Services, Executive Office, Facilities, IT, PRRM, Public Defender
2025	<ul style="list-style-type: none"> <li>4/11   Overview &amp; Navigation (in-person)   5 attendees</li> <li>4/18   Overview &amp; Navigation (online)   24 attendees</li> <li>4/25   Grants &amp; Performance Plans   19 attendees</li> <li>5/2   Budgets &amp; Expense Creation   18 attendees</li> <li>5/9   Expenses, Payment Requests &amp; Cash Receipts   24 attendees</li> <li>5/16   Pre-Award Review Process   15 attendees</li> <li>5/23   Reports &amp; Amendments   14 attendees</li> <li>5/30   Open Office Hours/Q&amp;A   2 attendees</li> <li>6/6   Open Office Hours/Q&amp;A   2 registered</li> </ul>	Training sessions will be held for all departments from April 11 to June 6. Participating Departments & Programs include Adult & Aging Services, Agriculture, Air Quality, Animal Care, Auditor's Office, Behavioral Health, Cannabis, Central Services, Child Support, Employment & Family Assistance, Executive Office, Facilities & Fleet, OES, Planning & Building, PRRM, Public Defender, Social Services, & Transportation.



*The Grants Unit held a workshop on May 9, 2025, to teach staff how to enter expenses & payment requests in the new Amplifund system.*

## II. A Safe and Healthy County

## III. A Thriving Economy

### a. **CDBG RFP**

The Grants Unit with support from the Economic Development Division, is conducting a competitive Request for Proposal ([RFP](#)) process to solicit projects eligible for approximately \$600,000 in Community Development Block Grant (CDBG) Program Income (PI) and possibly the upcoming Notice of Funding Availability (NOFA). The initiative invited eligible applicants to submit proposals for projects that align with CDBG program goals and County objectives, specifically benefiting low- and moderate-income residents. Twelve applications were received, and four applications were invited for interviews. Staff is currently verifying the eligibility of the top-scoring projects for CDBG funding with HCD. Once eligibility is confirmed, staff will finalize its funding recommendations from the RFP and seek direction from the Board on which project applications should be developed and submitted to HCD. This process is expected to take place in July.

## IV. A Prepared and Resilient County

### a. **Building Resilient Infrastructure and Communities (BRIC) Grant Update**

On August 5, 2024, the County received \$3.6 million from the BRIC grant through FEMA and matching funds from a Prepare CA Match grant. This funding was allocated for the first phase of a multi-phase, \$50 million project to create defensible space, reduce hazardous fuels, and retrofit homes with ignition-resistant materials to address wildfire hazards in the Brooktrails/Sherwood Corridor.

On April 4, 2025, FEMA announced the end of the BRIC program and the cancellation of BRIC applications from Fiscal Years 2020-2023. As a result, all BRIC applications submitted during these years, including the County of Mendocino's 2022 sub-application, are affected. On April 16, 2025, FEMA released a second memo clarifying that "For phased projects, FEMA Regions will work closely with applicants on already obligated projects to determine the best path forward for those projects. This may include ending the project after the completion of Phase 1 or at another appropriate stopping point."

CalOES has encouraged the County to continue work on its Phase 1 deliverables (project & environmental planning) and submit reimbursements until DHS or FEMA otherwise notifies CalOES. CalOES has also advised exploring the Hazard Mitigation Grant Program (HMGP) as an alternative funding opportunity for BRIC Phase 2 (project implementation) deliverables, for which staff have submitted a Notice of Intent (NOI). Additionally, CalOES noted that the cancellation of the BRIC program could significantly impact California, with potential losses to the state amounting to up to one billion federal dollars.

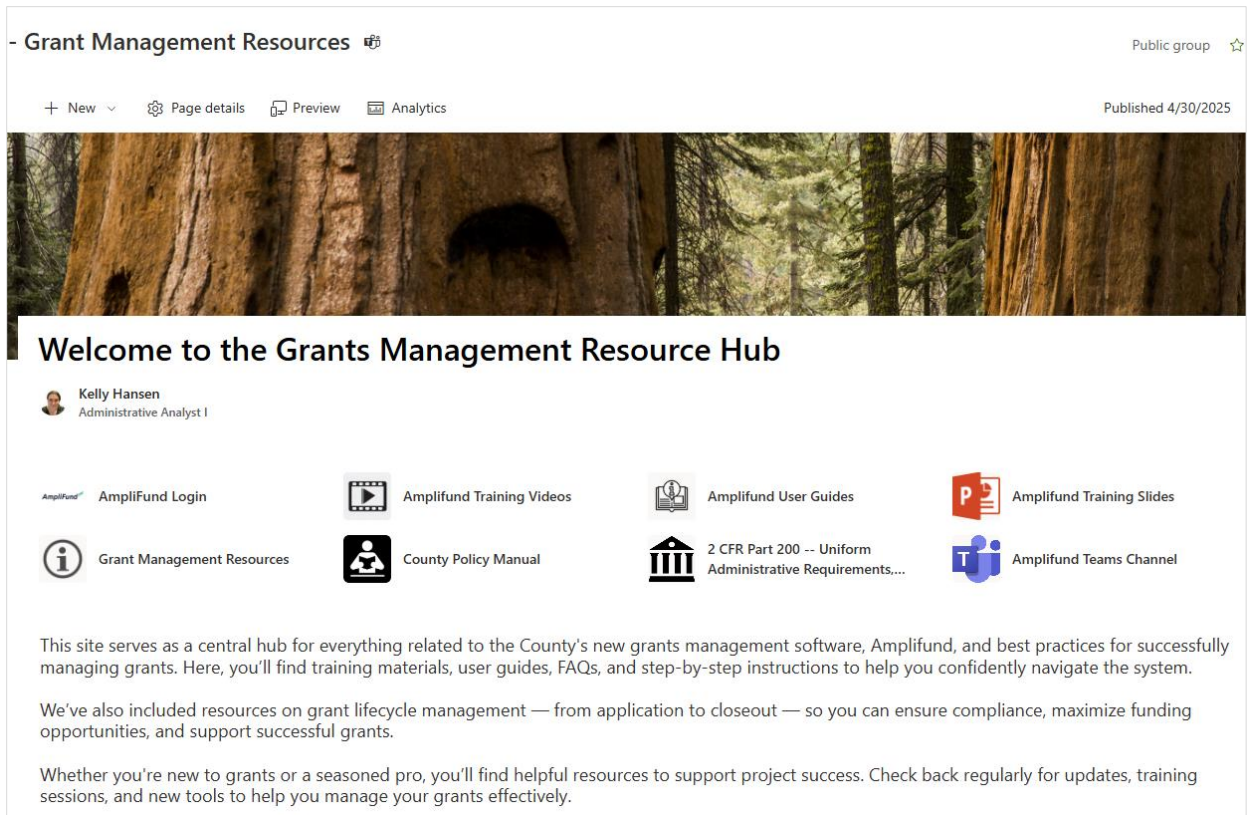
### a. **Notice of Interest - \$9,500,000 - Sherwood Corridor Hazardous Fuels Reduction Project, Hazard Mitigation Grant Program (HMGP) DR-4856, CalOES/FEMA.**

The Grants Unit worked in collaboration with the Prevention, Recovery, Resiliency, and Mitigation (PRRM) Division to submit a Notice of Interest (NOI) on May 28, 2025, for FEMA's Hazard Mitigation Grant Program (HMGP) DR-4856 Notice of Funding Opportunity (NOFO). If selected, a full sub-application will be developed and submitted by September 15, 2025. The Sherwood Corridor Hazardous Fuels Reduction Project aims to reduce the risk of loss of life and property by removing hazardous fuel loads in two key areas: (1) strategic buffer zones around Brooktrails homes and critical infrastructure, including drinking water facilities and emergency services; and (2) along Sherwood Road, which is the only evacuation route to nearby communities and resources, as well as along the internal roads of Brooktrails. This scope of work was adapted from

the County's canceled BRIC grant. After the cancellation of the County's BRIC Phase 2 grant, and upon the advice of CalOES, the County revised the original BRIC Phase 2 scope of work to align with the requirements of this new funding opportunity.

**V. Other/Additional Information**

- a. **Federal Funding.** The Grants Unit is closely monitoring current events and communications from our grantors. As of the first week of March, the unit has received direction from the State to increase the frequency of invoice submissions for federal pass-through grants. This change is intended to ensure the timely processing of reimbursement requests amid uncertainty at the federal level.
- b. **Staff Resources.** The Grants Unit developed a comprehensive Grant Management/AmpliFund SharePoint site to support County staff learning and development in grant and project management. This resource hub offers training materials on designing projects, finding funding, crafting competitive proposals, and utilizing AmpliFund, the County's new grant management software. Staff are encouraged to explore these resources to enhance their skills and improve grant success.



*Grant Management/AmpliFund SharePoint Site*

**2025 MANAGED GRANT FUNDS - GRANT UNIT**

Funder	Grant Title	Project Title	Start	End	Awarded Amount	Project Goals	Status
CDBG/HUD	CDBG - Economic Development 2021	<b>Mendocino County Microenterprise Technical Assistance</b>	10/20/2022	10/19/2025	\$250,000.00	Project goals include microenterprise technical assistance services provided to a total of 110 beneficiaries, 6 workshops held, outreach & marketing plan completed & regular reporting.	Microenterprise technical assistance services provided by West Business Development Center to a total of 103 unique clients, ongoing outreach & marketing as well as quarterly progress reporting to the County.
CDBG/HUD	CDBG - Non-Housing 2021	<b>Covelo Cleanup</b>	8/17/2022	8/17/2025	\$500,000.00	Project goals include capacity building for RVIT (train 2 staff & purchase equipment), develop signage and social media posts for an outreach campaign, hold community volunteer cleanup events, removal of waste at least two (2) high visibility illegal dump sites, removal of junk vehicles on land subject to RVIT & county jurisdiction	On 12/9/24 the County requested a one-year extension from HCD, which was confirmed on 3/4/25, and is currently finalizing the amendment. Before issuing the RFP for cleanup services, the County needs Permission to Enter Agreements from landowners for a minimum of two sites with illegal dumps. The RVIT has signed for the parcel it controls and project partners are is working through land ownership issues with the remaining sites. RFP for clean up once Permission to Enter Agreements are secured for all sites. On 5/15/25, the County and RVIT met and discussed possible alternative new sites and project planning. The RVIT Natural Resources Department and MCRCD are working together to plan community cleanups and outreach.
CDBG/HUD	CDBG - Economic Development 2024	<b>Mendocino County Microenterprise Technical Assistance</b>	Awarded & awaiting the contract.		\$407,385.76	The County's In-House Microenterprise Program, funded by the CDBG PI, will provide technical support to microenterprises to help entrepreneurs launch and grow their businesses. The main objective of this program is to assist microenterprises in overcoming barriers, particularly those related to government regulations and processes. The program will offer assessments, service plans, and one-on-one consulting for a minimum of fifty-four clients, along with at least six workshops.	The County received a letter from HCD on April 30, 2025, approving its Program Income Only application for the Microenterprise Technical Assistance Program for \$407,385.76 and assigning a contract number (24-CDBG-PI-ED-20001). The standard agreement contract will be forthcoming and the County's ability to draw down funds will commence when the standard agreement is fully executed. The County will commence project planning and implementation in the coming weeks.
CDBG/HUD	CDBG-Mitigation Planning & Public Services NOFA	<b>Mendocino County Community Wildfire Protection Plan</b>	8/17/2022	6/25/2025	\$160,000.00	Project will result in an update to the 2016 CWPP which will serve a critical function of helping to renew agency collaborations and ensure that the County has the best available information and currently relevant plans.	The CWPP was finalized in May and presented to the BOS for adoption on 5/20 (Resolution 25-084). Staff is on track to have the grant closed out by the end of June.

CDBG/HUD	CDBG-Mitigation Planning & Public Services NOFA	<b>Fire-Hazard Abatement Ordinance Implementation Planning and Capacity Building</b>	1/9/2023	6/25/2025	\$107,936.00	The County seeks to combine two awarded abatement projects into one Fuel Abatement Ordinance and Enforcement Planning Project to better meet its needs. The goal is to explore how other communities enforce hazardous fuel abatement for public safety, analyze existing ordinances, recommend a strategy for the County's program, and update ordinance language while estimating implementation resources.	An amendment request submitted to HCD 8/23/24. Additional materials requested by HCD and submitted by the County on 10/7/24, 11/26/24, 12/18/24 & 1/28/25. At the 3/3/25 check in with HCD, the program officer informed the County the application is under final review and should take another two months for approval. On 4/22/25, the County completed the HCD close-out procedure for the Fire Hazard Abatement Ordinance Implementation Public Service grant so funds (\$187k) can be moved from that award to this grant award.
CDBG/HUD	CDBG-Mitigation Planning & Public Services NOFA	<b>Fire Hazard Abatement Ordinance Implementation Public Services</b>	1/22/2022	6/25/2025	\$187,064.00	The County seeks to combine two awarded abatement projects into one Fuel Abatement Ordinance and Enforcement Planning Project to better meet its needs. The goal is to explore how other communities enforce hazardous fuel abatement for public safety, analyze existing ordinances, recommend a strategy for the County's program, and update ordinance language while estimating implementation resources.	A project amendment request submitted to HCD 8/23/24. At the 3/3/25 check in with HCD, the program officer informed the County the application is under final review. On 4/22/25, the County completed the HCD close-out procedure for this grants so funds (\$187k) can be moved to the Fire-Hazard Abatement Ordinance Implementation Planning and Capacity Building project. Project now officially closed out and funds being transfered to the Fire-Hazard Abatement Ordinance Implementation Planning and Capacity Building grant.
CDBG/HUD	17DR-Infrastructure & 17MIT-RIP Project Applications (NTP)	<b>911 Switching Equipment</b>	10/14/2022	2/28/2026 (preliminary approval to extend to 12/31/27)	\$3,732,597.00	Project entails the purchase and installation of an approximately 760-square-foot prefabricated bunker-type structure (bunker) to house 911 switching equipment, the replacement of the existing building electrical panels, and a new generator.	The equipment bunker, generator and electrical system have been completed, tested and the permit signed off. The microwave radio equipment has been installed with configuration and tuning progressing. Installation of network switches and related data center equipment is progressing. The dispatch console system has been received with set-up, installation, network migration and change-over scheduled for March and April. Received preliminary approval on 4/23/25 from HCD for extension request which would extend end date to 12/31/27, with formal approval coming in June 2025.

CDBG/HUD	17DR-Infrastructure & 17MIT-RIP Project Applications (NTP)	<b>Microwave and Radio Communications Systems</b>	8/1/2023	2/28/2026 (preliminary approval to extend to 12/31/27)	\$1,150,823.00	Project entails improved reliability and resiliency of microwave and radio communications systems through procurement and installation of higher capacity, upgraded microwave equipment (16 sites to receive upgraded equipment).	Installation contractor has completed 90% of the outdoor equipment, indoor and remaining outdoor equipment staged and scheduled to be installed beginning April 2025. Installations and project completion expected in June 2025, weather permitting. Received preliminary approval on 4/23/25 from HCD for extension request which would extend end date to 12/31/27, with formal approval coming in June 2025.
CDBG/HUD	17DR-Infrastructure & 17MIT-RIP Project Applications (NTP)	<b>Microwave Facilities Hardening</b>	6/2/2025	2/28/26 (preliminary approval to extend to 12/31/27)	\$509,707.00	Project entails enhancing the resilience of the County's communication system equipment against hazard events through site improvements at two locations: one in northeast Mendocino County and another in southern Mendocino County.	The County faced delays due to a site's remote location, extreme weather, and complex planning. Staff requested a time extension (1/17/25) and project modifications (2/4/25). The County's completed the required environmental assessment (EA) as part of the NEPA process and submitted it on 12/20/25 along with responses to HCD questions on 3/7/25 and 3/28/25. The County received project award notification letter from HCD on 4/25/25. FONSI was posted on 5/6/25 and no public comments were received. The FONSI and RROF were sent to HCD on 5/28/25. HCD requested additional updated project information and upon receiving the project should shortly thereafter receive its Notice to Proceed (NTP).
FEMA/CalOES	Hazard Mitigation Grant Program (HMGP) 4354	<b>Redwood Complex Ignition-Resistant Construction, Phase 2 -Batch 2</b>	11/2/2022	6/30/2026	\$2,218,277.25	Project entails replacing flammable roofing materials with ignition resistant roofing materials for properties within Mendocino County to help improve community resiliency in the face of wildfire.	As of May 30, 2025, the program has had ten (10) participants complete projects and reimbursements have been issued. Two (2) participants have completed their project and is in the reimbursement process. Five (5) participants have updated funding agreements awaiting signatures. 11 participants have draft funding agreements which need updated quotes. Two (2) participants have placed the project on hold. Thirteen (13) participants have withdrawn from the program. Two (2) participants were disqualified from the program.

FEMA/CalOES	Hazard Mitigation Grant Program (HMGP) 4407	<b>Emergency Warning Siren Feasibility and Installation Project, Phase 1</b>	9/13/2021	12/31/2024	\$33,141.00	Project address the County's multiple hazards through the installation and management of early warning sirens. Phase 1 deliverables include conducting site specific workplans, mapping and land use planning, permitting and environmental activities.	Phase 1 deliverables were submitted to CalOES on 11/26/24. Key accomplishments include conducting acoustic testing, releasing an RFP for system procurement, and completing mapping, 4 site plans, and environmental reviews while integrating community feedback from RVFD meetings regarding the project. Project is awaiting FEMA project review and approval before moving to Phase II.
FEMA/CalOES	Hazard Mitigation Grant Program (HMGP) 4458	<b>Critical Generators Mitigation Project</b>	7/18/2022	3/31/2026	\$80,285.00	Project ensures County continuity of operations during power outages due to public safety power shutoffs and disaster events. Phase 1 deliverables include procurement for a design consultant, regulatory permitting where needed, project design for finalizing each site's generator capacity and site design, and other administrative tasks to install generators at 5 County facilities.	The County's engineering consultant has completed project designs, revealing that market price increases have exceeded the current budget. County staff discussed these challenges with CalOES and formally requested a project scope revision from 5 sites to 2 and budget modification on 9/24/25. A 12-month time extension was approved on 11/18/24.
FEMA/CalOES	Hazard Mitigation Grant Program (HMGP) 4558	<b>Orr Springs Road Fuels Reduction, Phase 1.</b>	11/4/2022	11/18/2025	\$127,975.90	Project reduces hazardous fuels along Orr Springs Road/Comptche-Ukiah Road to improve ingress and egress and aid in evacuations and access during fire events. Phase 1 includes hiring a project management contractor, completing a route survey to identify trees for removal, engaging with landowners on 183 parcels for access agreements, and developing an operations plan with revised project maps and CEQA review actions.	Environmental Resources Solutions, Inc. (ERS) has started receiving signed Right of Entry agreements that were sent to property owners in April with a deadline of return by June 20, 2025. Landowners can indicate whether they wish to participate in the project, specify any special instructions for the contractors during the mapping process, or identify any vegetation they would like to remain undisturbed. The contractor has started outreach focusing on making contact with local business owners and fire agencies to post and distribute materials regarding the project to landowners. For more information or to complete a right of entry for this project visit <a href="https://www.eresourcesolutions.com/projects">https://www.eresourcesolutions.com/projects</a> .

FEMA/CalOES	Hazard Mitigation Grant Program (HMGP) 4683	<b>Update to Mendocino County MJHMP</b>	3/20/2024	3/20/2027	\$345,137.49	Project will develop and adopt a FEMA approved Multijurisdictional Hazard Mitigation Plan, which was last approved in 2021 and due for an update in 2026, to meet the requirements outlined in 44 CFR Part 201 and the most current FEMA hazard mitigation plan guidance. The updated MJHMP will include the following jurisdictions: Mendocino County, City of Fort Bragg, City of Point Arena, City of Ukiah, City of Willits, Covelo Fire Protection District, Mendocino County Office of Education, and the Noyo Harbor District.	The contract for a consulting firm to update the Multi-Jurisdictional Hazard Mitigation Plan (MJHMP) was approved by the BOS on 5/20/25 (Agreement 25-041) With Synergy Disaster Recovery, LLC) and the pre-kickoff meeting with the County was held on 6/5/25.
FEMA/CalOES	Hazard Mitigation Grant Program (HMGP)	<b>Building Resilient Infrastructure and Communities Program (BRIC) – Phase 1</b>	8/5/2024	1/17/2026	\$3,631,394.00	The grant will fund a Phase 1 scoping project to design a Phase 2 program focused on home hardening and fuels management. Phase 1 will involve hiring consultants, LIDAR mapping, public outreach, screening homes for fire hardening, identifying fuels treatment methods, site inspections, CEQA analysis, budget revisions, and report delivery. Phase 2 scope includes approximately 750 residential home retrofits using ignition-resistant construction materials and defensible space establishment, and approximately 1,520 acres of hazardous fuels reduction, including grazing, to build community resiliency to future wildfire events in the Brooktrails/Sherwood Corridor, targeted fuels reduction around City of Willits water treatment plant, with a specific target of at least 300 acres of grazing for fuels reduction and at 5 acres of invasive species removal.	On April 4, 2025, FEMA announced the end of the BRIC program and the cancellation of all BRIC applications from Fiscal Years 2020-2023. As a result, all BRIC applications submitted during these years, including the County's 2022 sub-application, are affected. CalOES has encouraged the County to continue work on its Phase 1 deliverables (project & environmental planning) and submit reimbursements until DHS or FEMA otherwise notifies CalOES. CalOES has also advised exploring the Hazard Mitigation Grant Program (HMGP) as an alternative funding opportunity for BRIC Phase 2 (project implementation) deliverables, for which staff have submitted a Notice of Intent (NOI).

CalOES	CalOES Prepare CA Jumpstart	<b>Mendocino County Grants Capacity Building</b>	7/1/2022	7/1/2027	\$992,000.00	Establish a Grants Unit within the County Executive Office to enhance grant research, application development, and reporting. Acquire grants management software and hire consultants for technical expertise and grant writing. Conduct outreach sessions in six high-hazard census tracts—Covelo, Willits, Calpella, Ukiah, Boonville, and Hopland—to gather community input on resilience goals. Submit at least 16 resilience-focused grant applications based on this feedback.	In 2023, the Grants Unit was established, and a series of 8 community outreach sessions took place across the county. A follow-up series of community outreach sessions is being planned for the second half of 2025. In 2024, grants management software was acquired and implemented county-wide, with additional training sessions scheduled for 2025. A successful RFP for a grant writing consultant was conducted in 2024. During the fiscal year 23-24, a total of 9 grant applications were submitted, amounting to \$15,979,315.02. So far in fiscal year 24-25, 7 applications have been submitted, totaling \$16,742,416.
CAL FIRE	CA Climate Investments Wildfire Prevention	<b>Mendocino County Fuels Reduction and Community Preparedness</b>	9/29/2022	3/15/2026	\$1,894,185.00	Project goals include implementation of roadside fuels reduction in key areas, completion of CEQA analysis for five future projects to streamline implementation, and funding the Mendocino County Community Chipper Days program for three additional years (225 days, serving 1,575 residents). The project will treat 66.2 acres in Covelo and Dos Rios, protecting 100-150 homes. The proposed CEQA projects (Branscomb, Black Bart Trail, Redwood Ridge, Old River Road, Hopland) aim to clear approximately 207 acres and enhance future funding opportunities.	The Mendocino County Fire Safe Council, as a key project partner, has completed 73 chipper days for 560 properties, 11.57 miles / 83.64 acres of roadside fuel reduction, achieved 4 of 5 CEQA targets, and conducted 1 prescribed burn training.
			<b>ACTIVE GRANTS</b>	<b>17</b>	<b>\$16,327,908.40</b>		

**2024-2025 GRANT APPLICATIONS - MENDOCINO COUNTY GRANT UNIT**

	Funder	Grant Title	Project Title	Application Submitted	Award Status	Notification Date	Start	End	Project Cost		
	<b>AWARDED</b>										
1	State Department of Water Resources (DWR)	Statewide Flood Emergency Response Grant Program	Mendocino County 2024 Flood Emergency Response Initiative	Preproposal 12/21/23, Full proposal 5/2/24	Awarded	9/26/2024	3/20/2025	9/30/2027	\$289,387.00		
2	Board of State and Community Corrections	Proposition 47 Cohort 4	Fort Bragg Care Response Unit-Coastal Expansion	6/10/2024	Awarded	10/4/2024	10/3/2024	6/30/2028	\$2,521,555.00		
3	State Department of Housing and Community Development (HCD)	Community Development Block Grant (CDBG)	Economic Development Technical Assistance & Micro-Enterprise Assistance Program	5/3/2024 / Revision 3/28/25	Awarded				\$407,385.76		
									<b>AWARDED</b>	<b>\$3,218,327.76</b>	<b>3</b>
4	USDA Rural Development	Community Facilities Program Disaster Repair Grants	Winter Storm Road Clearing Equipment	8/30/2024	Pending				\$198,236.00		
5	EPA	Recreation Economy for Rural Communities (RERC)	North County (Covelo, Leggett & Laytonville)	10/16/2024	Pending				\$0.00		
6	USDA Rural Development	USDA Rural Development Community Facilities Program	SURE-UP: Strengthening, Upfitting and Resilience in Rural Law Enforcement: USDA Grant for Protection	12/17/2024	Pending				\$50,000.00		
	USDA Forest Service	Community Wildfire Defense Grant (CWDG)	North Mendocino County Wildfire Resilience and Evacuation Safety Project	3/13/2025	Pending				\$6,382,432.00		
	CalOES/FEMA	Hazard Mitigation Grant Program (HMGP) DR-4856 - Notice of Interest (NOI)	Sherwood Corridor Hazardous Fuels Reduction Project	NOI -5/28/2025   Full application due 9/15/25	Pending				\$9,500,000.00		
									<b>PENDING</b>	<b>\$16,130,668.00</b>	<b>5</b>
7	State Department of Forestry and Fire Protection (CAL FIRE)	California Climate Investment Fire Prevention Grant Program	Mendocino Evacuation Safety Improvements Project	1/10/2024	Not Awarded				\$1,235,115.00		
8	State Department of Housing and Community Development (HCD)	2017/2018 CDBG MIT-PPS	Mendocino County Multi-Jurisdiction Hazard Mitigation Plan (MJHMP) Update Project	3/15/2024	Withdrew application due to HMGP 4683 award				\$400,000.00		
9	PG&E	Resilience Hubs Grant Application 2024	Mendocino County Critical Facilities Generators	6/6/2024	Not Awarded				\$100,000.00		
10	Redwood Region RISE	Catalyst Pre-Development Funds	Home Hardening Market & Workforce Analysis	1/15/2025	Not Awarded				\$204,362.24		
									<b>NOT AWARDED</b>	<b>\$1,939,477.24</b>	<b>4</b>
									<b>All</b>	<b>\$21,288,473.00</b>	<b>12</b>
									<b>2024</b>	<b>\$5,201,678.76</b>	<b>9</b>
									<b>2025</b>	<b>\$16,086,794.24</b>	<b>3</b>