

# Save Our Lagoon Project Plan



August 9, 2016

# Presentation Outline

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- Introduction
- Economic Importance
- Science-Based Targets
  - Impacts of Muck
- Data-Driven Project Selection
  - Transparency/Accountability/Adaptability
- Funding Options
- Acknowledgements



# Presenters

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- Virginia Barker, Director, Natural Resources Management Department
- Al Vazquez, Managing Partner, Closewaters LLC
- Dr. John Windsor, Professor Emeritus, Florida Institute of Technology Oceanography and Environmental Science
- Marcy Frick, REM, Senior Water Resources Engineer, Tetra Tech Inc.



# Why Are We Here?

- 2011 algal superbloom
- 2011 secondary bloom
- 2012 brown tide
- 2013 brown tide
- 2013 unusual mortalities
- 2015-2016 brown tide
- 2016 extensive fish kill
- 60% loss of seagrass beds



# 2016 Events

- March fish kill
- April
  - Letter to the Governor
  - State agency response
  - Legislative delegation
  - Faster federal permits
- May
  - Board direction to develop referendum options
  - Board direction to draft a project plan



# Indian River Lagoon

## A deadly sequence of events

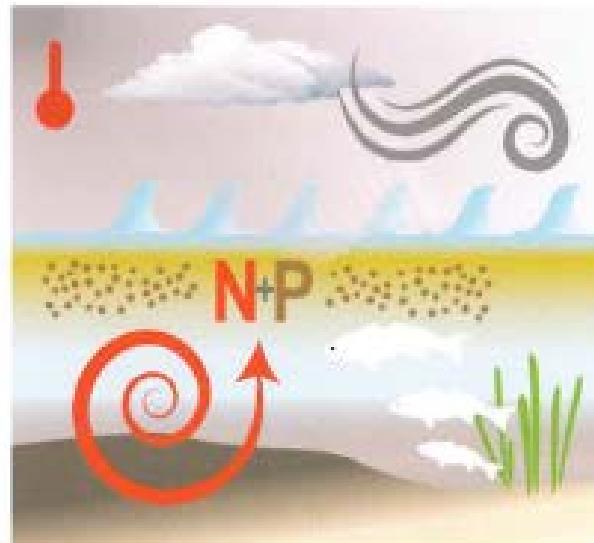
Decades of pollution

Winter 2015

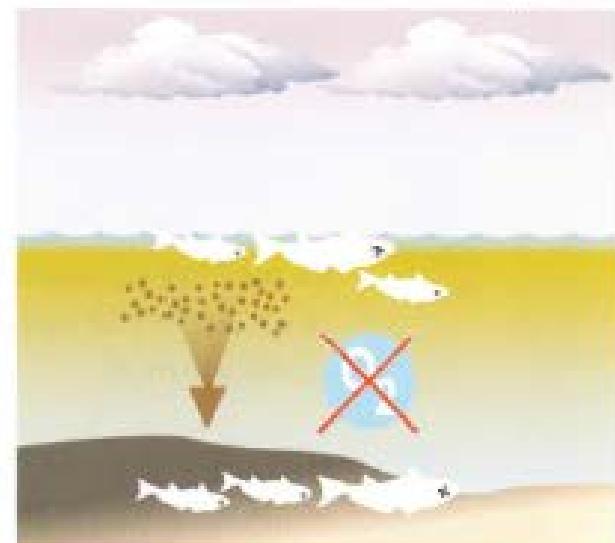
March 2016



Excess nutrients are delivered



A time bomb explodes



Oxygen plummeted as algae died



[www.mrcirl.org](http://www.mrcirl.org)

### Contact information

Leesa Souto, Ph.D.  
Executive Director  
Marine Resources Council  
3275 Dixie Hwy, NE  
Palm Bay, FL 32905  
Ph. 321-725-7775

### Science Communication Team

H. Kelsey, C. Donovan, J. Hawkey  
Integration & Application Network  
University of Maryland Center for  
Environmental Science

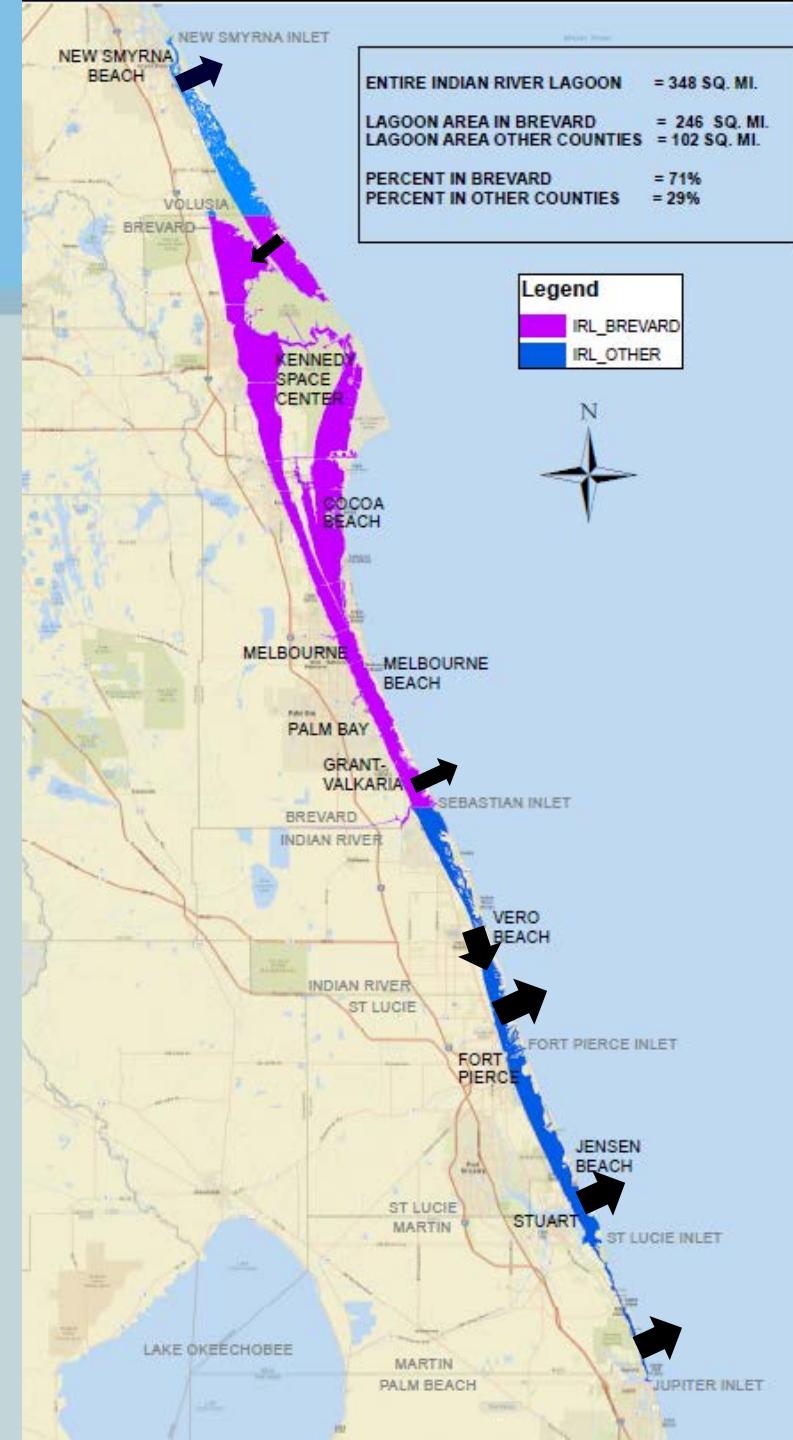
[ian.umces.edu](http://ian.umces.edu)



# Indian River Lagoon

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- 71% of the IRL is in Brevard County
- 157,000 acres
- Local pollution
- Local responsibility
- Local opportunity



# Delicate Balance

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- IRL is an Estuary of National Significance
- One of the greatest diversity of plants and animals in the nation
- Balance has been disturbed:
  - Excessive pollutant inputs to the lagoon
  - Accumulation of harmful muck deposits
  - Loss of natural filtration systems



# Plan Development

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- Address remaining major sources of pollution
- Minimal cost to achieve regulatory compliance and healthy conditions;
  - Maximize benefits
  - Science and data-driven to minimize risk
  - Optimize Return on Investment
  - Allow for innovation and adaptation

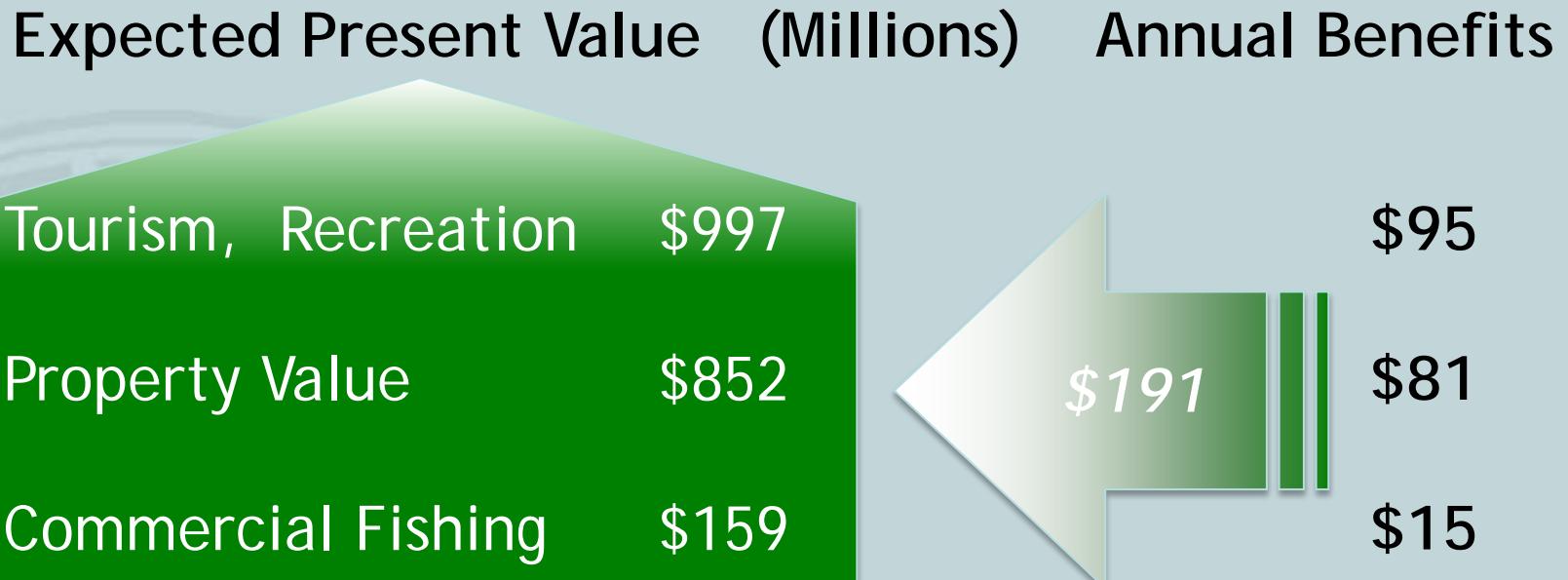
# Save Our Lagoon Project Plan

## Economic Importance of the Indian River Lagoon

AI Vazquez, Managing Partner  
Closewaters LLC



# \$2 Billion Potential Economic Gain with Restoration



Not Included: Health and Collateral Brand Benefits e.g. Beach Tourism

# \$4.3 Billion Potential Economic Loss without Restoration

## Expected Present Value (Billions)

Tourism, Recreation -\$3.0

Property Value -\$1.2

Commercial Fishing -\$0.087

## Annual Losses (Millions)

-\$237

-\$335

-\$92

-\$6

Not Included: Regulatory Fines, Pathogen Outbreak, Collateral Brand Impacts

# Return on Investment and the Value of Timeliness

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- \$6.3 billion benefit:
  - \$2 billion gain
  - \$4.3 billion loss avoidance
- \$302 million plan
- 20:1 Benefit to Cost Ratio
- \$526 million/year at risk with delay
  - 26% ROI for completion in 5 years
  - 10% ROI for completion in 10 years



# FY 2016-2017 Proposed County General Fund Budget

GF Revenue Sources:		GF Uses:	
Current Ad Valorem	\$132,922,029	Charter Officers	\$105,248,379
Prior Year Ad Valorem	\$380,000	Court Operations	\$2,805,831
Communication Svc Tax	\$6,398,374	Outside Agencies	\$510,200
FPL Franchise Fees	\$10,133,158	Mandates	\$25,953,827
State Shared Revenue	\$11,456,316	Reserves	\$15,808,953
Local Half Cent Sales Tax	\$25,038,719	Total GF Uses	\$150,327,190
All Other Operating Revenue	\$8,759,462	BOCC GF Supported Departments	
Balance Forward	\$18,457,810	Total Comp and Benefits	\$30,942,164
Non-Operating Revenue	\$6,863,981	Operating and Capital Expenses	\$33,946,465
<b>Total General Fund Sources:</b>	<b><u>\$220,409,848</u></b>	Debt Service	\$5,194,029
		<b>Total General Fund Uses:</b>	<b><u>\$220,409,848</u></b>

# 3 Key Funding Points

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1. General Fund of \$220 million cannot fund a \$302 million plan
2. County funding of \$302 million would enable leverage of matching funds to improve on bare-bones plan
3. Acceleration to 5 years increases ROI from 10% to 26% so it makes sense to finance at 4% to speed implementation



# Decision Science

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- Select most cost-effective projects and sequence into a multi-year plan
- Maximize the benefits for every dollar spent and minimize the unavoidable risks
- Involve local experts in plan development

# Input from Subject Matter Experts

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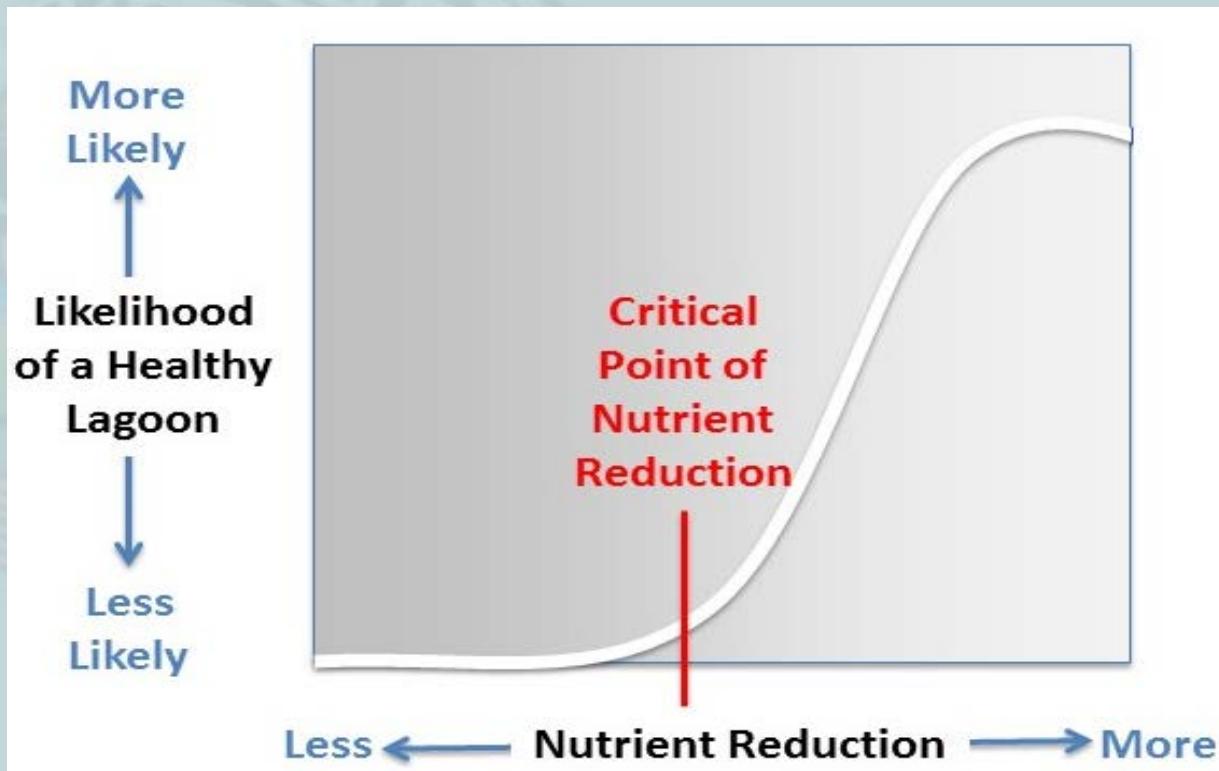
- Achieve nutrient abatement through a blend of options
- No one type of project alone can achieve adequate nutrient abatement
- Must stop excessive nutrient loading to minimize recurring muck accumulation



# IRL Response Curve

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- “Critical mass” of nutrient reductions needed to achieve significant and sustainable benefits



# Save Our Lagoon Project Plan

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## Science - Based Targets for Indian River Lagoon Health

Virginia Barker, Director  
Natural Resources Management Department



# Healthy Lagoon Targets

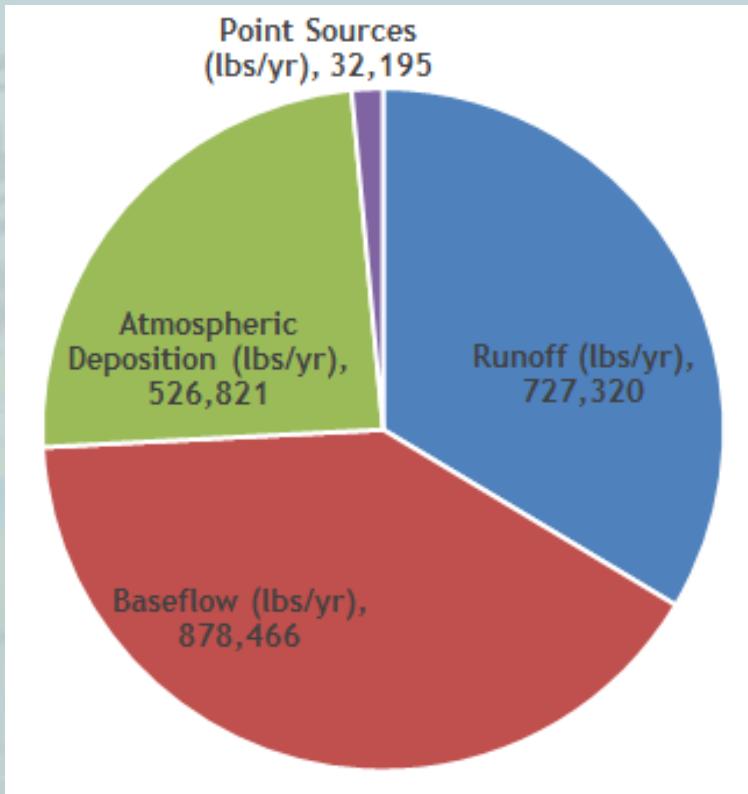
20

- Seagrass
  - Area to exceed 1943 mapped area
- Water Clarity
  - Algal blooms rare, bottom visible
- Dissolved Oxygen
  - Fish kills uncommon
- Clean, White, Sandy Sediment
  - Muck limited to deep pits and channels
- Filtration
  - Entire lagoon volume filtered annually

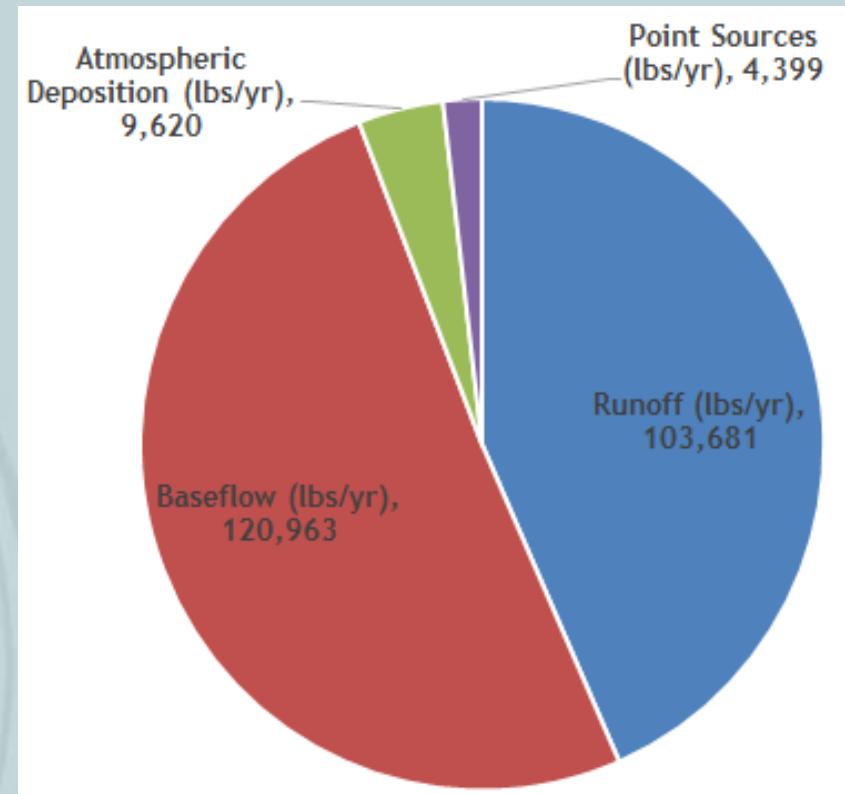


# External Sources of Nutrient Pollutant into the IRL

Nitrogen Sources



Phosphorus Sources



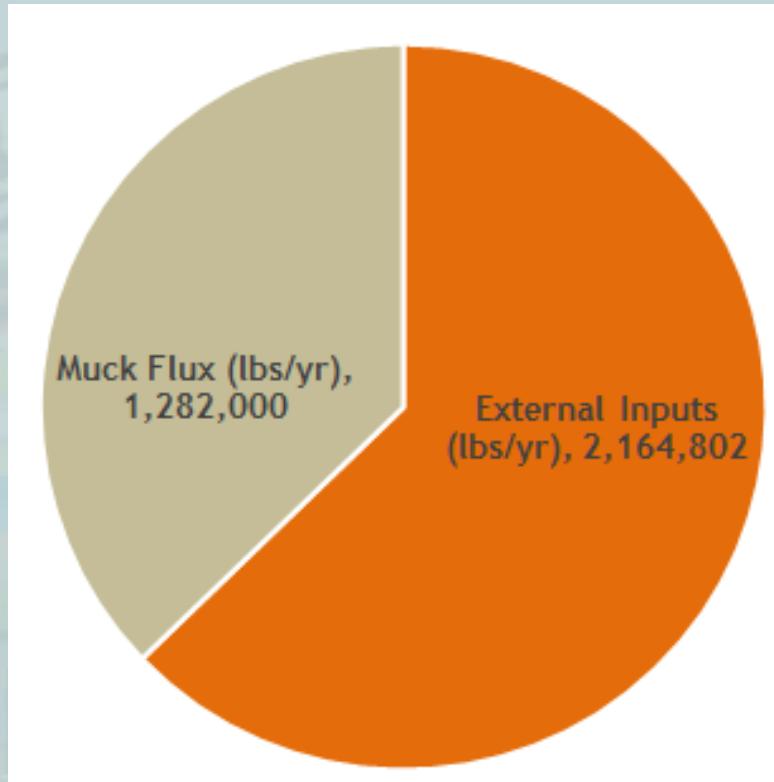
Source: IRL TMDL Refinement Studies, 2011-2016

Dr. Harvey Harper, Dr. Antony Janicki, Dr. Claudia Listopad, Dr. Steven Peene

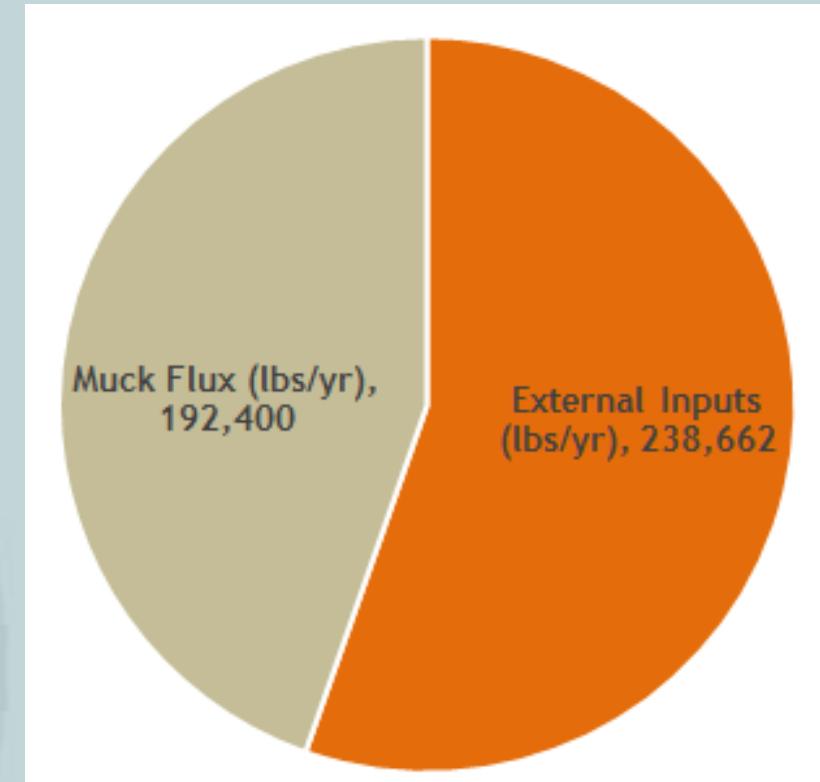


# External Pollution Sources Versus Muck Flux in the IRL

Nitrogen Sources



Phosphorus Sources



Source: Personal Communication with Dr. John Trefry, 2016

# Pollutant Sources Addressed in the Save Our Lagoon Project Plan

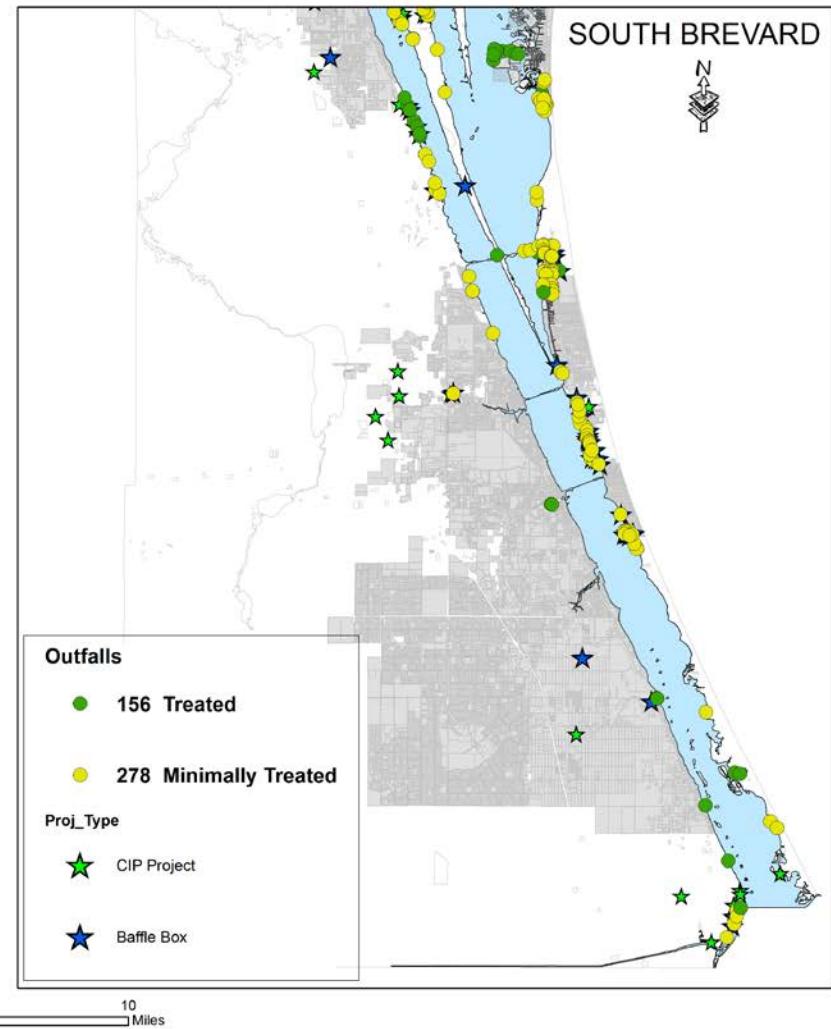
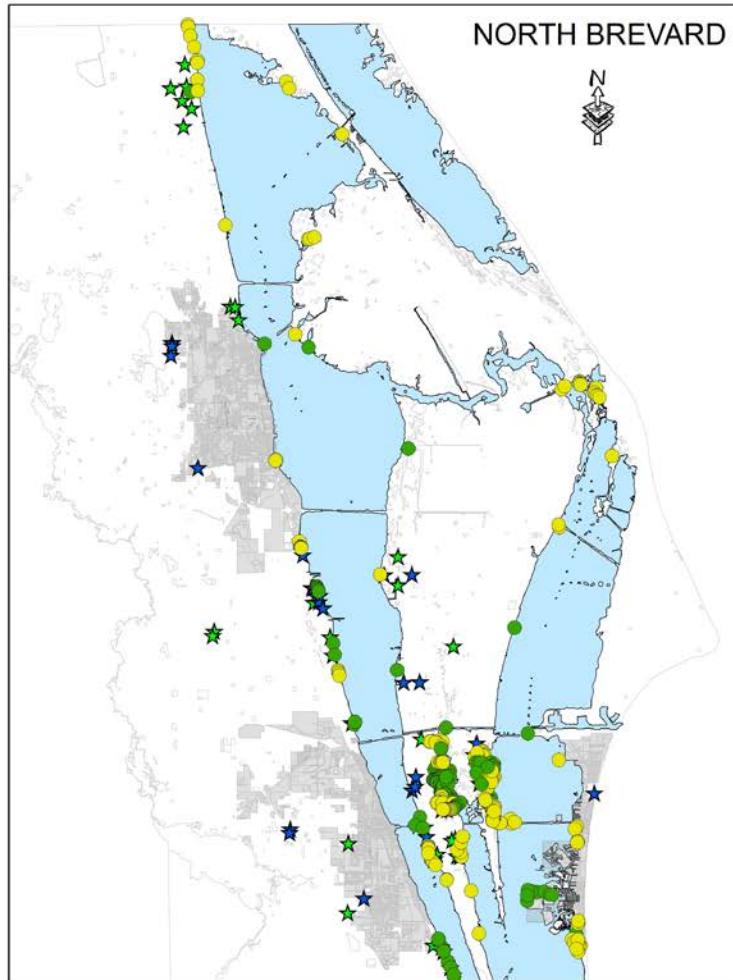
23

- ✓ Fertilizer
- ✓ Point sources - reclaimed water
- ✓ Septic systems
- ✓ Stormwater
- ✓ Muck flux
- Atmospheric

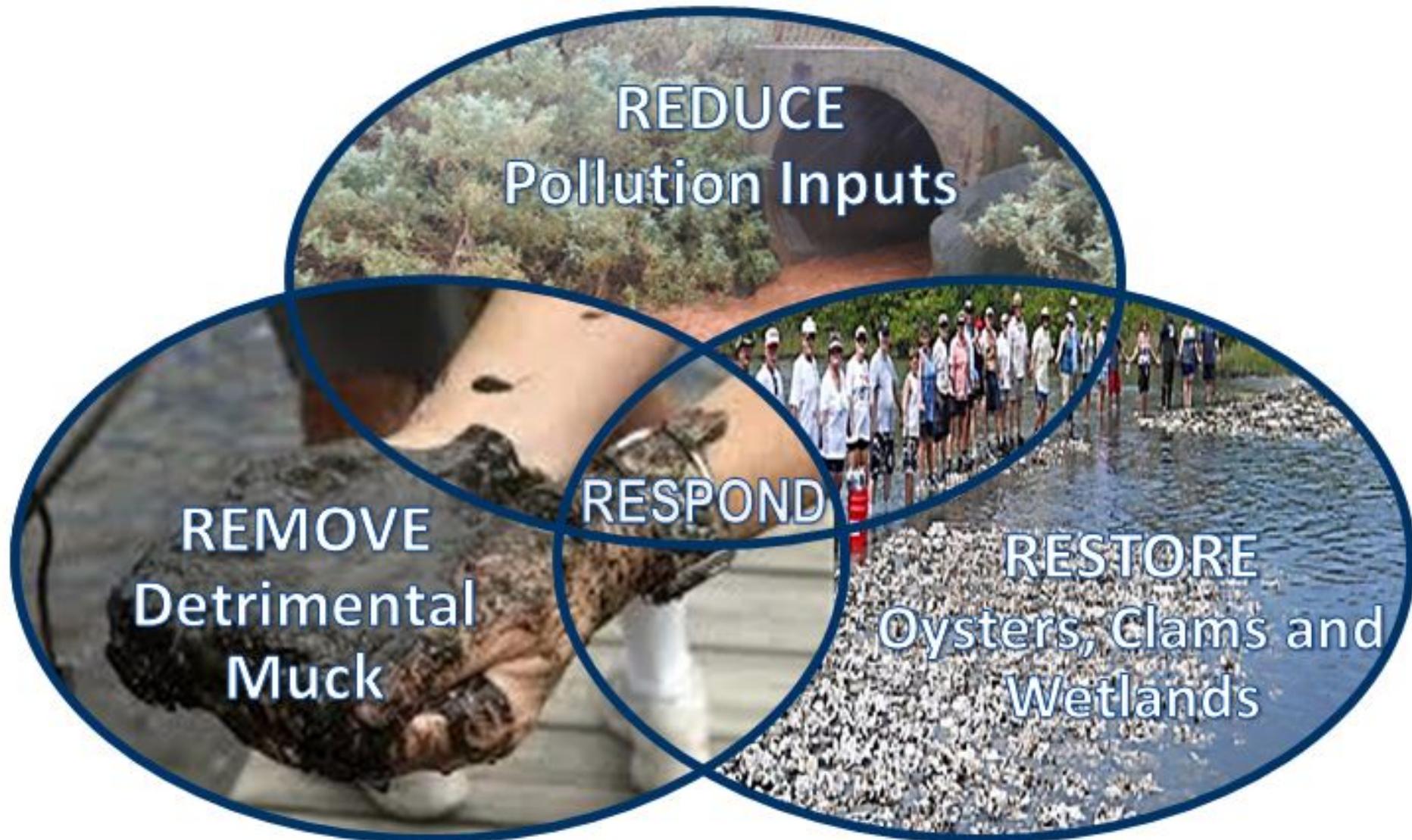


# Existing Treatment

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# Save Our Lagoon Project Plan



# Save Our Lagoon

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## Impacts of Environmental Muck Dredging

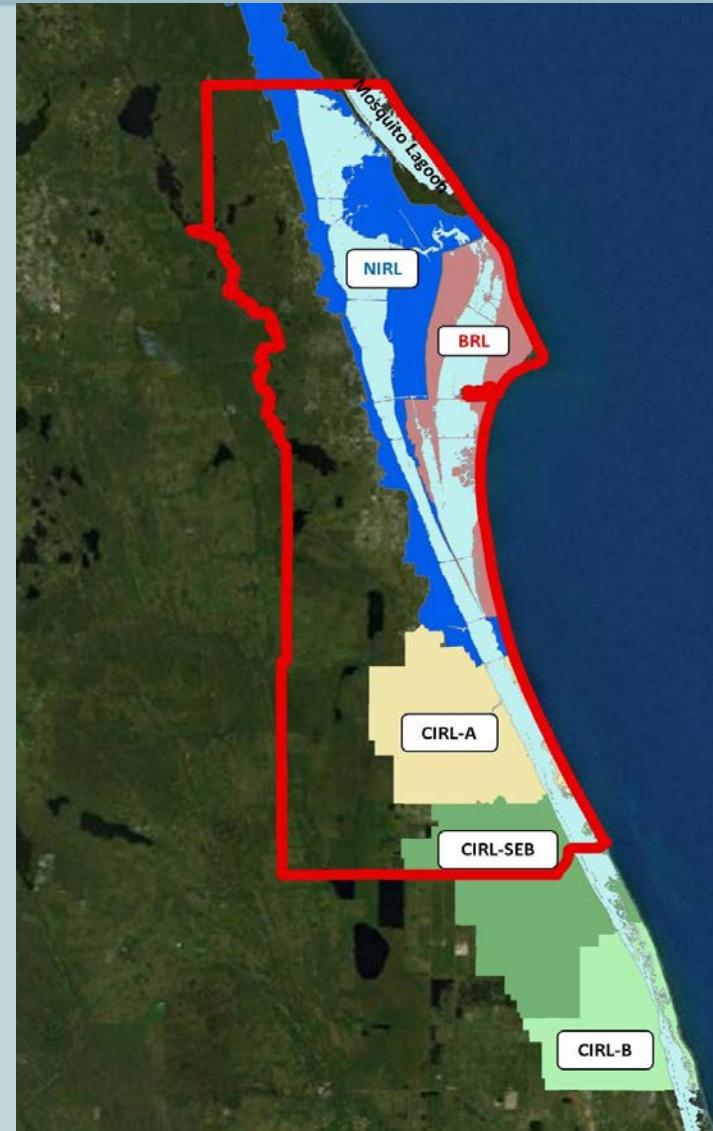
Dr. John Windsor  
Professor Emeritus  
Oceanography and Environmental Science  
Florida Institute of Technology



# What is the most important threat to Lagoon health?

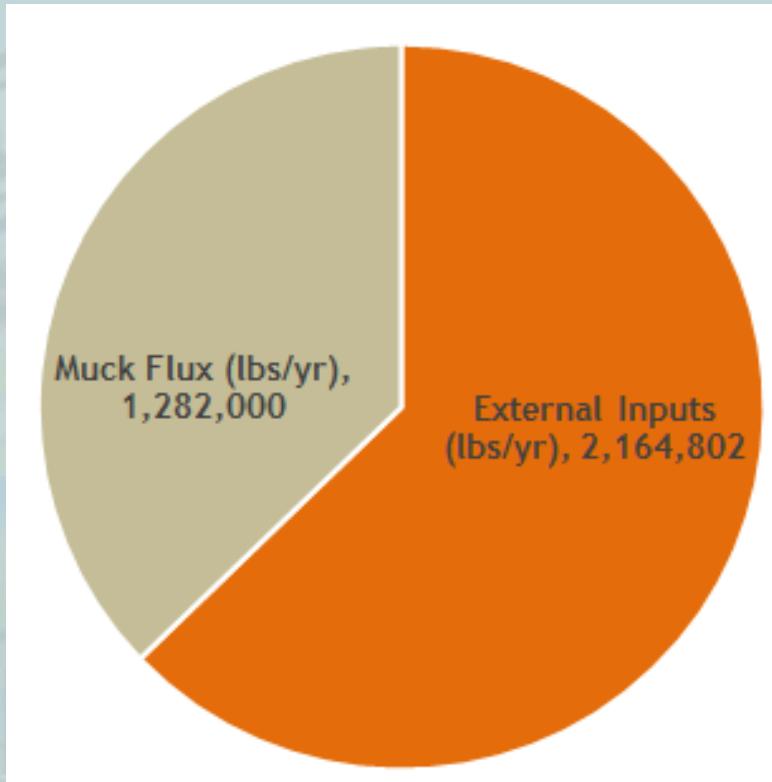
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- Fertilizer
- Point sources - reclaimed water
- Septic systems
- Stormwater
- Muck flux
- Atmospheric

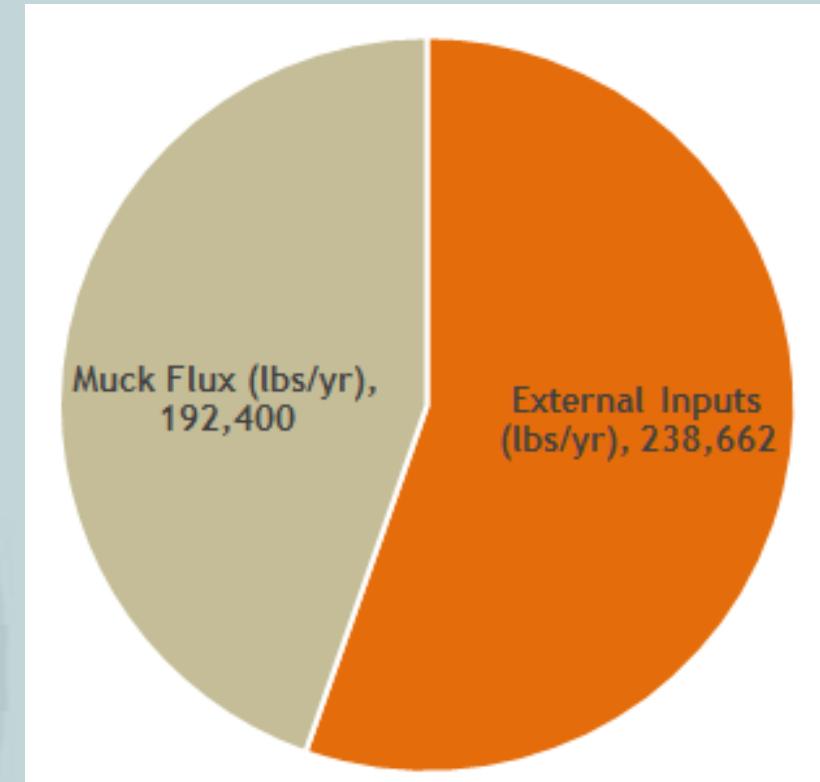


# External Pollution Sources Versus Muck Flux in the IRL

Nitrogen Sources



Phosphorus Sources



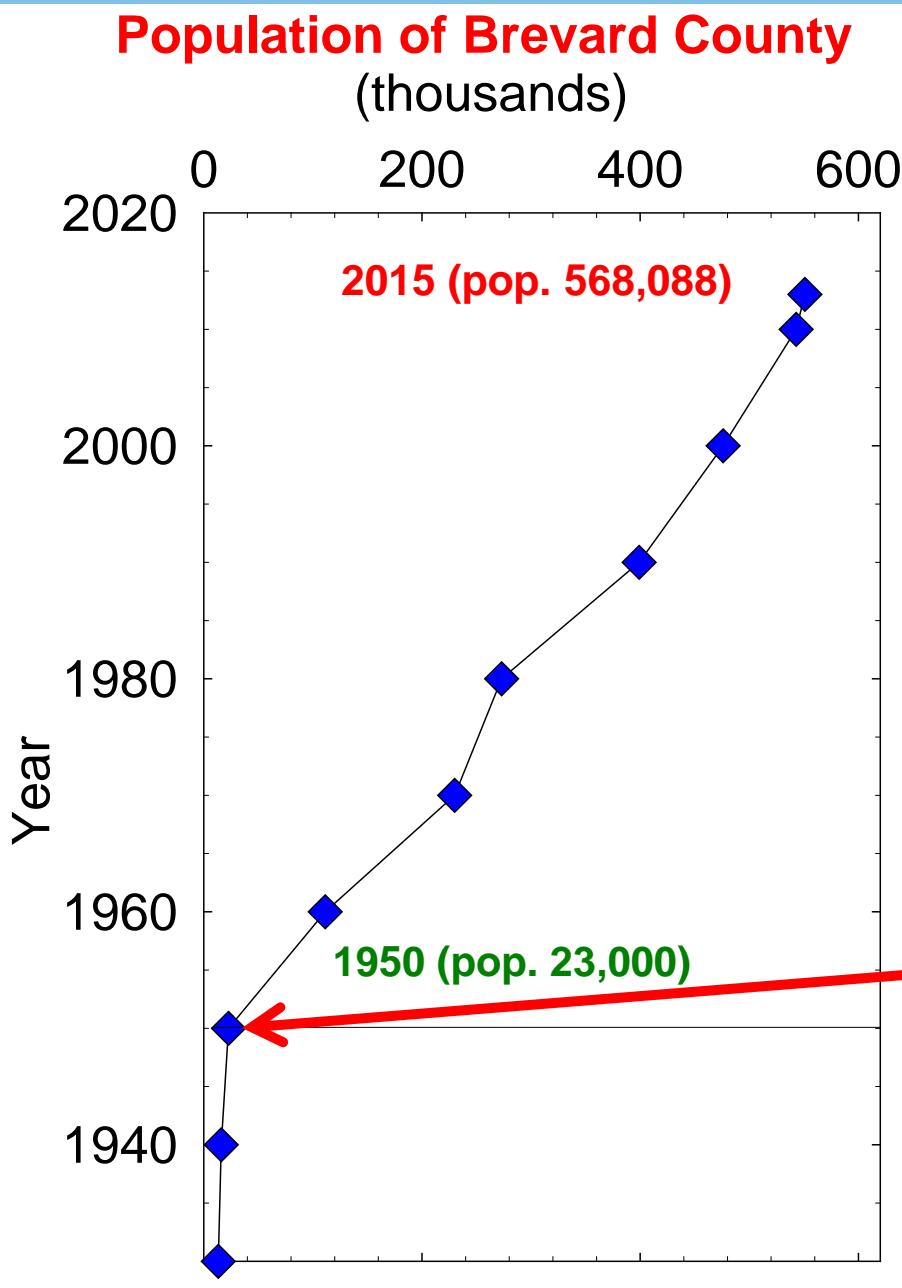
Source: Personal Communication with Dr. John Trefry, 2016

# What is Indian River Lagoon muck?

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- More than 75% water by weight
- More than 90% water by volume
- 76-99% silt and clay
- 11-22% organic matter
  - 4-7% organic carbon
  - 0.4-0.8% organic nitrogen





*Courtesy Dr. John Trefry*

# Why is IRL muck important?

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1. Increases turbidity and inhibits seagrass growth.
2. Depletes oxygen in sediment and water.
3. Covers the natural bottom and destroys natural biological habitats.
4. Stores and releases nutrients

# Should muck be removed?

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1. Decrease turbidity and enhance seagrass growth.
2. Increases oxygen in water.
3. Restores natural bottom.
4. No longer a source for nutrients!
5. IRL Muck can be moved by storms

# 1980s

## E. I. T. SPEAKERS



**Let's Get the Muck Off the Bottom  
of the Indian River Lagoon**

**John H. Trefry**



**F.I.T. Florida Institute  
of Technology**

**Scuba Diving**

**Robert Fronk**

**Tidal Inlet Phenomena**

**Lee E. Harris**

**Those Bloomin' Red Tide Organisms**

**Dean R. Norris**

**Coastal Oceanography**

**Ronnal P. Reichard**

**How to Prevent Barnacles**

**The Offshore Oil Industry**

**Geoffrey W. Swain**

**Deep Sea Oases: The Oceanographic Discovery of the  
Century**

**John H. Trefry**

**Marine Biological Dredging Along Florida's East Coast**

**Richard L. Turner**

## POLLUTION

**Global Environmental Problems**

**Iver Duedall**

**Stormwater Runoff from Highways and Its Effect on the  
Natural Environment**

**John L. Leslie, III**

**Waste into Reefs**

**Walter Nelson**

**Why Is It So Important to Keep Our Groundwater Clean?**

**Ashok Pandit**

**Let's Get the Muck Off the Bottom of the Indian River  
Lagoon**

**John H. Trefry**

**Marine Pollution in Florida**

**Pollution: The Historical Perspective**

**Water Quality of the Indian River Lagoon**

**John G. Windsor, Jr.**

# Should muck be removed?

34

Muck is targeted in management plans:

IRLNEP Comprehensive Conservation and Management Plan (CCMP)

FSD-6 Reduce impacts of muck on Indian River Lagoon

IRL Surface Water Improvement and Management (SWIM)

IR-1-105D Muck Identification and Control

Brevard Comprehensive Maritime Management Master Plan (CM3P)

1B1-b Remove Muck from Interior Waterways



# What is muck dredging?

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*Courtesy Dr. John Trefry*

ard  
TV

# Is muck dredging perfect?

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1. Current hydraulic dredging and dewatering practices are not perfect, although they are the best option available now - and good enough to get us started.
2. A dedicated funding source should drive innovation and production of better tools and techniques.
3. FIT is already testing potential draghead and dewatering improvements on a small scale in a canal.



# What is the FIT Environmental Muck Dredging Research Project?

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## Research Goal:

To determine impacts of environmental muck dredging in Indian River Lagoon.

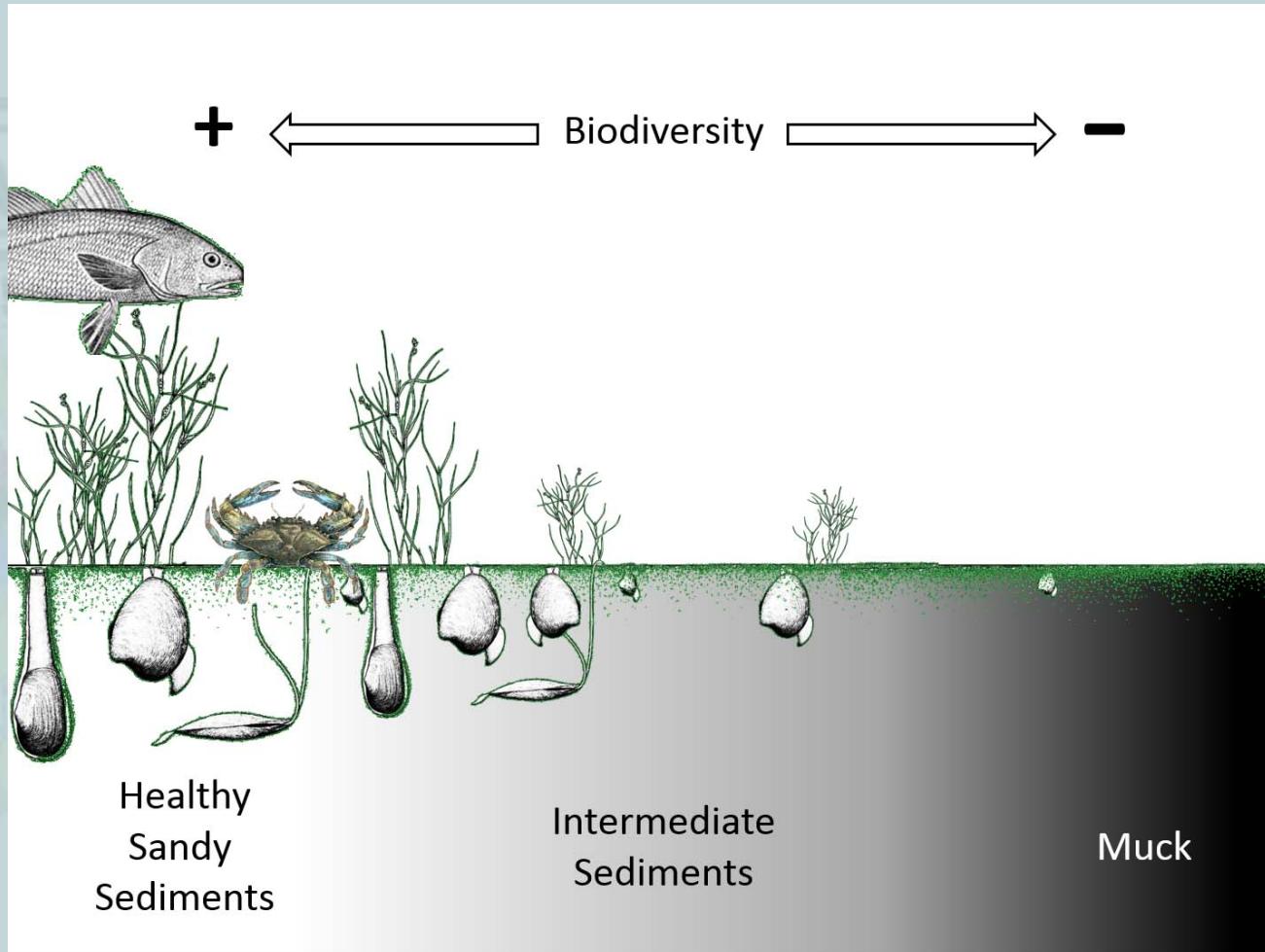
## The Multidisciplinary Team:

- 10 Faculty
- 6 Research Staff
- Dozens of graduate/undergraduate students
- Collaboration with County staff, SJRWMD, FDEP, and external reviewers



# What has FIT-EMD learned?

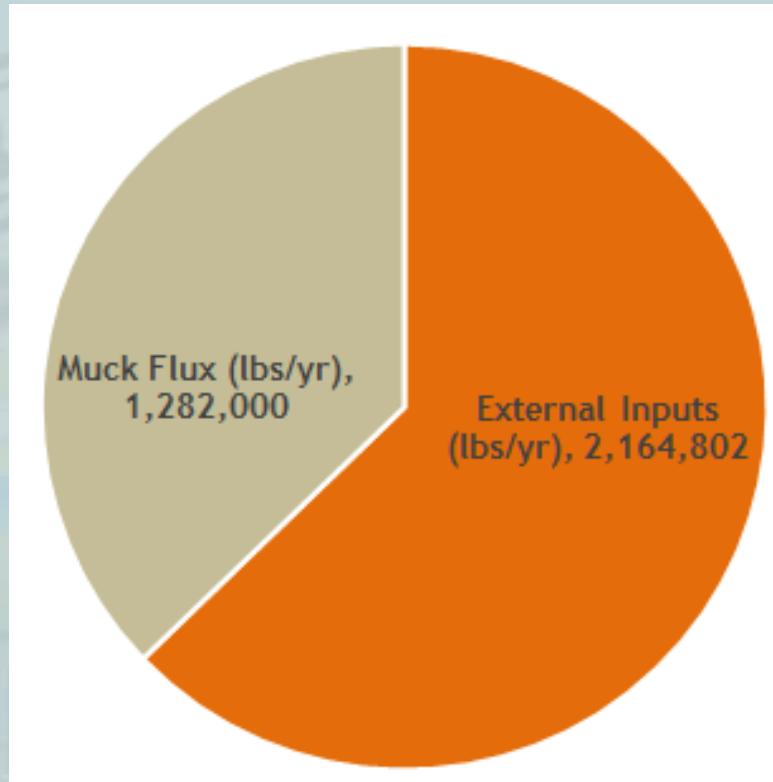
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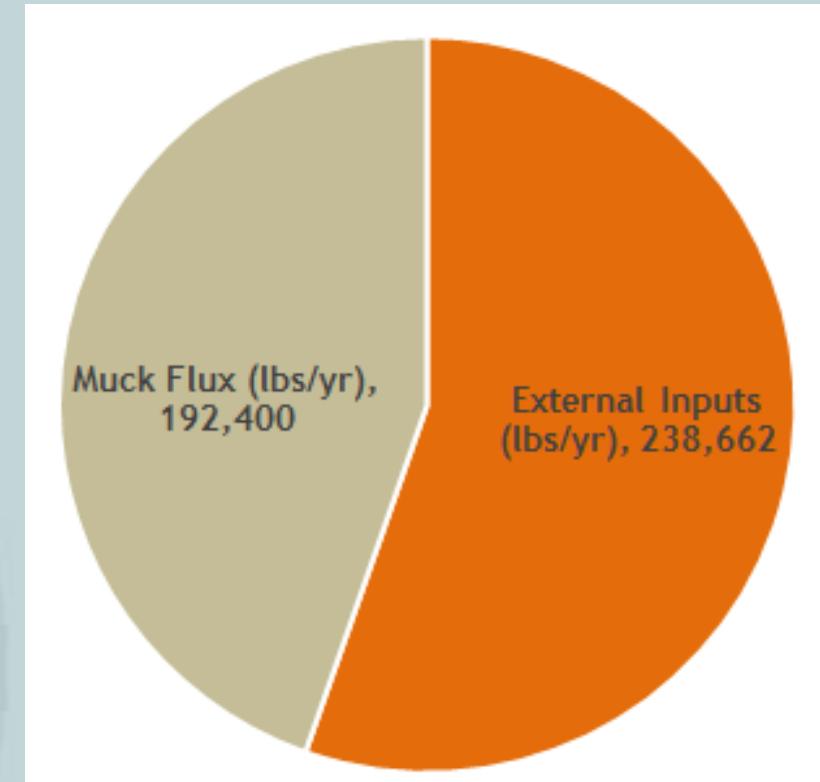
Courtesy Dr. Kevin Johnson

# External Pollution Sources Versus Muck Flux in the IRL

Nitrogen Sources



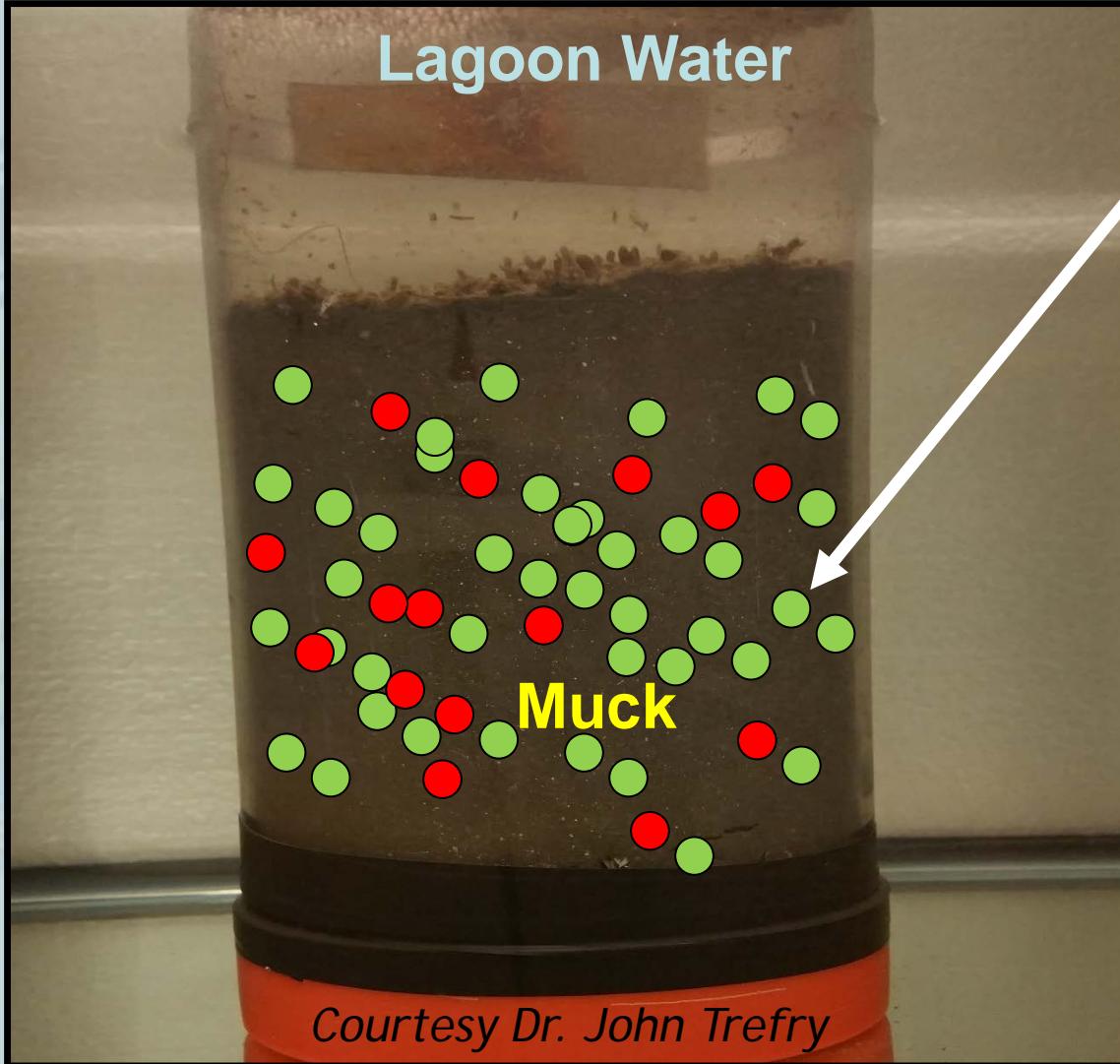
Phosphorus Sources



Source: Personal Communication with Dr. John Trefry, 2016

# What is muck flux?

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Billions of molecules of dissolved **N** and **P** are diffusing from the muck into the lagoon water.

# FIT Muck Research Team



the inputs  
that form  
muck.

*Courtesy Dr. John Trefry*



# Save Our Lagoon Project Plan

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## Data Driven Project Selection for the Indian River Lagoon

Marcy Frick, Senior Water Resources Engineer  
Tetra Tech Inc.



# Project Selection

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Projects were selected to:

- Maximize nutrient reductions
- Minimize cost
- Shorten lag time
- Reduce risk
- Optimize return on investment



# Put your feet up... take the summer off from FERTILIZER!

BROUGHT TO YOU BY  and [www.BlueLifeFL.org](http://www.BlueLifeFL.org)

## Florida-Friendly Landscaping

THE SMART WAY TO GROW



# Reduce - Fertilizer

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- Fertilizer ordinance compliance
- Reductions have occurred to date

Parameter	FY2013-14 lbs after Attenuation: Pre-Ordinance	FY2014-15 lbs after Attenuation: Post-Ordinance	Reductions from Ordinance to Date (lbs/yr)
TN	127,540	81,644	45,896
TP	12,640	3,252	9,388



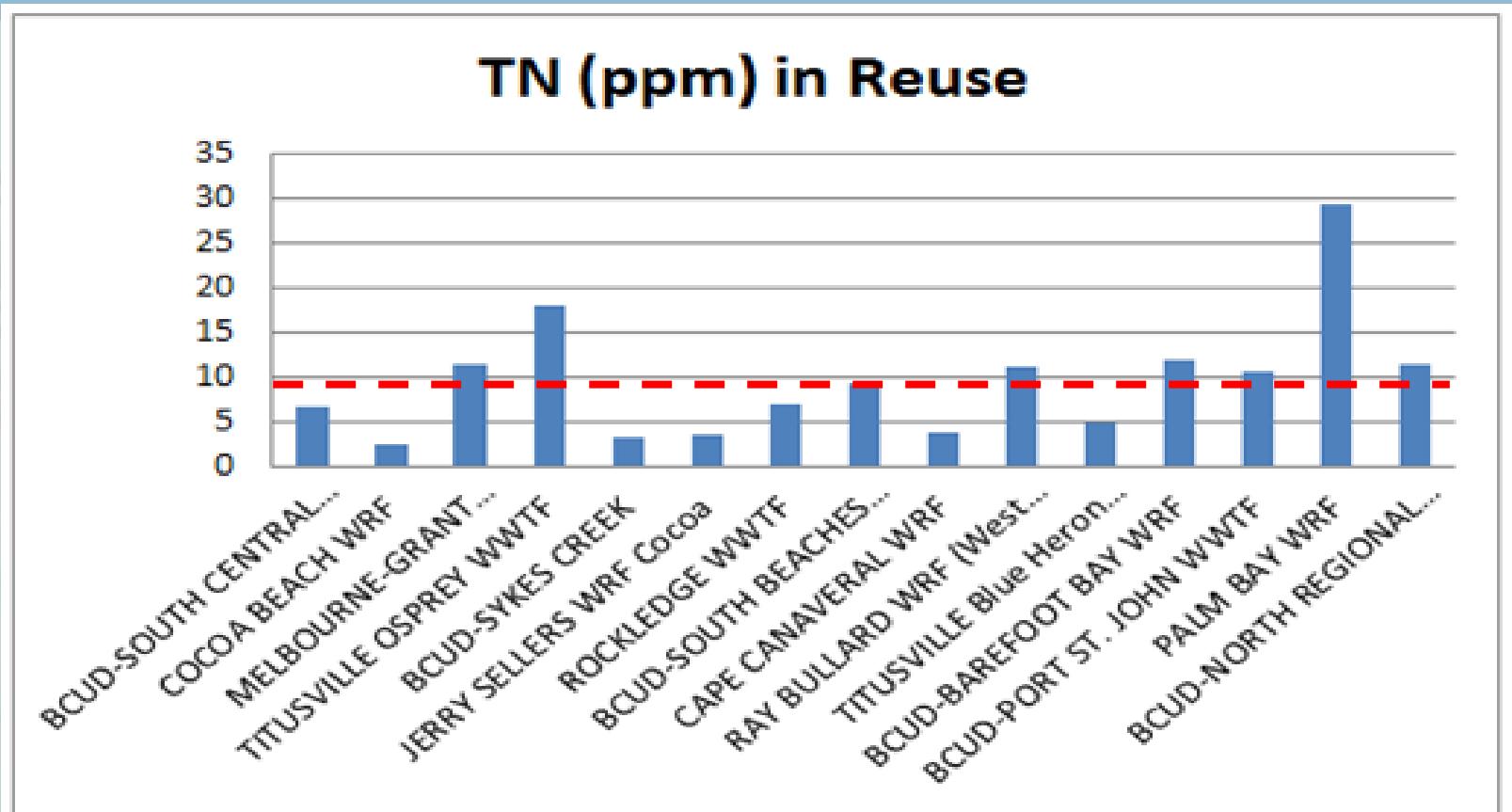
# Reduce - Fertilizer

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- Expand public education and outreach
- Increase ordinance compliance 25%
- Cost: \$625,000 (over 5 years)
- Benefit: 6,123 lbs/yr of TN and 813 lbs/yr of TP reduction
- Efficiency: \$102/lb of TN/yr



# Reduce - Reclaimed Water Nutrients



**9 ppm (mg/L)**: Nitrogen concentration that supports maximum turfgrass growth. Don't excessively irrigate.  
(2014 IFAS study: AE479)

# Reduce - Nutrients in Reclaimed Water

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- Higher concentrations leach more nutrients into the groundwater
- Upgrade treatment at WWTFs to reduce nutrients in reclaimed water

Facility	Cost to Upgrade	TN Removed after Attenuation (lbs/yr)	Cost/lb/yr of TN Removed
City of Palm Bay WRF	\$1,400,000	17,790	\$79
City of Titusville Osprey WWTF	\$8,000,000	22,988	\$348
City of West Melbourne Ray Bullard WRF	\$6,000,000	5,368	\$1,118
Barefoot Bay WRF	\$6,000,000	3,507	\$1,711
North Regional WWTF	\$6,000,000	1,739	\$3,451
Port St. John WWTF	\$6,000,000	2,037	\$2,946
City of Melbourne Grant Street WWTF	\$6,000,000	1,498	\$4,004

# Reduce - Nutrients Leaching from Septic Systems

- The Florida Department of Health has permitted over 90,000 septic systems in Brevard County
- About 10% have been removed
- Almost 60,000 are in the IRL Basin
- Connecting or upgrading all 60,000 is not cost-effective
- Focus on highest risk situations

# Cost for Septic System Removal

Septic System Distance from Surface Water	Number of Septic Systems	TN (lbs/yr/system)	TN (lbs/yr)	Total Cost	Cost/lb/yr of TN
Less than 55 yards	15,090	27.095	408,863	\$301,800,000	\$738
Between 55 and 219 yards	25,987	6.865	178,395	\$519,740,000	\$2,913
Greater than 219 yards	18,361	0.0005	10	\$367,220,000	\$37,624,010
<i>Total in IRL Basin</i>	<i>59,438</i>	<i>N/A</i>	<i>587,268</i>	<i>\$1,188,760,000</i>	<i>\$2,024 (average)</i>

Estimated TN load per year per system based on data from a St. Lucie study

Estimated cost of \$20,000 each per County's Utility Services Department

# Example Prioritization

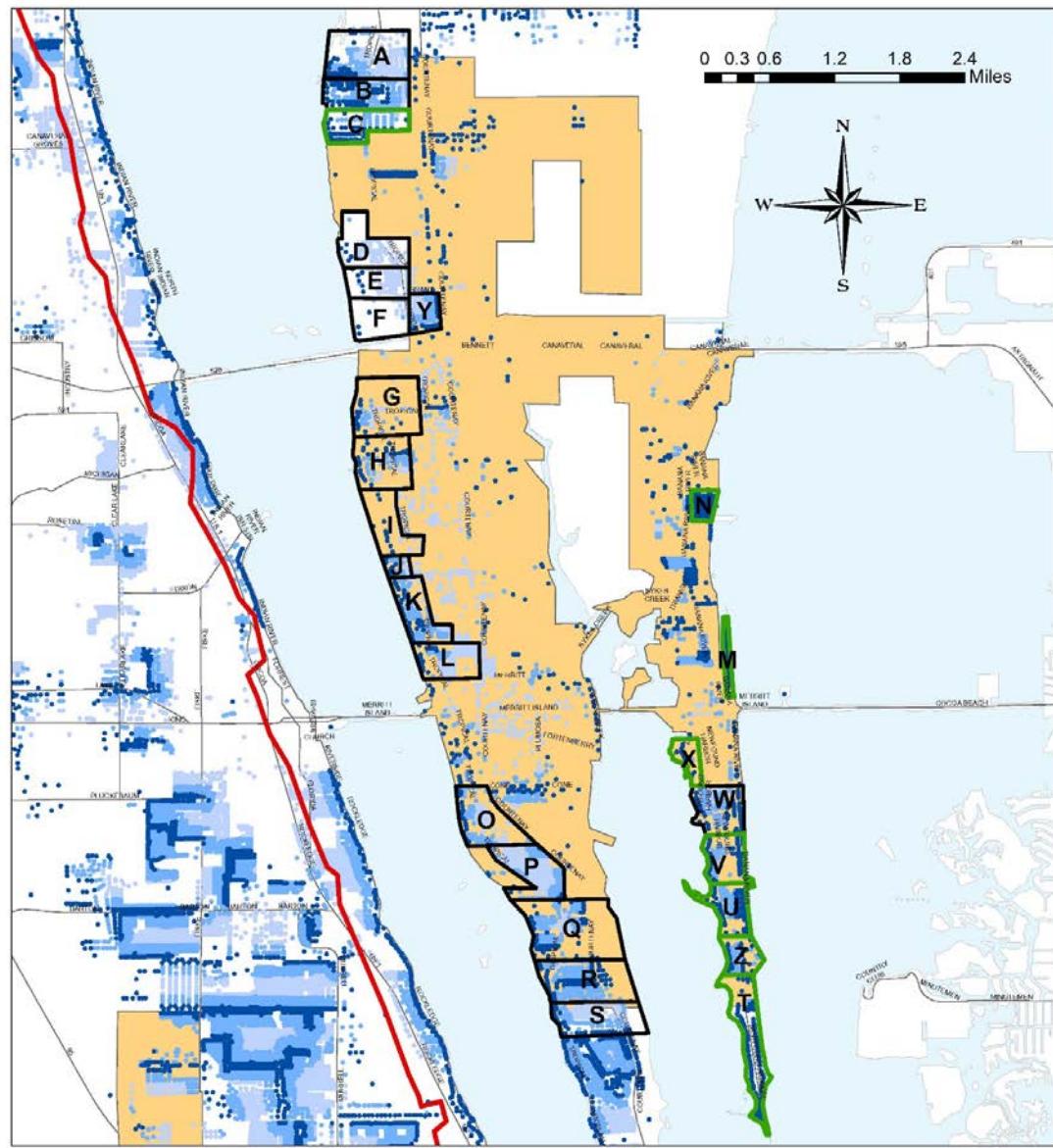
- Focus on neighborhoods that could be connected to sewer for less than \$1,200/lb TN

Service Area	Number of Lots	Cost	TN Reduction (lbs/yr)	TN Cost/lb/yr
Sykes Creek - Zone N	86	\$1,720,000	2,330	\$738
Sykes Creek - Zone M	58	\$1,160,000	1,572	\$738
Sykes Creek - Zone T	139	\$2,780,000	3,685	\$754
Sykes Creek - Zone X	14	\$280,000	359	\$780
Sykes Creek - Zone V	98	\$1,960,000	1,927	\$1,017
Sykes Creek - Zone U	145	\$2,900,000	2,573	\$1,127
Sykes Creek - Zone Z	73	\$1,460,000	1,290	\$1,132
Sykes Creek - Zone W	142	\$2,840,000	1,923	\$1,477
Sykes Creek - Zone R	206	\$4,120,000	2,686	\$1,534
Sykes Creek - Zone Q	186	\$3,720,000	2,319	\$1,604
Sykes Creek - Zone S	163	\$3,260,000	1,407	\$2,317

# Septic Removal

## Merritt Island Example Area

SYKES CREEK - MERRITT ISLAND - SHORT TERM OPPORTUNITIES



# Reduce - Use of Septic Systems

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- Remove 3.9% of septic systems within the IRL Basin by connecting to central sewer

Sub-lagoon	Number of Lots	Cost	TN Reductions (lbs/yr)	Average Cost/lb/yr of TN
Banana River Lagoon	613	\$12,260,000	13,736	\$898
North IRL	641	\$12,820,000	14,029	\$875
Central IRL	1,093	\$16,684,000	28,744	\$746
<i>Total</i>	<i>2,347</i>	<i>\$41,764,000</i>	<i>56,509</i>	<i>\$840</i>

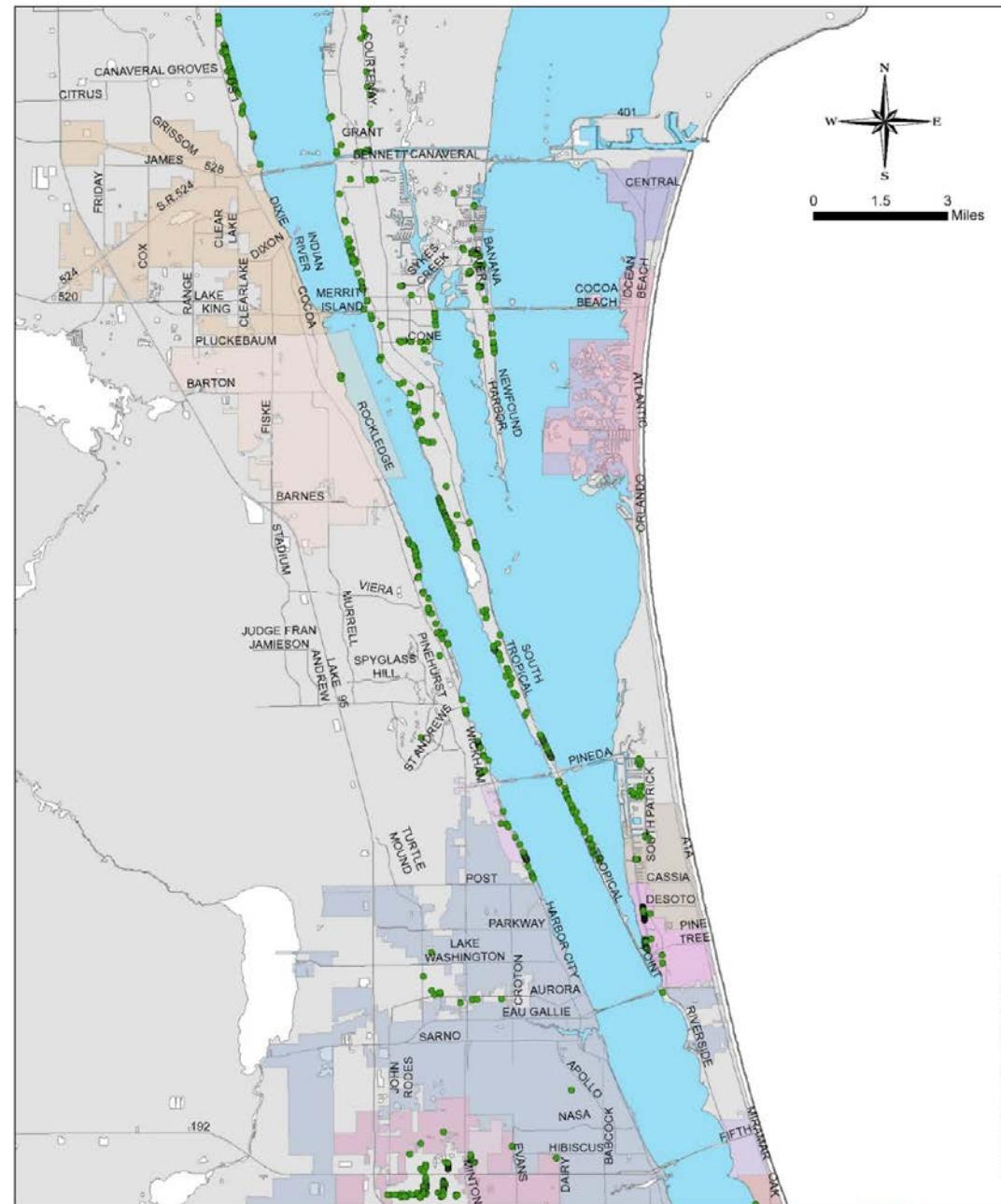
# Septic System Prioritization

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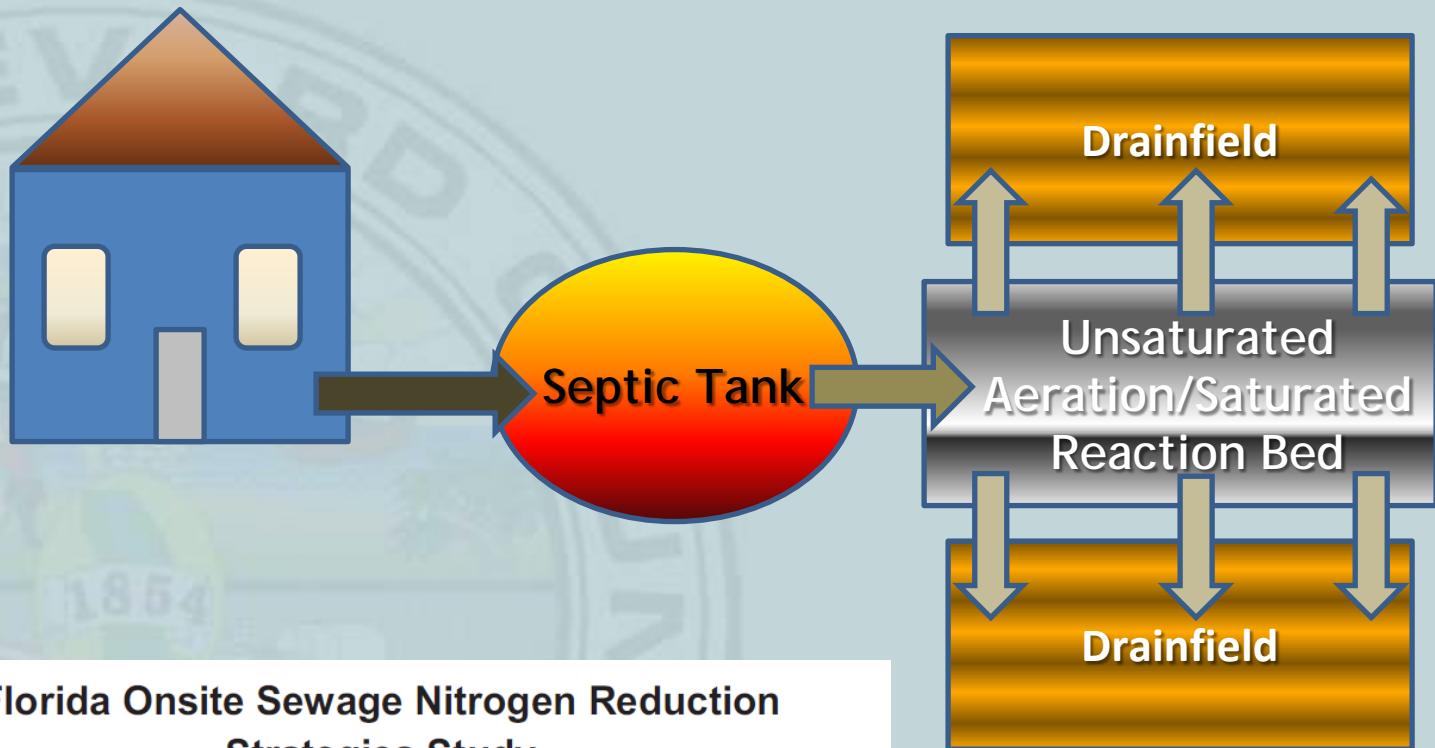
- Criteria:
  - Age of System
  - Soil Type
  - Depth to Groundwater
  - Septic System Density
  - Proximity to Surface Waters
- Prioritize worst conditions that pose highest risk to Lagoon water quality

# Septic Upgrade

## Central Brevard Example Area



# Reduce - Septic Drainfield Leaching



**Florida Onsite Sewage Nitrogen Reduction  
Strategies Study**

**Final Report**

# Reduce - Septic Drainfield Leaching

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- Plan includes upgrade of the worst 2.3% of remaining systems within the IRL Basin

Sub-lagoon	Number of Lots	Cost	TN Reductions (lbs/yr)
Banana River Lagoon	258	\$4,128,000	5,145
North IRL	515	\$8,240,000	10,270
Central IRL	614	\$9,824,000	12,244
<b>Total</b>	<b>1,387</b>	<b>\$22,192,000</b>	<b>27,659</b>



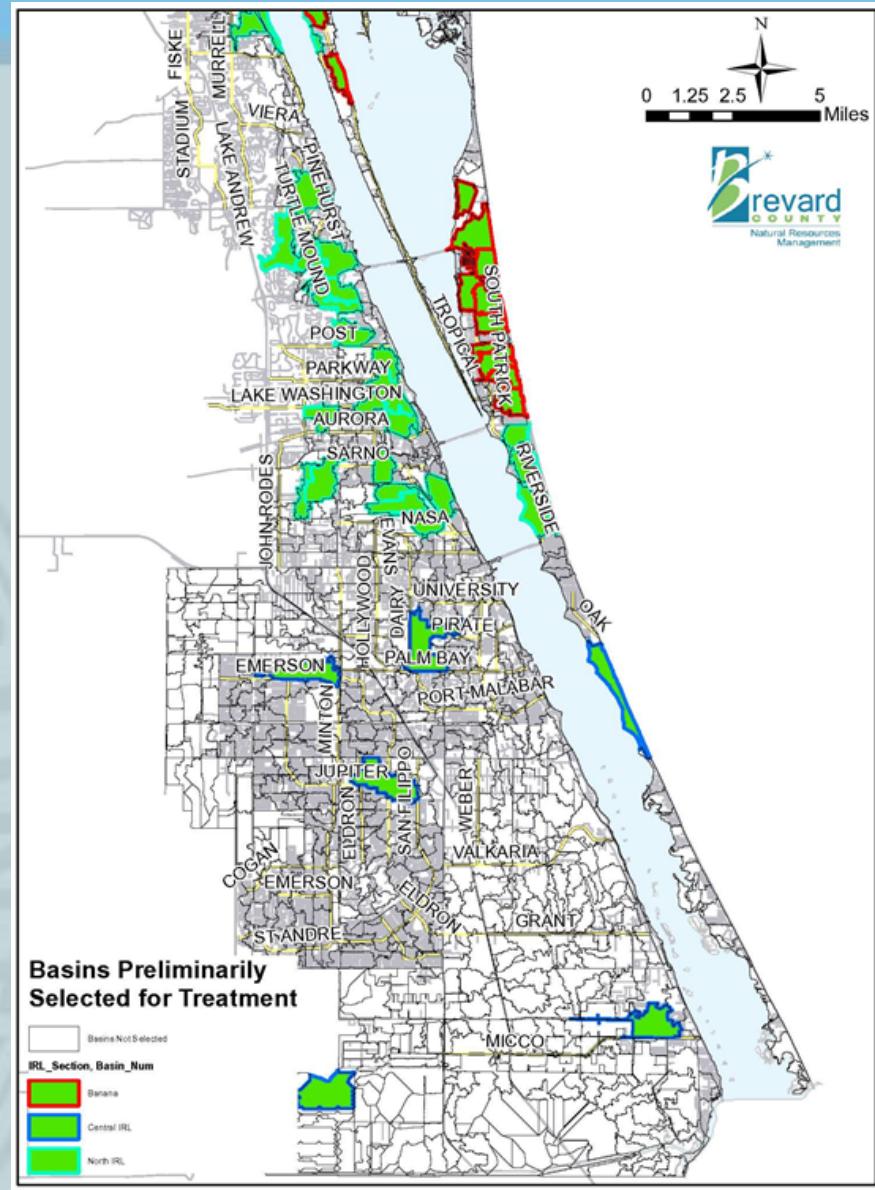
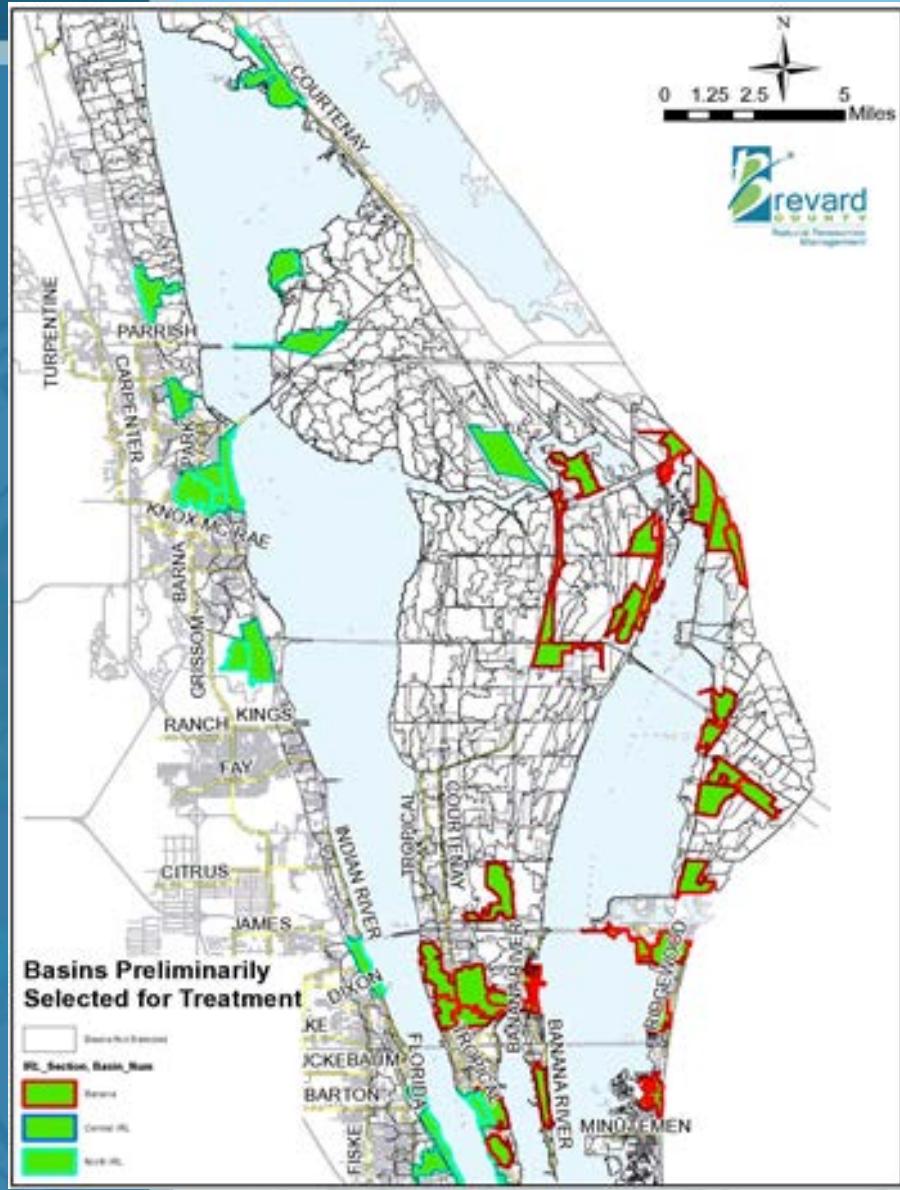
# Reduce - Stormwater Loading

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- Ditch denitrification is the most cost-effective treatment for dry season flow
- Add biosorption activated media (BAM) to improve nutrient removal efficiency

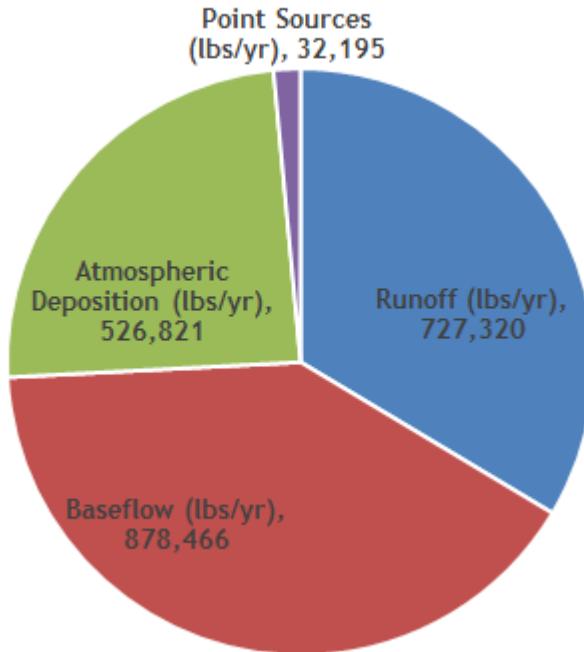
Sub-lagoon	Number of Basins	Estimated Total Project Cost	TN Reductions (lbs/yr)	Cost/lb/yr of TN	TP Reductions (lbs/yr)	Cost/lb/yr of TP
Banana River Lagoon	41	\$4,625,000	48,391	\$96	6,896	\$671
North IRL	37	\$4,850,000	52,936	\$92	7,632	\$635
Central IRL	6	\$1,325,000	17,113	\$77	2,497	\$531
<i>Total</i>	84	\$10,800,000	118,440	\$88 (avg)	17,025	\$612 (avg)

# Reduce - Stormwater Loading

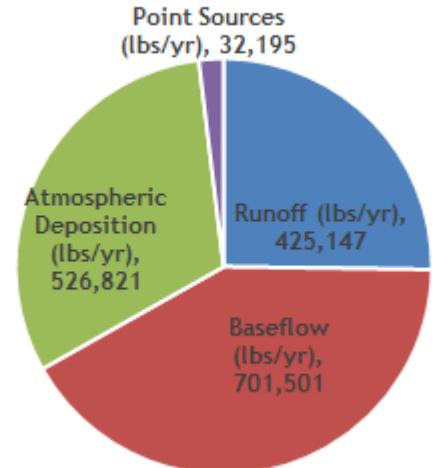


# Nitrogen Loading Before and After Plan Implementation

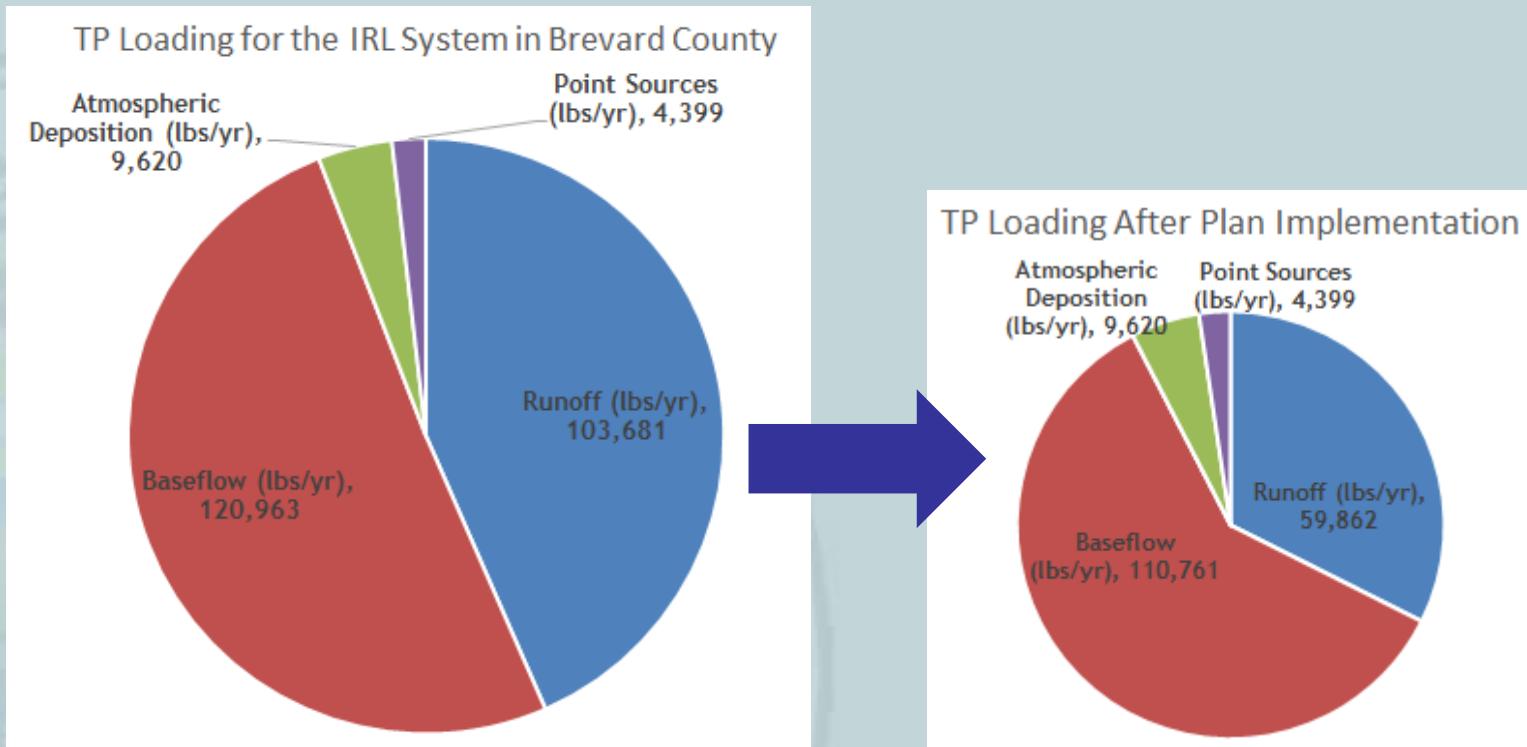
TN Loading for the IRL System in Brevard County



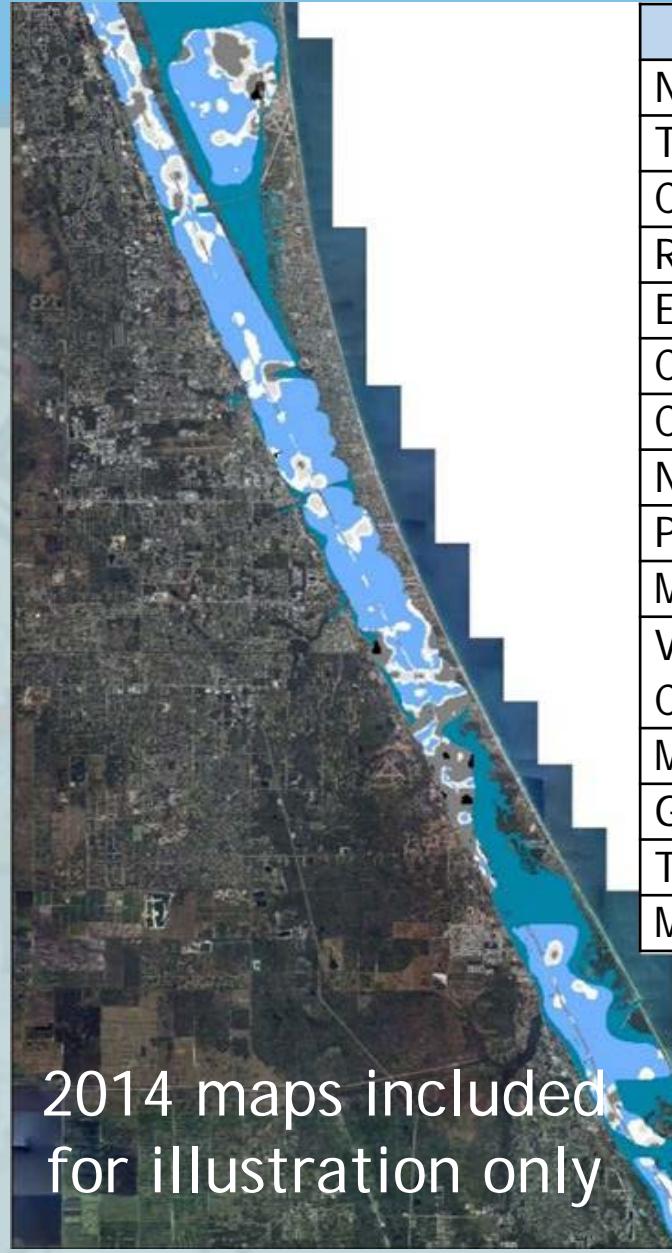
TN Loading After Plan Implementation



# Phosphorus Loading Before and After Plan Implementation



# Remove - Detimental Muck



Locations
Near Haulover Canal
Titusville Area
Cocoa Area
Rockledge Area
Eau Gallie Area
Cape Canaveral Area
Cocoa Beach Area
Newfound Harbor Area
Pineda Causeway Area
Mathers Bridge Area
Venetian Collector
Canals/Channels
Melbourne Causeway Area
Goat Creek Area
Trout Creek Area
Mullet Creek Islands Area

# Remove - Detimental Muck

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- Focus on largest muck deposits in the open waters of the lagoon

Location	TN Flux Reduction (lbs/yr)	Project Cost	Cost/lb/yr of TN Removed	TP Flux Reduction (lbs/yr)	Cost/lb/yr of TP Removed
Mosquito Lagoon	35,000	\$16,100,000	\$460	5,250	\$3,067
North IRL	231,500	\$89,250,000	\$386	34,700	\$2,572
Banana River Lagoon	165,300	\$71,750,000	\$434	24,800	\$2,893
Central IRL	59,500	\$21,000,000	\$353	8,900	\$2,400

# Restore - Oyster Bars/Living Shorelines

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# Restore - Oyster Bars/Living Shorelines

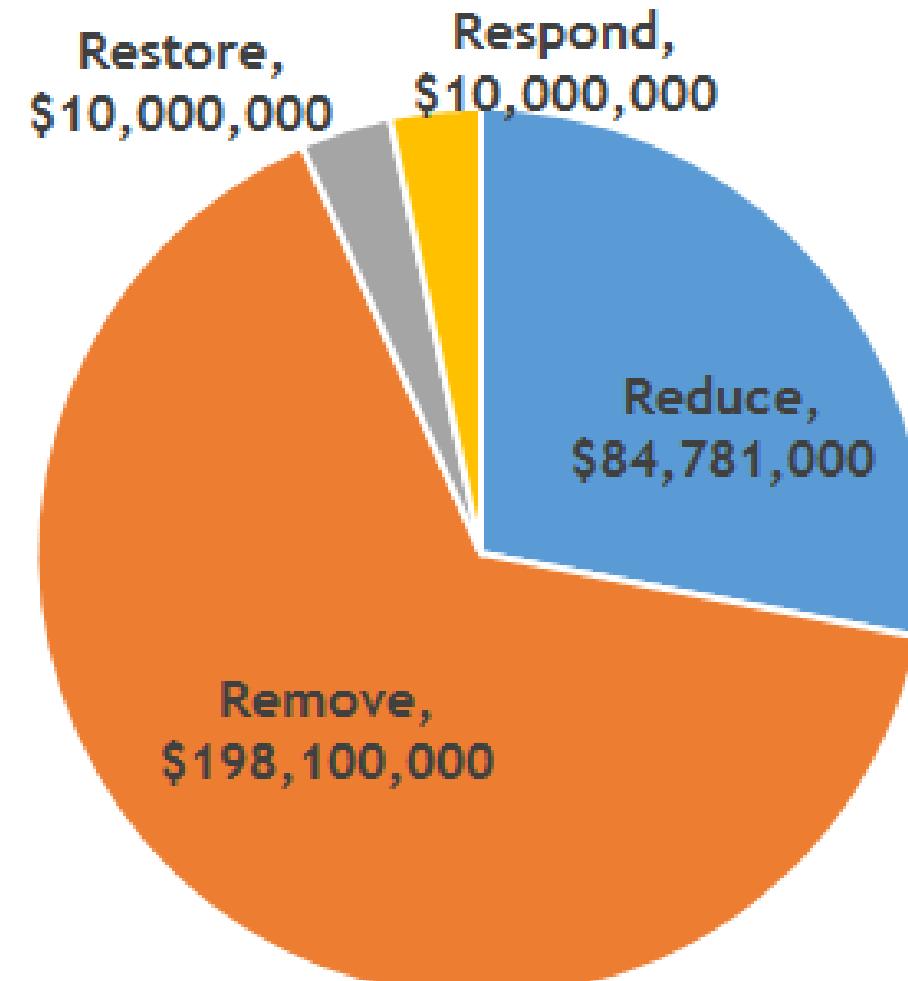
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- 20 miles of shoreline oyster bars would filter the lagoon volume annually
- Cost: \$10 million
- Benefit: 21,120 lbs/yr of TN and 7,181 lbs/yr of TP reductions
- Efficiency: \$473/lb of TN/yr
- Estimated benefit based on information from Chesapeake Bay area
  - Benefits in IRL will likely be greater



# Project Plan Expenditures

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# Respond - Citizen Oversight

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- Transparency -
  - Were projects on schedule?
- Accountability -
  - Were project cost estimates correct?
- Performance -
  - Are the projects reducing pollution, as planned?
- Responsive Management -
  - Are there better projects to go in the plan?



# Respond - Adaptive Management of the Plan

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- STEAM Team - Volunteer Citizen Oversight
  - Scientists
  - Technology entrepreneurs
  - Economists/Finance
  - Real estate interests
  - Education/outreach
  - Tourism/nature-based tourism
  - Lagoon advocacy
- League of Cities nominates  $\frac{1}{2}$  of Team
- Board of County Commissioners nominates  $\frac{1}{2}$



# Summary of Plan Benefits

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Project Category	Project Type	Estimated Total Project Cost	Nitrogen Reductions (lbs/yr)	Average Cost/lb/yr of TN	Phosphorus Reductions (lbs/yr)	Average Cost/lb/yr of TP
Reduce	Fertilizer Management/Public Education	\$625,000	6,123	\$102	813	\$769
	WWTF Upgrades for Reclaimed Water	\$9,400,000	40,778	\$214	TBD	TBD
	Septic System Removal	\$41,764,000	56,509	\$852	N/A	N/A
	Septic System Upgrades	\$22,192,000	27,659	\$802	N/A	N/A
	Stormwater Projects	\$10,800,000	118,440	\$88	17,026	\$612
Remove	Muck Removal	\$198,100,000	491,300	\$408	73,650	\$2,733
Restore	Oyster Reef Living Shorelines	\$10,000,000	21,120	\$473	7,181	\$1,393
Respond	Projects Monitoring	\$10,000,000	N/A	N/A	N/A	N/A
<i>Total</i>	<i>Total</i>	<i>\$302,881,000</i>	<i>761,929</i>	<i>\$398</i>	<i>98,670</i>	<i>\$1,377</i>

# Summary of Plan Benefits

## Flow Path to Success

Year 1

Year 2

Year 3

Year 4

Year 5

Year 6

Year 7

Year 8

Year 9

Year 10

WWTF Upgrade

Fertilizer Education

Stormwater Outfall Treatment

Septic to Sewer

Septic System Upgrades

Muck Removal Dredging

Oysters Restore Living Shorelines

Monitor Report Adapt

# Save Our Lagoon Project Plan

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## Funding Options for Plan Implementation

Virginia Barker, Director  
Natural Resources Management Department



# How Can We Fund the Plan?

## Option 1: Voter-approved County-wide Ad Valorem levy

- Save Our Lagoon Special Taxing District
- 1 mill (\$1 per \$1000 of taxable value)
- 10 year sunset
- \$32 million per year
- 10-year total of \$320 million

# How Can We Fund the Plan?

## Option 2: Voter-approved County-wide Ad Valorem levy

- Save Our Lagoon Special Taxing District
- 1/2 mill (50¢ per \$1000 of taxable value)
- 20 year sunset
- \$16 million per year
- 20-year total of \$320 million

# How Can We Fund the Plan?

## Option 3: Voter-approved County-wide Ad Valorem levy

- Save Our Lagoon Special Taxing District
- 1/2 mill (50¢ per \$1000 of taxable value)
- 10 year sunset
- \$16 million per year
- 10-year total of \$160 million
- Must leverage \$143 million from grants/Legislative appropriations

# How Can We Fund the Plan?

## Option 4: Voter-approved County-wide Infrastructure Sales Tax

- Save Our Lagoon Special Taxing District
- 1/2 cent
- 10 year sunset
- \$34 million per year
- 10-year total of \$340 million
- Negotiate municipal revenue sharing agreements, not statutory formula

Grants could accelerate schedule and benefits

# How Can We Fund the Plan?

## Option 5: Other combinations of

- Levies
- Timeframes
- Uses
- Matching funds

# Acknowledgements

## Scientist Subject Matter Experts:

Dr. Duane DeFreese, Indian River Lagoon National Estuary Program and Indian River Lagoon Council Executive Director  
Dr. Richard (Grant) Gilmore, expert in Indian River Lagoon fisheries and ecology  
Dr. Charles Jacoby, St. Johns River Water Management District Supervising Environmental Scientist  
Dr. Kevin Johnson, Florida Institute of Technology Associate Professor, Marine and Environmental Systems  
Dr. Mitchell A Roffer, Florida Institute of Technology Adjunct Professor, President Roffer's Ocean Fishing Forecasting Service, Inc.  
Dr. Jonathan Shenker, Florida Institute of Technology Associate Professor of Marine Biology  
Dr. John Trefry, Florida Institute of Technology Professor of Marine and Environmental Systems  
Martin S. Smithson, Sebastian Inlet District Administrator  
Joel Steward, St. Johns River Water Management District Supervising Environmental Scientist (Retired)  
Dr. John Windsor, Florida Institute of Technology Oceanography and Environmental Science Professor Emeritus and Program Chair

## Economic Impacts Subject Matter Experts:

Eric Garvey, Brevard County Tourism Development Council Executive Director  
Herb Hiller, Brevard County Tourism Development Council Consultant on Ecotourism  
Vince Lamb, Indian River Lagoon Council Management Board, Florida Master Naturalist, Entrepreneur  
Dr. Michael H. Slotkin, Florida Institute of Technology Associate Professor, Nathan M. Bisk School of Business  
Laurilee Thompson, Brevard County Tourism Development Council, Commercial Fisheries Expert, Entrepreneur  
Dr. Alexander Vamosi, Florida Institute of Technology Associate Professor, Nathan M. Bisk School of Business  
Jim Brandenburg, Brevard County Property Appraiser Information Technology

## Agencies:

Florida Department of Environmental Protection  
St. Johns River Water Management District  
Florida Department of Health  
Space Coast Tourism Development Council  
Space Coast Association of REALTORS®  
Brevard County Natural Resources Management Department  
Brevard County Utility Services Department  
Brevard County Property Appraiser Information Technology  
Brevard County Budget Office  
Canaveral Port Authority

## Municipalities:

Titusville  
Cocoa  
Rockledge  
Melbourne  
West Melbourne  
Palm Bay  
Cape Canaveral  
Cocoa Beach  
Satellite Beach

County Natural Resources Management Staff

# Vision of Success

Healthy Lagoon  
Fiscally Responsible Plan  
Science-Based  
Data-Driven  
Responsive  
Transparent Citizen Oversight