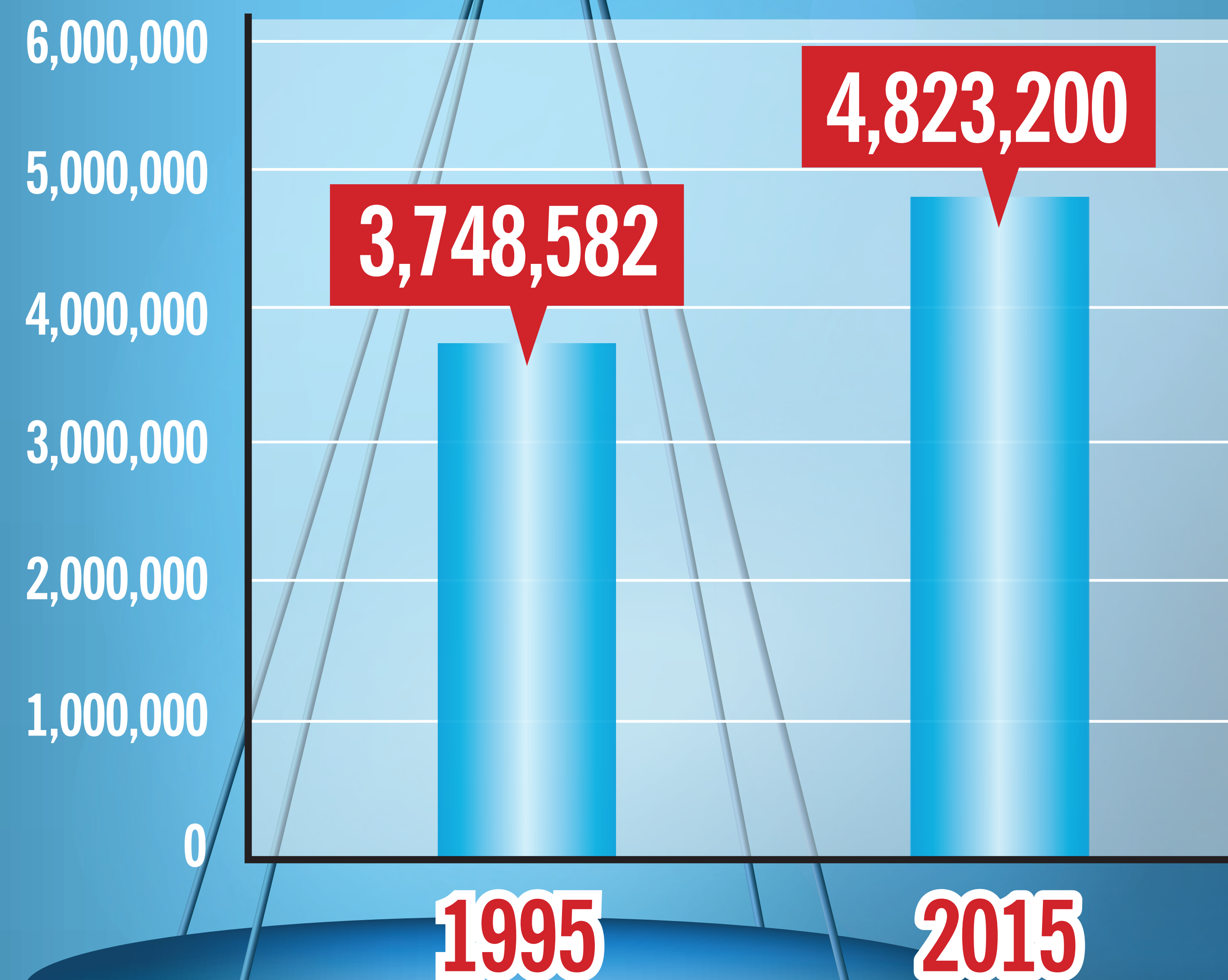


OFF BALANCE

State Population vs. State Employee Positions

Since 1995, total state population has steadily increased while the number of state employees has significantly declined.

STATE POPULATION in millions



STATE APPROPRIATED FTE POSITIONS in thousands

