

### The CNP False Decline Puzzle

Jay Matthews, Director of Global Payments and Risk, Oath Inc.

Julie Fergerson, SVP Industry Solutions, Ethoca

**FALSE DECLINES** occur when good transactions are wrongly rejected due to the suspicion of fraud.

As a result, cardholders often elect to abandon a purchase, seek a different online store, or use an alternative payment card.



# Ethoca's false declines research explored:



The size of the problem.



The destructive impact on customers wrongly turned away.



Why transactions are declined.



How the industry manages declines from issuer and merchant perspectives.



### False declines hurt both issuers and merchants

#### **ISSUERS**



361 m – cardholders at risk of moving their cards to the back of their wallet.



13 to 1 – ratio of suspected fraud compared to actual fraud rejected by US issuers.



\$3,900-48,000 – estimated cardholder lifetime value.

#### **MERCHANTS**



\$264 Billion – Value of sales falsely declined in 2016 in the U.S.



52% – Orders merchant thought were fraud that turned out to be good.



32.5% – Number of cardholders who don't retry a purchase after a false decline.



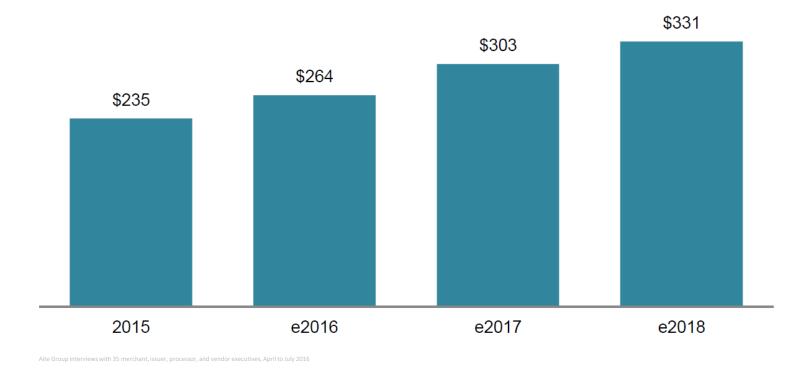
# Overcompensating for fraud perpetuates an imbalance in authorization strategies

\$9B ACTUAL FRAUD



U.S. issuers falsely declined \$118 B in transactions in 2014—13X the amount of actual fraud<sup>1</sup>

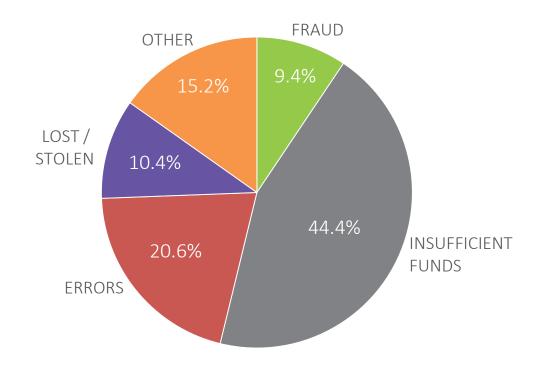
U.S. False Decline Impact 2015 to 2018 (In US\$ billions)





## Ethoca research: Why cardholders are declined

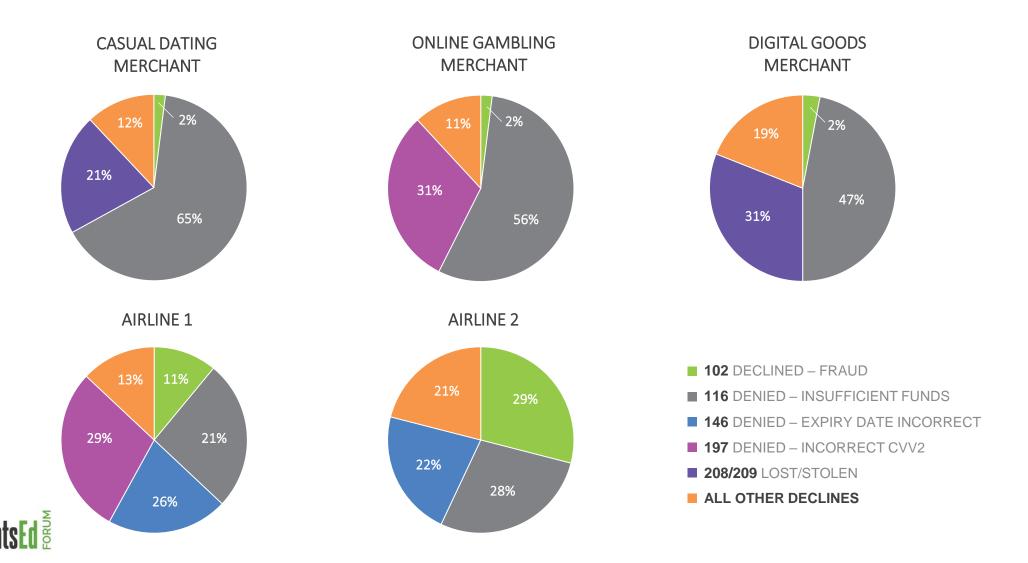
#### **AVERAGE MERCHANT DECLINE RESULTS**



- What's really behind the "DO NOT HONOR" reason code?
- We partnered with 1 issuer and 5 merchants for the study.
- Fraud is the least common reason for a decline.



### False decline numbers: A few case studies



# Why does it feel like everything is coded "Do Not Honor"?



Issuers want to protect consumers privacy



Issuers do not want fraudsters to reverse engineer their systems



Concerns from issuers on what a merchant might do



## What the industry is doing to address the problem







**Backup Funding Sources** 

**Retry Strategies** 

Account Updater



## What do the numbers say?

A solid strategy can not only add to the bottom line but can create a better customer experience

Transaction recycling really works. What's your strategy?

- Do Not Honor Success Rate = 40%
- Overall Success Rate = 48%

Account Updater keeps cards current without customer interaction

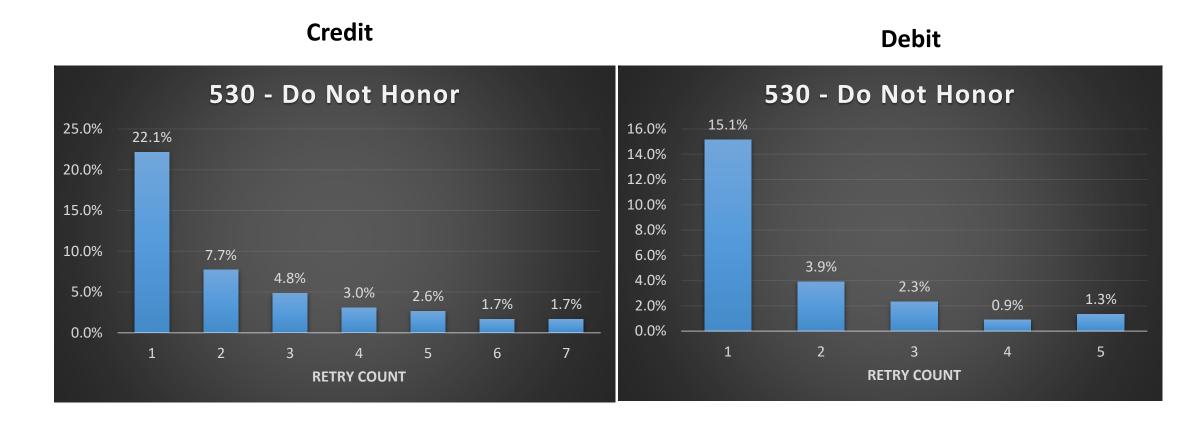
- How do you receive your card updates
  - Daily / Weekly
  - File push, pull
  - Update check upon billing failure
- 25% to 35% of total card updates for failed transactions

Is it time to message the customer?

- Let recycling and Account Updater do their jobs
- What channels work best (e.g., email, direct mail, robo-calling)



### Recycling – What does it look like?





### Today's Speakers...

Jay Matthews, Direct of Global Payments and Risk, Oath Inc. Julie Fergerson, SVP Industry Solutions, Ethoca

If you have any questions about the presentation, go to our LinkedIn Group (the <u>Payments Education Forum</u>) and request an invitation (this is a closed group specifically for the payments industry).

