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|--------------------------------|---|
| i) Chair Report                | Chair Mark Floyd  |
| <del>ii) Campus Planning</del> | <del>Chair Mark Floyd</del>                             |
| iii) Strategic Planning        | Vice-Chair Greg Schulte (or in his absence, Dr. Pruitt) |
| iv) Contracts                  | Dir. Jerry Baker  |
| v) Succession Planning         | Dir. Kate Alfred  |
| vi) CEO Report                 | Chief Executive Officer, Brad Cochennet                 |

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|-----------------------------|---|
| vii) Finance Report         | CFO, Dennis Wilson and Treasurer Jerry Baker        |
| viii) Construction Report   | Jodi Scarpa, Manager of Executive Offices           |
| ix) Monthly In-Depth Report | <b>Primary Care Clinic, Director Sikendar Fidai</b> |

b) **Written Reports** (*no oral report unless the Board has questions*)

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|-----------------|--|
| i) CAO Report   | Chief Administrative Officer, Ann Bruzzese |
| ii) CNO Report  | Chief Nursing Officer, Kathee Douglas      |
| iii) CMO Report | Chief Medical Officer, Rhonda Webb         |
| iv) COS Report  | Chief of Staff, Ralph Battels              |

**6) CONSENT AGENDA** (The Consent Agenda is intended to allow Board approval, by a single motion, of matters that are considered routine. There will be no separate discussion of Consent Agenda matters unless requested.)

- a) Approval of Minutes for the following meeting(s):
- i) Regular meeting of: 2/28/2017
- b) Approval of Medical Staff report recommendations for new or renewal of provider privileges.

**7) OTHER BUSINESS**

**8) EXECUTIVE SESSION**

There will be an executive session pursuant to *the following subparagraphs* of C.R.S. Section 24-6-402(4):

- (b): to receive legal advice on specific legal questions.

Further, the Board reserves the right to meet in executive session for any other purpose allowed and topic announced at open session of the meeting, in accordance with C.R.S. Section 24-6-402(4).

**9) ADJOURN**



**MINUTES OF REGULAR BOARD MEETING**  
**Tuesday, March 28, 2017**  
**5:30 PM**  
**The Chambers Room, Pagosa Springs Medical Center**  
**95 South Pagosa Blvd.**  
**Pagosa Springs, CO 81147**

The Board of Directors of the Upper San Juan Health Service District (the “*Board*”) held its regular board meeting on March 28, 2017 at Pagosa Springs Medical Center, The Chambers Room, 95 South Pagosa Blvd., Pagosa Springs, Colorado.

Directors Present: Chair Mark Floyd, Secretary/Treasurer Jerry Baker, Director Dr. Jim Pruitt, and Director Kate Alfred.

Present by phone were Director Dr. Richard Zak, and the District’s Chief Financial Officer, Dennis Wilson.

**1) CALL TO ORDER; ADMINISTRATIVE MATTERS OF THE BOARD**

Chair Floyd, called the meeting to order at 5:30 p.m. MST and Clerk of the Board, Jodi Scarpa, recorded the minutes. A quorum of directors was present and acknowledged by Secretary/Treasurer Baker and the meeting, having been duly convened, was ready to proceed with business.

The Board noted approval of the agenda.

**2) PUBLIC COMMENT**

There was none.

**3) MILESTONE MOMENT**

The Board recognized GE Johnson’s excellent work. CEO, Brad Cochennet, read the attached letter from PSMC’s Senior Leadership to Mr. Jim Johnson of GE Johnson commending his staff.

**4) DECISION AGENDA**

There were no Decision Agenda items.

**5) REPORTS**

**a) Oral Reports**

**i) Chair Report**

There was no report; however, Chair Floyd raised the issue of work sessions for the board,

suggested the second Tuesday of the month at noon. A brief discussion was held. Chair Floyd directed Clerk Ms. Scarpa, to schedule and notice the Board work sessions.

ii) Campus Planning

Item was originally struck from agenda. There was no report.

iii) Strategic Planning

Director Dr. Pruitt presented the Strategic Planning Committee Report, highlighting the Oncology Business Plan created by Turning Point Advisors. The Strategic Planning Committee approved the plan to be reviewed by the Finance Committee. A discussion was held regarding the business plan. Dr. Pruitt added that when the plans were completed for Remodel 2, the plan for Remodel 2 would be presented to the Finance Committee.

iv) Contracts

Secretary/Treasurer Baker stated that six contracts were reviewed; four amendments to existing contracts and two renewals and all were within acceptable norms.

v) Succession Planning

Item was originally struck from agenda. CAO, Ann Bruzzese, informed the board the CEO position was posted and will remain open until May 15th. A brief discussion was held.

vi) CEO Report

CEO Cochennet presented the attached report, highlighting the first March registration move, the employee family party in the new building, the planning for the April move, the Art Show April 14th, and the Grand Opening in June. Mr. Cochennet commended CMO, Dr. Webb, and CNO, Kathee Douglas, for their leadership and planning of the moves. Additionally Mr. Cochennet commented that Remodel 1 will begin on April 10, 2017, and continue through mid-June, 2017.

vii) Finance Report

Secretary/Treasurer Baker presented the attached report, stating that it was a “ho hum” month. CFO Wilson commented on the finance committee report. Director Dr. Pruitt asked about transparency of billing act taking effect in January 2018. A brief discussion was held. Regarding the legislature’s efforts to resolve the hospital provider fee issues resulting from TABOR, CAO Bruzzese commented that she spoke with the Colorado Hospital Association and that a new senate bill was presented on March 27, 2017, to form an enterprise that if passed, would be a way to resolve the State issue. Ms. Bruzzese stated that she would provide email addresses for legislators so all could provide support consistent with CHA support. A discussion was held regarding this.

viii) Construction Report

Manager of Executive Offices, Ms. Scarpa, reported that the expansion project continued to be on time and within budget, and that this would be her last report as the building would be opening April 10, 2017.

ix) Monthly In-Depth Report

Clinic Director, Sikendar Fidai, presented the attached report highlighting adding services, improving patient outcome, monthly encounters, no show rates, the aging demographics of the area, an increase in chronic care conditions and a higher demand for behavioral health. Mr. Fidai further described the change in appointment scheduling on Saturdays from an acute care clinic to a walk in clinic which has resulted in an increase of patients. A brief discussion was held regarding this. Mr. Fidai added that a Nurse Navigator was hired for chronic care, two doctors will be here by October 1, 2017, and a part-time cardiologist was hired in addition to the cardiology services at our hospital from Mercy Medical Center. The Primary Care Clinic was surveyed for two days by the Colorado Department of Public Health and Environment and ultimately received the attached report with no

findings or deficiencies. Discussions were held regarding prescription processes, lab tests, and outreach. Mr. Fidai described the integrated care in the new Outpatient Wing. Director Alfred and Chair Floyd praised Mr. Fidai on his report.

**b) Written Reports** *(no oral reports were presented unless the Board has questions)*

i) CAO Report

There were no questions.

ii) CNO Report

CNO Douglas described a nursing shortage. Director Dr. Pruitt asked Ms. Douglas about mock surveys. A brief discussion was held regarding both topics.

iii) CMO Report

CMO Dr. Webb commented on her report regarding a need for diagnostic radiologists.

iv) COS Report

There were no questions.

**6) CONSENT AGENDA**

Chair Floyd opened the discussion briefly recounting the items on the consent agenda and inquired of any questions or objections. Chair Floyd requested to strike the statement, “and made a decision regarding the 2016 incentive pay” from item 4d of the Regular Meeting Minutes of 02/28/2017, as a decision had not been made. Secretary/Treasurer Baker moved to approve the minutes as amended, Director Alfred seconded and the motion passed unanimously.

Director Dr. Pruitt moved to accept the Medical Staff report recommendations for new or renewal of provider privileges as written. Director Alfred seconded and the motion passed unanimously.

**7) OTHER BUSINESS**

There was none.

**8) EXECUTIVE SESSION**

The Board met in Executive Session from 6:54 p.m. to 7:01 p.m. MST pursuant to C.R.S. Section 24-6-402(4)(b) and (f) for purposes of receiving legal advice on specific legal questions and a personnel issue.

**9) ADJOURN**

There being no further business, Chair Floyd adjourned the regular meeting at 7:01 p.m. MST.

Respectfully Submitted,  
Jodi Scarpa, serving as Clerk for the Board