

# NOTICE OF SPECIAL BOARD MEETING OF THE UPPER SAN JUAN HEALTH SERVICE DISTRICT d/b/a PAGOSA SPRINGS MEDICAL CENTER

Thursday October 13, 2022, at 5:00 PM

The Board Room (direct access – northeast entrance) 95 South Pagosa Blvd., Pagosa Springs, CO 81147

# FOR INFECTION CONTROL, IN-PERSON ATTENDANCE WILL BE LIMITED AND SUBJECT TO PSMC'S MASKING POLICY

Please use this link to join the meeting: <a href="https://us02web.zoom.us/j/88304467907">https://us02web.zoom.us/j/88304467907</a>
or telephone (346)248-7799 or (669)444-9171
Meeting ID: 883 0446 7907

# **AGENDA**

# 1) CALL TO ORDER; ADMINISTRATIVE MATTERS OF THE BOARD

- a) Confirmation of quorum
- b) Board member self-disclosure of actual, potential or perceived conflicts of interest
- c) Approval of the Agenda (and changes, if any)
- 2) PUBLIC COMMENT This is an opportunity for the public to make comment and/or address USJHSD Board. Persons wishing to address the Board need to notify the Clerk to the Board, Kelli Shanz, prior to the start of the meeting. All public comments shall be limited to matters under the jurisdiction of the Board and shall be expressly limited to three (3) minutes per person. The Board is not required to respond to or discuss public comments. No action will be taken at this meeting on public comments.

# 3) PUBLIC HEARING ON THE PROPOSED 2023 BUDGET FOR USJHSD

- a) Open the Public Hearing on the proposed 2023 budget
  - i) <u>Estimated budget (Income Statement and summary of assumptions)</u> for 2023 presented by PSMC's CFO
  - ii) Overview of Colorado FAMLI
  - iii) Questions/comments of the Board
  - iv) Questions/comments of the public
- b) Close the Public Hearing (Note: the Board's decision on the budget is anticipated to be made at the Board's meeting on November 15, 2022).

# 4) OTHER BUSINESS

5) ADJOURN

# Public Hearing on the proposed 2023 Budget for USJHSD 3. a. i.

# Pagosa Springs Medical Center

Income Statement Budget 2023							
	2019 Actual	2020 Actual	2021 Actual	Annualized	Budget 2023	Difference to Annualized 2021	Variance Percent Annualized 2021
Revenue	EVIJ ALLIA	TOTO MILLIA	-VAT MLLUGI	ZVZZ ALIUBI	Dauget 2023	CHINGHISEO SOST	Annualized 2021
Total In-patient Revenue	5,483,013	5,176,747	5,657,241	5,738,388	6,284,342	545,954	10%
Total Out-patient Revenue	49,782,028	52,022,602	58,666,150	59,769,156	64,313,280	4,544,124	8%
Professional Fees	6,504,216	4,636,252	5,605,458	6,116,046	6,423,368	307,322	5%
Total Patient Revenue	61,769,257	61,835,601	69,928,849	71,623,590	77,020,990	5,397,400	8%
Revenue Deductions & Bad Debt							
Contractual Allowances	28,167,670	30,230,926	35,952,079	36,260,156	37,606,283	1,346,127	4%
Charity	746,437	282,686	619,176	376,341	500,000	123,659	33%
Bad Debt	3,470,959	1,730,052	832,034	2,735,963	1,800,382	(935,581)	-34%
Provider Fee & Other	(3,081,149)	(2,520,105)	(3,187,647)	(3,477,617)		(20,628)	1%
Total Revenue Deductions & Bad Debt	29,303,917	29,723,559	34,215,642	35,894,843	36,408,420	513,577	1%
<b>Total Net Patient Revenue</b>	32,465,340	32,112,042	35,713,207	35,728,747	40,612,570	4,883,823	14%
Other Operating Income - Misc	2,426,420	2,184,081	1,770,942	1,207,723	1,328,681	120,958	10%
Total Net Revenues	34,891,760	34,296,123	37,484,149	36,936,470	41,941,251	5,004,781	14%
Operating Expenses							
Salary & Wages	18,652,419	19,159,203	20,443,178	20,301,628	22,241,455	1,939,827	10%
Benefits	3,352,542	3,287,282	3,469,346	3,323,221	3,509,557	186,336	6%
Professional Fees	*:			24	*		0%
Professional Fees/Contract Labor	307,381	349,923	590,251	3,208,989	1,482,101	(1,726,888)	-54%
Purchased Services	2,158,291	1,842,826	1,895,136	2,072,393	2,372,659	300,266	14%
Supplies	4,915,130	5,763,642	6,049,760	7,239,877	8,032,401	792,524	11%
Rent & Leases	519,305	438,281	451,270	228,166	216,056	(12,110)	-5%
Repairs & Maintenance	538,505	549,091	539,479	573,402	533,994	(39,408)	-7%
Jtilities	470,669	361,183	430,349	509,156	543,335	34,179	7%
nsurance	313,792	327,437	339,605	438,706	465,029	26,323	6%
Depreciation & Amortization	1,858,800	1,774,630	1,957,507	1,911,802	1,911,802	20,525	0%
nterest	1,094,344	1,051,867	929,981	862,751	585,227	(277,524)	-32%
Other	1,356,457	1,561,457	1,945,741	1,530,145	1,849,798	319,653	21%
<b>Total Operating Expenses</b>	35,537,635	36,466,822	39,041,603	42,200,236	43,743,414	1,543,178	4%
Operating Revenue Less Expenses	(645,875)	(2,170,699)	(1,557,454)	(5,263,766)	(1,802,163)	3,461,603	-66%
Non-Operating Income							
Grants	89,852	1,448,642	1,011,386	177,593	227,593	50,000	28%
IHS Stimulus Other Revenue	*:	1,157,026	4,225,159	- 3	2	11	100%
OVID PPP Loan Forgiveness	¥.	Se	3,740,044	-			
ax Revenue	1,228,832	1,371,862	1,434,731	2,400,357	1,400,000	(1,000,357)	-42%
Oonations	515,811	316,527	150,000	150,000	200,000	50,000	33%
Total Non-Operating Income	1,834,495	4,294,057	10,561,320	2,727,950	1,827,593	(900,357)	-33%
Total Revenue Less Total Expenses	1,188,620	2,123,358	9,003,866	(2,535,816)	25,430	2,561,246	-101%

Public Hearing on the proposed 2023 Budget for USJHSD 3. a. i. **Global Assumptions - ADMINISTRATION** 

GIODAI ASSUMPTIONS:	Budget	
Account	Total	
Inflation General	1.0800	
Inflation Health Insurance	1.0500	
Inflation Utilities	1.0800	
Inflation Medical Supplies	1.0800	
Inflation Drugs	1.0750	
Inflation Insurance	1.0600	
Wage Increase	1.0000	

Public Hearing on the proposed 2023 Budget for USJHSD 3. a. i. **Department Specific Assumption - Department Rate Assumption** 

Department Specific Assumption:  Unit	Spread	Account	Unit	Budget Total
	Method			
MED SURG	Average	01_98011	6000	1.0400
SWING BED	Average	01_98011	6080	1.0400
HOSPITALIST	Average	01_98011	7930	1.0400
INPATIENT SERVICES		01_98011		1.0400
OBSERVATION	Average	01_98011	6001	1.0400
OUTPATIENT		01_98011		1.0400
OPERATING ROOM	Average	01_98011	7600	1.1000
RECOVERY ROOM	Average	01_98011	7610	1.1000
ANESTHESIA	Average	01_98011	7620	1.1000
OR PHYSICIANS	Average	01_98011	7630	1.100
OPERATING AND RECOVERY		01_98011	OPERREC	1.100
MATERIALS MANAGEMENT	Average	01_98011	7300	1.0400
MATERIALS MANAGEMENT		01_98011	MATER	1.0400
BIO-MED	Average	01_98011	7310	1.0400
BIO-MED		01_98011	BIOMED	1.0400
EMERGENCY ROOM	Average	01_98011	6100	1.0400
EMERGENCY ROOM PHYSICIANS	Average	01_98011	6150	1.040
EMERGENCY DEPARTMENT	The second	01_98011		1.040
AMBULANCE	Average	01_98011	7900	1.100
EMS TRAINING PROGRAM	Average	01_98011	7920	1.100
AMBULANCE	Average	01_98011		1.100
	Average	01_98011	7000	1.010
LABORATORY	Average	01_98011	7050	1.040
BLOOD BANK	Average	01_98011		1.025
LABORATORY	Avorage	01_98011	7100	1.040
RADIOLOGY	Average	100	7110	1.010
CT SCAN	Average	01_98011 01_98011	7110	1.040
ULTRASOUND	Average	01_98011	7130	1.010
MRI	Average		7140	1.040
MAMMOGRAPHY	Average	01_98011 01_98011	7140	1.040
NUCLEAR MEDICINE	Average	01_98011		1.030
DIAGNOSTIC IMAGING				1.040
PHARMACY	Average	01_98011 <b>01_98011</b>	7200	1.040
PHARMACY				
INFUSION	Average	01_98011		1.100
INFUSION		01_98011		1.100
CARDIOLOGY	Average	01_98011	7280	1.040
CARDIOLOGY		01_98011	CARDIO	1.040
PHYSICIAL THERAPY	Average	01_98011	7250	1.040
OCCUPATIONAL THERAPY	Average	01_98011	7270	1.040
SPEECH THERAPY	Average	01_98011	7260	1.040
CARDIOPULMONARY	Average	01_98011	7220	1.040
REHABILITATIVE SERVICES		01_98011	REHAB	1.040
RHC	Average	01_98011	7910	1.020
RHC Providers	Average	01_98011	7940	1.020
PSMC RHC CLINIC		01_98011	RHC	1.020
SPECIALTY CLINIC	Average	01_98011	7650	1.040
SPECIALTY CLINICS	ومحاشي أوجي	01_98011	SPECCLIN	1.040
ONCOLOGY CLINIC	Average	01_98011	7290	1.040
ONCOLOGY CLINIC ONCOLOGY INFUSION	Average	01_98011	7295	1.100
ONCOLOGY CLINIC	, it didge	01_98011		1.070
	Average	01_98011	8090	1.000
NURSING ADMINISTRATION	Average Average	01_98011	8400	1.000
HEALTH INFORMATION MANAGEMENT				1.000
FINANCE	Average	01_98011	8300	1 . 1 11 11

# Public Hearing on the proposed 2023 Budget for USJHSD 3. a. i. **Department Specific Assumption - Department Rate Assumption**

Department Specific Assumption: Department Rate Assumption				
Unit	Spread Method	Account	Unit	Total
ADMINISTRATION	Average	01_98011	8000	1.0000
COMMUNITY AWARENESS	Average	01_98011	8620	1.0000
FUNDRAISING	Average	01_98011	8610	1.0000
QAPI	Average	01_98011	8010	1.0000
COMPLIANCE	Average	01_98011	8060	1.0000
INFORMATICS	Average	01_98011	8030	1.0000
COMMUNITY OUTREACH	Average	01_98011	8070	1.0000
MEDICAL STAFF	Average	01_98011	8100	1.0000
INFECTION CONTROL	Average	01_98011	8020	1.0000
ADMINISTRATIVE AND SUPPORT SERVICES		01_98011	ADMINSVC	1.0000
PLANT OPERATIONS	Average	01_98011	8200	1.0000
UTILITIES	Average	01_98011	8210	1.0000
PLANT OPERATIONS		01_98011	PLANT	1.0000
ENVIRONMENTAL SERVICES	Average	01_98011	8250	1.0000
LAUNDRY	Average	01_98011	8270	1.0000
ENVIRONMENTAL SERVICES AND LAUNDRY		01_98011	EVSLINEN	1.0000
PATIENT FINANCIAL SERVICES	Average	01_98011	8450	1.0000
REGISTRATION	Average	01_98011	8350	1.0000
PATIENT FINANCIAL SERVICES		01_98011	PFS	1.0000
HUMAN RESOURCES	Average	01_98011	8150	1.0000
BENEFITS	Average	01_98011	8160	1.0000
HUMAN RESOURCES		01_98011	HUMAN	1.0000
DEDUCTIONS FROM REVENUE	Average	01_98011	5000	1.0000
BAD DEBT	Average	01_98011	5010	1.0000
CHARITY CARE	Average	01_98011	5020	1.0000
CONTRACTUAL ADJUSTMENTS AND BAD DEBT		01_98011	REVADJ	1.0000
INSURANCE	Average	01_98011	9000	1.0000
DEPRECIATION/AMORT	Average	01_98011	9100	1.0000
INTEREST/BANK FEES	Average	01_98011	9200	1.0000
OTHER EXPENSE	W. C.W.	01_98011	OTHEXPENSE	1.0000
OTHER REVENUE	Average	01_98011	5100	1.0000
OTHER REVENUE	I Harris	01_98011	OTHREV	1.0000
CERNER UNALIASED	Average	01 98011	9999	1.0000
DIETARY	Average	01_98011	7400	1.0000
PSMC Hospital			PSMCHOSP	1.0310

Public Hearing on the proposed 2023 Budget for USJHSD 3. a. i. **Department Specific Assumption - Department Volume Used** 

Department Specific Assumption: Department Volume Used  Spread Assumt Unit					
Unit	Method	Account	Unit	Total	
MED SURG	Average	01_98010	6000	1.010	
SWING BED	Average	01_98010	6080	1.000	
HOSPITALIST	Average	01_98010	7930	1.010	
INPATIENT SERVICES		-	INPAT	1.006	
OBSERVATION	Average	01_98010	6001	1.010	
OUTPATIENT		01_98010	OUTPATIENT	1.010	
OPERATING ROOM	Average	01_98010	7600	1.060	
RECOVERY ROOM	Average	01_98010	7610	1.06	
ANESTHESIA	Average	01_98010	7620	1.060	
OR PHYSICIANS	Average	01_98010	7630	1.060	
OPERATING AND RECOVERY		01_98010	OPERREC	1.060	
MATERIALS MANAGEMENT	Average	01_98010	7300	1.060	
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BIO-MED	Average	01_98010	7310	1.000	
BIO-MED		01_98010	BIOMED	1.000	
EMERGENCY ROOM	Average	01_98010	6100	1.04	
EMERGENCY ROOM PHYSICIANS	Average	01_98010	6150	1.04	
EMERGENCY DEPARTMENT		01_98010	EMER	1.040	
AMBULANCE	Average	01_98010	7900	1.01	
EMS TRAINING PROGRAM	Average	01_98010	7920	1.00	
AMBULANCE		01_98010	AMBUL	1.005	
LABORATORY	Average	01_98010	7000	1.02	
BLOOD BANK	Average	01_98010	7050	1.02	
LABORATORY		01_98010	LAB	1.020	
RADIOLOGY	Average	01_98010	7100	1.04	
CT SCAN	Average	01_98010	7110	1.04	
ULTRASOUND	Average	01_98010	7120	1.02	
MRI	Average	01_98010	7130	1.03	
MAMMOGRAPHY	Average	01_98010	7140 7150	1.02 1.00	
NUCLEAR MEDICINE	Average	01_98010 <b>01_98010</b>	DIAGIMG	1.02	
DIAGNOSTIC IMAGING	A		7200	1.05	
PHARMACY	Average	01_98010 <b>01_98010</b>	PHAR	1.05	
PHARMACY	Average	01_98010	7210	1.05	
INFUSION	Average	01_98010		1.05	
INFUSION	Avorage	01_98010	7280	1.02	
CARDIOLOGY CARDIOLOGY	Average	01_98010		1.02	
	Avorage	01_98010	7250	1.05	
PHYSICIAL THERAPY	Average	01_98010	7270	1.02	
OCCUPATIONAL THERAPY	Average Average	01_98010	7260	1.02	
SPEECH THERAPY CARDIOPULMONARY	Average	01_98010	7220	1.05	
REHABILITATIVE SERVICES	Average	01_98010	REHAB	1.03	
	Average	01_98010	7910	1.02	
RHC RHC Providers	Average	01_98010	7940	1.02	
PSMC RHC CLINIC	, troinge	01_98010		1.020	
SPECIALTY CLINIC	Average	01_98010	7650	1.00	
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ONCOLOGY CLINIC	Average	01_98010	7290	1.05	
ONCOLOGY CLINIC ONCOLOGY INFUSION	Average	01_98010	7295	1.05	
	Average	01_98010		1.05	
ONCOLOGY CLINIC					
	Δνετασο	01 98010	8090	1,000	
NURSING ADMINISTRATION	Average Average	01_98010	8090 8400		
ONCOLOGY CLINIC  NURSING ADMINISTRATION  HEALTH INFORMATION MANAGEMENT  FINANCE	Average Average Average	01_98010 01_98010 01_98010	8090 8400 8300	1.00 1.00 1.00	

Public Hearing on the proposed 2023 Budget for USJHSD 3. a. i. **Department Specific Assumption - Department Volume Used** 

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INFORMATICS	Average	01_98010	8030	1.0000
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MEDICAL STAFF	Average	01_98010	8100	1.0000
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CHARITY CARE	Average	01_98010	5020	1.0400
CONTRACTUAL ADJUSTMENTS AND BAD DEBT		01_98010	REVADJ	1.0400
INSURANCE	Average	01_98010	9000	1.0000
DEPRECIATION/AMORT	Average	01_98010	9100	1.0000
INTEREST/BANK FEES	Average	01_98010	9200	1.0000
OTHER EXPENSE		01_98010	OTHEXPENSE	1.0000
OTHER REVENUE	Average	01_98010	5100	1.0000
OTHER REVENUE		01_98010	OTHREV	1.0000
CERNER UNALIASED	Average	01_98010	9999	1.0000
DIETARY	Average	01_98010	7400	1.0000
PSMC Hospital	E SIL	01_98010	PSMCHOSP	1.0189

#### COLORADO FAMILY AND MEDICAL LEAVE INSURANCE PROGRAM (FAMLI)

# 1) BACKGROUND:

- a) FMLA: Almost 30 years ago, the federal Family Medical Leave Act (FMLA) was enacted to provide qualifying employees with leave for serious health conditions (birth of a child, adoption, foster placement of a child; employee serious health condition; care for a family member with a serious health condition; exigency leave related to deployment of a family member to military active duty; safe leave). FMLA leave is *unpaid* (unless the employee has access to employer benefits such as sick leave or short-term disability).
- b) <u>FAMLI</u>: In 2020, Colorado voters approved a state-run paid leave insurance program to provide qualifying employees with serious health conditions with benefits of up to \$1,100 per week generally for up to twelve weeks. FAMLI benefits are funded by a tax paid by both the employee and the employer (initially .45% to the employer and .45% to the employee). The program has similar mechanics to unemployment insurance benefits.
- c) In Colorado, all local governmental entities have the option to participate fully in FAMLI, partially in FAMLI, or decline to participate in FAMLI.

# 2) THREE OPTIONS FOR LOCAL GOVERNMENTAL ENTITIES:

- a) Opt Out And Decline To Participate In FAMLI. To opt out, the Board must pass a resolution declining to participate and provide notice to the State of Colorado of its decision. Unless the Board decides to change its position and participate, the "opt out" is effective for 8 years at which time the Board must, again, vote to opt in or out.
- b) Opt In And Fully Participate In FAMLI: PSMC will automatically participate. Starting 2023, PSMC and employees would each pay a minimum of 0.45% of annualized wages as a premium. After a year of collecting premiums, starting January 2, 2024, employees would be eligible to apply for leave insurance benefits for qualifying events. Thereafter, the premium amount owed would increase based upon employee use of the program. The employer is responsible to collect the entire premium and remit it quarterly with a wage data report. If the Board opts in, it must participate for a minimum of three fiscal years following the decision.
- c) <u>Partial participation in FAMLI</u>: An employee may participate in FAMLI -- even if PSMC declines to participate by creating an account in the FAMLI system for which the employee would pay the employee's 0.45% premium together with a wage data report.

# 3) PROCESS

- a) To opt out, the Board must pass a resolution during 2022 and the decision must be submitted to the State. If the Board does not opt out, PSMC automatically opts in to FAMLI.
- b) Before a vote, there must be the normal public notice of the agenda and there must be written notice to every PSMC employee with a process of how to submit comments to the Board and the date of the Board meeting. At the Board meeting, the Board must take comments (if any) from staff prior to voting.
- c) If the Board votes to decline, employees must be notified in writing (and notice posted) explaining: declined participation, explanation of differences between any employer benefit and FAMLI, employee FMLA rights, the right of the employee to participate in FAMLI, and the contact information for FAMLI.