	A–F	G	H	I	J	K
1	**Congregation Sha'aray Shalom - Fiscal Year 2018 Budget Template**					
2	**Key Assumptions**		Full Count	Adjusted		
3	**Membership level as of Jan 2018**		287	273		
4	**Dues Increase**		3.0%			
5	**School Tuition Increase**		3.0%			
6	**School Book Increase**		$ -			
7	**Dinner Fee Increase**		$ -			
8	**School Registration Fee increase**		$ -	Per Family		
9	**Payroll Burden (FICA)**		0.0765			
10	**% of School cost covered by tuition and fees**		69%	see formula		
11	**% of abatements to gross dues**		26%			
12				**As of:**		
13				3/31/2018		
14		**18/19 Budget**	**17/18 Budget**	**YTD**	**Prev.YTD**	**5-Yr Avg**
15	**Ordinary Income/Expense**					
16	**Income**					
17	**Morse Transfer**	10000	10000	0	0	10000
18	**Dues Revenue**					
19	**4412-01 · Bad Debt Expense**	-10000	-10000	0	-165	-10122
20	**4411-01 · Discontinued Membership**	0	0	-4696	-400	-419
21	**4410-01 · Abatements Processed - OF**	-192232	-189485	-180000	-178530	-173838
22	**4400-01 · Dues Assessment Revenue**	749093	737823	732038	723831	677274
23	**Total Dues Revenue**	546861	538338	547342	544735	492895
24	**Total 4200-00 · School Tuition Revenue**	108891	118781	101694	106331	132849
25	**Total High Holiday Revenue**	9000	8000	10925	8790	8602
26	**Total Fund Raising Revenue**	30000	35000	24909	25742	49152
27	**Total Facilities Rental**	1000	0	1163	375	1579
28	**4705-04 · Plaques Revenue**	2000	1250	2501	808	2310
29	**Total 4500-00 · Finance Revenue**	2000	2000	937	181	173
30	**Total Contributions from Individuals**	57000	57000	54867	61470	61733
31	**4545-01 · JCC Rental Income**	32000	16100	12075	11813	14304
32	**Other Miscellaneous Revenue**	100	100	2385	1038	982
33	**4366-01 · Yizkor Book Income**	1500	1000	2247	1377	375
34	**4680-04 · McCarthy & Building Fund**	14000	14000	10970	15515	2863
35	**Total Income**	814352	801569	772016	778175	777816
36						
37	**Expense**					
38	**Total Clergy Expense**	334805	327663	264444	262155	263890
39	**Total Religious Practices Expense**	9650	11600	7288	7225	8374
40	**Total High Holiday Expense**	13000	13000	5687	13021	12187
41	**Total Salaries**	116687	106162	75803	72631	98777
42	**Total Office & Admin Expense**	27200	25800	12013	16663	23837
43	**Total Insurance**	17500	16700	12585	13387	13647
44	**7890-01 · Telephone Expense**	2400	2400	1424	1648	2404
45	**Total Religious Affiliation Expense**	29400	27400	20783	17718	27908
46	**Total House Expense**	109695	108525	77722	70976	102371
47	**Total School Expenses**	104832	110288	88531	87715	157492
48	**Total Program Expenses**	17700	14600	5631	11298	12603
49	**Total Other/Misc. Expense**	5100	4400	2008	2756	4982
50	**Total Oneg Committee Expense**	3500	3500	2282	2606	3110
51	**5680-04 · McCarthy & Building Fund Expense**	14000	14000	66816	9138	3130
52	**7845-01 · Leadership Development**	3500	3500	1998	370	178
53	**Total Expense**	808969	789538	645015	589307	734889
54	**Net Ordinary Income**	5383	12031			42927
55						
56	**Reserve Fund**	5000	10000			
57	**Budget for upcoming clergy search**	0				
58						
59	**Adjusted net income**	**383**	**2031**			42926
60						
61						